



Laura Tyson Clinton's cautious economic activist

Review of **Business Books** Section III



US grew

by 3.9%

in third

quarter



FINANCIAL TIMES

Europe's Business Newspaper

are in dispute over a drug used for cancer treat-

year, Zofran generated sales of £259m (\$391m). SmithKline Beecham is unlikely to call for the product's withdrawal, but will be looking for royalty payments. Glaxo said it would appeal.

Jeweller Gerald Ratner stands down

resign. In August, the company, which owns US jewellers Sterling

and Kays, reported a pre-tax loss of £122.8m for

the year to February 1, compared with a profit

Tough terms for coal aid: Europe's coal mines will have to bring production costs in line with the EC average or lose their right to state aid, the European Commission said. Page 14

Fisons sells businesses: Troubled UK

Two-speed Europe nearer: The arrival

of a two-speed or a multi-speed Europe has been hastened by the recent volatility in the European

exchange rate mechanism, according to senior monetary officials in several continental centres.

Japanese brokers downgraded: Senior ratings of Japan's big four brokers were down-

graded by US ratings agency Moody's Investors

Services face market test: UK public services minister William Waldegrave said some £1.5hn of government services would be tested.

Britain's dirty water: The European Court

of Justice has ruled that Britain's water is not

clean enough to meet Community standards on purity. Page 6; Lex. Page 14; Mid Kent feels the pinch, Page 20

Mitterrand arrived in Israel for a 48-hour state

visit dedicated to improving economic relations and discussing the economic development of

Miners killed: At least 13 miners were killed in a methane gas explosion at a coal mine in the southern Russian region of Stavropol.

Yacht auction flopes: Christina, the 325-foot yacht which belonged to the late shipping tycoon Aristotle Onassis, was put up for auction by the

Treaty tightened: The 93 nations which support the Montreal Protocol to protect the atmosphere's ozone layer, voted to bring forward the phase out

of chlorofluorocarbons by four years to 1996, Page 4

Tate & Lyle profits down: UK sugar and sweeteners group Tate & Lyle reported a fall in pre-tax profits to £189.5m (\$289m) from £280.8m

for the year to end-September, with poor weather in the US blamed for much of the fall. Page 15;

New route for Ukrainian airlines Air Ukrains

International, formed from the Ukrainian branch

the first regular direct flight from Kiev to London,

week-old strike at Italy's monopoly manufacturer. M STOCK MARKET INDICES - ESTERLING FT-SE 100: 2,709.8 (-17.5) New York Inscision:

2.43 (same) 8.2325 (8.2675) 2.18 (same)

Y 189 £ tratex 78.7

E DOLLAR

New York Amontines: DM 1.581 FFr 5.3525 SFr 1.428

1.584 5.4

of the former Soviet airline Aeroflot, launched

Lighting up times Italian customs officers are to release stocks of foreign-made cigarettes to the country's 13m desperate smokers, who have been forced to go without because of a three-

Lex, Page 14; Details, Page 20

using a leased Boeing 737 aircraft.

_34%

FT-SE Eurotrack 100 __1,042.55 .

FT-A All-Share ______1.285.36

S&P Composite _____429.61

3-mo Treas Bals: YM ___3.291%

I LONDON MONEY

BUS LUNCHTIME RATES

3-mo Interbank _______74% (74%)
Life long gift future: _Bac 100% (Dec 100%)

Brenz 15-day (Jan) ___\$19.125 (19.075) SFR

Mew York Cornex (Nov) __5383.5 [334.5] S Index 85.4 London ____\$333.85 (334.65) Tokyo close Y 123.8

M NORTH SEA OIL (Argus)

Federal Funds: _

E Gold

Greek government, which has owned it since 1978, with a guide price of \$4.2m. It attracted

a peaceful Middle East, Israel to lift ban on PLO

Mitterrand in Israel: French president François

against the market in the coming year.

Page 6: Editorial Comment, Page 12

financial deregulation. Page 17

contacts. Page 4

Service, which suggested their already weak earnings will come under further pressure from planned

healthcare group Fisons sold its US and Canadian

Corporation, US subsidiary of the Swiss chemicals

consumer health businesses for \$140m to Ciba-Geigy

of £112.1m the previous year.

UK jeweller Gerald

Ratner, who became

famous for applying

the description "crap"

to one of his products

has quit the ailing retail group which bears his name. He

is thought to have

feit under pressure

from the group's hankers and shareholders to

Page 15; Lex, Page 14

recoven

Parliamentary debate puts Paris on collision course with EC partners SmithKline and Glaxo in row France ready to veto farm deal over drug patent

UK drug companies Glaxo and SmithKline Beecham ment. SmithKline Beecham said it had been granted a European patent for use of the drug, Zofran, which is already marketed by Glazo. Last financial

MR Pierre Bérégovoy, the French prime minister, told his perliament last night that Paris would use its veto "at every stage" to block the draft farm deal with the US, which it judges unaccept-ably damaging to French farm-

This appeared to set Prance on a collision course with those of its European Community partners which hope the long-sought transatlantic farm accord will pave the way for a new world

trade agreement.
Mr Bérégovoy seemed to accept
the inevitability of this, when he told deputies that "Europe has advanced through successive crises. If there has to be a crisis over this, there will be a crists". Leaders of the French farm unions, whose members demon-strated around the National Assembly yesterday, congratulated the government on its "firmness" in the negotiations.

The chief element in the farm deal between the US and EC which has drawn French anger is the proposed 21 per cent cut in subsidised EC farm exports over the next six years. Although France has expressed its bitter opposition to the deal throughout the recent negotiations, it appeared to have hardened its position yesterday in the face of parliamentary and popular pres-

A French veto could provoke a crisis with Paris's partners, particularly Germany. Chancellor Helmut Kohl yesterday said he hoped France would accept the deal but also asked for understanding of "our French friends'

The prime minister had earlier sought to leave himself, and Presnt François Mitterrand, who ief. Paris yesterday for a Middle Bast trip, some leeway on a possi-ble French veto.



French farmers halt trading on the Paris stock exchange to protest at the farm trade agreement between the US and the EC

But after being pushed hard by opposition deputies in a debate marked by its anti-Americanism. Mr Bérégovoy said France would use "its veto at all stages of the procedure, from the moment that it is presented with a legal text" enshrining the draft deal in the General Agreement on Tariffs

Mr Beregovoy said the draft farm accord, which the European Commission last night pronounced as compatible with the of farm Community's own recent farm ington.

reforms, had "no legal signifi-

But the main centre-right opposition parties said they would vote later last night against the government's confidence motion. though its pessage was assured by Communist backing for the Socialist government. Mr Alain Juppé, secretary general of the RPR gaullists, complained that Mr Bérégovoy had refused to demand an immediate re-opening of farm negotiations with Wash-

The prime minister explained that the government sought the confidence vote "to be able to tell our European and American partners that they cannot expect from any change of government [in France] a softening in French policy". That message was, in fact, clear from the debate, but the opposition parties did not want to appear to endorse the government with parliamentary

ctions only four months away.

In Brussels the European Com-mission last night agreed that the

against only 14 per cent who said

Another poll found that most

Germans would accept a temporary suspension of democratic

freedoms to stop rightist or leftist

extremism, according to a poll

they were unconcerned

EC-US compromise on farm subsidies in the Gatt world trade talks was compatible with reform Mr Jacques Delors, the Euro-

pean Commission president who clashed with Mr Ray MacSharry, the EC's Gatt negotiator, in the run-up to last week's break-through, rallied commissioners behind the MacSharry paper.

Outrage unites political parties; Negotiators set sights on Febru-ary Gatt deal, Page 3

week that a clampdown against

neo-Nazi groups was under

urgent consideration. Mr Seiters

said yesterday he was also pro-posing a co-ordination group to

be set up under the internal secu-

rity service to pool all the infor-

By George Graham In Washington MR BILL CLINTON may change his plans for an immediate growth package as a result of yesterday's revised growth fig-ures, which show that the US economy expanded by 3.9 per cent in the third quarter. The revision upwards from 2.7 per cent, announced by the Commerce Department yesterday, makes it the strongest quarter of Mr Bush's presidency. The econ-omy last reached this growth rate in the final three months of Mr Ronald Reagan's administration. Mr Clinton said the data would

not alter his long-term plans for the economy, but "could have some impact on short-term judg-Mr Bush has spent much of the past year insisting that the economy really had emerged from recession. His fellow Republicans, and several economists, believe that his successor will

inherit a strong recovery of Mr Bush's making.
But Mr Clinton may now be trapped by the expectation that he will announce a package total-ling \$20bn-\$50bn as soon as he

takes office on January 20. If the economy is already grow ing strongly under its own steam stimulus may no longer be needed and could prove counterproductive by worrying financial markets about the prospect of bigger deficits and higher infla-

When the Commerce Department initially estimated GDP growth at 2.7 per cent just a week before the presidential election, some suggested the number had been inflated to benefit Mr Bush. Mrs Barbara Hackman Franklin, the commerce secretary, said yes-terday's upward revision "should serve as a vindication of the integrity of both the process and

the professionals involved". Commerce Department econoists said estimates of exports. business inventories and personal consumption were all revised upwards.

The GDP data have been reinforced by other economic statistics showing a recovery, including higher orders for durable goods, more home sales and stronger consumer confidence.

Clinton's adviser, Page 5

Kohl defends foreigners' role in Germany

By Quentin Peet in Bonn and Judy Dempsey in Berlin

MR HELMUT KOHL, chancellor of Germany, yesterday strongly defended the 6m foreigners living in the country, and said that rightwing extremists were threatening democracy.

His warning came as the head of Germany's internal security service called for an immediate ban on extreme rightwing organi-sations and the confiscation of

their property.

Mr Kohl was speaking in the parliament three days after neo-Nazis killed a Turkish mother and her two daughters in Mölln, near Hamburg. He said: "Whoever falls in with this [wave of] xenophobia should consider that without these foreigners, the

affluence of this country would not have been possible at all." He added that foreigners living in Germany had originally been invited by the government to help rebuild the economy which has been destroyed after the defeat of Nazi Germany. "They

By Steven Butler in Tokyo

THE DECLINE in the world

market for video equipment has forced Shintom, a medium-sized

Japanese electronics company, to end production at its factory in

Kofu, west of Tokyo, with the loss of 94 jobs.

The outright closure of a pro-

duction facility and elimination

of jobs is a rare event for a listed

Japanese company. Forcing staff

employees to leave their jobs is

the last resort for a company that

would otherwise face bank-

The move illustrates the severe

pressure facing the Japanese con-

sumer electronics industry,

had contributed 9 per cent, or thought to live. more than DM 230bn, to the gross national product of the reunified country in 1991", he said.

"We must not forget that we asked many of them to come here . . . and it's also true that many of these foreigners are still in [menial] jobs that we Germans did not want to take," he added. However, in an attempt to

avoid alienating the right wing, Mr Kohl said leftwing extremists were also undermining the country's democracy. Interior minisofficials have repeatedly said radical rightwingers were res-ponsible for most of the violence and attacks against foreigners. In a violent incident yesterday,

a gang of neo-Nazi youths attacked prefabricated homes for foreign asylum-seekers in the south-western town of Weisenheim am Sand, smashing the windows but causing no injuries. In the city of Kiel, a 16-year-old was charged with arson and attempted murder for allegedly throwing two Molotov cocktails

Decline in video sales forces

Tokyo company to cut jobs

which has huge excess produc-

tion capacity.
Although Shintom hardly

ranks as a pillar of the Japanese

electronics establishment, the

closure of production facilities is

an important part of the restruct-

uring which the industry must go

through if it is to regain a reason-

Shintom's main business has been to produce video recorders on an original equipment manu-

facturers basis, and 90 per cent of

Caught between the worldwide

decline in video equipment sales

and the rising value of the yen, Shintom found itself squeez

out of the market. The factory is

CONTENTS

able level of profitability.

its production is exported.

Mr Eckart Werthebach, president of the federal office for the protection of the constitution, warned of the danger that skinhead gangs might become a "military arm" of neo-Nazi organisa-

tions if they were not outlawed.

Mr Werthebach said neo-Nazi groups had only a few hundred members, whereas there were an estimated 4,200 members of skinhead gangs in Germany. He said the largest number of

extreme rightwingers were the 40,000-odd members of the DVU and NPD, without mentioning the Republicans, who claim some 23,000 members.

In Berlin, Mr Yilmaz Kara-hasan, a leading member of the city's large Turkish community, pleaded with his countrymen not to seek any revenge. Mr Kara-hasan, a member of the giant IG Metall engineering union, said resorting to violence would play into the hand of neo-Nazis.

An opinion poll showed 83 per cent of Germans said they were at a house where foreigners were afraid of rightwing terrorism.

The company will also keep

operating production facilities in

Singapore, where costs are lower,

although jobs have also been cut

jobs in the past year, bringing its

540. It is looking to reduce the workforce by another 150 in addi-tion through "voluntary" retire-

Consolidated sales plunged

from Y80.58bn in 1990-91 to

Y36.65bn (\$295m) in the year to

March 1992, when Shintom lost

Y7.3bn before tax. It is expected

to be in the red this year as well.

worldwide workforce down to

Shintom has shed 242 full time

released yesterday.

Mr Rudolf Seiters, the interior minister, promised earlier this ELONEXHILARATION



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inspection reveals a comprovoise in quality. Net so with Flower British made PCs. From a

FT World Actuarius Foreign Eachenges ... Intl. Cap Mids Equity Options ...

THE FINANCIAL TIMES LIMITED 1992 No 31,924 Week No 48

LONDON - PARIS - FRANKFURT - NEW YORK - TOKYO

Brussels

fines rail

grouping

THE European Commission

fined the International Union

of Railways (UIC) Ecuim

(\$1.2m) yesterday after railway companies effectively pre-

vented customers from buying

cheaper tickets, Reuter reports

The companies limited their

competition by restricting the

number of agencies which

could sell railway tickets and

setting a single rate of commis-

sion linked to uniform condi-

tions of payment, the Commis-

They also prevented agencies from lowering the fares they

offered by passing on some of the commission to customers.

The UIC is a worldwide asso-

ciation of railway companies

which co-operate at a technical and commercial level.

Finnish unions

agree pay freeze

Finland's trade unions agreed

yesterday their members

should have no wage increase

next year. In return for calling

off a general strike due today,

they won a concession from

the government they will

receive index-linked pay com-

pensation if living standards drop by more than 4.3 per cent in 1993, writes Robert Taylor

The agreement means that

Finland will experience a sec-

ond successive year of zero

in Stockholm.

sion said in a statement.

from Brussels.

Eculm

By Quentin Peel in Bon

CHANCELLOR Helmut Kohl yesterday again rejected opposition calls for immediate tax rises to help rebuild eastern Germany and reduce the budget deficit, but promised a decision early next year on a tax increase from January 1,

Departing from his prepared text in a speech to parliament, Mr Kohl said: "In this phase of recession it would be poison to introduce new tax burdens."

His statement came amid new indications that both government and opposition are keen to agree on a "solidarity pact" to stop the collapse of the east German economy.

Mr Kohl spelt out a little more of his ideas about such a pact, insisting on the one hand that he had no intention of bashing the trade unions" in the negotiations for wage restraint, and that he expected German industry to contribute billions of D-Marks to retraining and youth programmes in the new Länder as their side of the bargain.

Leaders of the opposition Social Democrats repeated their desire to reach agree-ment on a deal, which would include a more directly interventionist industrial policy, to save key sectors of east Ger-man industry, wage restraint on the part of the unions, and some agreement on future financing. It is the last element, on how to reduce the budget deficit and the future debt burden, which still appears to be the most difficult part of the

Mr Kohi said he had every intention of reaching an agreement on the pact by Christ-mas, although he warned that simultaneous negotiations between the central government and the 16 Lander on the future division of the financial burden of subsidies to the east could delay a deal.

He said agreement had to be reached on the financial burden-sharing before the size and shape of the 1995 tax rise could be fixed. The increase in revenue was essential to pay for an estimated annual DM40bn (\$25bn) in debt servic-ing on all the accumulated debts of east Germany, including the forecast DM250bn to be handed on by the Treubaud privatisation agency in 1995. All the debts should be brought together in a single fund for "burdens of the past", he said, and the tax rise dedicated solely to financing it.

Both the Social Democrat opposition and many economists have urged the govern-ment to introduce earlier tax measures, both to raise sharing in the west more equitable. At present, all the bur-den of financing unemployment benefit and job creation schemes in the east is borne by registered workers alone.

Pressure on German industry

By Christopher Parkes in

WEST German industry is planning more production cuts following a further fall in new orders during October, the Ifo economics institute in Munich said yesterday.
Business conditions again deteriorated considerably and

manufacturers had become even more pessimistic about the outlook, according to a monthly survey of leading Output had aiready been

reduced but the volume of unfilled orders was still shrinking. There was a marked increase in planned production cuts from capital goods makers, and car manu-facturers said outstanding orders were well below

Production was still "lively". Ifo said. Seasonally-adjusted figures released yesterday by the vehicle makers' association showed a 4 per cent increase in car output, while truck and bus companies made

8 per cent fewer vehicles. Meanwhile, the country's retail car sales rose during September, according to a separate report from the HDE retailers' association.

Showroom turnover rose almost 12 per cent, and helped overall retail sales to their first real increase in four months, with a rise of a nominal 5.5 per cent and a real 3.2 per cent.

A modest reduction in west German inflation from 3.7 per cent in October is widely expected to be followed by fur-

Bosnian Serbs halt convoys to Moslems

By Laura Silber in Liubovija

THE WAR of nerves between Bosnian Serb leaders and the United Nations mounted yesterday when Serb militiamen refused to allow emergency food aid to reach the stranded Moslem town of Srebrenica in eastern Bosnia.

A relief convoy to another Moslem-held town, Gorazde, also under siege by Serb forces, was forced to turn back when a French armoured personnel carrier hit a mine.

At the same time, the UN interrupted its humanitarian flights into the Bosnian capital Sarajevo after a French aircraft was hit by small arms fire on its approach to the airport. A spokesman for the UN

High Commission for Refugees (UNHCR) said it was not thought the aircraft had been deliberately targeted. There were no casualti

The UNHCR had already got eight aid flights in yesterday and had been hoping to get three more in before the interruption. The UNHCR suspended the airlift on September 3 after an Italian cargo plane was shot down by a mis-sile over Bosnia. The airlift resumed a month later with more stringent security precau-

The 20-lorry UNHCR relief convoy to Srebrenica, which has been cut off since May, was blocked despite guarantee by Mr Radovan Karadzic, the leader of Bosnia's Serbs, that it would be allowed to cross Serb front lines.

The incident followed a tougher stance by the UNHCR, which has said it will cut off aid to Serb-held areas in eastern Bosnia until convoys are allowed through to the two besieged towns, swollen with The UN has until now tried

to adopt an even-handed posi-tion on aid to the different Bosnian regions.

Mr Laurens Jolles, the leader of the UNHCR convoy, held out little hope that the convoy.

personnel carriers, would reach Srebrenica yesterday. He called the blockade the "beginning of a crisis."

Across the bridge in Ljubovija, most villagers were extremely hostile towards western journalists and the UN. Some spat angrily, saying the convoy would never pass. Others said they would shoot to stop the convoy and they had mined the area.

"You think the west can tell us what to do? Why should we allow the enemy to be fed? They never should let any aid to the Moslems who will just attack us again," said one Serb worker, shouting at the reporters to go home.

A UN peacekeeper escorting the convoy yesterday said the protest was ordered from the top and was part of the strategy to appear "spontaneous". Serb women from the nearby town of Bratunac have blocked two previous convoys attempt-

ing to reach Srebrenica. However, Mr Joiles was adamant that he would continue efforts to get the aid through. "We will wait for days at the borders if need be to get to Srebenica," he said.

At the same time, villagers in Ljubovija also appeared ready to risk the severing of aid in order to allow Serbs to keep control over eastern Bos-

Fighting continued else-

where in Bosnia. Sarajevo

radio reported shelling and infantry attacks on Gradacac, one of the few key northern towns not held by Serbs, and on Tuzla, Maglaj and Tesanj. Senator Daniel Patrick Moynihan, vice-chairman of the US senate foreign relations committee, said in Sarajevo yesterday that the Serb siege of the Bosnian capital was "ter-ror, not strategy", Renter reports from Sarajevo. "The US has got to have a role in [solving] this," Mr Moynihan told reporters, but insisted that this role must be through the

UN Security Council.



Austrian foreign minister Alols Mock (centre) with his Slovenian and Croatian counterparts, Dimitrij Rupel (left) and Zdenko Skrabalo at the Balkans conference in Istanbul yesterday. Mr Rupel said: 'If Sarajevo falls, Bosnia falls, then Macedonia falls'

Balkan states want UN in Kosovo

By John Murray Brown

TURKEY, together with eight Balkan countries, yesterday urged the United Nations to consider deploying forces in the Serbian province of Kosovo. Recent violence has raised fears that this ethnically Albanian region could become the next flashpoint in the worsening Yugoslav conflict.

A joint declaration issued at the end of a one-day conference in Istanbul agreed to set up a consultative body, in an effort to prevent the Yugoslav crisis dragging in regional powers.

Mr Boutros Boutros Ghali,
the UN secretary-general, agreed on Tuesday to send "a dozen military, political and civilian personnel on an exploratory mission" to Macedonia, after which he will

authority for a larger force. The immediate mandate is to visit Macedonia's border areas with Albania and Serbia. Lord Owen, co-chairman of

the peace conference on the former Yugoslavia, said the EC must decide at next month's summit in Edinburgh whether to recognise Macedonia as an independent republic. Foreign ministers also called

for rapid deployment of UN ervers on the border of Bosnia-Hercegovina, and urged the Security Council to "examine the possibility of deploying forces in Kosovo, Vojvodina and Sandjak to contain the explosive situation* Ankara believes it is now in

a position to urge moderation at the December 2 meeting of the 47-member Islamic Conference organisation, which has become impatient at the failure seek the Security Council's of the UN and EC to stem Serb

attacks on Bosnian Moslems. Turkey said it would seek Arab funds for a bigger UN peacekeening role.

Yesterday's statement also called for the setting up of "militarily protected safe areas in Bosnia Hercegovina". A majority of the UN Human

Rights Commission yesterday announced it would back an earlier Turkish proposal to hold an emergency session on the threat to Slavic Moslems in Bosnia. The US was an original supporter of the proposal made last week, and by the polling deadline late yesterday at least 30 other nations had registered their support. The meeting will be held next Monday and

It will be the second time that the members of the commission have invoked a new provision allowing them to consider argent human rights their annual winter sessions. The previous emergency session last August, was also on Yugoslavia, and it resulted in the appointment of a special investigator, former Polish Prime Minister Tadeusz Mazowiecki, to inquire into reports of concentration-camp-like

prisons and other abuses • Kerin Hope adds from Athens: Greece has partially lifted its oil embargo on Macedonia by permitting the ship-ment of 20,000 tonnes of crude to the former Yugoslav repub-lic in what the Greek government claimed was a humanitarian gesture. However, the timing of the oil shipment suggests that the Greek govern-ment is mainly concerned with appeasing its EC partners, who are anxious to see the embargo against Skopje lifted ahead of

Deciding the correct level for re-en-

try is complicated. The French for one

are concerned by the competitive edge

acquired by the lira's 14-15 per cent devaluation since September. But

equally, if the lira were not permitted

ctions from the leadership

of the Russian republic of North Ossetia to a documen-

tary deemed favourable to the

Mr Yeltsin, in his recent

search for support, has leaned on the leaders of the republics

and regions within Russia -

as much as upon leaders of

industry represented by the

rival Ingush republic.

Civic Forum.

wage increases through a national agreement between employers and unions. Pressure on franc

begins to ease Pressure on the French franc

ssened yesterday on news France's trading account stayed in the black in October after September's currency crisis, writes Alice Rawsthorn in Paris. The trading surplus of FFr1.07bn (\$190m) in October was well below the FFr3.71bn achieved in September, but brought the overall surplus for the first 10 months of 1992 to FFr23.86bn, against a FFr27.38bn deficit in the same period last year.

Czechoslovakia ceases to be

The Czechoslovak federal assembly yesterday passed a law authorising the constitutional dissolution of the federal state. The vote ensures the legal break-up of the 74-yearold federation, passing legislative powers to the Czech and Slovak republics, which become independent states on January 1, 1993, Vincent

The law was approved by a slim three-vote majority in the 300-seat assembly after a com-promise with deputies.

UK requests fertiliser probe

The European Commission yesterday said it is probing possible dumping in Britain of ammonium nitrate fertiliser from Belarus, Georgia, Lithuania, Russia, Turkmenistan, Ukraine and Uzbekistan, AP

reports from Brussels. The investigation was opened following allegations the countries exporting the fertiliser to Britain are undercutting EC manufacturers' prices by around 23 per cent.

Return of lira to ERM turns into a game of chance week has weakened slightly against the D-Mark, hovering around L865. cials were considering rejoining durother EC currencies, has brought

THE return of turbulence in the currency markets has forced Italy to er the timing of its re-entry into the European exchange rate

Until this week, the Italian government consistently stated it was anxious for the lira to rejoin the ERM as soon as possible. However, the devaluation of the peseta and escudo, together with continued pressure on

home the advantages to Italy of sustaining the lira in a free float. The government of the prime minis-

ter, Mr Giuliano Amato, did not spell out a timetable for re-entry when the lira was forced to leave on September 17 along with sterling. The public commitment to returning was a statement of faith in the European Monetary System. It was also intended to convince the markets that Italy would not allow a free floating lira to

Votes system means weeks before government is settled

policy or the fight against inflation.

Nevertheless, an unofficial time-table had been mapped out. This hinged on parliament's approval of the 1993 budget, completion of negotiations with the EC on an Ecu8bn (\$9.7bn) stand-by loan, agreement with the Bundesbank on repayment of the heavy obligations incurred during the September defence of the lira, and a period of reasonable calm on the foreign exchanges. On this basis offiing December or January at the lat-

The budget will be approved by early December and the Bundesbank is reportedly willing to roll over if ssary the still unspecified sums lent in defence of the lira which are due on December 16. But the stand-by loan is now unlikely to be agreed before January.

Added to this, it suits Italy not to have to defend the lira, which this

to devalue on this scale on reentry, the markets would put immediate pressure on the Italian currency - once again forcing costly intervention, or a second exit.

Russian minister

Irish poll spells coalition puzzle

By Tim Coone in Dublin

BRISK VOTING took place in Ireland's general election yes-terday, but the process of deciding on a new government will be anything but brisk.

The outcome of the poll will be known by tomorrow, but with no party expected to win outright, and uncertainty over how voters will cast their transfer votes under Ireland's single transferable vote system, it could be several weeks before a new coalition is settled. The final result is unlikely to produce a majority government. The biggest uncertainty centres on the prospects for the Labour party. In the latest opinion polls, Labour has been running neckand-neck with Fianna Fail in Dublin, with more than 30 per cent support each, while Labour has 22 per cent in the country as a whole.

Mr Dick Spring, the Labour

leader, is preferred by 38 per cent of the electorate to be the next prime minister, far ahead of any other party leader, suggesting that many non-Labour voters will use their second and subsequent preferences for the party.
Ireland has three- or five-

member constituencies. In a three-seat constituency, a candidate requires more than 25 per cent of the valid vote to obtain a seat, while in a fiveseat constituency a minimum of only 16.7 per cent of the vote

Under the single transferable vote system, candidates who fail to get the minimum number of votes to obtain a seat are successively eliminated and have their votes transferred to other candidates according to the voters' preference indi-

cated on the ballot paper. Estimates give Labour at clashes will make the piecing least 23 seats, well up from its present 16. However, if a ficult. Fianna Fail and Fine



A nun fills in her ballot in the Irish election and abortion referendum in Dublin yesterday

Labour, it could win more than 30 seats, putting Mr Spring in a powerful position to determine the shape of a coalition.

Fianna Pail is expected to lose five to seven seats, leaving it with around 70, while Fine Gael is expected to lose several seats, leaving it with around 50. A total of 83 seats are

needed to form a majority. Policy and personality

strong transfer vote goes to Gael have ruled out a coalition together. On policy issues Fianna Fail and Labour share the greatest common ground, but Mr Spring has effectively ruled out such a coalition

> prime minister, stays on as The so-called "rainbow coalition" of Fine Gael, Labour and the Progressive Democrats, proposed by Mr John Bruton, Fine Gael leader, would face serious strains over taxation and public spending.

while Mr Albert Reynolds, the

Mr Spring has also said he wants to share the leadership if he enters a coalition with either Fianna Fall or Fine Gael, a demand ruled out by

the other party leaders. Meanwhile, the punt continued to come under renewed pressure. Money market interest rates of 25 and 30 per cent are now expected to be translated to commercial rates as early as the weekend, leading many analysts to predict a devaluation can now not be long coming.

resigns over pact Mr Yakovlev was sacked by Mr Yeltsin apparently after

By John Lloyd in Moscow

MR Mikhail Poltaranin, a Russian deputy prime minis-ter, minister of information and one of President Boris Yeltsin's closest allies and friends, yesterday resigned "to protect the president from mounting attacks from an opposition bent on revenge".

Mr Poltaranin was a bitter foe of the Civic Union group with which President Yeltsin is

concluding a political and economic pact. His comments indicated his His comments indicated his resignation was part of the deal between Mr Yeltsin and the Union. In recent exchanges, Mr Arkady Volsky, leader of Russia's Union of industrialists and Entrepreneurs, accused Mr Poltaranin of corumn practices while Mr. of corrupt practices while Mr Poltaranin blasted Mr Volsky for leading a creeping coup

against the government.
Mr Andrei Nechayev, the economics minister and himself threatened in cabinet, said the resignation was "connected with strong political pressure on the president and govern-Mr Poltaranin is the first of

the Yeltsin circle to resign as a result of the deal. It appears that cabinet ministers, including Mr Yegor Gaidar, the acting prime minister, will remain in order to salvage what he can

Mr Alexander Sudakov, Mr Poltaranin's deputy, said the resignation was "totally unex-Mr Poltaranin's resignation

comes the day after the sacking of Mr Yegor Yakovlev as chairman of the TV service of the Commonwealth of Independent States. Mr Poltaranin's resignation note said he was influenced by "a range of other circumstances...concerning the functioning of the Russian mass media".

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Negotiators set sights Desperate farmers take fight to streets on February Gatt deal

SENIOR trade negotiators will today formally endorse a negotiating timetable designed to conclude the Uruguay Round of global trade talks early next

The meeting of the trade negotiations committee (TNC). the overseeing body for the 108-nation Round conducted under the General Agreement on Tariffs and Trade (Gatt), follows the deal struck last week by the US and EC on farm subsidies. The agreement broke a logjam which has stalled talks since last December.

Mr Arthur Dunkel, Gatt director-general and TNC chairman, will propose finalis-ing the Uruguzy Round pack-age of rules by Christmas and completing bilateral negotiations on market access for goods and services by February, at the latest

This is to beat the March 1 tion's "fast-track" negotiating authority, which prevents Cor gress tinkering with the final rade liberalising accord.

Diplomats yesterday cautloned against over-optimism, pointing out that several mportant and politically se tive issues were unresolved. The Round, launched in 1986. spans 15 broad trade areas and extends fair trade rules for the first time to agriculture, textiles, services and intellectual property protection.

Mr Dunkel's first task will be to see if countries are willing to modify the draft "final act" presented to negotiators last December to incorporate the US-EC farm trade accord. Beyond this he will emphasise



Arthur Dunkel: wants Round's rules finalised by Christmas

the draft must show evidence of a consensus in their favour. It remains to be seen to what lengths Japan and South Korea are prepared to go to press objections to opening their rice markets. Many countries. including the US and EC, also have reservations about aspects of the draft but may not insist on changes if others show the same restraint.

The hilateral negotiations an integral part of the package - could also fail if countries

are not able to make the necessary political decisions to reduce protection across the spectrum of goods and ser-

Gatt officials have recently visited 32 developing countries to help them prepare services liberalisation offers, without which they cannot become signatories to the proposed services accord nor to the Multi-

NEWS: WORLD TRADE

By Alica Rawsthorn in Paris

THE elderly farmer stared forlornly at the scarred shields of the rlot police. "Whatever happens, French farming is finished," he said. "It's not a question of whether we'll be ruined, but of

A fight was almost certainly on the agenda yesterday at the Esplanade des Invalides, where more than 3,000 militant farmers demonstrated while the

when. That's why we can't give up

reject the European Community's new farm trade agreement with the US in the nearby National Assembly.

The farmers roared as they threw fireworks and other missiles at the lines of CRS riot police. The air was thick with smoke from exploding fire-

The police lines wavered whenever the crackling missiles landed among them. Workers at the National Assembly peered nervously out of windows behind the safety of the police block-

Coachloads of farmers from all over France poured into the Invalides throughout the afternoon. They chanted anti-American slogans and carried banners emblazoned with "Tomorrow, US Food, Japanese Cars, Asian Textiles and French Job Losses" and

No To The US Green Army". Behind their lines the riot police, nany of whom had been in position since early morning, were armed with their customary battery of batons, tear gas guns and riot shields. "We'll be

Mr Jacques Delors, European Commission president who clashed with Mr MacSharry in

the run-up to last week's breakthrough, did not voice opposition to the EC-US deal yesterday. Instead, he rallied commissioners behind the

MacSharry paper on the grounds that it was the

consensus," said one senior EC official.

France has pushed strongly for the Commission to show that the EC's new international

obligations on farm subsidies are incompatible

with this year's CAP reform. Some officials in Brussels say publication of

the detailed concessions on agriculture could

grimacing at a smouldering missile. Rarlier in the day, 30 agricultura activists stormed the Paris stock exchange building, bringing trading on the futures and options markets to a

There were other demonstrations elsewhere in France. Farmers in Cler-mont-Ferrand burnt piles of tyres outside the local McDonald's fast-food store in protest against the US-owned

There were also burnings of the Brit-

Outrage unites French political parties

INSIDE a National Assembly virtually surrounded by protesting farmers, France's political parties yesterday sought to tdo each other in opposing draft Gatt accord with the US on agricultural trade.

Heated opposition complaints that Mr Pierre Bérégovoy, the prime minister, was seeking to turn the anti-Gatt s into a vote of confidence in his weak Socialist government obscured the fact that the only real point dividing the two sides was whether a French veto of the deal should be threatened now or

which looked sure to be approved last night with Communist support, would commit his government "to veto any draft agreement contrary to France's fundamental interests". The prime minister was clearly anxious to leave himself, and President François Mitterrand, who had wisely left town for a Middle East trip, some flexibility in the possible use of a veto which would provoke a crisis in the European

THE European Commission last night agreed that the EC-US compromise on farm subsidies in the Gatt world trade talks was compatible with reform of the Common Agricultural Policy (CAP), writes Lionel Barber in Brussels.

After reviewing a document produced by Mr Ray MacSharry, the Irish commissioner for agriculture who secured the breakthrough in last week's trade talks, the Commission approved without a vote the EC negotiating

A 10-page paper is to be distributed to mem-ber states today which is also expected to set out the concessions made by the US in sectors such as services in the Gatt talks. EC concessions on agriculture will also be

But, fearful that delay could land this hot political potato in the lap of a right-wing govern-No [to the Gatt deal], and this is one of them. tions, Mr Alain Juppé, sec-retary-general of the RPR Gaullists, demanded that, using its veto right, if need be"", the government should immediately inform its BC partners that it could not

Even while supporting his own party in power, Mr Laurent Fabius, the Socialist party

on Brussels negotiators being sent back to Washington to re-

open talks.

cept the deal. It should insist

prove to be the point of maximum French political fury, with protesting farmers outside putting pressure on politicians who only learnt during the session that Brussels considered the Gatt deal compatible reform of the EC's common

The main feature of the debate was an anti-Americanism, which was predictably most virulent from Mr André Lajoinie, leader of the Communist deputies. He denounced

upset negotiations to be conducted in Geneva, which are needed to wrap up a comprehensive "the American attack on world trade". Far from winning recip-rocal US concessions in nonfarm aspects of the Gatt negotiations, EC agricultural concessions would only "reinforce

> American arrogance". The only reason why the Communists backed the government was that they are the party with most to fear from an premature election. But most other party leaders joined in the denunciation of the US, which Mr Juppé accused of wanting to "dominate the world food market".

> Other targets were Britain and New Zealand. Mr Pierre

Méhaignerie, leader of the cen trist UDC coalition, took a side swipe at Mr John Gummer, UK agriculture minister, whom he said should be "sanctioned for his scandalous behaviour" in forcing the Gatt deal through as a member of the current British presidency of the EC. He added that if the New Zealand prime minister could hall the Gatt accord as "exceptionally good", it must be "excep-tionally bad for France".

The left, in the persons of Mu Fabius and Mr Lajoinie, hit back at the right, but hardly in terms that would provide comfort for proponents of free farm trade. Both men denounced past conservative French governments for acquiescing, in 1962, in duty-free entry for US animal feeds into the EC, while Mr Lajoinie said it had been a mistake to have let the UK and its former colonies dilute Community preference when Britain joined the EC in the early 1970s.

From the opposition and government alike came a common plea for France's EC partners to show the sort of solidarity that France had shown to Britain over that country's EC budget rebate and to Germany

Austrian vans get clear road

By Andrew Hill in Brussels

THE European Community is likely to lift the threat of import duties on Austrianmade Chrysler vans, following a compromise between Vlenna and the European Commission on reducing state aid to the US manufacturer.

Austria has agreed to cut the level of aid to Chrysler's plant in Graz from 33.3 per cent to 14.4 per cent of the investment. The Commission yesterday to join the Community. Chrys approved the compromise which will now be put to EC

Austrian officials said Chrysler would not have to repay any of the aid, but a final tranche will be paid only if the company goes ahead with the final phase of construction. The imposition of duties

would have unleashed a diplo-matic storm between the EC and Austria, which has applied

ler had also threatened legal action against the Community. Brussels had wanted aid to the Sch5.6bn (£328m) plant to be brought down to 8 per cent in line with rules on state aid for carmakers in the wealthiest Community countries.

Its demands were made under the 1972 free trade agreement with Austria, which outcompetition in the EC.

deal with **Israelis**

AN Israeli company has signed a \$160m agreement with Kazakhstan's government to make and install irrigation equip-ment in the republic's southern Chimkent province, writes Hugh Carnegy in Jeru-

The Bisenberg Group announced the deal this week during a visit by a trade dele-gation from Kazakhstan. It is the biggest contract won yet by Israeli companies working to establish ties with the Mos-lem former Soviet republics. Under the agreement, Elsen-berg will build a plant to pro-

duce drip irrigation plping and will install systems covering 50,000 acres of cotton, cereals, fruit and other crops. Payment will mostly be in locally produced commodities, it is

tral Asian states and their lack of hard currency have not deterred several Israeli companies from seeking to establish trade ties. They are backed by the government, which sees long-term advantages in forg-ing links to non-Arab Moslem countries with large natural resources on the northern fringe of the Middle East.

The Financial Times (Europe) Lai
Published by The Financial Times
(Europe) GmbH, Frankfurt Branch,
Nibelungenplatz 3, 6000
Frankfurt-am-Main 1: Telephone 49 69
1/4850: Fax 49 69 594481; Telex
1/6191. Represented by E. Hugo,
1/6191. Represented by E. Hugo
1/6191. Represent

4 CA 4 79 " A 3 "

Registered office: Number One, Southwark Bridge, London SEi 9HL. Company incorporated under the laws of England and Wales. Chairman: D.E.P. Palmer. Main shareholders: The Financial Times Limited, The Financial News Limited. Publishing director: J. Rofley, 168 Ruc de Rivols, 79044 Paris Cedex B. Tel: (01) 4297 0621; Fax: (01) 4297.0629. Editor: Richard Lambert. Printer: SA Nord Eclair. 15:/21 Ruc de are 59100 Roubaix Cedex 1. ISSN: NSN 1148-2753. Commission Paritaire of 675/80.

hancial Times (Scandinavia) Vimmelskaftet 42A, DK-116i Papenhagen-K, Denmark, Telephone (22) 13 44 41. Fax (33) 933335.

Kazakhs in Central Europe is plugged in to power trade

EW possibilities for trade in electric power have been opened up by an agreement signed recently to link Czechoslovakia, Hungary and Poland with the west European elec-

tricity grid.
The three central-east Euroean (CE3) countries committed themselves at a meeting in Prague to higher standards of power transmission in exchange for admission to the west European electricity club

The CE3 will withdraw from the east European system, set up a central European electric-ity "island" insulated from the weak and fluctuating supply from power stations further east and prepare to integrate with western Europe. Turning toward the west will

cost about \$500m, according to Mr Walter Fremuth, vice-president of the Union for the Co-or-dination of Production and Transmission of Electricity, the western electricity group-ing, which announced the Prague accord. Mr Fremuth, who also heads Osterreichische Elektrizitätswirtschaftsverbund, Austria's electricity utility, will host a meeting in Vienna soon to flesh out a fin-

ancing programme. The CB3 countries will need to smooth out fluctuations in their own current frequency before they can be fully integrated. Western utilities expect that it will be 1998 before they can be connected without caus-ing fluctuations as far away as Paris or Lisbon.

But western electricity utili-ties are not waiting until 1998 to bring the CE3 into their camp. Germany and Austria are already building special convertor stations to smooth frequencies and facilitate

Austria recently commissioned a Schibn (£58m) conver-tor at Vienna Southeast connected by a high-voltage power line to Gyor in Hungary. That complements Austria's existing facility at Durnrohr near the Czechoslovak border. Another plant for connecting Czechoslovakia is undergoing trials at Etzenricht in Germany.

would allow central-eastern Europe countries to retain electricity links with Soviet succes tes even as they aban-

doned their common system.

The CE3 at first pushed for integration of their electricity distribution systems with west ern Europe to increase their diversity of supply and reduce dependence on erratic deliveries from the former Soviet

That motivation, which has dimmed a little as falling

Nicholas Denton on the linking of Czechoslovakia, Hungary and Poland to west's electricity grid

industrial production has reduced electricity consump-tion, will strengthen again when the region's economy

The option of taking supplies from western Europe, even if never exercised, improves their bargaining position with Russia. "Maybe the connection will never be used," says Mr Tamas Jaszay, a senior energy official at the Hungarian industry ministry. "But it makes it easier to push down the price in negotiations."

tor stations will allow the CE3 utilities to export their temporary electricity surpluses to the west to earn hard cur-

For their part, west European utilities foresee a need for electricity imports from their eastern counterparts because public environmental concerns are restricting their ability to expand capacity to keep up with demand. Austria, for one, became a net importer for the first time in 1991 because the public opposed new hydro and nuclear power stations.

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defends shares crackdown

Peter Ungphakorn in Bangkok

THAILAND'S prime minister, Mr Chuan Leekpai, yesterday defended his government's crackdown on share speculators, saying the move was aimed at raising standards on the volatile Stock Exchange of Thailand (SET). "We realised it would have some negative effects," Mr Chuan told the Financial Times. "But taking a long-term view, we believed it would raise the stock market



Chuan: long-term view

to international standards." The SET index has plunged since charges were filed against Mr Song Watcharasriroj and 11 associates for allegedly manipulating the price of shares in Bangkok Bank of Commerce, the country's ninth largest bank. Yesterday, the index fell 12.10 points to 847.33, down 12 per cent from its year's high of 963.03 three weeks ago. Foreign stockbrokers, pointing to strong corporate profits and annual ecohave urged clients to buy while

prices are low. The market has been depressed because the government has told stockbrokers to curb the credit they extend to clients to buy shares, and because Thais fear further cases will be brought against speculators by the six-monthold Securities and Exchange

"We discussed this matter for about three weeks before it erupted." said Mr Chuan. We had to conclude this was the best way out because the law did not give us any other

"We realise that investors still behave like gamblers. They are not interested in dividends. They probably don't know what businesses the companies are involved in. or what dividends are paid. It's only day-to-day trading." Unlike Mr Anand Panyarachun, his predecessor as pre-mier, Mr Chuan is not a Bangkok businessman. He says he has no shares of his own.

Mr Chuan, 54, came to power at the head of an elected fiveparty coalition after the pro-democracy uprising in May in which 50 people were killed. He promised to stress rural development more than previous governments, but within weeks, is being accused by his opponents of being indecisive.

Coalitions will always have these problems," he said. "I've been in many coalitions, so I'm prepared to face the obstacles. I believe we'll be able to maintain the coalition so it follows the principles of the parties which got together to draft [our] common policy state-ment. It may be slow, but I think we can continue this

Thai premier | Ozone layer pact tightened

By Bronwen Maddox in Copenhagen

THE MONTREAL Protocol to protect the atmosphere's ozone layer, one of the most successful worldwide international environmental treaties, was yesterday tightened for the second time in its five-year life. The 93 signatories voted to bring forward the phase-out of chlorofluorocarbons (CFCs), the chemicals most damaging to the ozone layer, by four years to 1996.

Dr Mustapha Tolba, executive director of the UN environment programme and architect of the new agreement, called depletion of the layer "an unfair action to future generations. We have done the damage; we have to undo it."

the thinning of the layer, partly caused by man-made chemicals containing chlorine and bromine, could lead to more skin cancer and lower crop yields. Dr Rumen Bojkov, head of ozone research at the World Meteorological Organisation, said the agreement by January 1994 instead of Janwould bring forward the date by when the layer had recovered to normal levels, and the

The "make-or-break issue" was the pledge by industria-lised countries of an extra \$500m (£331m) to a fund to help developing countries adapt in 1994-96, on top of \$240m already committed. In return, develop-

"hole" over the Antarctic had

disappeared, by 10-15 years to

the middle of the next century.

used for preserving fruit and the first time, and to freeze production at 1991 levels by 1995. The new agreement also stipulates industrialised countries will phase out: Halons, used in firefighting,

uary 2000; • Trichloroethane, used in cleaning metals, by January 1996 instead of January 2000: • HCFCs, a less damaging substitute for CFCs, by 2030; • Carbon tetrachloride, a

Even with implementation of yesterday's agreement, ozone depletion will worsen because

rarely-used solvent, by Janu-

ary 1996 instead of January

The worst years are likely to the ozone layer over inhabited regions of the northern hemisphere could reach a yearly 15

per cent average. The Copenhagen agreements fell short of some countries' demands, including the US and UK, and next year's meeting, probably in Nairobi, will face a testing agenda. Phasing out methyl bromide is posing prob-lems because it is damaging to the ozone layer and few substitutes are available. Signatories will want to see if effective use of the fund to help developing countries adapt has increased The fund has been criticised for its failure to move forward

Atmospheric chlorine Projected effect of international treaties (perticles per billion by volume) Cattlet chipdon lavel

research is needed into how much ozone depletion is due to man-made chemicals and how much to natural causes. See Editorial Comment

Revolution plotted in Japan's

He has founded a group with some 30 politicians to be known as Reform of Heisel, because, he says, the current

Mr Ohmae, chairman of the Japanese arm of management consultants McKinsey and Co, used three specially written books, flow charts and an array of acronyms to explain his plans to build up and lead a 1m-strong political move-

He conjured up the 19th cenrent era of imperial rule.

"We have to clear the system away and start afresh. We wish to restore nothing from the past. We have to press the all-clear button," Mr Ohmae said. His group aims to sweep away the Liberal Democratic

group after talks with socialist him they were incapable of

Kyubin scandal which has split the Takeshita faction, the LDP's largest. The Miyazawa government's popularity has fallen amid the scandal; today, Mr Noboru Takeshita, the for-

Mr Ohmae has mapped out a house elections. These 50, drawn from the established credit rating agency, to determine if they are sufficiently committed to Mr Ohmae's policles to deserve its support.

(R4.5bn-R6bn in 1991 terms) is

politics

JAPAN'S most prolific management consultant, Mr Kenichi Ohmae, yesterday launched an attempt to revolutionise the country's political system within six years.

political system works against the interests of Japan and the rest of the world.

tury Melji Restoration, foundation for Japan's modernisation, by calling for similarly sweeping reform in the 1990s. Heiset is the name of the cur-

away the Libertal Democratic party and the main opposition Socialist party.

"We believe the effectiveness of the two parties has come to an end. Having written off the existing parties, we find some members of the Diet (the Japanese parliament] prepared to change this country for its

mer prime minister, gives par-liamentary evidence on the

They will then form a party to build a third way between the LDP and the Socialists. It is committed to reform Japan's constitution to decentralise power from Tokyo to the regions, and will represent consumers, citizens and communities, not companies, unions and vested interests.

tion, although it will continue to oppose any direct PLO role in Middle East peace negotitions, writes Hugh Carnegy in 2000 2040 2080 Jerusalem. The decision was announced yesterday by the Justice Mais-try just before the arrival in Jerusalem of President Framcols Mitterrand of France who has urged Israel to accept the involvement of the PLO in the peace process. Mr Mitterrand said on arrival changes in the

balance of power in the world required new thinking on the future of the Middle East.

Mr Yitzhak Rabin, the prime minister, who held talks with Mr Mitterrand last night, has turned a blind eye to close contacts between the PLO leadership, based in Tunis, and the Palestinian delegates to the Washington peace negotiations who are all residents of the occupied West Bank and Cana Strip. But he has refused to allow any deeper PLO involve-

Israel to

lift ban

on PLO

contacts

THE ISRAELI government

plans to move next week to

revoke controversial legisia-

tion banning contact with the Palestine Liberation Organisa

The move may be aimed at improving the atmosphere at the next round of peace talks starting on December 7. Mr. Yassir Arafat, the PLO chairman, told Reuters this week that the Palestinians were close to pulling out of the talks which he said had reached "a

Australian MP ousted by court

AUSTRALIA'S government could face a difficult by-election before next year's general election following a High Court ruling yesterday which ejects an independent MP from parliament. writes Kevin Brown in Syd-

Mr Phil Cleary won the Meibourne seat of Wills in April in a by-election dominated by bis attacks on the liberal economic policies of both the government and the conservative opposition. The defeat was doubly embarrassing for the government because the seat was held until March by Mr Boh Hawke, former prime minister Mr Cleary, a Melbourne teacher, lost his seat after the court ruled that he was a paid public official at the time of the election, even though he was on unpaid leave through

Mr Cleary could be required to repay his parliamentary salary, and could be fined A\$200 (291) for each day he sat in parliament if an elector pursued the issue in court.

Ironically, the court ruled that the Labor and conserva-tive candidates were also incli-gible because both were dual citizens who had taken insufficient steps to renounce their

Indian protest attracts 250,000

A march organised by eight trade unions to the Indian parhament yesterday drew an esti-mated 250,000 supporters pro-testing against the "disastrons economic policies" of the government, writes Shiraz Sidhya in New Delhi.

Industrial workers and agricultural labourers who had travelled to the capital shouted slogans demanding a self-reliant economy, trade union rights and higher wages for the unorganised sector.

Dissident freed

China yesterday released Bao Zunxin, a prominent dissident jailed for his part in the 1989 Tiananmen Square protests. Reuter reports from Beijing. The official Xinhua news agency said Bao was released on probation early because he had shown repentance in jail.

New Laos leader

Mr Nouhak Phoumsavan, a one-time truck driver known as a hardline communist and friend of Vietnam, was named the new leader of Laos yesterday following the death of President Kaysone Phomyj. hane, according to official Radio Laos, Reuter reports from Bangkok.

Madagascar votes Millions in Madagascar voted peacefully for a new head of

state yesterday in elections wrung from President Didier Ratsiraka's iron grip by violent opposition to his 17-year rule of the impoverished Indian Ocean island, Reuter reports from

any ozone-saving projects. ing countries agreed to bring UN scientists also say more of chlorine already in the

Hong Kong Governor Chris Patten arrives full of smiles at a Tokyo hotel yesterday for four days of meetings with business and political leaders. He will be seeking more investment in Hong Kong and diplomatic support for greater democracy in the colony

Hopes rise for joint Mandela and Buthelezi meeting

By Patti Waldmei:

PROSPECTS for a meeting between South Africa's two rival black leaders, Mr Nelson Mandela, president of the African National Congress, and Chief Mangosuthu Buthelezi, leader of the Inkatha Freedom party, brightened yesterday as delegations from both sides attempt to set up top-level talks.

OUTH AFRICA'S busi-

waste an opportunity to lecture the politicians that

without political stability there

will be no foreign investment

in the country.

Recent evidence suggests

they are at least half right. A

study* by the London School of

Economics shows that while

South Africa has enjoyed a renewal of foreign direct

investment since President

FW de Klerk embarked on

reforms in late 1989, it has

been less than half as much as

disinvestments and invest-

ments abroad by South African

companies in the same period. Indeed, the impact of this

investment outflow is probably the main reason behind the

recent weakening in the finan-

cial rand, the investment cur-

rency for foreigners investing

in South Africa, and South

Africans investing abroad. Yes-

terday the currency closed at

R5.00/\$1 - a 40 per cent dis-

count to the commercial rand

rate of exchange of R3.00/\$1.

The discount, which is a

barometer of investor confi-

The recent trend to invest

abroad is being investigated by

ness leaders seldom

delegations from the ANC and ing agreement on fencing migrant Inkatha would meet "as soon as possi-ble" to finalise arrangements for a bilateral meeting between the two

But officials of the National Peace Committee, which worked towards a meeting for weeks said it could still

Asked whether the ANC had dropped pre-conditions it earlier set for meeting Chief Buthelezi - includ-

Pleas milows and outlions (1990 Rand billion)

Africa investment up

workers' hostels and banning so-called traditional waspons such as clubs and spears, conditions rejected by Inkatha - the chairman of the National Peace Committee, Mr John Hall, said the preparatory teams would have to work this out.

Mr Hall and other intermediaries, including western diplomats, have for months tried to persuade Mr Mandela and Chief Buthelexi to meet to

Disinvestment and investments abroad amount to more than double inward flows, writes **Philip Gawith**

township violence which has left 3,000 people dead this year alone. Mr Hall said he believed prospects for a meeting were better now than at any time in the recent past.

address the problem of worsening

The two men last met bilaterally nearly two years ago, but falled to reduce the level of violence between

their supporters.

Mr Hall said a meeting of all signatories to the National Peace Accord,

including main political groups in South Africa, would also be held soon, adding this could pave the way for the resumption of multi-party talks on a

The ANC yesterday confirmed its more moderate position in those talks when its national executive committee endorsed power sharing in a gov-

ernment of national unity, even after a post-apartheid constitution is in place. but so are the outflows

inward investment flows. The

LSE study (which does not pre-

tend to be exhaustive, espe-cially of smaller projects) iden-tifies a total of 51 new

investments made in South

Africa since late 1989. The 20,

to which an exact size could be

put had a cumulative value of

just more than \$700m. The authors say they believe it unlikely that the total new inflow to South Africa as a

result of these new invest-

Although economists caution against trying to establish a relationship between capital

inflows and economic growth,

figures from the Central Eco-

nomic Advisory Service, a gov-ernment economic research

body, suggest that if the coun-

try is to achieve an average GDP growth rate of 3.5 a year between now and the end of

the century - the minimum

necessary to absorb new entrants to the labour market

- then an annual capital

inflow of 1.5-2 per cent of GDP

ments will exceed \$1.5bp.

own good."

He had decided to found the

introducing radical change.

The launch comes as Japanese party politics is in flux following the Tokyo Sagawa

plan for his group, to end in 1997 with a revolution in Japanese politics. The group plans to recruit 1m members, each paying Y10,000 (£53) to create a fund to support 50 candi-dates in next year's lower parties, will be assessed by a panel rather like a political

*Centre for the Study of the South African Economy and International Finance, London School of Economics, Houghton

try, and it is possible changes in exchange control regula-

Another recent study, by the Washington-based Investor Responsibility Research Centre (IRRC), concludes, however, that the trend of disinvestment has been reversed over the

dence in the country, was only 13.5 per cent at the end of 1991. The IRRC report on International Business in South Africa, notes that 508 non-US companies have direct invest-Mr Derek Keys, minister of finance and trade and indusment or employees in South Africa, up from 454 a year ago.

upsurge in foreign companies having non-equity links (such as licensing or distribution arrangements) in South Africa. A longer term perspective on capital outflows from South Africa was recently offered by

US companies have returned in smaller numbers, increasing to 111 from 106 a year ago. There has also been a considerable

Mr Michael Marks, chief execu-

tive of brokers Smith New

Court. He noted that since 1969

capital inflows have totalled R100bn, in 1990 values. During

this might have added another R104bn, in 1990 terms. It has often been pointed out that South Africa is not so much short of funds to invest, but of attractive investment opportunities. Continued current account surpluses, and large sums raised on the stock exchange, testify to the former. Reserve Bank figures, showing that real investment by the pri-vate sector shrunk by 9.5 per cent from the end of 1989 to

mid-1992, are evidence of the It is hardly surprising that foreigners are also holding back. Business confidence - reported recently by the Bureau of Economic Research to be at its lowest level since ex-President PW Botha's disastrous Rubicon speech in August 1985 - is clearly the key factor, with political uncertainty one of the main contributors. But there are also important economic

taken R84bn back out. He spec-

ulates that without spells of

heightened political tension.

South Africa could have expec-

tax rates, high wage rates in relation to skill and productivted capital inflows to have continued, as they did between ity levels, shortages of skill, a less than demonic work ethic, 1946 and 1959 and between 1965 and 1976. He calculates that highly politicised trade unions, and high inflation". He also mentioned the limited size of the South African market and its growing exposure to international competition as tariff walls are lowered.

These factors, together with a logical desire to spread risk and access new markets, explain the recent upsurge in investments abroad by South African companies. These include large investments by the country's two forest products groups, Sappi and Mondi, acquisitions by First National Bank and the Standard Bank group and the proposed take-over of Del Monte Foods International by the Royal Group and Anglo American.

and foreign businesses alike.

Mr Ted Osborne, group econ-

omist at the Nedcor group,

listed them earlier this year as

including such factors as "high

Large disinvestments this year appear to have been more a function of internal strategic issues within the companies concerned than any particular view of the South African econ-

At the same there has been a St. Lomion WC2A 2AE, Tel: 071 steady flow of mostly smaller 955 7280

realities which are a disincentive to investment for domestic

harshah Iskandarov, who led a coali-

The pro-old guard prime minister, Mr Abdumalik Abdullajanov, is more experienced than Mr Rakhmonov and an influential power broker. Enjoying considerable influence in the north, which produces two thirds of Tajikistan's industrial output, he could may provoke fresh fighting as defending forces make a possible

The winter will be difficult, as six

gan-Tybe. More than 100,000 refugees from the fighting have swollen Dushanbe, under blockade for two months.

Until now Tajikistan's paramount Islamic leader, Qazi Akhbar Toradzhon Zoda, was perhaps its most in the new power circle.

المكناصم الأعل

Communist old guard turns the table on Moslems in Tajikistan MOSLEM LEADERS in troubled cial session in the northern city of become an important figure. Khojand, home of Tajikistan's for-Having forced out Mr Iskandarov, forces, are largely responsible for the ex-communists' triumph. The capital Dushanbe has been in Tajikistan, the only former Soviet Steve LeVine on a setback nation where Islam had become a mer Soviet hierarchy. Last week the the old guard is still in Khojand for political Islam deciding how and when to return to Dushanbe. The little changed exkey political force, appear to have turmoil for most of this year as the parliament elected Mr Rakhmonov lost most of their power during the rivals tussled for power, while across as its speaker - effective head of last week in a stunning reversal Islamists. "This is the old guard communists know that when Mr the south-eastern republic dozens of engineered by ex-communists.

the ex-communists have routed the Islamic forces, and now lay siege to

militias won a string of triumphs did Tajikistan's weakened parliament, dominated by the old guard, reassert itself. The parliament met for a spestate as there is no president.

Mr Rakhmonov succeeds Mr Akh-

tion government propped up by its Islamic and democratic partners. Until last month, Mr Rakhmonov administered a state farm near Kulyab, the anti-Islamic regional stronghold. Then, with the backing of the militia leader, Mr Safarov, was

farmers harvesting crops in the southern regions of Kulyab and Kur-

politically.

But its equally effective army, partly supplied and trained by Afghan rebel leader, Mr Gulbuddin Hekmatyar, fought alongside Mr

eroded, a new Islamic leader has risen in importance. Mr Haidar Sharifov, chief muliah in the Kulyab region, is the strongest Islamic force

in a coalition government. The central Asian nation of 5m people will once more be dominated by the old gain power through popular means. Dushanbe where Islamic fighters are In the five ex-Soviet central Asian nations, only Tajikistan has experi-The strongest of the ex-communist commanders is Mr Sangak Safarov, enced a rise of political Islam. named governor of Kulyab. The new government could even-tually help stabilise Tajikistan if it who spent 23 years in prison for murder. Now Mr Safarov is a power reduces the fighting that divided the behind the throne. republic into what amounts to inde-Only after Mr Safarov and allied

Rakhmonov enters the capital he

Even with a more stable situation, the new government faces enormous problems.

months of fighting has prevented

important political force. The republic's competing political factions were said to consider him a rational moderate capable of solving differences between political rivals. Mr Zoda's well-armed military force put muscle behind his words.

A twin political force was the Islamic Renaissance party. The IRP, including a wing demanding an Islamic government in Tajikistan, was often at odds with Mr Zoda

Zoda's fighters. While Mr Zoda's influence will be

Soviet hierarchy of politicians and industrialists staunchly opposed to the Islamists. They will call the shots behind the nominal leadership of the newly elected parliamentary speaker, Mr Imamali Rakhmanov, who until recently ran a state collective farm.

Whatever they do, they're fin-

ished," a senior diplomat said of the

The political shift comes just 10

weeks after Islamic fighters expelled

ex-communist President Rakhmon

Nabiyev, becoming major partners

coming back." Asia, Algeria and Tunisia as laboratories for the world's new strain of Islam that, unlike the violent movements of the 1970s and 1980s, aims to

pendent cantons. The counter coup reinforces the growing power of irregular military commanders who.

propping up the opposing political

Analysts have watched central

private armies, some with largely criminal rather than political moti-

vations, have clashed repeatedly.
In recent weeks, militias loyal to

ا هكذاصه الأعل

Democratic incumbent loses run-off for Senate seat despite Clinton support

Georgia vote lifts Republican spirits

By Jurek Martin in Washington

THE Democratic party's majority in the US Senate will not be increased follow-ing the defeat of Senator Wyche Fowler in a run-off election in the state of Geor-

Mr Paul Coverdell, the Republican candidate and director of the Peace Corps under President George Bush, apparently beat Mr Fowler by about 15,000 votes in a poll of 1.25m, less than half the turnout recorded on November 3. Mr Fowler did not formally concede defeat, pending a count of absentee

Clinton aide

for activism

D'Andrea

AURA D'Andrea Tysonis one of those

"cautious activists" that

surround Bill Clinton. If there

is a more aggressive US indus-

trial policy under the new pres-

ident, much of it will be put

tightrope," says Ms Tyson, a

University of California's

Berkeley campus and one of

the few women likely to exert

an important influence on the

Clinton administration's eco-

She performs something of a

balancing act within the US

"I have always walked a

down to her.

mulls options

gla would be getting a new senator. The Coverdell victory gives the Republicans 43 seats, the same number as in the old Senate. The Democratic total is expected to remain at 57 assuming that in North Dakota Mr Kent Conrad wins another special election next week. Mr Conrad is aiready a senator from the state. He declined to seek a second term because of congressional inability to reduce the budget deficit, but changed his mind when another seat came up.

Mr Fowler narrowly won on November 3, beating Mr Coverdell by 49-48 per cent. But Georgia state law, unique in

transition team member, is

cautious activist too. He has

long supported tax incentives

to spur industrial investment

and at the World Bank has

directed a project analysing east Asian industrial develop-

ment, which stressed the role

of government more than has

the US, requires a run-off if no candidate wins at least 50 per cent, a total denied both men by the 3 per cent scored by the Libertarian party candidate, who was excluded from Tuesday's

President-elect Bill Clinton had campaigned in person for Mr Fowler on Monday, but Mr James Carville, his political strategist, rejected suggestions yesterday that he had sacrificed prestige by becoming involved. Mr Clinton carried Georgia in the November presidential election, an important breakthrough in the south even though his

ond Republican senator from Georgia since the reconstruction era after the Civil War. The first, Mr Mack Mattingly, was defeated in 1986 by Mr Fowler, previously a congressman. Coverdell consistently attacked Mr Fowler for being an inside member of

the Washington establishment His victory is also the first piece of good news for the national Republican party since the presidential election. The party has been consumed by painful post-mortems of why it lost the White House and achieved only small gains in the House of Representatives.

Monetary union holds no fears for Caricom

finance ministers from the Caribbean Community (Caricom) have been watching with great interest the recent difficulties of the European Community's monetary system and its exchange rate mechanism. They see lessons for their own attempts to create a common market by establishing a monetary union with a single currency over the

next eight years. Europe's problems appear, if anything, to have confirmed the Caribbean intention to proceed towards a monetary union - but to do it with caution. Despite its flaws, said one central banker, the European experience has shown that any meaningful economic integration must include a monetary

Caricom's aim is to bring some order to a confusion of currencies and financial policies among its 13 members, whose population totals only 5.5m. Monetary union is also seen by some as an answer to sometimes chronic problems of trade payments.

Finding common ground, however, on the policies which will guide them towards such a union could be difficult for governments which, at times, tend to sacrifice regional economic co-operation to narrow

HAITI'S military-backed

administration has said it will

hold Senate elections next

EC's problems provide useful lessons, writes **Canute James**

dian, Trinidadian and East Caribbean dollars will be freely convertible with each other. The three central banks will establish a regional monetary authority to co-ordinate poli-cies, while the governments will pursue common policies leading to a deregulation of wages, prices and trade.
Other Caricom members will

join the monetary authority after they have met criteria based on their reserves. Eventually, all the currencies will be floated and made freely convertible against each other. In due course, the monetary authority will be converted into a regional central bank to administer a common cur-

The region already has a functioning monetary union which is being used as a model. The Eastern Caribbean dollar, one of the area's stronger currencies, is used in the seven islands of the Organisation of Eastern Caribbean States, a sub-group of Caricom. Its value is fixed at 2.7 to the US dollar and cannot be

at 2 to the US dollar, but has been under pressure recently because of shortfalls in the island's fiscal and external accounts, brought on by reduced earnings from tourism and sugar, the pillars of the

economy. The Trinidadian currency has remained at 4.25 since 1989. It comes under pressure in line with the state of the international oil market. Trinidad and Tobago's economy is 75 per cent dependent on its oil indus

Integrating the Jamaican and Guyanese currencies could be a test of financial management. Both are floating as part of programmes to deregulate those countries' economies.

The Jamaican dollar, floated 15 months ago, tumbled 56 per cent before being revalued by 26 per cent. The Guyanese dollar appears to have found its real parity after plunging 55 per cent when first floated. In the words of the St Luciar

official, however, Caricom should not approach the common currency and the estab-lishment of the monetary union with trepidation "Although many do not realise it, the community has had a common currency for some time," he said. "It is the US dollar. The only problem is that there has never been enough of it around."



Activist smile: But Laura Tyson is anxious not be typecast as a crude believer in intervention

Michael Prowse profiles a key member of the president-elect's industrial team

economics profession. She is far more sceptical of free market theories than many colleagues. She was one of the few US academics willing to defend the 1986 semiconductor trade deal between the US and Japan under which Tokyo agreed to assist foreign companies in achieving a 20 per cent share of the Japanese market. Many theorists regard such "man-aged trade" agreements as

Yet she is anxious not to be typecast as a believer in crude government intervention. "I was defending a particular form of managed trade in special circumstances," she says. Ms Tysonis a senior member

of President-elect Bill Clinton's economic transition team and is likely to get an important economic post in the new administration, probably in a revamped commerce department or the proposed new Eco-

nomic Security Council. Over the next month, her main task is to prepare policy options for Mr Clinton in high technology and manufacturing industry. In other words, she will be mulling the options for a more aggressive US industrial policy.
"Cautious activist" is Ms

has outlined a plan to locate a

third international airport in

the Chicago area near rural

Peotone, disregarding criticism

that it would be too far away

and would not draw airlines or

passengers, AP reports from

The \$1.8bn (£1.2bn) plan

in spite of criticism

ILLINOIS Governor Jim Edgar additional runway to relieve

been fushionable in the US. However, main economic innovations in the Clinton administration are likely to occur in industrial and techment, could provide "indus nology policy - Ms Tyson's try-specific information" to formulate domestic strategies for She sets out her thinking at winning back market share. To length in a new book, Who's improve US competitiveness Bashing Whom: Trade Conflict in High-Technology Industries, she favours more generous tax incentives for corporate R&D, heavy federal investment in civilian R&D and targeted subpublished last week by the Washington-based Institute for International Economics, This sidies for strategic industries, such as semiconductors and focuses on trade conflicts in

areas such as semiconductors supercomputers. and commercial aircraft as a She says the wisest response platform for articulating a new to subsidies abroad is often to introduce subsidies at home. activist agenda. The message is that the US The scope for action is large: must react domestically to competitors' policies: "Flawed US industrial subsidies are worth only 0.5 per cent of gross domestic choices, not unfair domestic product, compared with 1 per cent in Japan and 3 trade practices, are the main cause of the nation's long run per cent in Europe. economic slowdown," she writes. Trade policies "cannot

On trade, she believes the US should continue to promote a multilateral rule-based system. compensate for domestic programmes that remain fiscally But the rules should be modiand intellectually impoverfled to permit domestic subsidies. She believes the Euro-As part of a strategic pean Community was justified in subsidising Airbus. response to the end of the cold

war, she wants the US to What Ms Tyson regards as cautious activism, however, may be seen abroad as threat-"develop an institutional capability for assessing competitive and technological trends in ening behaviour. If her thinking proves a good guide to the Clinton administration's approach, other countries will high technology industries and begin to shift its R&D [research and development] moneys from military to civilave to come to terms with a US which pursues its own Such an agency, possibly within the commerce departinterests far more nakedly than in the past.

wins award

Bernard Simon, the Financial

Times correspondent in

Toronto, has won a special

award for overall excellence of

coverage from Canada in the

Journalism 1992 Awards

sponsored by Labatt's Brewing UK.

The award was presented in London yesterday by Mr Fred-

rik Eaton, the Canadian High Commissioner.

month, amid signs of mounting anti-government sentiment, writes Canute James. The vote, for nine of the 27 Senate seats, is seen as an attempt to legitimise the administration, following a coup by the army 14 months ago. The announcement by Mr Marc Bazin, the armyappointed prime minister, coln-cided with several blasts in Port-au-Prince, the capital of

Haiti army allows Senate election

the Caribbean republic. attempts to suppress public displays of support for Mr returning from exile.

Jean-Bertrand Aristide, who lost the presidency in the coup and who is now in exile. No group has claimed responsibility for the bombing, in which one person was killed.

Meanwhile, Gen Prosper The military is continuing Avril, a former military ruler, was held by the army after

ADVERTISEMENT

THE CHALLENGE OF THE NEW SOUTH AFRICA

Eskom to electrify an additional million homes in the next five years

Dr Ian McRae, chief executive of Eskom, talks to John Spira, Finance Editor of Johannesburg's Sunday Star.

Spira: A new government in South Africa is imminent. How do you see this affecting Rokom, the world's seventh-largest

McRae: You're presumably alluding to the possibility of nationalisation, which prospect hinges largely on how Eskom

We have a relationship with the present government such that it doesn't own Eakom but does exercise a measure of control via the appointment of an electricity council, certain members of which

are government appointees.

The Minister has certain powers in the Act which enables him to have additional control should be wish to do so.

The present government does not wield a heavy hand on fisitom we have sufficient space to run our organisation efficiently and

h will be important for us to try to retain that relationship with any future government. To do so, I believe Eshom must concentrate

● PERFORMANCE. We should aim to get into a position in which our customers regard us involved. This involves getting to know and understand them.

 EXPANDING OUR CUSTOMER BASE. Many South Africans are still without electricity, with the result that if we don't do acmething about it, there'd be pressure on the government to expand its control over Eskorn.

· AFFIRMATIVE ACTION. We need to extend our policy of opening our doors to all race groups. We've made good progress in this direction and I believe the public's perception of Eskom

. MEETING EXPECTATIONS. This means caring for the environment and being proactive in the sphere of social uplishment programmes such as health services, housing,

in this regard is very positive.

education and job security. The more we do (and we're doing a great deal already), the better all South Africans will feel toward Estorn.

All these factors will play a crucial role in ensuring that a new government will accept the status quo as far as Eskorn is concerned.

I don't believe nationalisation will be a strong option, if we perform

Spira: The South African economy is going through a difficult period. How has this affected Enkow? What is the outlook?

McBae: The economic recession has certainly impacted adversely on our business. For the first time I can recall, we're looking at

negative growth in electricity consumption this year.

Fortunately, Eskom anticipated the problem and took the necessary action early on. Hence, in spite of our lower revenue. Looking shead, so much is dependent on how quickly the world comes not of recession and on how the South African political situation evolves.

I believe the political transition has the potential to move ahead the letter of the political transition has the potential to move ahead.

ively. In space of all the posturing, we'll move towards an interim mment quite soon. We'll have to be looking towards an election government quite soon. We'll have to be looking towards an inferim before the end of 1994, so there are a lot of dynamics which will just the political process forward.

If we get to the observations of the observation of

If we get to that phase without ton much upheaval, the world will sant to appreciate that there can be a responsible and organized way shead for South Africa, at which time we could expect

retiment in this country.

On the domestic front, a measure of confidence is currently developing (albeit slowly) in the form of several major private socion westment programmes that will get off the ground shortly.
In short, the economic outlook does contain some promise a

In short, the economic outpost countries to the Estors has a key rule to play.

We have surplus capacity, which means we don't have to move into a major expansion programme. We're in a position to attengiben our balance aboet and in the process pass on a lot of our gains to We've committed cornelves to reduce the real price of electricity

by 20 percent in the next five years, translating into a figure of 4 to 5 percent below inflation. Electricity is a key component in the South African economy because it's in every product. South Africa' electricity prices are virtually the lowest in the world. We hope to maintain this salustion.

thereby beloing to improve South Africa's global competitiveness.
In so doing, Estom is playing a key role in adding economic growth.

Another area in which we're contributing is electrification—
a driving force for political change and economic growth.

Here we're setting ourselves specific targets.

Estom behaves it can electrify about an additional million homes in the next five years. And, with the involvement of all the players providing electricity in South Africa, that figure could rise to two

Only some 30 percent of South Africans have electricity in their homes at present. We want to push that up to 70 percent by the turn of the century — with a dynamic multiplier effect for the For, the additional three million or so homes thus electrified will

create close to a million jobs in terms of extra production of electrical appliances such as television sets, radios, heaters, kettles, stoves, fridges, etc. Such a programme will have a major impact on the

economy.

We've made good progress in this electrification drive, At present, we're achieving 15 000 connections a month. We see that moving up to 20 000 quite soon.

The opportunity for us to pash forward rapidly in the urban areas is growing, because more and more local authorities, which have the rights to supply their communities, are transferring those rights Thus, for example, we recently moved into Soweto and Alexandra.

They're highly politicised areas, where non-payment for services such as electricity is perceived as a political statement. Yet we've found that if consumers of electricity receive a quality service, found than a consumers or electricity receive a quality service, they're prepared to pay.

Fortunately, the non-payment problem is receding as a result of our ongoing programme of installing what we term energy dispenses.— a system whereby payment is made in advance. The dispensers have been well accepted throughout the country and

in the potential of being tied into the banking system at some

with a view to hastening the electrificiation process, a forum is being established whereby suppliers of electricity, consumer groups and political parties are coming together to study the mode of electricity distribution in South Africa.

One of the problems the forum will try to solve is inefficiency inherent in a minution in which too many small local authorized are involved in the provision of electricity.

Eskon believes the system could be improved by supplying directly to many of these smaller communities or by doing so in partnership with the local authorities. In this way, the country would reap the benefits of economies of scale and use its limited skills

Spira: South Africa has been in the grips of its worst-ever-drought. How is this affecting electricity supply in South Africa and in the southern African region?

McRace it's effect on us isn't as severe as the 1981-82 drought.

Then we had to ration power because the main dams from which we drew water for our generating stations dropped to dangerously low levels. This time round we have more dams — thanks to the furnishing of the water denote.

ow levels. This time round we have more dams — manus to the breat decade.

The drought has nevertheless impacted nonewhat on our usiness, because agricultural demand is down.

The big issue on the drought front is the impact it's had on the southern African region, with Zambia, Botswana and Zimbabwe lawing been severely affected.

It's so bad that if there's no rain in the next couple of months, at 8 so use man it merey no run in the next couple of months, Zambin and Zimbebwe could run out of hydro electric power by the end of the year. It's so serious that Zimabwe is rationing electricity. Neither Zambin nor Zimbabwe have sufficient thermal generating capacity, so they could become relient on interconnection

and the importing of power.

Their problems are exacerbated by the political legacy of past I near problems are exacerosed by the positical legacy of past years, whereby there was a retuctance to move to interconnection with South Africa. The pity of it all is that South Africa now has surplus power, with no immediate means of making it available to its northern neighbours.

What's happening now is that intense efforts are being made to assist these countries.

We're well advanced on a project to transfer power across the border to Zimbabwe. About 40 megmwatts is involved and we expect power to become available within the next few weeks.

By the middle of next year we'll be supplying a further 100 megawatis to Zimbabwe by way of strengthening the system through Botswana.

Agreement has been reached to construct a 500 megawa capacity interconnector to Bulawayo. We're busy tying up the funding now, The line will run through Botswana, thereby saving RIOO million. We hope to have the line up and running in 18



Dr Ian McRae

months. Zambia is also interested in the line, because it will belp that country as well.

Plans are on the drawing boards to supply Zambia from Cahora

Bassa — a three year project.

Unfortunately, these projects aren't going to help our neighbours much in the short torm, but at least they provide some insurance against setbacks in the medium term.

Overall, Eskom's relationship with southern African countries

are favourable. There's perhaps some concern that South Africa, owing to its size and industrial strength, will dominate.

We're well aware of this fear, which is why we are continually sending out the message that we're happy to import power from

would certainly took to the region as an option. There'd be menual benefits. Hopefully, there's an understanding that the issue will be approached on a bey and sell basis.

Most encouragingly, the words I constantly hear now in southern Africa are interconnection, electrification and cooperation.

Spira: Many South African companies exporting to Africa encounter problems relating to payment for goods and an vices sold. Han Eskom met with the same difficulties?

McRue: No, other than minor temporary problems. Peri os it's because electricity enjoys a high priority among the gover menus of African nations.

Spire: Esison has had spare generating capacity for some years. When will it embark on the next expansion phase?

McRae: We'll continue to have surplus capacity up until

McRae: We'll continue to have surplus capacity up until approximately the turn of the century.

Just when additional capacity is required depends on the extent to which the South African economy grows.

Based on a high growth scenario, we'd need new capacity in 1998.
On a zero growth scenario, we'd only need it in 2010. Realistically, however, we're looking at the year 2000, by which time we expect the mix to be 70 percent coal, 8 percent nuclear, 8 percent hydro and pump storage and the balance imported from southern Africa.

Spira: Are there political and economic benefits to be reaped from Estom's close ties with African countries?

McPae: I believe southern Africa must aim towards forming some MECIBE: I OUTE SQUARE THE TABLE THE TABLE THE STATE OF TH we are to survive. Electricity could well be a catalyst.

Many leaders are identifying the need for an overriding body

for this purpose — a body that would go hand in hand with a common political interface. Eakom, because of its good relationships with African countries, will make every effort mobile relationships with African countries, will make every effort to help create opportunities in areas of economic growth inside and outside

the sphere of power generation.

The biggest stumbling block is the spectre of South African dominance. South Africa must send a message to Africa that it doesn't wish to dominate but to participate in the common desire

to create economic growth.

One of the perception problems in this regard is the widespread view that South Africa is the natural gateway to southern Africa. This could well be true. But it doesn't translate into dominance; it's simply that South Africa offers a convenient base from which ign companies could operate in southern Africa — to the benefit



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ian programmes".

Chicago airport backed | FT writer

congestion at Chicago's O'Hare

International Airport and cre-

ate a \$423m high-speed rail sys-

tem linking downtown Chicago

to the proposed new airport

The airport would create

102,000 construction jobs and

167,000 permanent jobs by 2020,

about 35 miles away.

effects of recession

By Peter Marsh

THE TREASURY is close to admitting that Britain's long-term potential to produce goods and services has been damaged by the lingering recession, Treasury officials indicated last night.

Giving evidence to the Commons Treasury and Civil Service Committee, Mr Alan Budd, the Treasury's chief economic adviser, also suggested unemployment was likely to carry on rising throughout next year and that it would be "many years" before the government's finances returned to

The new assessment by Treasury officials of the longerterm effects of the recession is the gloomiest indication that the Treasury has given so far into the economic decline that Britain faces deep-seated eco-nomic problems. It is likely to lead to a further erosion of already-fragile confidence on financial markets and among business investors.

Mr Budd told the MPs he could "recognise the danger" that the longer-than-expected recession, which many economists believe will last well into next year, could damage Britain's potential to provide manufactured products and services. It has been suggested this could happen by companies shutting down offices and

British factories lack skilled supervisors and are characterised by infighting among shopfloor workers seeking management favour, according to a study published yesterday by the National Institute of Eco-

nomic and Social Research. In a comparison of workforces at 10 UK plants run by Japanese companies, the report says British workers are well behind their Japanese counterparts in terms of productivity, solving problems. taking breaks from work and identifying with the company line. UK shopfloor employees

and by a large fall in confidence among entrepreneurs. Mr Chris Riley, Treasury official in charge of medium-term policy analysis, said it was "quite possible" that in the Rudget next March the Treasury would revise down its long-term projections about the UK's growth potential.

In the Autumn Statement. the Treasury predicted one per cent real growth next year, followed by an assumed growth of about 3.75 per cent in both the 1994-95 and 1995-96 financial years, with the growth in both cases related to the previous financial year.

Answering a question from Mr John Watts, the committee chairman, Mr Riley indicated that the new assumptions

score higher than their Japanese counterparts in gaining qualifications, but that is mainly because these can passports to jobs elsewhere.

The study does not identify the companies involved but says they are mainly in electronics and car manufacturing. It adds that "the rate of knowledge acquisition by UK workers was broadly comparable with that in Japan", while British employees have also adopted some characteristics of their Japanese counterparts by wanting to outperform rival companies

part of the Budget will be revised downwards. In his evidence, Mr Budd told the committee that unemployment would be likely to

come down only when growth

returned to what the Treasury

believes is its long-term growth rate of about 21/2 per cent. Given the Treasury's growth forecast of one per cent for 1993, this implies that the Treasurv helieves unemployment will carry on increasing during 1993 from its current level of

nearly 2.9m. Asked about public spending, Mr Budd was noticeably gloomier than the Treasury's prediction in the Autumn Statement about likely changes over the next few years in the ratio of total government spending to total output.

Treasury fears lasting | Core £1.5bn of services to be contracted out

By Alison Smith and Robert Rice

A FUNDAMENTAL change in the range and scale of central government activities which could be contracted out to the private sector was unveiled yesterday by Mr William Waldegrave, the public services minister.

Publishing a policy document on progress and plans for the Citizen's Charter initiative, Mr Waldegrave said some £1.5bn of services - about 10 per cent of central government running costs - would be tested against the market in the coming year. Previous, smaller-scale, market-testing moves have resulted in an

average 25 per cent saving. The Citizen's Charter aims to make government services more accountable and responsive to public demands. The latest document of the charter's progress listed catering, office services and auditing as areas which could be con-

Mr Waldegrave also empha sised the importance he attached to the carrying out of opinion polling to discover what people think of public services. The first polling is expected early next year, and will be repeated at six-monthly

Another new element in the

policy document is the setting up of a "complaints task came from British Rail. force". Its mission will be to While Mr Waldegrave promadvise on improving access to complaints procedures, and ised a number of further charters, including one covering then to consider how methods patients' dealings with their of redress might be simplified.

ther and higher education, he made it clear the emphasis would shift towards upgrading standards rather than a con

The latest to be launched was the much-delayed courts charter, guaranteeing national standards of service and facilities for court users in England and Wales, which

to the 28 already published.

tinuing flood of charters to add

finally appeared yesterday. The delay in publication was largely due to difficulties in setting meaningful standards for court proceedings which would meet the conflicting interests of witnesses, jurors, defendants and victims

The charter was attacked by the Consumers' Association for not offering compensation for administrative errors by court staff in spite of the fact that Lord Chancellor's department already pays compensation to people who suffer financial loss through court negligence.

Ms Majorie Mowlam, the Labour party's public services spokesman, said the basic idea of the Citizen's Charter was good, but was sharply critical of the "farce and hype" surrounding the document.



Selling the state sector: William Waldegrave announces plans to contract out public services yesterday

EC court convicts Britain on water purity

By Nell Buckley and Bronwen Maddex

THE European Court of Justice yesterday found the UK government guilty of breaking EC rules on drinking water quality the first time the UK has been convicted by the court of a breach of environmental

The court backed a complaint from the European Commission that nitrate levels in 28 supply zones in England in eded permitted limits, and that the UK had failed to implement EC directives in time. However, it accepted that the UK was already rectifying the situation.

It threw out a second complaint from the Commission that lead levels exceeded legal limits. The affected zones, out of 2,000 in England and Wales, were all in East Anglia, with water supplied by Anglian Water and Cambridge Water. Speaking in Copenhagen, Mr Michael Howard, environment secretary, said the UK would comply with the EC directive in 12 of the areas mentioned in

"It would not have been practicable to have complied

sooner," he said. "There is no danger to health in any of the areas. If there were we would have taken steps sooner." Mr David Maclean, environment minister, added that the ruling was "mainly about technicalities rather than the quality of the UK's drinking water and refers only to certain aspects of

But Friends of the Earth, the environmental group which first made the complaint about the UK's failure to meet the ruling by the end of this requirements in 1986, called the ruling a "landmark decision" and a "major embarrassment for the government".

It urged that polluters, mainly farmers who use fertilisers which release nitrates into water, and not consumers should bear the costs of meeting requirements on nitrates ated at about £155m.

Mr Mike Swallow, director of the Water Companies Association, said the water industry was involved in a £14bn inves ment programme to meet envi-ronmental standards. However, 98.7 per cent of more than 3m water samples tested by the government's drinking water inspectorate in 1991 already met all BC requirements. The EC directive was issued

in 1980, and was due to be implemented by 1985. The UK government argued it did not impose an obligation to achieve a result, but merely required member states to nake every effort to meet the standards within the time

Mr Waldegrave said about 90

per cent of the targets set in the original July 1991 charter

either had been met or were

"in train". The most preminent

failures to meet standards

The UK and European Commission also differed on their interpretation of the proposals on nitrate levels - a disagree-ment resolved only in 1987.

limit. Yesterday's court judg-ment was that member states

were obliged to achieve certain

Lex, Page 14.

City to test French electric cars

PEUGEOT, the French motor manufacturer, is to launch a oint bid to make Coventry, central England, the UK's first city to integrate electric cars in its transportation system, writes John Griffiths.

Coventry's local authority voted yesterday in favour of the project, which aims to make the city one of four in Europe operating trial fleets of Peugeot Citroen electric cars. The vehicles are intended to be rented by users on a self-drive hasis, and to help city authorities assess the potential of electric cars.

The French coastal city of la

Rochelle has already started a pilot project.

Tours, similar in size to Coventry, has also committed itself to the project, assuming the EC funding become available. Barcelona and Milan are believed to be the other two cities in the project.

The Peugeot group, which has declared its belief Europeans are likely to be buying 200,000 electric cars a year by the end of the decade, is co-ordinating the project under the terms of the EC Commission's Thermie programme to promote new energy technologies.

ety of schemes well outside the motor industry, next year the Thermie programme enters a new phase in which it will concentrate upon technologies designed to reduce damaging emissions of carbon dloxide and sulphur dioxide. Peugeot is understood to be

laying plans for production of up to 50,000 electric cars a year by as early as 1996, in the belief that atmospheric pollution,noise, congestion and other environmental pressures will lead to petrol or diesel engined cars being progressively banned from large city centres throughout Europe.

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ber 29, 1992. D. R. Keast Amistant Secretary 62-65 Trafalgar Square,

November 26, 1992

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(In Administrative Receivership)
REGISTERED NUMBER: 571144
NATURE OF BUSINESS: Wood and
Timber Merchants etc
TRADE CLASSIFICATION: 22
DATE OF APPOINTMENT OF
ADMINISTRATIVE RECEIVERS: 16th
November 1992

November 1992 NAME OF PERSON APPOINTING THE ADMINISTRATIVE RECEIVERS: NATIONAL Westminster Bank plc COUN GEORGE WISEMAN & PETER COLIN GEORGE WISEMAN & PETER ANTHONY LAWRENCE FOINT ADMINISTRATIVE RECEIVERS (OFFICE HOLDER NOS. 6712 & 6829) OF BOOTH WHITE, 142/148 MAIN ROAD, SIDCUP, KENT DA14 6NZ.

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PEOPLE

Kwik Save picks another Australian

Graeme Seabrook, Australian retailer who has transformed discount chain Kwik Save since he took over chief executive next June. As expected, he has secured the top job at Dairy Farm International, the Hong Kong-based food group which is part of the Jardine Matheson empire and which holds 25 per cent of

Kwik Save. The UK food discounter is again to be headed by an Australian - to avoid confusion, also called Graeme - who has been running Franklins, a wholly-owned subsidiary of Dairy Farm and Australia's biggest force in food discount-ing, since 1985. "Graeme Bowler knows how to run a

the 'no-frills' business," says Seabrook, 53, who points out that Franklins has been the inspiration for a lot of the changes

During Bowler's time, turn-over has doubled to A\$3bn and operating profits have trebled to A\$90m. There are not that many people who really understand discount groceries. While our chairman Sir Timothy Harford did look outside the Dalry Farm group for other candidates, I asked for him and Dairy Farm was prepared to offer him," explains the cur-

rent boss. Bowler, (right) 55, worked for Dairy Farm in Hong Kong for 12 years before returning to Australia to take up the Frank-



Coles Myer where he had been joint managing director, was immediately seconded to Kwik Save, where he says he has doubled both tur profits and has taken the com-pany's market share of basic groceries, by volume, to 10 per cent. He says he was promised from the beginning that he would be a candidate for the top job at Dairy Farm at the end of his stint in the UK. He remains at Kwik Save in a non-

executive capacity.
Seabrook replaces Owen Price, who has been joint managing director since 1990 and on the board since 1986. Price, 66. Is yet another Australian retailer, who spent 27 years in that country before joining

utive responsibilities at Dairy Farm when he takes up his new assignment in June. Seabrook, by contrast, who had joined Dairy Farm from

Rolls-Royce powers up

Rolls-Royce yesterday announced another big shake-up of senior executives that creates a company-wide engineering and research supremo and brings a new maging director of the com-

pany's aerospace group.
Stewart Miller, 58-year-old managing director of the Rells-Royce aerospace group, is moving to the new post of director, engineering and tech-pology, from January 1.

The moves come two weeks after Frank Turner, director of Rolls-Royce's civil engine business, was appointed head of Lucas' aerospace division. Turner's replacement, who has not yet been named, will report to John Sandford, Milier's successor as managing director of the aerospace

group. Sandford is also 58 and currently president and chief executive of Rolls-Royce Inc in the US. British-born, he is a well-known figure in the North American aerospace industry, where he has held senior posts at Rockwell, De Havilland Aircraft Canada, Rohr Industries and Gulfstream Aerospace.
The appointment of Sand-

ford means that both the Rolls-Royce aerospace group and the industrial power group - which includes NEI have new chiefs. Barlier this month Richard

Maudslay became managing director of the industrial

power group.

John Maxwell (left) was yesterday appointed chief executive of BPB Industries, Europe's biggest plasterboard manufacturer. Alan Turner, chief executive since 1978 remains as chairman.

Turner, who will be 60 next year, has combined the post of chairman and chief executive since 1985. During that period he has had to fight against a bitter European price war as BPB, Knauf of Germany and Lafarge Coppée of France have battled for market share. The struggle, however, has abated and prices have started to rise

again this year after falling by as much as 50 per cent in the

John Maxwell, 47, formerly chief executive of financial services company Provincial Group, joined as finance director earlier this year. He had previously been with Grand Metropolitan and Rank Xerox. He is replaced as finance director by Peter Sydney-Smith, previously finance director of a British Gypsum subsidiary. Martin Clark, a director of Northern Foods, joins the BPB board as a non-

executive director.

HANDLING EUROPE.

Intrum Justitia

Bo Goranson, founder and largest shareholder of Intrum Justitia, Europe's biggest debt collection agency, has resumed the position of chief executive. His resumption of executive duties follows the sudden announcement in early

November that Gert van Laar had resigned as chief executive after only six months. Van Laar, a straight-talking Dutchman, left after what company advisers called a lack of "chemistry with the other operating directors". He is understood to have had an options package, cancellation

of which has been taken into

account in compensation that will be revealed in the next annual report. Intrum Justitia has now strengthened its board of supervisory directors, to include representation from MAI, the financial services group, which now has a 11.4 per cent stake. The new

appointments are Peter Hickson, MAI's finance director, Harry Groen, chairman of NCM, the Dutch credit insurer; Hans Bagner, a London partner in Vinge. the Scandinavian law firm. Goranson will be resigning

from the supervisory board on January 14 and will be succeeded as chairman by Fred Graeme Pearson, md of BTR

Nylex, is appointed to the main BTR board. ■ Tim Clarke has been appointed commercial director ignate of LAWSON MARDON Can, and commercial director of Lawson Mardon Decorated Containers: Richard Biake, commercial director of Lawson Mardon Can, will retire in December. ■ David Corkhill, formerly operations director of Nissan Plant & Industrial Machinery, has been appointed operations director UK and Ireland for CLARK MATERIAL

■ Stuart Cruickshank, finance director of Häagen-Dazs UK, has been promoted to controller for Häagen-Dazs Europe based in Paris. ■ John Garrett, md of the recreation division, has been appointed a director of the RANK ORGANISATION. ■ Graham Rider, BhS finance director and group finance director designate, has been appointed to the board of STOREHOUSE. ■ Jim Butler, director of BAT Industries' corporate management training education, is appointed director of the POST OFFICE's training and development group from January. ■ Chris Burton, formerly divisional financial controller at Bourne Leisure Group, has been appointed finance director and and company secretary of ABB Kent-Taylor in succession to John Martin

who has moved to ABB Kent

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Loss-making Lloyd's Names pay freeze protest at fees

A PLAN to pay "success fees" of up to £200,000 each to representatives fighting to recover losses on behalf of Lloyd's Names was strongly criticised

The 12-man committee of the Gooda Walker Action Group, which represents some 2,000 loss-making Names - the individuals who underwrite the market with their personal wealth — is proposing it should receive more than one per cent of any legal settle-

ment won by the group.
With the group seeking to recover up to £500m, some past and present members of the committee could earn up to £200,000 per head if the legal

Over the past two years Lloyd's has recorded losses of over £2.5bn ruining several thousand individual Names who provided its capital.

Mr Norbert Mallett, a Gooda Name, said yesterday: "There is no way you can jus-tify sums of this. I think it's

Mr Alfred Doll-Steinberg, the action group chairman, said the proposal would be put to the group's annual general meeting on Monday. At present the group's rules stipulate that committee members should be

If group members don't like it they can vote against it." said Mr Doll-Steinberg, who is expected to ask members to provide up to 23m to finance legal action against Lloyd's gents at the meeting.
Describing the affair

as a "storm in a tea cup", Mr Doll-Steinberg, said an "incentive package" was needed because "neg-

Members of Lloyd's of London yesterday voted Mr David Rowland to the insurance mar-ket's governing council, clear-ing the way for his expected election by 20 fellow council nembers to the post of chairman next week.

The council votes on Wednesday although Mr Row-land will not be confirmed as chairman, in succession to Mr David Coleridge, the carrent chairman, until the new year. Aged 59, Mr Rowland has spent most of his working life at Lloyd's and announced his resignation as chairman of Sedgwick Group, the insurance broker, earlier this year. He topped the poll of working Names — those who have jobs with brokers and agencies on the market.

otiations are a nervewracking and all-consuming process. A skilled negotiator gives his all to get the last item

"We are aware of strong objections being expressed by members", said the Association of Lloyd's Members, which represents 9,000 of the market's 22,400 Names.

Mr Tom Benvon, the former Conservative MP, who is deputy chairman of the group, said that if the legal action takes a number of years to complete the amounts received by individuals would amount "no more than a non-execu-

tive salary".

Mr Benyon said that an upper limit "must" be placed on the amount committee members could receive. But last night Mr Doll-Steinberg insisted that there was "no question" of introducing a cap into the proposal.

threatens UK horse breeders

By Lisa Wood and Bethan Hutton

THOUSANDS of jobs could be lost in the British horsebreedduced on January 1, MPs

executive of the Jockey Club racing's regulatory body, told the Commons employ-ment committee the VAT charges were the reason why Tattersalls, the UK's largest bloodstock auctioneer, was moving its most prestigious sales to Ireland, where VAT is almost 15 percentage points lower than in the UK.

Tattersalls said it had believed that horses brought from Ireland or France for sale at Newmarket would be liable for VAT at rates applying in their country of origin, but it now appears that full UK VAT

will be charged. The racing world has been warning for some time that the UK was in danger of losing its position as a centre for horse breeding and sales. Racing trade organisations say the UK's high level of VAT, at 17.5 per cent, is driving buyers to Ireland, where VAT is 2.7 per cent, and France, with its 5.5

per cent rate. The government has refused a request from horsebreeders to register them for VAT - as occurs in France - or impose a lower rate of VAT. The British government had been slow to heed the threat to an industry which employed 30,000 people directly and a 190,000 indirectly, said Mr Haines.

Tattersalls said most of its auctions would still be held at its headquarters in Newmar-ket, Cambridgeshire. The move to Ireland applies only to the top-of-the-market Houghton yearlings sale, where prices are over £20,000, and the tax differential has hit

particularly hard.

• Britain's betting industry is pressing the government to relax restrictions that prevent betting shops from opening in

the evening. A Gallup survey sponsored by the Betting Office Licensees Association shows most customers want betting shops, which at present must close at 6.30pm, to remain open to cover evening racing in the summer and satellite televised races at other times of the year. It is argued the exchequer, which collects £500m a year in duty from the betting industry, would be a big beneficiary as turnover would increase by at least 10 per cent if evening opening were allowed, bringing in an addi-

By Ivo Dawnay, Political Correspon

THE undignified sight of an elite group of public sector workers pleading for a pay rise yesterday showed that the human tragedy of the recession is finally being grasped at Westminster

Faced with a government proposal to freeze their salaries for a year, MPs cast aside such esoteric matters as the Maas-tricht treaty to debate something about which they are inely both knowledg and passionate - their own

Mr Tony Newton, the Leader of the Commons, argued that as Cahinet ministers had foregone their pay rise MPs should Mrs Margaret Beckett, his

opposite number from the

Labour benches, described the

policy as a smokescreen intended to "create an illusion of fairness". As Labour opposed the pay ceiling as setting an unaccept-able precedent, she argued, logic suggested it should

oppose a freeze for MPs. In the event, MPs bit back their resentment, swallowed the humbug that had suffused the House all day, and voted by 3 to 1 tighten their belts.

MPs chilled | Britain in brief by threat of

Motor trade deficit grows by 154%

The UK motor industry trade balance deteriorated sharply in the third quarter with the deficit increasing by 154 per cent to £1.2bn from £471m in the same period a year ago. The deficit on UK trade in cars, commercial vehicles and automotive parts and accesso-ries in the first 9 months rose by 131 per cent to £2.56bn, more than double the deficit for the whole of 1991, which totalled £1bn. The motor industry alone accounted for more than a third of the total UK visible trade deficit of £3.25bu in the third quarter.

Warning on rail sell-off

Sea Containers, the Bermuda based shipping, ferry and hotel group, warned that 5 per cent of British Rail's routes would have to close if railways were to become profitable after pri-vatisation. Sea Containers has

told the government that it is interested in taking on the franchise for the operation of Network SouthEast's passenger train services between London and the south coast after

Prospects of upturn unlikely

Recovery from the recession is unlikely until 1994, according to a new assessment of economic prospects by PA Cambridge Economic Consultants, a consultancy group. House prices will continue to fall next year, while the boost to exports arising from the pound's devaluation will come through only slowly, says PA in a report produced with Cambridge University's Department of Land Economy.

GPT loses share of orders

GPT. Britain's largest telecomlost market share in the latest £926m batch of orders by British Telecommunications for modernising its network.

Although GPT is still BT's largest supplier, Sweden's Ericsson has increased its mar-

GPT has won £579m in orders for computerised exchanges and software over the next three years, while Ericsson has won £346m

Airlines appeal on BA decision

Virgin and British Midland are to go to the Court of Appeal over what they claim is the Government's failure to consider EC law before clearing the British Airways takeover of Dan-Air. The High Court ruled last week that the com-panies had not made out their case for judicial review of the decision not to refer the takeover to the Monopolles Com-

Air Ukraine launches service

Air Ukraine International has launched the first ever non stop scheduled flights from the UK to Kiev in the Ukraine. It will operate from London's Gatwick airport three times a week. The airline, set up last month, is the first westernstyle airline to operate out of the former Soviet Union using new US Boeing aircraft.

Amcor to build £32m plant

Amcor, the Australian packag-ing company, is to build a £32m factory in North Wales, creating almost 200 jobs making corrugated cardboard boxes. The 240,000 sq ft fac-tory on a 15-acre former col-

liery site facing Mold bypass in Clwyd will be Amcor's sec-ond UK plant – the first is at March, Cambridgeshire.

Alarm for sleepy drivers

Ford's "neural network" monitoring system, capable of assessing when a driver is becoming sleepy and warning him or her to pull over and rest, should be on the market in about five years at a cost of around £150. The system, under development by Ford for several years as part of its con-tribution to the EC "Prometheus" road traffic research programme, is now being fitted to a small fleet of test cars at its Dunton, Essex, research cen-

Cable industry enjoys growth

The cable television industry has just had its best ever period of growth, according to the Independent Television Commission. In the three months to October 49,667 new subscribers were connected – 159,569 in the previous 12 months. Both figures were records. The ITC figures show the total number of subscribers to multi-channel cable systems rose to 380.297 as cable companies, mainly North American, start to build cable networks as at faster rate.

Drugs seized

Police seized drugs worth an estimated £1m in Belfast, one of the largest hauls made in Northern Ireland, the Royal Ulster Constabulary said. A man and a woman, whose names were not released, were arrested after a raid on an easi Belfast house, where the RUC believes they were running an illegal drugs factory.

Construction orders static

British construction orders despite a pick up in the third quarter, continue to run below the corresponding levels for last year according to figures published by the Environment Department, Total orders received by contractors in Great Britain during the three months to the end of September were 17 per cent higher than during the preceding three months but one per cent lower than during the third quarter last year.

NEI wins order

NEI International Combustion, part of the Rolls-Royce group, has won a £18m order in collaboration with Belgium's Cockerill Mechanical Industries to provide the waste heat recovery steam generators for National Power's Deeside combined cycle power station.

Tax regime | Major steps up European bid to win summit deal

By Raigh Atkins

MR JOHN Major will accelerate his tour of European capitals this weekend as he pean Community leaders at the Edinburgh summit next

> The prime minister expects to visit six capitals in three days, starting tomorrow, in an attempt to forge a consensus community and possible Europe-wide economic growth initiatives.

> He will also want to discuss how Danish objections to the Maastricht treaty can be

ceded that it was "partially coincidental" that visits to the most crucial players - in France, Germany and Den-mark – have been left until nearer the Edinburgh summit

in December But they said Mr Major's meeting in Madrid on Tuesday with Mr Felipe González, the Spanish prime minister, could also prove critical.

Spain has put an emphasia for poorer EC countries and is suspicious of attempts to define "subsidiarity" - the principle of decisions being made at the lowest possible level of government - which Mr Major needs to sell the Maastricht treaty to Tory Euro-scep-

tic MPs. Downing Street also believes the French government, although concerned about the General Agreement on Tariffs and Trade, will be supportive in resisting large increases in

the EC budget. Mr Major will visit Rome and Athens tomorrow, returning to London early on Saturday. On Monday he travels to Luxembourg and probably the Hague and then leave for Madrid in

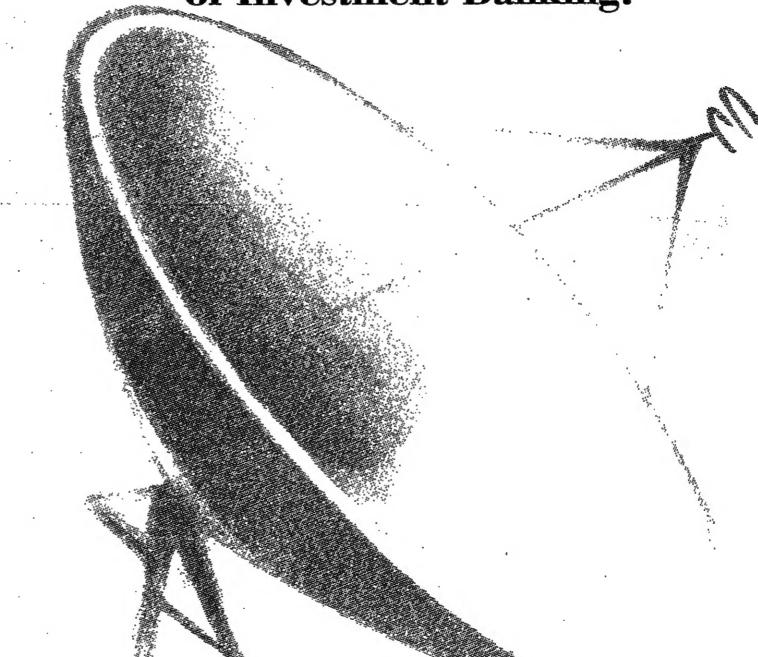
He will visit Lisbon after Madrid on Tuesday. Mr Major went to Brussels on Monday. Trips to Paris, Dublin, Coper hagen and Bonn have yet to be

The prime minister has already phoned Chancellor Kohl in Germany. Mr Major is not expected to visit any capital more than once before the Edinburgh summit.

 The government has defeated a Labour attack on its handling of its EC presidency by a large majority in the House of Commons

Conservative MPs rejected an opposition amendment which protested that the UK's six-month term in the office "has achieved so little for Britain and the Community".

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MANAGEMENT: MARKETING AND ADVERTISING

Independent retailers, under pressure from supermarkets for the last decade, are banding

together to fight back. Guy de Jonquières reports on their plans to be a cohesive second force

here are few more striking measures of Britain's changing shopping habits than the retreat of small neighbourhood grocers in the face of ever larger supermarkets operated by powerful national chains such as J. Sainsbury and Tesco.

Once the main purveyors of household provisions, the number of independent retail outlets shrank by a third during the 1980s while their share of total food and drink sales fell from a quarter to a sev-

In the past year, widespread Sunday opening by food superstores has added to the pressure. Richard Hyman of Verdict, a retailing research company, puts the independent grocers' market share today at barely 12 per cent, the lowest in western Europe.

Now, the independents aim to stand and fight. This week, Nisa Today's, the largest association of supermarkets and wholesalers, announced plans to turn its members into a cohesive second force by co-ordinating more closely their operations, from product specification to the point of sale.

Formed 15 years ago, Nisa Today's negotiates annual bonuses and discounts with suppliers and organises promotion campaigns on behalf of its 718 members, which have combined sales of £9bn. It also helps with the development of ownlabel products and distribution.

These activities are set to move into higher gear with the formation of a central buying consortium Local grocers set out new stall

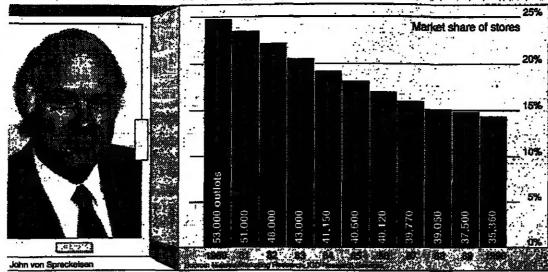
which aims to present a common front to suppliers by combining the purchasing power of its members. initially, the consortium will be backed by Nisa Today's seven biggest members, including Booths, Budgens, Circle K, Grandways, Londis and Walter Willson. They will be joined later by a further 28 organi-

Together, this group serves 10m customers a week and has annual sales of £3bn. Though only a third of Sainsbury's or Tesco's turnover, that is more than the revenues of Morrisons, the north of England supermarket chain.

As well as aiming to secure keener discounts by buying in bulk, the consortium expects to double the total number of lines available to its members to 13,000, almost as many as are stocked by Sainsbury's.

The consortium also hopes to cut the cost of own-label procurement by getting its members to agree on standardised product specifications and packaging.

In the next few weeks, the consortium plans to negotiate with about 70 leading manufacturers. Independent stores



However, it is coy about the price reductions it expects to achieve. Nor will it say how much of any savings will be passed on to consumers, arguing that this will

depend on the costs and volumes of . Sainsbury's or Tesco for a typical individual retailers. On most price comparisons, the

shopping basket. For some items, such as fish fingers and tomato independents fare poorly, charging

However, John von Spreckelsen, appointed last year as chief executive of the ailing Budgens super-market chain and a prime mover behind the formation of the consortium, believes the gains will be appreciable.

He argues that buying consortia have already proved their worth in continental Europe.

He says a German retail chain he previously managed achieved savings equal to 1.25 per cent of turnover after it joined a consor-

But why should food and drink manufacturers want to play ball at a time when many of them view the growing concentration of retailer power across northern Europe as the single biggest competitive threat to their future?

Nisa Today's has two answers. First, it says, bulk purchasing will provide large, regular orders for suppliers, enabling them to schedule production more efficiently. Second, the organisation argues

that it offers manufacturers the opportunity of a more constructive partnership than do the big supermarket chains, with their heavy emphasis on own-label lines which compete directly with branded prod-

Terry Blackman, trading director of Circle K which operates 230 convenience stores, claims that though his customers' weekly purchase averages only £45 - against £75 at Tesco - more of what they buy is

manufacturer branded goods. Among the incentives the consortium will offer suppliers is a joint commitment by its members to support their marketing effort by, for example, devoting a specified amount of shelf space to their prod-

Will the initiative succeed in stemming the tide of decline, which has relegated many small grocery outlets to a precarious existence as a source of amasional "tor-up" purchases or as suppliers to remote rural communities?

David Shriver, retailing analyst with County NatWest, calls it a belated step in the right direction, but cautions: "It will require a lot of co-ordination and communications and a big commitment of manage-

ment time. Hyman of thinks joint buying could help independent grocers improve margins and check their loss of business to the big multiples. However, he thinks they have left it

too late to regain market share. "Anyone who expects people in Britain to turn the clock back and start buying most of their food in neighbourhood shops again isn't living in the real world," he says.

t was Thomas J Watson, the former chairman of Interna-tional Business Machines, who coined the phrase "good design is

In the 1950s, Watson inculcated a tradition of excellence in product design, graphics and architecture that has persisted within his company to this day. Watson's phrase is oft-repeated, though mainly by designers rather than their clients. But the truth is rather more com-

plicated. Is good design had business? A number of high-profile design users have recently experienced difficulties. In some cases, design is connected with downfall. In others, it provided a means of

The new Lotus Elan won a Design Council award in 1989, but the car was never economical to build. Design was not to blame, however. In addition to coming on to the market as the recession took hold, the new Elan required expensive refitting to meet safety ments imposed by its owner, General Motors.

Had the stubby design been just the first in a line of models culminating in four-wheel-drive four-sea-

Identifying the shape of bins to come

Hugh Aldersey-Williams looks at the link between good design and success

ters as GM intended, the design strategy would have been vindi-cated, says Graham Arnold of Club Lotus. "When they scrapped the Elan, they scrapped Lotus's future

in one fell swoop." Belling also won awards for a new range of cookers introduced in 1990, but the company went into receivership in May 1992. These cookers were one factor that made Belling attractive to Dimplex as a oing concern, but if the company had invested earlier in design, might its difficulties have been avoided entirely?

According to Andrew Smith, now marketing planning manager of the Belling Cooker Division of Dimplex UK: "The company went down for reasons more to do with the overall market than with individual models in the market. By maintaining competitive prices we doubled market share, but the competitive prices undermined profitability."

Belling's design consultant, Paul Priestman, had been brought in to move the company's dowdy product image up-market. He believes that if the company had invested earlier in design, it could have penetrated vital foreign markets and higher-priced sectors early enough to avoid collapse.

Little is known about design effectiveness at a project level

Good design, then, is not a suffi-cient condition for good business. Is it even necessary? The Design Business Association, which repre-sents design consultancies, set up its biennial Design Effectiveness Awards in 1988 to judge design, not on the customary basis of aesthet-ics, but on success in the market. Packaging for Highland Spring

mineral water by Michael Peters and Partners was the first overall winner. In 1990, the prize went to a range of electric shavers designed for Boots by Fitch RS. The products reversed a decline in market share and sales increased by 80 per cent in a year.

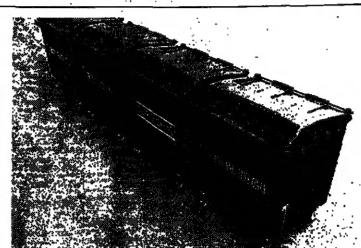
The difficulty is to quantify the contribution of design. Says Bar-bara Walker, associate director responsible for marketing from the Confederation of British Industry: "Little is known about design effe tiveness at a project level. It is difficult to come up with hard figures because it is interwoven with other things." Walker is organising seminars to analyse the separate roles of advertising, design and corporate videos.

This year's Design Effectiveness Awards will be presented at a cere-mony next Tuesday. The winners will have presented sound quantitative evidence to support their case.

Sir Anthony Cleaver, chairman of IBM (UK) who chaired the panel of judges, says he was impressed by some entrants' scientific method. shown in their willingness to treat a new product development almost as an experiment, isolating design from other variables such as advertising spending. "They created a backcloth against which they could

measure the success of the design." One finalist in the product design category is a waste container ma bert H Taylor, certainly not object that would win an aesthetic design award. The new plas tic design replaces a traditional

The brief required new functions to be introduced at no extra cost and new European standards to be met. Colin Stanwell-Smith of design consultancy Cosine says: "We had to make it look credible. It looked terrible before although it basically



Like other finalists, Stanwell-Smith and Taylor presented an analysis showing that design was a discrete factor that could otherwise have been left out. The containers are becoming more visible to the general public because of roadside recycling, but this activity accounts for a very small proportion of sales. The market - mainly local

- is well known and authorities understood by Taylor, and this is not the sort of product to be launched with an advertising blitz. Thus, the design was the only

Each year since the launch, sales have increased by 40 per cent and market share has risen from 40 to

GLOBAL CONNECTIONS



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These days, client companies, more than their international agencies, recognise that "Consumer Convergence" is becoming not just a wishdream of marketing men, but a true phenomenon.

It has been accelerated by increased travel, improving communications technology, global fashion trends and - by legislation - through the EC.

More people in more countries have the same fundamental requirements of the products they buy.

Which is already leading irrevocably to the need for a single transnational advertising strategy and just one creative execution for individual products.

However, existing international agencies still duplicate their services in every location. With domestic profit and agency ego getting in the way of transnationalism.

Hardly surprising then that every local CEO, Creative Director and Account Director, of a supposedly unified international agency, has it in their interest to say "We didn't invent it; it won't work here; let's do our own thing."

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COMPANY SNAPSHOT

Coutts Bank was founded in 1692, and is celebrating its 300th anniversary year. Nature of Business: Private banking - the bank has a reputation for exclusivity. numbering members of the Royal Family among its 50,000 customers. Although it demurs over "qualifications" for opening an account, it is reputed to expect clients to have assets of around £250,000 and hold a ... regular balance of around £3,000 in their current account. Balance sheet: £500bn. Profits undisclosed, although it made a loss during reorganisation. : Employees: 2,000, very few of whom work outside the UK. Key Personnel: Sir David Money-Coutts, chairman; lan Famsworth, managing director, Anthony Corin, head of finance; Nick Willmer, project manager for the Product and Customer

TECHNOLOGY FILE Software: On-Q from CSI.

licensed for five users, installed Jan 1991, went live July 1991: management information. database specifically designed for banks. It is written in Clipper V from Computer Associates and loads internal and external data for analysis.

Hardware: IBM top of range PS/2 computer, (Model 95 PS/2) as a server supporting five stations connected on a Novell network. The system handles two glgabytes of data. Supplier: The developer and supplier of On-Q, CSI, was formed in the UK in 1990, and broke even in 1991 after an initial start-up loss of £43,000. Price Waterhouse has taken out a . . demonstration licence for the

Value of contract: in a total cost of £83,000, the product itself accounted for more than half at £48,000, with consultancy costing £20,000 and installation a further £15,000. Maintenance costs: 18 per cent

of annual licence.

frock-coated gentleman seated at a computer is a commonplace sight at Coutts. The bank revels in a deliberate juxtaposition of old and new. The varnished 200 year-old Chinese wallpaper from a previous boardroom dictated the exact dimensions of the one so painstakingly reconstructed in its London

headouarters. Coutts prides itself on a different sort of service from the bustle of high-street banking. It preserves tradition, but at a cost. Known for its wealthy clientele, including the Queen, the bank now wants to know more about its customers: how much they are worth to the bank, and how much it costs to

preserve its exclusive service. In the late 1980s, Coutts had to respond to the commercial pressures imposed by its owner, National Westminster Bank Julian Robarts, Coutts' managing director at the time, triggered a project known as Product and Customer Profitability Information (PCPI) to understand better where the bank makes its profits, whether it be in asset management or standard

"The bank recognised the increasing pressure upon it to improve profitability through a greater understanding of its business, and a need to streamline its financial reporting," explains Nick Willmer, the senior manager who leads the

The next concern was to under stand individuals. "We're interested in the relationships, the connec-tions between customers," explains Willmer. "We genuinely believe we look at every person to see whether they would bring the amount of business that would benefit us and

This factor drives the account management at Coutts. It wishes to re-focus the business, which means dividing it into personal and commercial customers. Where an entire family is looked after by one account manager, these are bound to overlap, but it is still essential to determine a key factor and assign the account accordingly. "We need to recognise where the influences are, the driving forces, as it were, within the wider context," says

Costing information did exist for some activities in the private banking sector. The length of time, skill of staff, and grades of staff needed able. To define the "relationship" with the customer, Coutts needed similar and more detailed information on its advisory and investment

"What we have to have as a relationship bank is a complete picture of the profitability of the customers' activities. We need to know every-

Claire Gooding explains how Coutts Bank is using computers to assess the cost of its exclusive service, in a series on getting the most out of software

Putting a price on tradition

SOFTWARE AT WORK

thing, and if we only know 70 per cent, we could be missing out on critical information," says Willmer. Robarts' strict deadline of July 1991 ruled out a bespoke solution, which would have needed skills Coutts did not have and also demanded much management time. A package was likely to be quicker

and cheaper, and Coutts started to

search for a PC-based solution. Local UK support was a priority. Willmer came across a new offering through a long-standing business contact who was now part of a start-up business, CSI. Londonbased CSI's On-Q package seemed to be a lucky find. "The people involved have worked in this field for 20 years, and it shows," com-ments Willmer. Despite his confidence in the people, he was taking a risk by hiring a company which had ever undertaken a job of this size.

The package met Coutts' criterla for user-friendliness, data integrity and adaptability. It could hold data at a detailed level which made reports flexible. It also looked as though it could be successfully implemented using in-house mation comes from computerised resources, which was an important ledgers and payroll, with a minor consideration for Willmer.

Where some would have rejected CSI and its product on the basis of its new and untried status, Willmer saw it as a positive advantage since he could input his own requirements into a piece of software which was still developing.

The aim was to look at the data by customer, instead of by account, This demanded the ability to summarise at customer level, which effectively meant starting from scratch. Much of the data was held in-house in NatWest systems, but not under Coutts' direct control.

SI helped write interfaces to bring in static customer information. Although the bank is not given to using outside resources, it also enlisted help from Price Waterhouse in analysis.

The data is taken from bespoke in-house systems, such as a rela-tional database running on a Dec Vax computer, and a wholesale banking system running on a McDonnell Douglas minicomputer. Sources include the bank's main transaction processing system, for information on income, balances, volumes of transactions, and a marketing database for static data about those customers. Cost infor-

amount coming from manual ad hoc records such as timesheets.

Willmer, who describes himself as "a sort of information man, a true hvbrid", knew enough about system design to be convinced that CSI's product was viable. It has proved robust and bug-free, and he still says he could not have done better.

While the project works in one small corner of the bank, it draws on almost every area of operation. There is a reluctant recognition that it is necessary. "There is a nat-ural resistance and fear of change in a company which prides itself on distency of service to customers and its continuity of employment," comments Willmer.

The On-Q system was implemented by July 1991 on PCs that were later linked together on a Novell 30 network. CSI designed the system with the expansion of PC power in mind, and the limits on the number of customer details stored disappeared as larger PCs

The PCPI project demands some heavy manipulation of information, and despite "exciting" volumes of data, the system has proved reli-able, if sometimes slow.

Inevitably, there will be some crossing of responsibilities and

Nick Wilmer: 'There is a natural resistance and fear of change

reporting, as account managers in one area will have to deal with issues in another to retain the personal service ethic. But the hope is that the customer profiles will become clearer cut.

approach to costs, using actual (not budget) figures, and reconciling exactly to official accounts, includ-

The project is still in its early days. It has taken a painstaking

ing all overheads, shown separately. There is sometimes resistance, according to Willmer: "People don't always understand the necessity of re-examining certain areas." John Galley, manager of costing

age .

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days.

Mari

and profitability, sends summarised reports to 50 or 60 people. "We don't get as much feedback as we'd like, but that's part of the educational process," he says. Willmer expects the marketing users, only three at present, to refine and make selec-tive choices as they begin to use the database properly. At present the reports go to about 20 senior managers, but he is hoping usage will percolate down.

"In future the data should change our marketing approach," he com-ments, "although we really need a full year's data to make sense of it." He feels Coutts has come a long way, and is ahead of the game, because people are beginning to understand the role of the system.

"The size of our customer base made it possible, but also made it more necessary. Some users are saying that they knew some of this information anyway, but now we have proof."

CONSULTANT'S CRITIQUE

For many people, change is like bereavement — the loss is forever. Coutte is being dragged up to date by its parent, NatWest, which now

In this case, the technology will only be constrained by a Employees wield power to may take the form of sying its importance.

Coutts depends upon gale competitive advantage by customers enjoy, and will pay

for, the special cachet of banking there. But success lies in reducing costs on those itams which do not matter to customers while not stinti on those that do. Coutts is just beginning to identify which clients or classes of business roduce profit. The Product and Customer

Profitability Information (PCPI) system now has a year's data on which to base strategic decisions. I was very concerned, though, that some senior managers were allegedly consigning reports to the bin. While IT people often

Success

Through Partnership see this as resistance to nge, it may indicate that the users' needs are not being met. There seemed to be little interchange between the development team and the managers that PCPI was designed to serve. Without complete

commitment from the top downwards and rapid response to feedback, the system is doomed. Nick Willmar seems to be driving the system forward on his own, which can feel like wimming against the tide. I felt that Coutte might be boardroom wallpaper. Any drive towards profitability will be resisted if it conflicts with tradition. To be truly cessful, Coutts will have to instil a climate of change. This need not mean abandoning its culture but adapting and enhancing traditions that help the business as a whole. Kevin Grun

20th century but its heart is

attil entrenched in the values

associated with its antique

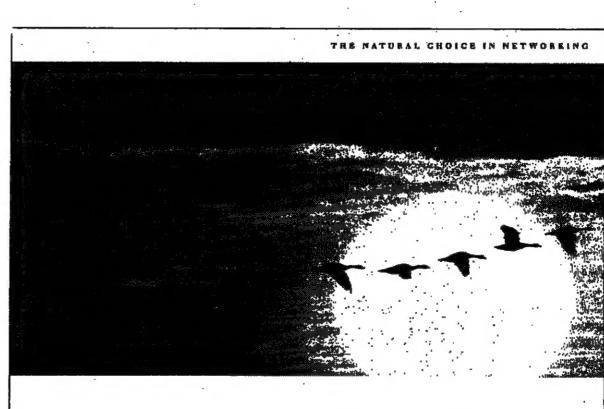
The author is a consultant at Construction, of Milton Keynes

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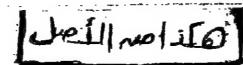
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isses humanoid Rutger Hauer to Har-

rison Ford: "If you're

not the plot. Scripted by Hampton

Fancher and David Peoples from Philip K. Dick's quirky sci-fi novel Do Androids Dream Of Electric

Sheep - the screenplay is de-

sheeped and largely de-quirked - it is the old tale of the semi-retired

gunman called out for one more

mission. (For Western baddies read

robot humanoids). He falls in love

with one female "replicant" (Sean Young), perforates three others and has a climactic bash-out with the

No, the plot is futurist cowboys. If

you want to play the Blade Runner game, you must be alive to the film's all-transcending images and rhythms. Restoring his movie

according to his original vision,

Scott has junked the studio-foisted

voice-over that made Ford sound

like a cybernetics-age Sam Spade. And he has also clipped off the "happy" ending. This had car-borne

The first thing that has to be said is that London Contempo-

rary Dance Theatre is an

ensemble of dancers at the peak of their stunningly good

form. At the opening of the

night, movement had a light-

ning-flash energy, and a hard-

For this reason alone,

Arnie Zane's pointless Freedom

of Information was exciting

to watch as the evening began.

The dance is incoherent, a

cascade of cheap-jack incidents that whip the performers'

bodies in every direction, but there must be laurels

for Peter Dunleavy, Isobel Mortimer, Andrew-Robinson,

Isabel Tamen, Sheron Wray,

and especially to Kenneth

Tharp as the whizz-kid of the karate chop, for the sophistication of their

driven rhythmic pulse.

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Back to the future with Ridley Scott

not alive, you can't why he has spared his life. Shortly before this he has dislocated two of Mr Ford's fingers, thrown him hero and heroine snaking into the countryside on an elopement idyll across several rooms and then that seemed to come from another just as a show of strength - butted film. Indeed it did come from his own head through a solid wall. another film: the sequence consisted of out-takes from Kubrick's We are in L.A.'s famous Bradbury Building, circa 2020 A.D., and the plot is coming to the boil. Correction: the plot has already come to Now we have the harsh, distilled, majestic masterwork. Before "inner city decay" became a cant-phrase. the boil, scalding all bystanders, and the screen is now thick with steam and precipitation. That the future world depicted in Ridley

Scott and designer Lawrence G. Paull invented this dazzling nightmare of rotting, marauder-haunted streets: a place where aerial cop-cars float overhead, polluted rain Scott's ten-year-old Blade Runner is unlike any other in film history we already knew. Rain drizzles; mist drifts; a benighted pall hangs over the streets. And four escaped cascades down and pyramidal sky-scrapers reach for a non-existent light. It is Fritz Lang's Metropolis made for the age of colour, hi-fi androids from a distant space colony are making life hell for bounty hunter Rick Deckard (Ford). sound and urban paranoia. In the opening long shot of the city, chimneys belch fire like dis-If you're not alive, you can't play. But you have to be alive to odd things in this movie. One of them is

olate dragons. In later low-an gle vistas we squint up through the architectural chaos (Hispanic, Egyp-tian, Hi-Tech) to watch the lighted blimp loudhailing the joys of off-world life and the towering neon sign with a Japanese face smiling inanely into the void. London, Shanghai, Hong Kong, Tokyo, New York, Los Angeles: give these cities 30 years to self-combust

and Blade Runner could be the cine-ma's most prophetic blueprint of mas most prophetic fileprint of urban degeneration. Its images are no less tenebrously majestic when it steps indoors. The giant Theban terrace of the penthouse-dwelling robotics tycoon, lit by amber sunset and guarded by an amber-eyed owl. Deckard's flat, a rancid lemon day-light squeezing into the low-ceil-inged interior built as if from Mayan playblocks. Or the toymaker's workshop in the Bradbury Building where the androids hide out. Here walking homunculi bash into doorframes, "living" dolls nod

away in dazed serenity and the But what captivates is the setting replicants find camouflage in a it is the dank, dark, rain-gleamed world of chalk-faced almost-hu-

Hard to review Blade Runner except as a shopping list of irresistible aesthetic bargains. The dramatic core that might homogenise them is not quite there. Only in the final minutes, as replicant Hauer gives up his fight in a dying epiphany of tender humanity, does the script soar and Scott's direction go with it, Suddenly we are looking at BLADE RUNNER: THE

DIRECTOR'S CUT (15)
Ridley Scott

TETSUO II:

BODYHAMMER Shinya Tsukamoto OF MICE AND MEN (PG)

Lewis Milestone THE WATERDANCE (15)

> Neal Jimenez RAPID FIRE (18) Dwight H. Little

something more than inspired trappings: we are gazing into the souls trapped inside them

Anyone doubting Blade Runner's influence on post-Blade Runner cin-ema should check out Shinya Tsukamoto's Tetsuo II: Bodyhammer. This unstoppably delinquent Japanese film is all about human beings who turn into guns, nay into entire walking armouries. From forearms transformed into gnarled machineguns, or chests bristling with basoo-kas, they pump bullets into likewise

metropolis of Ridley Scott's film, animated by such Scott specials as whirring ventilation propellers and hissing steam-jets. Modern Gothic at its most delirious, housing an Oriental thriller at its most

What a pastoral contrast to wander into Of Mice And Men. Here the sun shines, the stream burbles, the com is green. And if man is vile, it is not through deliberate evil: only through deliberate evil: only because large physique and small intelligence make an unhappy combination. John Steinbeck's Lenny, for whom gestures of love turn into tragic death-hugs, is here played by John Malkovich. A lisping, pixillated giant with batting eyes and cupid's-bow mouth, he would be slightly camp if not more than slightly camp if not more-than-slightly unnerving. The actor draws us into Lenny's baby intelligence — watch his mind tick s-low-ly as he repeats the last words of every interlocutor's sentence - and then makes us emotionally complicit in Malkovich is splendid. The rest of the film, alas, consists of actors

reciting lines against scenery. Gary Sinise of Chicago's Steppenwolf Theatre co-stars as George and also directs, turning Steinbeck's story into a bland, up-market Classic Illustrated. The movie misses all the gnarled humanity that director Lewis Milestone brought to the 1939 film and that Burgess Meredith, that sulphur-powered gnome, brought to George. Ray Walston, Casey Sziemasko, Sherilyn Fenn and a rabbit comprise the new film's supporting cast. They all evaporate before Malkovich, and

before the audience's awareness of

A bad film about the mained or disabled has an unfair advantage. It knows we cannot slam the door in its face quite so readily as we would on a bad film about, say, murder, car chases or sicko cops. The Waterdance is written and co-di-rected (with Michael Steinberg) by Neal Jimenez, who scripted that teasing fable of small-town guilt and gossip River's Edge. A real-life paraplegic, he has poured his own experiences into this story of life in a rehabilitation centre where a spine-injured novelist (Eric Stoltz) meets up with a crippled biker (William Forsythe) and a chattering black con-man (Wesley Snipes). But oh dear. Sometimes when you

pour your experiences into some-thing, they spill over and require much mopping up by non-responsi-ble parties: in this case the audience. The Waterdance, apart from being about "the unceasing tenacity of the human spirit" (to quote the press notes), is about the difficulty of reconciling realism with Hollywood inspirationalism. Feints are made at frankness, especially about the sexual plight of the crippled. But long before curtain-time the film has withdrawn into a narcotic buddyism, where the brute facts of paralysis are anaesthetised by funny subplot capers in wheelchairs or hi-jacked hospital vans.

Rapid Pire at least has the courage of its conventions. Roll up - or possibly roll over - for 95 minutes of foot-kicking, fist-flying frolics with Brandon Lee, son of Bruce. The direction (Dwight H. Little) is basic, the plot more so. But on this showing Lee is the new Nijinsky of the hare-knuckle B-movie.



A prophetic blueprint for urban degeneration: Joanna Cassidy as Zhora in 'Blade Runner

Ballet/Clement Crisp

Mark Morris's 'Motorcade witty, numbers reveal how well

performances. company's autumn season at Sadler's Wells on Tuesday bright-cut, hair-trigger fast. A similar verve - LCDT's artists seem able to rip into a dance phrase, explore its possibilities, and come out on the other side with gleaming ease — marked the first London showing of Christopher Bruce's Rooster. This uses eight songs by the Rolling Stones for a romp which examines the social and sexual attitudes of the young to whom such stuff is food and drink. (There were quite a few of them in the audience, yipping with delight at what they saw and heard). The opening Little Red Rooster

Bruce writes for men - from the flashy, knowing show-piece for David Hughes (excellently done), to a more urgently smotional number for Darwhan Singh Bhuller, through which he curved and spun in a vivid combination of power and suppleness. The four women are less well served, though Sheron Wray, heroine of the evening in three works, has a mercurial speed and whiriwind temperament that give savour to everything she dances.

The major choreographic matter came with Mark Morris's Motorcade, made for the White Oaks project two years ago, and his first piece to be staged by a British troupe.

New York opera/Paul Griffiths

The text is Saint-Saens trumpet septet. It is clearly a score in which Morris finds much to delight him: its exemplary craft, its melodic freshness, its clarity of form, even a certain *Ecole Pompier* academism. Such felicities have led Morris to what was known in the earliest days of American modern dance as "music realisation". Not, though, for Morris any step-for-note trippings. Rather does he find curves of movement, swathes of energy, entrances and poses, balances and counter-weights of activity, which spring out of the music's development, match its devices and

means as Saint-Saens' own procedures. I also thought it could be better danced. To make such choreography live, performance must be as acute and musically witty as Morris's own conceits. LCDT's cast were not uniformly alert, nor as "inside" the music and dance as Morris's own artists always appear to be. The costuming is depressing: pastel vests and leotards that end fatally at the knee, with dainty shoes: the dancers look like discomforted eives - and some of them rather bulgy elves at that. But it is a notable addition to the repertory, and worth polishing.

I thought it beguilingly

made, modest, elegant in

London Contemporary Dance Theatre continues at Sadler's Wells until December 5: varied repertory.

Huddersfield looks to Europe

ritain's leading new-music festival, its only annual new-music festival, has a lively, cosmopolitan look for 1992. In previous years the Hudderstield Festival of Contemporary Music has alighted upon a small group of composers to be surveyed and explored, with other unrelated events clustered around the themstic centres. Tals time the net appears to have been cast wider: the celebrations are less intensive but there are more of them, mixing the familiar mainstream with the less well known – a visit from Berio to conduct his own music, tributes to Xenakis at 70 and to the late John Cage, alongside introductions to the music of the Italian Franco Donatoni, the Swiss Klaus Huber and the French Gérard Grisey, and updates on the progress of

thony Turnage. There genuinely is something for everyone during the 11 packed days, and the happy mix of audiences - London new-music groupies with stu-dents from the newly chartered Huddersfield University as well as local concert-goers - testifies to its broad appeal. This year too the festival has a glossier, more costly look, for fortified by funds from the European Arts Festival, the director Richard Spanitz has osen able to import three ambitious evenings straight from the Conti-nental festival circuit that would normally lie well outside his orbit. Next weekend will bring the British premiere of Georges Aperghis' music-theatre extravaganza H, while the festival has already experienced Grisey's Le Noir et l'é-

toile and the Xenakis-inspired

David Bedford and Mark-An-

Tals of a Faust.

Both events, in prospect the most fascinating items in the Huddersfield schedule, proved substantial disappointments. Grisey is an interesting figure whose music remains relatively unexplored here; Xenakis's potential as a dramatic composer has never seemed fulfilled. But it would be hard to decide which of the shows to which their names were attached here was the more flimsy and shallow; both were expensive festival chic of a thoroughly dispensable kind. Grisey's piece at least had

Andrew Clements finds the potentially most fascinating pieces to be thoroughly dispensable festival chic

the merits of consistency and purpose. Performed by Les Percussions de Strasbourg before a capacity audience in the Huddersfield Sports Centre, Le Noir et l'étoile uses the sounds of two deep space pulsars as detected and transformed by radio telescopes as the numi-nous basis for a hour-long discourse. One of these stellar sounds arrived by high-definition RT cable direct from Jodrell Bank, the other, a Southern Hemisphere source, had been preserved on tape. The percussionists used headphones, presumably to align themselves with these heavenly clicktracks and from time to time "windows" opened in the textures, allowing the listeners a sample of this arcane

Yet the musical function of

these pulses, other than as evocative sound objects, was never made clear and the pseudo-theatrical trappings artily positioned canvas drapes, light show, smoke machines - added little to what was a routine display of Strasbourg virtuosity, with calls and responses across the arena, complex rhythmic assemblages and massive explosions. Grisey is a better, more thoughtful composer than he allows himself to be in

In Tale of a Faust, Xenakis's direct involvement was hard to establish. He certainly supplied the music, recycled from a clutch of existing pieces includ-ing the choral Nuits and Serment, the percussion Rebonds, and the baritone and percussion Kassandra. But other Didier Betouri Zoe Fachan) appear to have fashioned them, piecemeal, into this specious scenario which portrays Faust as a solo percussionist, Mephistopholes as baritone and Marguerite as a trapeze artist. The chorus wanders around looking by turns mildly interested and thoroughly bored.

It is a totally pretentious and musically cosmetic piece of opportunism, relying on spectacular coups, especially some heart-stopping traceze work from Véronique Bétourné, and torrential percussion playing (from Roland Auget) to make its effect. The relationship between Xenakis's music and what unfolded on the stage of Huddersfield Town Hall seemed pretty tenuous; it was successful forays into the dimly defined world of contamporary music theatre.

It is almost as if Pope Leo the Great had gone out with open arms to welcome the Huns into

the city. James Levine, custodian of the Metropolitan Opera's comforting-splendiferous style of production, was apparently responsible for inviting a new staging of Donizetti's Walter Scott opera from (perhaps he had in mind current feminist critiques of the doomed nightingale heroines of 19th century lyric tragedy) Francesca Zambello.

It was, in its way, an astute move. Ms Zambello is not easy to categorise as a stage artist she can be curious and inventive; she can also lay on, as she demonstrated in the Earl's Court Tosoz of last year. the grand show. This Lucia is again a grand show, with its set (by John Conklin) of huge falling rectangles of gothic masonry and grey graves. But Ms Zambello must have realised she was there to create

A scandalous 'Lucia' at the Met

a scandal, and this is what she does - though it is a scandal that is forced and desultory, perhaps because of the Dressine. It is a scandal that disclose

shows four men strutting in barnyard display; later

itself only gradually. Apart from the ruined churchyard setting, and the fact that the chorus has been banished to the pit (where it remains throughout) while the huntsmen of Lammertmoor are whiskery mutes forming geometrical patterns of grey plaid, the first act is pretty straightforward. Things start to get bizarre in the middle of the next act, when Arturo, the chosen bridegroom, arrives rising on a lift, vested in the

Zambello explains, "the very emblem of the corrupting, wealthy lord", though the effect is rather to elicit sympathy for a creature so obviously being emblazoned with an image he cannot support. Then comes bathos. Where is Lucia?" he asks, and the titters from the audience provide the answer that she is lying on the ground ten yards from him, in a dress of sapphire strident against the

eneral gieom. Ms Zambello's bold rethinking, let us say, of entrances and exits continues in the next act, where Lucia enters a deserted stage for her mad scene. There are no puffed-up cream and gilt of the onlookers to be shocked, and ingres portrait of Napoleon in thereby to shock the audience into a state of shock. Nor is coronation robes. Hi is, Ms

there anything very shocking in a white shift who looks angelical and expressively neutral. When she does eventually daub herself with a little crimson paint, from out of one of the tombs, one wonders why. This icy interpretation, if

that is what it is, at least accords with June Anderson's vocal performance. She can cut any kind of figure above the stave with perfect accuracy; she can decorate, as she does in the first act, with exciting virtuosity; she can produce long single notes (in the slow triple-time part of the first-act solo) like diamonds; she can float at the top of the sextet with strainless grace. The absence of anything

astonishing, and on those terms her performance is a triumph. Richard Leech as Edgardo is a different sort of character:

ardent and engaging.

physiological in her singing is

maintaining a consistent strength of enthusiasm, and yet eager too for beauty of sound and line. Paul Groves provides a marvellously sophisticated and beautiful performance as Arturo, putting the production to shame for foisting such an absurd visual persona upon him. Juan Pons s gravely noble and musical as nrico: there are no villains in this view. The orchestra takes every opportunity for breadth and richness of tone, with the horns and solo cello deserving as much credit as the harp of balladry and the will-o'-the-wisp flute of the mad scene, and yet Marcello Panni. the conductor, will keep urging them to thrust.

INTERNATIONAL

BOLOGNA

The 1992-3 opera season at the Teatro Communale opens on Sat with a new production of Götterdämmerung conducted by Riccardo Chailly and staged by Pier'Alli. The cast includes Siegfried Jerusalem, Matti Salminen, Sabine Hass, Florence Quivar and Hartmut Welker (repeated Dec 1, 3, 6, 9, 13, 15, 18). The season also includes Monteverdi's Coronation of Poppea, Cimarosa's Amor Rende Sagace, Simon Boccanegra, Adriana Lecouvreur, Rigoletto and a Stravinsky double-bill (529999)

DRESDEN

 Tonight's performance at the Semperoper is Cosi lan tutte. Tomorrow: Hansel and Gretel. Sat and next Wed: Arabella. Sun: Evgeny Onegin (484 2731) Mario di Bonaventura conducts the Dresden Philharmonic Orchestra on Sat and Sun at the Kulturpalast in a programme including

Respighi's Piano Concerto (Martino Tirimo) and Roy Harris' Third Symphony. Dec 5, 6: Kolja lessing plays Berwald's Second Violin Concerto (486 6306)

FLORENCE . Teatro Communale 21.00

Coppelia staged by Evgeny Polyakov. Daily except Mon till Dec 11 (277 9236)

THE HAGUE

Dr Anton Philipszaal 20.15 Labeque Sisters play plano duos by Mozart, McLaughlin, Monk and Camillo. Sat ingo Metzmacher conducts Hague Philharmonic Orchestra in a programme including ives' Fourth Symphony. Next Wed: Cyprien Katsaris plano recital. Next Thurs and Fri: Mikhail Rudy plays Rakhmaninov's Second Plano Concerto (360 9810)

LONDON THEATRE

 Hay Fever: Maria Aitken and John Standing star in Noël Coward's comedy of manners, the epitome of 1920s English comedy. Opens tonight (Albery 071-867 1111)

 Carousel: the much-loved Rodgers and Hammerstein musical starts previews at the Lyttelton on Tues, Press night Dec 11. This is a major new production directed by Nicholas Hytner, with a cast led by Patricia Routledge (National Theatre 071-928 2252)

Macbeth/The Tempest two

of Michael Bogdanov's English Shakespeare Company productions in repertoire (Royalty 071-494 5090)

Annie Get Your Gun: Broadway star Kim Criswell stars in the wild west story with hummable Irving Berlin songs. Just opened (Prince of Wales 071-839 5987) ● Lost in Yonkers: Maureen

Lipman in Neil Simon's Broadway

hit about two young boys unwillingly dumped with their tyrannical grandmother and emotionally arrested aunt in Yonkers, New York, in 1942 (Strand 071-930 8800) The League of Youth: Ibsen's ironic comedy, staged by the Guildhall School of Drama as part of the Barbican's Scandanavian arts festival

only (Guildhall Theatre 071-638 An ideal Husband: a Peter Hall Company production of Oscar Wilde's comedy (Globe 071-494 5067)

Tomorrow and next Mon-Thurs

 For ticket information about all West End shows, phone Theatreline from anywhere in the UK: Plays 0836 430959 Musicals 0836 430960 Comedies 0836 430961 Thrillers 0836 430962 OPERA/DANCE

Covent Garden Tonight's performance is Kenneth MacMillan's Mayerling (also next Wed). Tomorrow: Sian Edwards conducts revival of Nuria Espert's production of Madama Butterfly, with Yoko Watanabe and Arthur Davies (also Mon and Dec 3, 8, 11, 14, 17). Sat Bernard Haitink conducts John Cox's new

production of Die Frau ohne Schatten designed by David Hockney. Next Tues: Swan Lake (071-240 1066)

Coliseum Tonight's performance is the last in the current run of David Pountney's production of Wozzeck, with Donald Maxwell and Kristine Ciesinski. Tomorrow, next Tues, Thurs, Fri: Ken Russell's new production of Princess Ida (071-836 3161). Dec 8-Jan 2 at Sadier's Wells: London City Ballet in Romeo and Juliet (071-278 8916) CONCERTS

South Bank Centre In tonight's Bach Choir concert, David Willcocks conducts sacred works by Howells, Poulenc, Duruflé and essiaen. Tomorrow: Robert Cohen plays Bliss' Cello Concerto in an RPO programme conducted by Barry Wordsworth. Arkhipova song recital. Sat Mariss Jansons conducts LPO, with piano soloist Stephen Kovacevich. Next Tues: Concert performance of Fidelio with Jane Eaglen and Willard White. Next Wed: James Levine conducts Vienna Philharmonic Orchestra. Next Thurs in QE Hall: William Christie conducts Les Arts Florissants. Dec 3, 7, 8: Haltink conducts LPO (071-928 8800) Barbican In tonight's LSO concert, Colin Davis conducts an all-Sibelius programme, with soprano soloist Karita Mattila (the Davis/LSO Sibelius cycle continues on Sun, also Dec 6 and 10). Tomorrow: Andrew Davis conducts BBCSO in works by Stenhammar, Nielsen, Magnus

Lindberg and Jan Sandstrom.

Sat: Rattle conducts Nielsen. Sun at St Giles, Cripplegate: Sibelius opera The Maiden in the Tower. Mon: Yuri Bashmet. Next Thurs: Pasadena Roof Orchestra (071-838 8891)

■ MADRID

Auditorio Nuclonal de Musica Tonight's concert by Queen Sofia Chamber Orchestra includes music by Boccherini and Vaughan Williams, Tomorrow, Sat, Sun: Jerzy Semkov conducts Spanish National Orchestra in Sibelius' Violin Concerto (Agustin Leon Ara) and Brahms' Second Symphony. Next Thurs: Angel Jesus Garcia plays Bach violin concertos with Madrld Chamber Orchestra (337 0100)

■ PRAGUE

CONCERTS Jiri Belohlavek conducts Czech Philharmonic Orchestra tonight and tomorrow in Dvořák Hall, in a programme including Mahler's Rückert Lieder (Marta Benackova). Next Tues: Kubinov Trio plays plano trios by Mozart and Dvořák. Next Wed: Belohlavek conducts music by Copland, Bernstein, Ives and Gershwin (286 0111) Next Wed in Smetana Hall: Pavel Kuhn conducts Poulenc's Stabat Mater and Martinu's Gilgamesh (232 2501) OPERA

The National Theatre has Smetana's Dalibor tonight Dvořák's The Devil and Kate on Sat, La bohème on Sun and Giselle on Mon (205364). The

Estates Theatre has a ballet gala on Sat (228658). The Prague State Opera repertory includes Madama Butterfly, Tosca, La traviata, Ambroise Thomas' Mignon and Les Contes d'Hoffmann (269746)

• For pre-booking and information about these and other events, contact city centre ticket agencies (Sluna, Wencesias Square 28 in the passage, tel 260693, or Bohemia, Na Prikope 16, tel 228738, or Melantrich, Wencesias Square 38 in the passage, tel 228714) and theatre box offices.

■STOCKHOLM

 The Royal Opera has Suppé's operetta Boccaccio tonight, tomorrow and next Thurs. Tosca on Sat afternoon and Mon evening, and Ingvar Lidholm's new Strindberg opera A Dream Play on Tues. The next new production is Cav and Pag, opening on Dec 17 (248240) Esa-Pekka Salonen conducts the Swedish Radio Symphony Orchestra in symphonies by

Haydn and Sibelius tomorrow evening at Berwaldhallen, Sat afternoon: Swedish Radio Chorus, Sun afternoon: Franz Welser-Möst conducts Stockholm Chamber Orchestra In works by Dvořák, Haydn and Handel. Mon evening: Mellersta Osterbottens Chamber Orchestra plays works by Mozart, Bartók, Per Hendrik Nordgren and Anders Eliasson (784 1800). Dec 8, 9 at Konserthuset: Vladimir Ashkenazy conducts Stockholm Philharmonic Orchestra (244130)

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Super Channel 0830-0900 FT Business Weekly

1130-1200, 1730-1800 FT Media

1030-1100, 1800-1830 World Busi-

Super Channel 1900-1990 FT Business Weekly

ness This Week

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FINANCIAL TIMES

Number One Southwark Bridge, London SEI 9HL Tel: 071-873 3000 Telex: 922186 Fax: 071-407 5700 Thursday November 26 1992

Saving the ozone layer

the environment are too prone to self-congratulation. However, after this week's United Nations conference in Copenhagen on the ozone layer of the atmosphere, congratulation is deserved. The 1987 Montreal Protocol phasing out produc-tion of chemicals that damage the ozone layer was tightened for the second time. It stands as one of the world's most successful responses to an environmental

The thinning of the protective ozone layer, which shields both people and crops from the sun's harmful ultraviolet radiation, was detected only in 1985. But reaction has been faster than that to other perceived threats, partly because scientists were confident about the part played by man-made chemicals, and partly because chemical companies moved quickly to develop substitutes.

The main achievement in

Copenhagen was to bring forward the phasing out of chlorofluorocarbons (CFCs) - the most damaging chemicals, used in air conditioning and refrigeration - by four years, to 1996 in industrialised countries and 2006 in developing countries. The conference was right too in taking a first step towards regulating methyl bromide - a substance used to preserve fruit and grain, whose ozone-depleting potential was only recognised six months ago.

These measures fall short of those demanded by some countries, including the UK and the US, but they still come at considerable cost. The US has put the cost to itself of complying with the original protocol at \$35bm over the next century, and that of the acceleration agreed this week at

INTERNATIONAL conventions on an additional \$2bn. On its estimate that the new deadlines will prevent 10,000 US cancer deaths, this represents \$200,000 for each life

Nevertheless, the signatories

should now take other steps. In particular they need to look at the administration of the international fund set up in 1990 to help developing countries adapt. Par-ties to the protocol have pledged \$240m to cover the costs for 1991 to 1993, and in Copenhagen they committed \$500m more for 1994 to 1996, The need is clear; UN figures say that although developing countries consume some 20 times fewer CFCs than industrialised countries overall, their consump tion rose by 50 per cent between 1986 and 1990, while that of indus-trial countries fell by 30 per cent. In spite of this, the fund -administered by the World Bank and the UN's environment and development programmes - dis-bursed only \$70m in 1991 and 1992, ozone-saving projects have started. The fund's pace needs to be stepped up, as promised, by the time the parties meet again pext year. Signatories also need to improve scientific research and communicate its results to the public more effectively. The crone hole has captured the public imagination, but ozone depletion is not as predictable a phenomenon as is sometimes portrayed.

The Copenhagen conference demonstrates that rapid global agreement on pressing environmental problems can be achieved. That should encourage the international community as it moves on to larger, more complex and more politically difficult chal-lenges like global warming.

Nigeria's crisis

PRESIDENT IBRAHIM Babangida crats. Last week President Babanhas decided to ignore the gida continued to dictate his finds himself in a hole: stop digging. Instead he chooses to pursue a flawed transition to civilian rule, while neglecting the economic reform programme he himself

President Babangida's decision last week to delay the handover to a civilian government by eight months is understandable, given the vote-rigging that marred the presidential primaries. But the problems at the heart of Nigeria's search for democracy are not that readily resolved; and in the meantime the country's debt crisis deepens. If delaying the handover also means ducking tough economic decisions, Nigeria's prospects are bleak indeed.

The president set himself a Herculean task when he launched Nigeria's transition to civilian rule in 1986, given the country's tumul-He made it no easier, however, by imposing his version of democracy, banning former politicians and office-holders from taking part in the transition, and proscribing the 13 new parties that emerged. In their stead he presented Nigerians with two parties, manifestos written by bureaucontestants from the new search for his succes

On the political front, the dis

may be cast. At best, Nigerians can hope for the installation next August of a weak administration. The new government's chances of survival will be poor; they will be even bleaker if President Babangida fails to act on the economy. The structural adjustment programme he launched in 1986 has buckled as corruption increased,

election spending soared, and Nigeria's share of the costs of West African military intervention in Liberia rose. An IMF agreement lapsed last April, and service payments on Nigeria's \$30bn external debt are unmanageable. Without urgent rescheduling, the economic crisis will deepen.

President Babangida's opportu-nity to act comes on January 1, He must redouble efforts to put the reform programme back on track, spurred on by the IMF and Nigeria's creditors. Both sides should resist the temptation to delay action and pass responsibility on to the president's succes-sors. Seizing the opportunity has created by civil servants, their its own perils; failure to do so

Market-testing

YESTERDAY'S announcement that more than 44,000 jobs in the UK civil service are to be put out to tender is good news for companies that are well-placed to bid for the contracts. In a recession where spotting green shoots requires keen eyesight, the prospect of almost £1.5bn of new business in the next 10 months is welcome. But it is also good news for the taxpayer, who can expect significant savings in public expenditure and better quality public ser-

vices to boot. Contracting out local government services such as street cleaning and refuse collection is now well established and widely accepted as a discipline for ensuring value for money. In most cases, the contract is awarded to the council workforce - only one in five contracts ends up in the hands of private contractors. But even where the work stays in-house, the threat of losing it is persuasive in improving the efficiency and quality of services.

Such benefits will now be enjoyed in central government, so government services is a signifi cant element in the prime minister's drive to improve their quality through the Citizen's Charter. It is part of the move away from providing central government services through a homogenous civil service. a large bureaucratic machine designed to administer rather than manage, where policymaking skills are more important than management ability. Instead, the emphasis is increas-

ingly on government by contract: public services will be provided by specialist organisations, to clearly defined standards which are set out in contractual agreements. Those organisations may be com-panies in the private sector, executive agencies, management buyouts or the current staff reorganised on more business-like lines. But the separation of purchaser and provider through the medium of a contract for services allows a much stronger focus on the quality of service, as the experience of the health service shows.

Drawing up the list of targets – and persuading departments to be

leven years ago, the City was thrown into the government's appointment of Professor Jim Gower to recommend how the UK financial services industry should be regulated. His report, and the rancorous debate that followed, led to the Financial Services Act of 1986 and the painful transformation of the investment industry's regula-

tory structure.

After that gruelling experience, the last thing you might expect is that City grandees would be calling for another wholesale redesign of the regulatory system. Yet that is exactly what an increasing number of influential figures say they want.

More surprising still, some want to undo the City's main achievement last time round - keeping the government at arm's length through a system best described as self-regulation within a statutory

Listen to Mr Mick Newmarch, chief executive of Britain's largest life insurer, Prudential Corporation: "The Financial Services Act is an unsatisfactory basis for the adequate protection of savers."

He went on to attack the principle of self-regulation: "The governmen should now acknowledge," he said, "that the experiment has failed and begin to organise investor protec-tion on a fully statutory basis under direct government control."

Lord Alexander, chairman of

National Westminster Bank and perhaps the City's most experienced lawyer, also wants to sweep away tory agencies. A powerful single regulatory body "seems ultimately to be inevitable", he says. "To end the fatigue of regulatory change, perhaps the time has come when we should take this step with one

The regulators themselves join the chorus. "Self-regulation is drinking in the last-chance saloon," says Mr Christopher Sharples, chief executive of the Securities and Futures Association, the self-regula-tory body for wholesale financial

And Mr Andrew Large, chairman of the Securities and Investments Board, the central self-regulatory body, is likely to urge big changes in the system when he completes his current review of the way it works, commissioned by the Tree sury in July.
Disestisfaction with the present

system stems from the way in which it tries - and too often fails - to tackle three separate issues. The regulatory structure is supposed to root out fraud; to ensure consumer protection and fair dealing for the millions of retail customers of financial services businesses; wholesale financial markets.

On all three counts, it is failing: • Fraud. The most spectacular recent failure was the ease with which the late Robert Maxwell, using a regulated fund management company which he controlled, was able to walk off with more than £400m of money from pension schemes, threatening the old age of more than 20,000 former employees. The Maxwell case revealed poor performance by Imro, the self-regulatory body that watches over fund managers. More important, it highlighted the fact that the reforms of the mid-1980s had left a big gap: they did not provide a strong legal structure for pension funds, something the Gower report had explic-

The Maxwell case aside, there have been serious criticisms of the way investigations that may culmi-

Financial self-regulation in the UK is facing mounting calls for reform, say Norma Cohen and Peter Martin

Back to the drawing-board



The government should now acknowledge that the experiment has failed and begin to organise investor protection on a fully statutory basis under direct government control'

Mike Newmarch Prudential chief executive



A full, single regulatory body 'seems ultimately to be inevitable. To end the fatigue of regulatory change, perhaps the time has come when we should take this step with one bound'

Lord Alexander NatWest chairman

nate in allegations of fraud are handled. For a suspected fraud involving trading in the shares of a quoted company, for example, investigators from the Stock Exchange, the Securities and Futures Association, the Securities and Investments Board, the City police fraud squad, and the Serious Fraud Office may all be involved. with final decisions on prosecution taken by the head of the SFO and

the Director of Public Prosecutions. The result - as in the Blue investigations, a huge number of charges, and cases that drag on for years. The current system of prosecuting suspected wrongdoers, says Lord Alexander, is "slow, expe and unpredictable...It is unfair both to the public and the accused." Consumer protection. From the outset this has proved contentious.
 Prof Gower was determined to bring the marketing of retail investment products, such as insurance, into the supervisory net. Initially, the government planned a self-regula-tory body called the Marketing of Investments Board to handle this, but - after worries it would lead to

fragmented supervision — it was eventually merged into the SIB. The debate about standards of er protection continues: the Office of Fair Trading, the competi-tion watchdog, has repeatedly asked SIB to revise its disclosure rules for

commission payments on life assurance policies, and may yet urge the chancellor to reject them. And, while the rules applying to

all businesses under the Financial Services Act are broadly equivalent, different SROs enforce them with varying degrees of vigour. For instance, Lautro, which supervises the life insurers, has insisted that its members make refunds to people who have been sold inappropriate personal pensions. Fimbra, the selfregulatory body for independent told the firms they directly regulate to adopt new guidelines for the sale of personal pensions, but have not asked them to make refunds for policies mis-sold in the past.

he crisis of the regulatory system has not come to a head over consumer groups' com-plaints, but over the need to salvage Fimbra. It has been unable to raise enough money from members to regulate its patch effec-tively or to make its full share of contributions to the Investors Compensation Scheme. SIB's solution, a merger of Fimbra with other self-regulatory bodies to form a new Personal Investments Authority, has proved extremely unpopular with big banks and ansurance com-panies, and has led to the current calls for change.

• Wholesale markets, Here, the repord of the reforms has been best. The government decided that stronger supervision of wholesale mar-kets was necessary to cope with the influx of international firms into London's securities markets as a condon's securities markets as a result of Big Bang, the wave of deregulation going on at the same time as the debate over regulatory reform. Initially, the new regulators' approach — very detailed rulebooks and a strong emphasis on legalism—— was resented by the plexity. After a change to simpler rulebooks was introduced by Sir David Walker, the second chairman of SIB, some of these complaints sened. But there is still a feeling that the system is unneces-sarily complex, with too many bodies sharing responsibility, and too few really first-rate people taking part in self-regulation.

These are the arguments mustered by those who push for sweeping regulatory reforms. There is also a healthy amount of commercial self-interest, however, in the call for change. The row over the PIA, which has brought the debate over the future of regulation out into the open, is a good example.

There has been intense wrangling

over the size of the PIA's board and just whom should sit on it. Set at 30 members, it is designed so that nei-ther life insurers, IFAs or public

interest members have a majority. But that balancing act, as unwieldy as it is, has still not guaranteed the success of the new body. For the life insurers, who have subsidised both the operating costs and ICS contributions of Fimbra members, have said they will not join unless 95 per cent of all the firms in retail financial services join as well. And that means the banks and building societies who are encroaching on life insurers' territory with increasing confidence and effi-ciency. The banks, for their part, have chosen to be regulated by the sib directly, and see no reason why they should join. "Why should we bail out the independent financial advisers who are selling the productions." ucts of the life insurers?" said one banker involved in the discussions.

Even if the PIA gets off the ground, it may not serve the interests of the investing public. Last week, Ms Julia Leisching, chief policy and administration officer at Lautro announced she would not serve the new PIA because too little thought was being given to improv-ing consumer protection.

Investor protection was the theme stressed in the second reading of the Financial Services Bill by an obscure Conservative backbencher, Mr Anthony Nelson, "Supervisory boards and self-regulating organisations historically have been and remain too practitioner-oriented and cosy," he said. "The principal function of both the designated agency [SIB] and the SROs should not be to provide an easy working machine which is not subjected to criticism. Their principal objective is to protect investors. Their face must always be pointed towards the investor, and they must apply that criterion to every decision

Mr Nelson, by a happy chance, is now in a position to do something about putting his strongly expressed views into practice. He is the minister at the Treasury respon-sible for the supervision of the financial system.

He will soon be weighing up Mr Large's review and deciding whether to try to put the whole system back into the melting pot. The issues he will have to face are

First, is the current system working well, apart from the problem of supervising independent financial advisers? If that is the only substantial problem, then steps may have to be taken to force a solution, per-haps by withdrawing the right of a financial services firm to choose its own regulator and obliging the banks and insurers to join the PIA. If he decides there is a more wide-spread problem with the system, he

will have to consider how to resolve it. The more sweeping proposals -Mr Newmarch's wish for direct regthe government, for example, or Lord Alexander's call for a single regulator with powers to levy heavy civil penalties on miscreant firms and individuals, in parallel to any criminal proceedings — will cer-tainly require more legislation. Such a revised act would need to

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fit with the recently agreed EC Investment Services Directive. It would require a new institutional structure, with fresh efforts to balance the participation of practioners with the day-to-day efforts of full time regulators. Mr Nelson and his advisers may

well blanch at the thought. But they may have little choice but to contemplate it. With such heavy-weight figures in the City coming out so publicly in favour of change, the present system may be dangerously close to the limits of its credi-bility.

BOOK REVIEW

King of the cat-fight

here are few things that the French consider to be as important as lunch. The staff of Christian Dior ought therefore to have guessed that something was awry when Bernard Arnault, their new boss, brushed aside a lunch invitation from one of them with a dismissive

What have we got to talk about?" Spurning lunch was only the start. In the seven years since he took over Christian Dior, the French fashion house, Arnault has sided over a string of hirings and firings. Marc Bohan learned about his 'resignation' as chief designer in a trade paper. He had worked at decades only to be "thrown out as brutally as ... an incompetent valet", or so he said at the time.

Arnault haunts every page of Hugh Sebag-Montefiore's Kings On The Catwalk. The subject of the book is the fight for control of the Louis Vuitton Moēt-Hennessy (LVMH) luxury goods group in the late 1980s. Its sub-plot is the apparently relentless rise of Arnault, the provincial property developer who, at 42, is now one of the most powerful players in the international luxury goods industry.

The cast list appears in the opening chapter when the leading actors KINGS ON THE CATWALK

- THE LOUIS VUITTON AND MOET-HENNESSY AFFAIR

By Hugh Sebag-Montefiore Chapmans £9.99

fingers and his slightly dreamy The plot is as follows. Racamier

masterminds a merger between the Vuitton businesses and the Moët-Hennessy drinks empire run by Chevalier. They fight for power, Racamier ropes in Arnault, who has made his name in French finance by buying up businesses, including Christian Dior, hoping he will be an

That proved a big mistake. Far from being an ally, Arnault, aided and abetted by his banker, Antoine Bernheim of Lazard Frères, seizes control of LVMH in a series of share raids, boardroom battles and legal attacks. Chevalier resigns. Racamier battles on until April 26 1990, when he loses the final legal fight to Arnault and his wife, Odile, is led sobbing from the offices of the company her great-grandfather had

Kings On The Catwalk is strong on anecdotes. There is a wry

advisers pouring scorn on the oppo-sition and the wooing of the founding families by the competing camps. Finally, the book offers an exhaustive account of who bought which blocks of shares when, and

why.
The book's weakness is that it fails to analyse the long-term consequences of the LVMH conflict, ither for French business or for the international luxury goods indus-

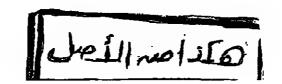
The LVMH affair formed part of a general process of consolidation in the huxury goods sector during the 1980s. This has raised the financial stakes in the industry by heralding a new era of expensive advertising campaigns, spiralling fees for super-models and ambitious product development programmes. As a result the Arnault companies and their competitors are now trapped in a vicious cycle of escalating overheads in an increasingly competi-

Nor does Sebag-Montefiore consider the implications of the LVMH establishment. The fight for LVMH was, after all, only one of a series of corporate skirmishes in which USstyle takeover tactics triumphed over the nepotistic traditions of France's family-controlled compa-

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ECONOMIC VIEWPOINT

The urgent need for a firm inner core

European exchange or supporters of the rate mechanism - and there are still some, not swaved by fashion - the year 1992 has been a struggle to survive until German short-term interest rates fall to a more normal level. The fate of the ERM depends on how soon and how far German interest rates fail, and whether

France can hold on until then. German interest rates may well be too high and the German measure of broad money. M3, may be giving misleading signals, as its US and British equivalents did in the early 1980s. German critics such as Norbert Walter, the chief economist of Deutsche Bank, have been saying so for months, and with better right than most.

The finance ministers of the weaker countries are, however, in no position to censor the German authorities for their counter-inflationary zeal A monetary squeeze works in Germany, like in most other places, first by creating a recession or slowdown and then going through to prices and wages. If the National Institute for Economic and Social Research is right, German consumer price inflation will be below 2 per cent in 1993
- still less if the VAT increase due in January is discounted. If the inflation drop is com-

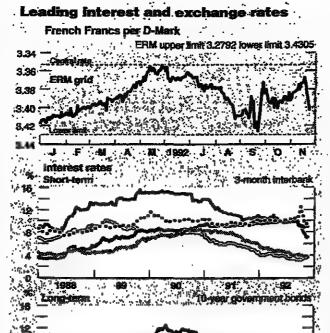
bined with internal recession - industrial production is already 3 per cent below a year ago — German interest rates will fall sharply without the kind of outside prodding which only makes the Bundesbank

Lack of ERM credibility in the run-up to the French refer-endum and after has affected several countries. But they have fallen out of the ERM less messily than the UK. Italy is floating, but is still committed to rejoining at the earliest opportunity. Sweden and Fin-land, which are not Community members, but were shadowing the Ecu, are now floating. Norway is still, precariously, shadowing. Spain and Portugal have devalued the former twice - but remain within the system.

Denmark and, even more, Ireland, have been left exposed - Ireland because more than 40 per cent of its exports go to the UK and other non-hard core west European countries, and Denmark because more than 30 per cent of its exports do so. It is touch and go ing their place in the grid. At the other end of the scale, the inner bloc of Germany and

Benelux remains solid. Will there remain an ERM for countries to adhere to or rejoin? What makes the ERM core more than a German bloc is the continued adherence of France. Nothing is for sure in this world. The biggest blow to

By Samuel Brittan



CARROLD COLUMN TO A STATE OF THE STATE OF TH

franc credibility was the sinking of sterling and other currencies, which raised the effective exchange rate of the franc by nearly 4 per cent. The franc survived the Black Wednesday trauma with the aid of the Bundesbank, which was impressed by the fact that by all the Massiricht convergence criteria - low inflation and low budget deficits (as well as a low balance of payments deficit) - France has done better

than Germany. By the time of the Swedish

and scapegoats for recent currency events by Richard Portes, director of the Centre for Economy Policy Research*. In particular he rounds on the conspiracy theorists, who talk about markets being determined to bring a currency down. It is absurd and misleading to anthropomorphise a collection of competing firms taking very short-run decisions. The markets have no collective view; nor do they try to crack the ERM. They have better things to do, like

A rapid drive to full monetary union by an inner group, so far from being divisive, is now badly needed

departure a week ago, France had repaid all its borrowings from the Bundesbank and had reversed all its emergency interest rate increases. Since then, the franc has inevitably come under further pressure, and will doubtless do so again structure is clearer. If I were placing bets (which I am not) they would be in favour of the franc maintaining its parity with the D-Mark and even more in favour of its remaining within a monetary association

Meanwhile, I would recom-mend a magnificent diatribe against the search for alibis

making money." The "salivating predatory packs of speculators are sons and daughters of the gnomes of Zurich" the scapegoats of a previous

He is even more scathing size of the speculative capital flows which overwhelmed their defences. "If true, this is shocking - surely they know that foreign exchange trading is of the order of \$1,000bn daily, of which probably less than 5 per cent is to finance trade in

goods and services."
The NIESR outlines three possible paths for Euro-

pean money: The most advanced is some kind of federal constitu-

tion within which Emu would take its place". We can forget about the prospect for this generation, irrespective of the Maastricht treaty. The intermediate and most likely outcome is a multi-tier

 The least advanced is that national economies "may retain their distinctive features, including national monetary policies, and hence national rates of inflation". In that case "the single market will never really live up to its

Karl Otto Pöhl has suggested a variant of the second option: abandoning Maastricht and moving quickly to a full mone-tary union for Germany, France, Benelux and two non-EC countries, Austria and Switzerland. Something like this is quite likely to happen de facto. Portes is worried about the geopolitical problems of a northern European monetary club and its implications for those who stay outside. But in all probability the peripheral members would benefit from a more secure core to which they could relate their own currencies than the present so-called 'hard ERM".

In an outer tier will be countries like Spain or Italy, prepared reluctantly to change their ERM parities, but aspir-ing to eventual full monetary union. A further tier will consist of countries, maintaining indefinitely wide margins of say 6 per cent, and ready to realign. The outermost tier of all will consist of countries for which even that is too much.

The most likely member of this far-out tier is too obvious to name. While the Bank of England in its Quarterly Bulletin describes the British with-drawal as "temporary", the chancellor spoke in Brussels about the conditions which will have to be fulfilled before Britain "would consider rejoining". Thus the UK is back to the Thatcher stance of doing the ERM a favour by joining

one distant day, perhaps.

The future of all the outer tiers depends on the centre holding. A rapid drive to full monetary union by France and the German group, so far from being divisive, would be a condition of the outer tiers remaining in some looser form of the ERM. It will also, in the words of the NIESR, be easier the process of sharing responsibility for setting interest inner circle of sound money countries than if it waited to be dragged in kicking and screeming to a forced union of most EC members.

25 Old Buriington St, London W1X 1LB. Paper to be published in World Economy, January.

LETTERS TO THE EDITOR

Number One Southwark Bridge, London SE1 9HL Fax 071 873 5938. Letters transmitted should be clearly typed and not hand written. Please set fax for finest resolution

Hong Kong process to be fostered

From Dr Hollyburton Stretton. Sir, Hong Kong as part, prob-ably an important part, of a prosperous democratic China after 1997, should be the objec-

The Soviet Union renounced communism, but still lacks the infrastructure on which to base a prosperous economy. Hong Kong companies in their hundreds are now busy setting up joint ventures with Chinese partners to create just such an infrastructure as is necessary before communism can profitably be renounced. This should be encouraged and assisted in every way. Hallyburton Stretton, Apartado 10, Es Castell,

Menorco, Baleares 07720.

More luck with insurance

From Mr John A L Borgars.
Sir, While I can sympathise with Prof Rennaway (Letters, November 17), it would be wrong to disparage the entire British insurance industry sim-ply as a result of his bad luck. using £2,000-odd of personal computer equipment in eastern Europe my household insurance policy naturally did not cover it since it was for business purposes. The insurance company I tried as an alternative did not cover eastern Europe, so I asked my employer, which had some experience in eastern Europe, if it could help. The office manager obtained the cover I needed with a couple of telephone calls to her insurance brokur.

John A L Borgars, 180 High Oak Road, Ware, Herts SG12 7NY

Regulatory separation would upset system that works well

Sir, Lord Alexander's contribution to the debate about selfregulation ("Single City regula-tor proposed", November 23) is to be welcomed. The views on a "system of tribunals" proposed by such an eminent law-yer and City practitioner will be studied with interest. Nevertheless, I am concerned that his views on separating retail and professional investment practitioners into separate regulatory organisations are somewhat over-simplified

and benefits stockbrokers. their clients and indeed the transacted on the Stock Exchange is governed by one self-regulatory organisation (SRO). The system's merits were recognised by Sir Ken-neth Clucas, Sir Bryan Hayes and the foundation committee At present, stockbrokers

dealing with private clients obviously retail business - are regulated by the Securities and Futures Authority, alongside their colleagues who act for "professional" clients. This sys-tem has considerable merit, regulators, as all business

establishing the new Personal Investment Authority. All have agreed stockbrokers should continue to be regulated by one SRO, namely the SFA. I am sure that Lord Alexan-der would not want to upset a system which is working very well solely to satisfy a theoretical division between retail and professional business. M V Baker,

chief executive. Association of Private Client Stockbrokers 20 Dysart Street, London EC2

Facilities to relieve road congestion

From Mr Stefan B Tietz. Sir, Conclusions drawn in your leader, "Cars, congestion and pollution" (November 20), were shared by a conference held in London last week, which considered Greater London's transport problems. There was one important difference. There was considerable agreement that road pricing is inevitable and other forms of constraint would be

It was not, however, felt that

sary in suburbs or towns. It is therefore essential that alternatives are put in place which would allow for the adequate movement of people and goods by the time that such constraints come into full The needs that were identi-

fled are, first, improved radial and cross-London services, and, second, an orbital ring railway around London. A ring

there would ever be enough space for all the roads neces which now generate over 50 which now generate over 50 per cent of the total car traffic in greater London. A further need is for local services such as light rail and tram links. Only with such facilities in place would there be opportunities to rationalise road traffic without serious harm to London's economy.

Stefan B Tietz. S B Tietz and Partners, 14 Clerkemoell Close, London EC1R 0PQ

Accountability essential with aid to east Europe

From Mr Karl A Ziegler.

Sir, Regarding the letters by Dr Seppain and Mr Crossick (November 23) in response to Edward Mortimer's characteristically challenging arguments: they take the US, other western leadership and the international financial institutions to task for failing to assist reconstruction in eastern Europe adequately, in the interest of world security.

Reconciliation of policy initiatives by the West requires a tightly monitored emphasis on accountability. When the Financial Times reported the pending \$24bn package to assist the former command economies of the old Soviet Union ("G7 pledges \$24bn Rus-sian aid", April 2), central to the plan's success was to be the installation of auditors to monitor the foreign exchange receipts in the larger relevant exporting industries.

In reality, "offshore banking centres" have far greater knowledge of such industries' foreign exchange proceeds than do internal auditors, who thus far have not been appointed, or who remain silent in the face of intimida-

tion. In the interest of eastern European and world economic and military security, these "black holes" must be exposed plugged and regulated immedi

Throwing good money after bad will help neither proposed recipients nor well-meaning Karl A Ziegler, director. Centre for Accountability and Debt Relief, 6 Bradbrook House Studio Place,

Kinnerton Street

Gilts indexed to wage rates would aid UK pension funds

From Mr David Pritchard. Sir, I refer to Barry Riley's article, "Too many eggs in one basket" (November 11), on the proportion of the assets of UK pension funds held in equities. As a trustee of a pension fund, I have been dismayed by the preoccupation of the investment management industry with its performance rela-tive only to its other members, and not relative to the liabilities of its customers. Liabilities benefits rise in line with pay, but I have been unable to find an investment manager willing to have his long-term perfor-

Mr Riley observed: "In fact pension schemes that are immature can continue to stick quite safely with equities, almost whatever happens." I

mance judged against wage

wonder if that will prove to be potential problems. If we ever true. If mature schemes move large amounts of their funds from equities into bonds, the resultant sharp drop in UK equity prices could invalidate the historical observations on which his comment was based. Also, as he observed elsewhere, it is crucial that the sponsoring employer remains solvent in the long term. A prudent trustee has to ensure that the fund can meet its liabilities an unexpected near-term winding up.

The faction which believes mature funds are over-invested in equities suggests a move to fixed interest bonds. But this is only sensible if one believes that inflation will not rise significantly. Index-linked gilts would be a risk-averse alternative but, here again, there are

get a single European currency, index-linked gilts would be re-denominated in Ecu, and the indexation would therefore presumably be changed to a pan-European inflation rate. UK wage rate growth has traditionally exceeded changes in the RPI by 2 per cent a year, but if the inflation index becomes Europe-wide, then UK wage growth may become uncoupled from it for material Trustees are, therefore, left

with no ideal investment. They can, of course, reduce the risks through a mixture of investments. More likely they will elect to move away from defined benefit schemes, and adopt defined contribution plans. The risk of investment performance is then transferred from the fund to the

undestrable in social terms. I am therefore proposing to the chancellor that the government should issue gilts indexed to UK wage rates. The gilts would be issued with a spread of maturities, and would work in the same way as the existing index-linked gilts, with the indexation being to average wages, rather than to the RPI. Reconomically, this is not a great leap for the government Politically, it allows it to do something for the pensions industry; socially it could avoid the demise of the defined benefit plan. David Pritchard, senior vice-president & general manager Europe, Royal Bank of Canada,

71 Queen Victoria Street,

London EC4V 4DE

Observer

Baker beats the drum

■ Hanson director Kenneth Baker may no longer be a cabinet minister, but his capacity to amuse and annoy simultaneously survives

Hence merriment mingled with outrage yesterday as he used his role as the master of ceremonies at Highland Park/Spectator parliamentarian of the year awards to champion his own unpopular cause as prime minister in waiting. Norman Lamont, he suggested,

would do well to follow the advice of a corrupt building society chief who counselled: "Keen the accounts in pencil and don't press too hard." most umbrage touched on the

Tories' sorest bruise of Europe. about which Baker's enthusiasm in office changed to rampant scepticism on his return to the Since The Spectator was only one among many onlookers who had recognised that the Maastricht

treaty was to all intents and purposes dead, he concluded that government policy in this area now amounted to little more than "necrophilia". That last comment was the final straw for Richard Ryder, honoured as whip of the year, who suggested

that his "old friend" might qualify

for some special award - two-faced

given that at the crucial Maastricht vote a fortnight ago, Baker had voted with the government. "Without you," he pointed out, to laughter and applause, "we might not have won."

politician of the year, perhaps -

Graphic example

Life's definitely getting tougher in the civil service. Last week the Defence Ministry staged a conference in Birmingham to tell rivate contractors about its

ambitious plans to contract out large chunks of work as part of the government's market-testing All attending received glossy

brochures produced by the ministry's graphics department describing the juicy opportunities on offer. These included the good news

for the graphics department's own staff that they were number four in the list of targets, and would shortly be forced to compete for their own jobs.

Market talk

■ For a brief moment yesterday, the entire French financial system was under siege as 30 protesting French farmers stormed the Paris

Once inside, they set off fire-crackers in protest at attempts to cut French farm subsidies and reach a Gatt deal

"Nobody knows if they were buying or selling," said one options dealer. The consensus was that they were probably bulls.

Gaidar-goader

■ If Nikolai Travkin has anything to do with it, the embattled Russian prime minister, Yegor Gaidar, will get his final comeuppance at the meeting of the Supreme Soviet

Travkin, chairman of the Democratic party of Russia, rushed back for the big event from London after speaking at the Royal Institute of International Affairs, where he claimed westerners were wrong to view Yeltsin and Gaidar as reformers and everyone else as

conservatives.
Take himself, for instance, Travkin said. Whereas in reality Gaidar had only talked about privatisation and other reforms he had actually put same into force in the district of Shahovakaya, where he is head of the local



'Don't think of them as subjects think of them as under writers'

administration. There, 100km north of Moscow, trade was totally privatised, and prices were "50 per cent lower than in neighbouring

regions". Hence the solution to Russia's problems was simple: "We must do on the scale of the country what is being done in Shahovskaya." Travkin - who is allied in the Civic Union with Russian vice-president Alexander Rutskoi and industrialist leader Arkady Volsky - is confident of commanding the votes today.

What is more, he believes that its outcome will prove decisive for next week's Congress of People's Deputies which "will put a stop to the Gaidar experiment".

Under cover

■ Meanwhile, is Moscow making a secret bid to be the capital of the world junk-mail industry? A colleague was surprised to get a press release from Moscow telling how Supertravel, a London ski tour operator, was training its chalet girls in the New Forest. It is hard to believe that it is

cheaper to write a press release

in London and air freight it to Moscow, so that it can then be put in an envelope and posted back to London. Supertravel's Susan Birkin admits that sending promotional bumf via Moscow doesn't save any money but she thinks it a "super" marketing tool.

A Moscow postmark might just prevent a punter binning an unopened promotional circular. "It conjures up images of From Russia with love...', and one client even thought that the KGB had supplied her name," gushes Birkin.

Lead-free

Time was when generals who ordered their troops not to waste bullets meant only one thing: use their bayonets on the enemy instead. But those days of gore are mercifully over, at least in Britain and the Netherlands.

For their armies, saving bullets is now a high-technology business thanks to former world champion racing driver Jody Scheckter. After retiring from the professional track in 1979, the South African set up a US company which has just won contracts worth £53m from the UK and Dutch defence ministries. With the end of the cold war

bringing cuts in military budgets, the Georgia based Firearms Training Systems company is to supply both countries with combat-practice equipment that does away with the need to expend costly conventional ammunition. Projectors are used to simulate a battle in which the trainees fire at their targets with lasers. How's that for a game of soldiers?

Frank

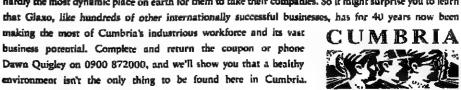
■ Attending a job interview, a student was asked what else he did besides studying that might make him worth employing. His reply was that he collected stamps. "Philately will get you nowhere,"

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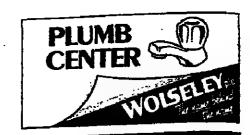




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FINANCIAL TIMES

Thursday November 26 1992



ERM upheaval seen hastening arrival of a two-speed Europe

Peter Norman, Economics Editor, in Paris

THE ADVENT of a two-speed or a multi-speed Europe has been hastened by the recent volatility in the European exchange rate mechanism, according to senior monetary officials in several con-

tinental centres. The officials, who are based in the "core" countries of the European Monetary System, are quietly optimistic that the currencies grouped around the D-Mark will be able to form a block in which parities stay virtually unchanged once the turbulence on currency markets has died

But in spite of last weekend's devaluations of the Spanish peseta and Portuguese escudo, there is much less confidence that those currencies or sterling or the Italian lira, which are floating outside the ERM, will be able to maintain stable relationships with the other EMS curren-

In conversations since the weekend realignment, the officials, who declined to be identified, said they did not believe the recent upheavals in the ERM meant the end of the system.

However, there was widespread recognition that the various realignments had been badly handled. One official said it had been a mistake to arrange the September 13 devaluation of the lira by telephone, thus precluding the opportunity for a broader realignment at that time.

Most accepted that the dislocation of the ERM in the successive waves of speculation since early September has made the achievement of economic and monetary union in line with the Maastricht Treaty less certain and at least

'Core' currencies should survive, but too rapid a move to Emu. He told others may drift from central block

FRENCH FRANC RALLIES

Strains inside the European exchange rate mechanism eased yesterds as the French franc rallied against the D-Mark and interest rates in Ireland came down. After closing below FFr3.40 on Tuesday, the franc appreciated to FFr3.368. Short-dated money market rates in Ireland were quoted at around 30 per cent having been at 75 per cent on Tuesday. The punt, however, remained below its ERM floor against the Belgian franc, one of the strongest ERM currencles, for much of the day. There was speculation the punt would have to be devalued

But unlike London-based ana- taken in all three countries to lysts who have forecast the collapse of the ERM, continental monetary officials are looking ahead to a period in which economic fundamentals, such as inflation and trade performance and international competitiveness, will play a bigger part in determining currency relationships in Europe.
As a result, Germany, France,

the Benelux countries and possibly Ireland and Denmark will be able to form in effect a fixed exchange rate block. Austria. which links its currency to the D-Mark, would also be a member

There are still battles to be won, notably in convincing financial markets that the Danish krone and Irish punt are not can-didates for devaluation.

The scale of speculation in such small currencies can be spectacular. In three hours last Friday, for example, the Belgian National Bank had to buy \$1bn of frish punts.

But trading in the Danish and Irish currencies as well as the French franc was calmer yesterday. This prompted hopes that deterred by the resolute action an audience in southern Germany that the premature creation of a single European cur-rency and central bank could be threatened by tensions in pay developments and fiscal policy.

Fears about sharply rising German wages have been expressed by Mr Alfons Verplaetse, the Belgian National Bank governor. In a recent interview with the German newspaper Handelsblatt, he said he regretted that the Maastricht convergence criteria made no reference to income trends and he advocated an incomes policy for Germany.

Indeed, while monetary officials in the EMS core countries are looking to a future in which their currencies stay closely linked to the D-Mark, there is strong underlying concern about economic developments in Ger-

High labour costs and relatively high inflation compared with countries such as France, Denmark and Ireland have caused Germany to lose competitiveness. The cost of subsidising the new eastern Länder and Germany's continuing high budget deficits have caused some offi-cials to wonder whether the Ger-man economy will be able to fulfil the Maastricht convergence criteria by the end of 1996, when the EC is due to assess whether a majority of its member states is willing and able to embark on

The consensus among senior officials is that Germany will be able to overcome its difficulties. But one noted that the D-Mark really should devalue against the French franc and other ERM currencies because of Germany's declining competitiveness.

Currencies, Page 30

THE LEX COLUMN

The Kwik step

The alarming aspect of Kwik Save's results is the way the percentage increases get smaller as you move down the profit and loss account. Sales may be up by a third, but the rise in operating profit is 14.8 per cent and earnings per share have only grown by 8.9 per cent. While a change in sales mix and capital investment may be partly responsible, the figures bear the scars of aggressive competi-

Kwik Saye's strategy is to eat into the soft middle ground of food retailing occupied by Gateway, Asda, and the Co-op, while also pricing keenly to hold off Aldi and Netto. Unfortunately for shareholders, that raises questions. Kwik Save has a strong balance sheet and its management is clearly superior to most others in its sights. But earnings growth may slow if other chains fighting for survival compete fiercely on price. If the recession ever ends. Kwik Save may also be squeezed by consumers aspiring to superstore status. The privately owned foreign discounters might also choose to run losses to establish a presence in the UK market. Barriers to entry in this

area are low. It would be wrong to get too gloomy, however. The threat is largely discounted in Kwik Save's price and the company's advantages mean it will be a survivor. Much of that strength derives from the efforts of the Keswick clan, who acquired board representa-tion and an influential stake when Kwik Save had lost its way. That point will not be lost on shareholders in Trafalgar House.

Tate & Lyle

Investors who piled into Tate late last year, on the back of its much-vaunted value-added promise, are now discovering that the company is a good old commodity business after all. Just when a 14-year unbroken profits record was beginning to suggest otherwise, along come terrible weather and US overcapacity in high-fructose corn syrup to ram home the point.

Sensitivity to the external environ-ment explains why Tate's rating as measured by its forward earnings mul-tiple is below the market average. What size of discount is appropriate depends on the strength of this year's bounce back. The positive impact of a weaker pound could well be substantial - as much as £30m according to one outside estimate. Dwarfing everything else in importance, though, is the extent of the turnround at Staley.

FT-SE Index: 2709.6 (-17.5) Tate & Lyle Share price relative to the FT-A All-Share Index

100 و استنسسسسان : 1991 ...

Tate is clearly chipper about the prospects, having appointed a new man to do the job. But the shares are unlikely to advance much further until there is evidence that prices are not suffering in the battle to recapture market share. Depending on the outcome, profits in 1992-93 could be anywhere between 2200m and £240m.

For all the short-term uncertainties Tate's earnings per share record from 1988 to 1992 will probably be better than the likes of Cadbury and Unilever. There may be nothing wrong with commodity businesses, especially if they have quasi-monopolistic posi-tions and are good at exploiting them.

Tomkins

The market still seems lukewarm about the wisdom of Tomkins' bid for Ranks Hovis McDougall, notwithstanding Mr Gregory Hutchings' strenuous efforts to persuade. As Monday's deadline for the rights issue looms, a price of 213p tells Tomkins' shareholders to take up their rights, albeit by a fairly narrow margin. But RHM holders would still be better off accepting the 260p cash alternative rather than the paper offer, which is worth some sp per share less. That does not sug-gest that RHM will do a great deal for Tomkins even if the outcome of the bid is now pretty much a foregone

The risk in the short run is that Tomkins may have to resort to uncharacteristically large fair-value provisions and cash outlays to set RHM to rights. True, ample benefit could flow from that restructuring for a year or two. But then Tomkins could find itself dependent for a large proportion of its earnings on a business with low inherent growth. It would need more large acquisitions to keep up earnings momentum.

At a rating discount of more than 10 per cent to the market, Tomkins' shares look cheap. There should be some catching up to do once the rights issue and RHM have been absorbed. Yet Tomkins may not easily regain that substantial premium which makes the acquisition trail inviting.

North West Water

The European Court did its best to spoil a respectable set of interim figures from North West Water. By judging the UK guilty of poor water quality, the court highlighted the Vast capital spending which could be required to bring standards up to secretic Since North West is responsiscratch. Since North West is responsible for a region still drinking water from lead pipes, it is more exposed than most. If the industry is allowed to make a healthy rate of return on investment, of course, higher standards could be good for shareholders But that is taking a lot on trust. North West is still waiting to hear what rate of return the regulator will allow on £430m unexpected environmental spending over the next two years.

North West may be wise to look for profits elsewhere. Ventures in process engineering and water supply over-seas could help sustain dividend growth if the regulator gets tough. But diversification – like capital spending – is a double-edged sword. Profits from outside the regulated water busi ness are less reliable. Like other ambitious water companies, North West will have to prove it can manage diversification effectively.

Glazo must hope yesterday's patent award in favour of SmithKline Bee-cham does not start a run of bad luck. The market was understandably unsettled by a defeat for Zofran, one of the new drugs supposed to offset the US patent risk to Zantac, its blockbusting anti-ulcer compound. In itself, though, yesterday's decision looks lit-tle more than an embarrassment for Glaxo. It may end up paying a hand-some royalty to SmithKline on sales of Zofran to cancer patients in Europe. But that would hardly blow a hole in profits. Meanwhile there is nothing to prevent Zofran growing market share. Whether Glaxo can ever replace Zantac, though, remains an open question.

State aid to coal mines under threat

By Andrew Hill in Brussels

EUROPE'S coal mines will have to bring production costs in line with the EC average or lose their right to state aid, according to a plan agreed by the European Commission yesterday.

But the Commission - under strong political pressure from German and Spanish govern-ments and the industry itself has amended its proposals to allow more flexibility in deciding whether inefficient pits can continue to receive state aid.

The amendments to the plan, which would replace the existing state aid regime for coal in January 1994, should slightly reduce

the risk that high-cost German and Spanish mines will be forced

The Commission's original plan would have penalised pits which produced at more than the 1992 average cost. The amended plan merely aims for "convergence" between the high-cost Spanish and German pits and the more competitive British mines. State aid for high-cost pits will only be approved if the plans include restructuring proposals which will help the mines lower their costs towards the EC average.

The proposals will still tighten the screw on inefficient mines in the eight years before the abolisteel treaty in 2002, and could face severe opposition when they are put to EC ministers. Member states must approve the replacement plan unanimously.

raise interest rates since Monday.

There are also hopes that any fallout from the Irish election on

the punt will be limited. Mr Ber-

tie Ahern, the Irish finance min-

ister, assured his EC colleagues

in Brussels on Monday that there

was a political consensus among

the main Irish parties that the punt should not be devalued. While officials generally expect

the inner group of ERM countries

to emerge as a recognisable and

cohesive group of countries,

there are differences about the

implications of such a develop-

believe that the recent crisis in

the ERM has underlined the need

for monetary union among those

countries with convergent eco-

nomic conditions. "There would have been no crisis between the

French franc and the D-Mark if

they were a single currency," one

senior official said. "So long as

there is real convergence, it

should be a case of the quicker

the better in turning the EMS

into a single currency system." Germany, however, is far more

cautious. Earlier this month, Mr

Hans Tletmeyer, the Bundesbank

vice-president, warned against

French monetary officials

ment for Emu.

Some BC pits produce coal at a cost of more than Ecu200 (\$246) a tonne, compared with an EC average of Eculio and a world price of Ecu40.

As if to underline the depen-

dence of some national industries on state aid, the Commission also approved yesterday subsidies of up to DMILSbn (\$7.8bn) for the German industry. However, Brusseis also acknowledged the parallei efforts being made in Germany to restructure the industry The Commission is also calling for coal producers to detail state aid received in their balance

sheets after 1994.

Some commissioners had argued that it would not benefit the EC industry if high-cost proness because there is little competition between Community producers. Critics of the original plan said EC users would choose to buy much cheaper non-EC coal rather than drawing on remaining EC supplies.

West European coal producers have lobbied hard for the Commission to recognise the grave

Miners face the future without delay

Despite recession, threatened UK coal pits lose 1,000 'volunteers' a week

A FEW WEEKS ago, fitter Peter Lawson and electrician Davy Owens were hard at work 4 kilo-metres out under the North Sea at the G10 face of British Coal's Easington colliery.

Yesterday, the former workmates were searching for a future, leafing through the file of "companies open to CVs [resumes]" at British Coal Enterprise's Job Shop in Dawdon. Both men are in their mid-30s and have worked for British Coal

since leaving school. They would have preferred to stay in the industry all their working lives. Their pit is one of 21 which, since the October 13 closure announcement, have been given at least a temporary reprieve by the UK government's promise of an independent review. Yet Mr Lawson and Mr Owens are among 4,600 miners who, in the depths of recession, have volun-teered for redundancy since Octo-ber 13, and left the industry,

reducing its workforce to 46,400.
"I always said I'd be the last to leave", says Mr Owens. So why did he volunteer now? "It's just the fact I know it's definitely "There's this air of depression

going through the colliery, the

men know it's going to happen",

says Mr Lawson. He and Mr Owens are not alone in quitting

Miners look for alternative employment at a Jobcentre in northern Englan

Easington; pit manager Mr Stephen Reece is leaving to run a

Mr Owens decided it was best not to delay job-hunting. "I thought getting out now would give me a better chance, before the rush". Hoping for work in the offshore oil industry, he has already spent £500 of his £27,000 (\$41,000) redundancy money on an offshore survival course.

Mr Lawson was worried that the redundancy payoff, normally calculated on the previous 13 weeks' earnings, might be lower if he stayed. Constant rumours of the pit's imminent demise and endemic low morale sapped his

confidence in its future. One Friday last month he asked at the colliery offices about redundancy and was told the pit wanted to lose 15 litters; six had so far gone.

He rang his wife, and then, on the spur of the moment, volun-teered.He left with a £25,000 payoff. Now, "mortgaged up to the hilt", with a wife, two small daughters, and another baby on the way, he is toying with the idea of retraining as a teacher, or selling insurance. Since two pits have already

closed in the area since mid-1991,

the Dawdon Job Shop had helped

1,200 ex-miners before the latest

wave. Half are thought to have

found permanent lobs. Meanwhile, UK miners still at work set a new productivity record - an average 6.72 tonnes of coal per man per shift last week, 16 per cent higher than the level a year ago.
Productivity in the Selby

Group of eight pits in Yorkshire waw a national record of 12.25 tonnes a manshift and night workers at Prince of Wales colliery in Yorkshire set a European record by cutting 4,320 cubic metres of coal in a shift. The pit, which employs 700

miners, is due to be mothballed

by next March under British

Coal's original closure plans.

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SPHERE DRAKE LIMITED

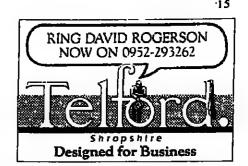
£15 million Preference Share Issue

The issue was subscribed by **Electra Private Equity Partners** Dai-Tokyo International Company Limited Centre Capital Investors LP John Head & Partners LP

The transaction was led and structured by **Electra Kingsway Limited**



ELECTRA KINGSWAY LIMITED
65 KINGSWAY, LONDON WC2B 6QT TELEPHONE: 071 831 6464 FAX: 071 404 5388 A MEMBER OF IMRO



INSIDE

Rhône-Poulenc set for partial sale

Rhône-Poulenc, the French majority state-owned chemicals and pharmaceuticals group, has transformed itself from a motley group of chemicals businesses into the envy of the industry. Six years ago, the French govern-ment put Mr Jean-René Fourtou, an expert on the pharmaceuticals industry, in charge. He was told to shake some strategic sense into the company. Today, it has in become a star of the government's industrial portfolio and is being readled for partial privatisation. Page 17

Audi favours Hungary for plant Audi, the quality car division of Germany's Volkswagen group, has chosen Hungary over eastern Germany as the likely location for a new engine components plant. Audi said that Hungary won out against eastern Germany and Austria, the two competitors to host the plant, because of the "cost advantages". Page 16

Golf takes over from rubber



Life is changing on the Malaysian rubber estates. Trees are being chopped down and the land is being planted with oil palm; planta-tions near towns are being sold for property development. Where there were once forests or rubber trees there are now golf courses, and rubber tappers have found new jobs as caddles. The estates are turning away from rubber. Smallholders have become the mainstay of production. Page 22

EAC to sell 60% of meat unit

East Asiatic Company, Denmark's largest trading group, has announced plans to sell 60 per cent of its Plumrose meat processing division to a group of Danish firms led by Tulip Interna-tional. The disposal is part of an attempt by EAC to pull itself out of its present financial dif-ficulties. Page 16

Safe result at North West Water Cost cutting and price rises helped North West Water, the UK water and sewerage company, lift interim profits by 5.7 per cent. Mr Bob Thian, ohief executive, said full year growth would continue at a similar rate. "This was a good, safe performance," he said. Turnover from measured water usage, which covers businesses and new homes, increased 13.1 per cent, suggesting the company continued to weather recession well. Page 20

Sterling in the spotlight

Starling shifted nearer to centre stage in the international bond markets yesterday, benefit-Ing from nervousness elsewhere in Europe. manager of a World Bank £200m lesue had been, at best, naive in its pricing. Page 18

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Richemont limits profits decline to 2% at midway

By lan Rodger in Zurich

RICHEMONT, the Swiss holding company for Rothmans international tobacco businesses and the Cartier and Dunhill luxury goods companies, appears to be faring better in the recession than some

of its competitors.

The group's consolidated pre-tax profit fell 2.1 per cent to £279.4m (\$421.89m) in the six months to September 30 on sales up 1 per cent to £1.5bn as a result of currency effects and reduced interest on its net funds. Operating profits were up 2.1 per cent to

Mr Johann Rupert, managing director, said he was "satisfied" with the result, considering the ed economic conditions in many of the group's important

Operating profit of the tobacco

products was up 6.3 per cent to 2191.5m, while that of luxury products fell 4.5 per cent to Mr Rupert said the luxury products result was depressed by a change last year in Cartier's reporting currency from US dol-

Sales and profits were up 4 per cent in Swiss franc terms but down 5.3 per cent when converted into sterling.

dependent on the depressed Japa-nese market, nevertheless managed to raise its operating profit 6.3 per cent to £21.8m.

Dunhill, which is heavily

Mr Rupert said this reflected the increasing contribution of Mont Blanc, the luxury pen business which had become "a major profit earner", and was established mainly in western mar-kets. Also, the slack in Japan was being taken up by strength in other Asian markets.

"The luxury goods businesses are still holding up better than I expected," he observed, adding dryly: "The people who were in this business in the 1970s will cope better in the 1990s than the people who started in the

He said adverse conditions were expected to continue for the remainder of the fiscal year, but hinted that the result from other interests, which had an operating loss of £3.6m in the first half could improve.

In particular, the Horn & Har dart mail order business in the US. which lost \$64m last year, was making profits. Richemont has a 62.5 per cent stake in the business. Also, the recent decline in sterling was expected to have a beneficial impact. Rothmans results, Page 19

SmithKline and Glaxo in row over patents for Zofran

By Paul Abrahame in London

A SQUABBLE broke out yesterday between the UK's two leading drugs companies, Glazo and SmithKline Beecham, over patents of one of Glazo's most important new drugs, Zofran. SmithKline Beecham said the

Buropean patent office had decided to grant it a European patent for use of ondansetron (Zofran's chemical name) for the treatment of nausea and vomiting associated with cancer therapy and cytotoxic agents.
Zofran is marketed by Glaxo

for that use. The decision is an embarrassment for Glazo. The drug won the Prix Galien last year as Europe's most important new drug. Last financial year, Zofran generated sales of £259m (\$395m) compared with £78m in 1991. Its launch was described by Mr Ernest Mario, chief executive, as one of the most successful in the history of the pharmaceuticals industry.
SmithKline Beecham is

unlikely to call for the product's withdrawal and is unable to market the drug directly. However it will be looking for royalty pay-ments. Mr Robin Gilbert, analyst at James Capel, said: "This is unlikely to have any immediate impact on Glaxo's bottom-line."

Glaxo's shares fell 20%p to 788%p, while SmithKline Bee-cham rose 2p to 53Sp. SmithKline Beecham said it.

expected to have a European paient within six months. Glaxo said eight countries were covered by the decision: Belgium, France, Germany, Italy, Liechtenstein, the Netherlands, Switzerland and the UK. They represent about 25 per cent of Zofran's sales. Glaxo said it would appeal against the decision and would

seek to invalidate the patent in any country where SmithKline Bescham tried to enforce it. Glaxo's US and Japanese patents for the use of ondansetron for nausea associated with chemotherapy are also being challenged by SmithKline Beecham. Glaxo said it had discovered.

patented and marketed ondanse tron worldwide. It was originally patented for migraine and anxi sty. SmithKline Beecham, which has expertise in nausea in chemotherapy, tested the drug for that use and then patented it. The company markets Zofran's main

competitor, Kytril. The main legal debate is about the difference between nausea in migraine patients and nausea in cancer patients undergoing che-

Fisons disposals start with north American businesses

By Paul Abrahams in London

FISONS, the troubled UK healthcare group, yesterday sold its US and Canadian consumer health businesses for \$140m to Ciha-Geigy Corporation, the US subsidiary of the Swiss chemicals

The deal marks the start of Fisons' disposals programme that will involve the sale of its horticultural and consumer healthcare operations. It will concentrate on ethical pharmaceuticals and scientific instruments.

Mr Roy Thomas, finance director, said: "We are very pleased with this sale because we thought it would be the most difficult to get away." The consideration will be used to reduce group debts.

The north American operations had a turnover last year of \$65m and made an operating profit of \$5.5m. They represented about half of the division's turnover and about 40 per cent of profits. Stocks and debtors were about

The businesses marketed Desenex, an athlete's foot product, Allerest, a hay-fever treatment, Myoflex, a topical analgesic bought from Rorer of the US two years ago and Cruex, a hygiene future.

product. Others include treatments for coughs and colds and nappy-rash. Fisons will manufacture the products for at least a year at its Rochester plant. Mr Thomas said negotiations were continuing for the sale of

remaining consumer healthcare The largest, in the UK, gener-

ated sales last year of £27m (\$40m), those in Australia £16m and those in South Africa £11m. The most important product line is Sanatogen vitamins. Bids are being considered for

each of the remaining national consumer healthcare operations, although Fisons would prefer to sell them as a unit, said Mr Thomas. A number of companies are interested, but an announce ment would not be made for a number of weeks, he said. One company looking at the

vitamin business is thought to be E. Merck of Germany. Mr Thomas said negotiations for the sale of the horticultural business, which had sales last

year of just over £100m, were advanced. He said there was at least one interested buyer offering a price Fisons was willing to accept. An announcement would be made in the not too distant Sara Webb looks at prospects for the UK government bond market

Tough times loom for gilts

Performance of gilts and equities

ext year is likely to be an uncertain one for the UK government bond market. After the strong rally in gilt prices over the past two years, the outlook has deteriorated for several reasons: the scope for further interest rate cuts is limited; the gilt market will be flooded with new supply; and many investors, who are nervous about the prospects for sterling and the UK economy, believe they can obtain higher returns - with less

Institutional investors have reaped considerable profits from the gilt market over the past two years. Bond markets tend to perform well in a recession, boosted by falling interest rates: with the steady fall in the base rate from 15 per cent in 1989-90 to its current level of 7 per cent, gilts have performed well.

However, the scope for further cuts in the base rate appears limited to one or two percentage points in the near term. "The feeling in the market is 'we've had everything we can get, let's get out'," says one gilt-edged marketmaker.

With the fall in bank and building society deposit rates, some private individuals are eager to lock into gilts to achieve a higher return, and gilt-edged marketmakers have reported strong demand from the retail sector in

But Mr Richard Royds, managing director of the unit trust arm of Mercury Asset Management, the fund management group, points out that many retail investors are keener to invest in global bond funds than in plain glit unit trusts. "Private investors think there is not as much to go for in glits as in international bonds: given that German interest rates will have to come down soon, there is much more to go for with the international story."

Of greater concern to investors is the heavy funding burden facing the gilt market. The govern-ment is forecasting a Public Sector Borrowing Requirement

UK gifts yield Restated at par (%) " Jan 4, 1991

the ERM as it reduced the

 Bulling of the Park of the Conference of the Conference of the Park of the Conference of (PSBR) for 1993-94 of 7 per cent of exchange rate risk on their gilt GDP - or an estimated £44bn repayment of maturing debt, the Bank of England will have to issue about £50bn to £55bn of

cial year, or roughly žibn of gilts a week. "The numbers just look daunting," says Mr John Shep-perd, UK economist at SG War-burg Securities. els in 1989-1990. But sterling's ignominious "There's supply as far as the eye can see . . . it's going to be an uphill climb to issue that amount," says Mr Roger Gray,

head of fixed income and cur-rency at Rothschild Asset Man-Admittedly, the forecast PSBR for 1992-93 is large too — Mr Nor-man Lamont, chancellor of the exchequer, predicted £37bn in his Autumn Statement - and the gilt market has digested the heavy issuance of new stock so far relatively easily. But that was

against a rather different backdrop: investors were willing to buy stock while the prospects for lower interest rates and lower inflation were good, and while sterling was a member of the Exchange Rate Mechanism Next year's funding will be

(\$67bn). Taking into account the

gilt-edged stock in the next finan-

more difficult to achieve. "The market is not going to be aided by hopes of lower inflation and lower interest rates this time," says one gilt-edged marketmaker. Sterling's membership of the ERM of the European Monetary System since October 1990 proved a strong lure to investors during 1991 and early 1992. Foreigners – particularly Europeans - felt more comfortable with sterling in

investments. More importantly, membership of the ERM was seen as exerting a much-needed eco-nomic discipline, forcing the gov-ernment to keep inflation under control and allowing it to cut interest rates from their peak lev-

departure from the ERM in September means overseas investors are less likely to invest in gilts because of the exchange rate risk. Foreigners were net sellers of gilts in August and September to the tune of £1.9bn, mainly because of sterling's battering in the foreign exchange markets. Many are still wary of the gilt market for currency reasons.

Mr Hervé Langlet, international bond portfolio manager at Indosuez Gartmore Gestions which manages funds on behalf of European and Japanese investors, says: "The recent floating of sterling makes [foreign] investors very uneasy: a drop in the pound can obliterate any gain in the bond investment, and if there is a further cut in UK interest rates it could lead to a further weakening in the currency."

dded to which, both domestic and overseas investors are starting to worry about the outlook for inflation following sterling's exit from the ERM and the swift base rate cuts which followed its deperture.

"We see inflation pulling up at the end of 1993, and gilts will worry about it beforehand," says Mr Chris Dillow, UK economist at Nomura International.

ries about sterling, inflation and the heavy funding pressures. fund managers point out that yields on gilts relative to other European bond markets will have to increase in order to attract institutional money and fund the government's borrowing require-

Fund managers point out that they can achieve more attractive returns from the French government bond market, where the economic outlook in terms of growth and inflation is rosier than for the UK.

If the Bundesbank were to lower interest rates that would certainly provide some relief for the gilt market. It would help sterling to stabilise against the D-Mark and would precipitate a round of rate cuts in continental Europe, resulting in lower yields in the European bond markets relative to gilt yields.

But failing a cut in German rates, gilt yields will probably have to rise to attract institutional investors.

"At the moment I can see no way the gilt market can achieve the necessary level of funding, says the fixed income manager for one of the leading fund management groups. "The government deficit will be financed but the question is: at what price will the money flow into the government's coffers? Yields will simply have to rise in order to increase the attractiveness of gilts." Mr Gray of Rothschild agrees

"There is a huge volume of gilts in the pipeline. If it is to find its way into institutional portfolios, yields will have to be sufficient to tempt the portfolio managers to hold stock."

Tate & Lyle sales and crops hit by US weather

By Maggie Urry in London

TATE & LYLE, the sugar and sweeteners group, announced a drop in pre-tax profits from £230.8m to £189.5m (\$289m) for the year to end-September, with poor weather in the US blamed for much of the fall. The reduction was the company's first

profit reverse for 14 years.

However, Mr Stephen Brown,
chief executive, said he was
"extremely bullish about this year" and expected a "rebound in profits". The shares rose 12p

to SSSp. A final dividend of Sp is proposed, up from 7p, to give a total of 12p, a 7.1 per cent rise. The dividend is covered more than twice by fully diluted earnings per share of 26.2p, down 20.6 per

Group sales rose 3.2 per cent to £3.4bn, but problems in Tate's US sugar and corn sweetener subsidiaries hit pre-interest profits, which fell from £280.5m to £237.4m. At this level the net interest charge of £47.9m, down from £49.7m, was still covered 5 times, a level which the group regards as comfortable.

Staley, Tate's US high fructose corn syrup business, suffered as poor summer weather depressed soft drinks sales and overcapacity in the industry put pressure on prices. Pre-interest profits in the division fell from 296.8m to £65.3m. A new chief executive has been hired.

At Western Sugar, the US sugar beet business, a frost followed by a thaw damaged the beet. Western was barely profitable and profits from the US sugar division, which includes cane, fell from £49.3m to £30.9m. Lex, Page 14; Sweetened by market growth, Page 20



UK fund manager

chairman resigns

INTERNATIONAL COMPANIES AND FINANCE

ABB blames continuing recession for 19% decline

By Ian Rodger in Zurich

ABB Asea Brown Boveri, the Swedish-Swiss engineering group, suffered a 19 per cent slump in pre-tax profit in the third quarter to \$183m, as recessionary conditions persisted in most of its key mar-

Pre-tax profits for the year. expected to be similar to last year's, are now forecast to be "somewhat below" last year's

Order intake was up only 10.4 per cent to \$6.9bn in the quarter, compared with an 18 per cent growth rate in the

"in western Europe, there was an unexpected deterioration of demand in recent months for investment goods," the group said. The turmoil in financial markets also provoked customers to delay pro-

The intake for large infrastructure projects, particularly for power plants, remained strong, with Asian and Middle East markets showing good

Earnings in the power plant division were up, but the environmental control segment was hurt by weak demand in northern European construction markets. The transportation division had lower earnings, while others held their

Restructuring of European operations was being stepped up in preparation for an increase in cross-border public procurement in Europe following the introduction of the single market next year. The group gave no details, but said eastern Europe would be included in the process.

For the nine months, pre-tax profit was down 11 per cent to national and the directors \$679m on revenues up 4 per

cent to \$21.09bn. The order backlog on September 30 was \$33bn, 28 per cent higher than a year earlier.

The Kahane family of Vienna, which owns 88 per cent of Jungbunzlauer, the world's leading producer of citric acid, is making an offer to buy all the publicly-held shares of the company at Sch20,000 (\$1,778) per share.

The share, one of 18 continuously traded on the Vienna stock exchange, closed yester day at Sch16,395.

Jungbunzlauer was floated in 1985 at Sch12,000, but the limited float, together with a lack of transparency, meant it was seldom a popular stock. Mr Emmerich Wengersky, a member of management, said the offer was being made because the company's activi-

wanted to have a free hand.

COB accuses Ciments Français

By William Dawkine in Perie

A FRESH controversy yesterday broke over Ciments Français, the French cement producer, when the Paris stock market watchdog, the Commission des Opérations de Bourse (COB), accused it of breaching takeover rules. The COB said it had sent a

report to the public prosecutor indicating that Ciments Français had obtained control of more than one-third of Guintoli, an Arles-based construction group, without launching a takeover bid as demanded by stock exchange

This is the second scandal to surround the cement group after the disclosure last month

MOODY'S Investors Service,

the US-based rating agency,

has lowered the senior debt

rating of Den norske Bank,

Norway's biggest bank, due to

by weak third-quarter results.

FFr655m (\$120.3m) on off-balance sheet dealings. As a result, Mr Pierre Conso, its former chairman, was forced to stand down. He bought FFr1.4bn of shares off the balance sheet, including FFr350m worth of Guintoli shares, according to Mr Bernard Laplace, the new

Ciments Français chairman. The losses obliged Paribas. the investment bank which used to control Ciments Français, to knock FFr500m off the price at which it was selling a controlling stake in the cement group to Italcement, the Italian cement

Ciments Français declared a 32.9 per cent stake in Guintoli

Moody's downgrades DnB senior debt

Moody's downgraded DnB's senior debt, affecting approxi-

mately \$1.7bn, to A3 from A2,

but confirmed the bank's com-

mercial paper rating at Prime-2. DnB plunged to a nine-month net loss of

NKr2.46bn (\$374m), compared

with a NKr2.33bn profit in

of exceptional losses of last June, says the the COB report, the result of a two-month inquiry. However, the COB believes Ciments Français really controlled more than that through an agreement it signed in 1989 with Prigest, a management company, to buy Guintoli

> This accord covered 17.9 per cent of Guintoli's capital at its most recent renewal date, two months ago. Ciments Français is also alleged to have agreed to buy 20 per cent of Guintoli from four institutions between October 1991 and last February

The COB is conducing a separate inquiry into the accuracy of Ciments Français'

the same period last year.
On Monday, the state-backed bank insurance fund

which DnB will receive NKr1.5bn (\$228m) in preference

capital and a NKr600m state

guarantee. The fund gave DnB

NKr5.90n last year.

d a rescue package in

The proposal is comprised of a write-down of Uni's outstanding shares, conversion of debt

tors. It hopes to conclude the 'Final' plan for Uni Storebrand

> board is hoping to raise about NKrlbn through the issue The board has set a deadline of November 30 for creditors to respond to the recapitalisation

> based on cash payment for sub-scription. Uni's administration

Uni's biggest creditor is West Deutsche Landesbank with an estimated NKr1bn in outstanding debt. Statoil, the Norwegian state oil company, has outstanding debt totalling NKr400m and the country's three biggest banks - Den norske Bank, Christiania Bank

and Fokus Bank - all hold Uni

Under the terms of the proposal, creditors with outstanding debt of more than NKr5m

shares in the company and which can later be converted

Creditors with outstanding debt of less than NKr5m can

NKr20 a share is to be written down to NKrl a share with a subscription price for the new share issue set at NKr2 a

creditors rejected, shares were to be written down to NKr2 each, while subscription to the share issue was set at NKr3 a ahare

eastern Germany had not been sufficient to make up for high wage levels.

Contemplation of a new plant outside Germany comes at a sensitive time for Audi, which last week announced job cuts of up to 4,000, or 10 per cent of its workforce.

a more cautious assessment of The reduction in employgrowth potential in the Germent is likely to particularly affect the plant at Ingolstadt in Mr Rudolf Bohn, state secre-Bavaria, where Audi has previtary at the economics ministry ously concentrated engine and in the eastern German state of cylinder head production. Saxony-Anhalt, went further The opening up of eastern Audi said that Hungary won by conceding that lavish subsi-

Investments Correspondent

MR DAVID Backhouse,

chairman of UK fund managers

Henderson Administration,

resigned suddenly yesterday,

saying regulators had ques-

tioned his activities as manag-

ing director of a small bank which went into administra-

"The reasons for my resigna-

tion are unconnected with

"I was managing director of Authority Bank between

firm of solicitors. While he did not specify which regulators, it is believed to be the Bank of

England which had regulatory

tion two years ago.

Henderson," he said.

Audi favours Hungary for engine parts plant after "concrete negotiations" out against eastern Germany dies offered to induce Audi to Europe to investment has parall-in labour costs, which in carmaking are six to 10 times the Hungarian level, for

> instance. The decision to invest comes despite a sharp downturn in earnings at VW in the third quarter and a profit warning for the last quarter of the year. On the other hand, VW reported this week that output at Audi rose 13 per cent in the third quarter compared with 9 per cent growth for the whole

authority for the bank.

Mr Backhouse also resigned

as a director of Witan Invest-

ment Company. He said that

while he intended to "respond

fully" to regulators concerns it

would not be in Henderson's

best interests to remain its

Mr Benjamin Wrey, Hender-

son's deputy director who is to

replace Mr Backhouse, said the

firm immediately notified

Imro, the self-regulatory body

for the fund management

Authority Bank went into

administration on December 11

1990 with assets over £40m

(\$60.4m) invested largely in the

UK property market.

The Bank was a subsidiary

of Authority Investments, a

istration. Henderson had been a major investor in Authority Investments.

industry, of his actions.

chairman while he did so.

EAC to sell meat unit share

By Margaret Optlay in Copenhagen

EAST Asiatic Company (EAC), Denmark's largest trading

group, has announced plans to sell 60 per cent of its Plumrose meat processing division to a group of Danish companies led by Tulip International. The disposal is part of an

AUDI, the executive car

division of Germany's Volks-

wagen group, has chosen Hun-

gary over eastern Germany as the likely location for a

large new engine components

Audi's supervisory board

yesterday gave approval in

principle for an investment of

DM320m (\$200m) in Györ in

western Hungary to establish

the facility. The board said a

final decision would be made

attempt by EAC to raise funds to pull itself out of its present financial difficulties. The group is also negotiating the sale of its US graphics divi-

sion, Heidelberg Eastern, to the German company Heidel-berger Druckmaschinen, which has interests in the west of the US. EAC said it would concentrate its future graphics business on Asia and Australia while maintaining investments in Scandinavia and Africa. The divestments follow the

authorities over the precise

Audi hopes to begin produc-

tion of up to 220,000 engine cyl-

inder heads a year starting in

mid-1994 with a workforce of

DM320m investment in engine

component production as "a

first stage". There has been

speculation that the company

could eventually move to full

engine assembly at the site.

Audi referred to the planned

site and other conditions.

recent appointment of Mr Michael Fiorini, former finance manager of the A. P. Moller group, as chief executive of the heavily-indebted EAC. In its half-year report, EAC forecast a loss of DKr425m (\$68m) for 1992. However, ana-

be considerably larger. The Plumrose deal involves 10 factories in the UK. Germany and the US with a combined turnover of about DKr4bn. A letter of intent has been issued to Tulip International, which is seeking backing from international inves-

lysts now expect this figure to

Tulip International already has factories in Denmark, Ger many and the UK as well as growing exports to the US, and has itself been through an extensive restructuring in the past two years. Its partners in the deal are slaughter companies Danish Crown, Steffi-Houlberg and Tican. The merger would create one of the largest forces in the international

competitors to host the plant,

because of the "cost advan-

Mercedes-Benz decided last

month to suspend plans for a

DM1.5bn truck plant in eastern

Germany because of costs and

man truck market.

between Audi and Hungarian and Austria, the other two

EAC is also streamlining its shipping division through the sale of a 60 per cent stake in EACBen, its container service between Europe and the Far East, to American President Lines. EAC's two newest container vessels are being sold to the venture, which is capitalised at \$120m.

August 1986 and April 1990. Regulatory bodies have recently expressed concern with my own role during this period," Mr Backhouse said in a statement issued through a

THE board appointed by the Norwegian government to administer Uni Storebrand, the country's biggest insurer, yes-terday unveiled a "final" proposal for recapitalising the crippled group designed to convert debt to equity and to raise fresh capital. Uni collapsed in August Into

the hands of public administrators under the strain of NKr4bn (\$608m) worth of debt incurred through financing its 28.3 per cent, NKr4.7bn, non-influential stake in Skandia Forsikrings, Sweden's biggest

partly to convertible bonds to shares - and partly to ordinary long-term bonds.

convert their debt into ordinary long-term bonds which will be bourse-listed. Uni's nominal share value of

In an earlier proposal which

Danish financial groups abandon proposed merger

By Margaret Dolley

THRKE Danish companies the second-biggest bank Unidanmark, insurer Tryg, and mortgage credit association Nykredit – have abandoned plans for a merger which would have created Denmark's largest financial institution.
The announcement has been

heralded as the end of a period of consolidation in the finan-

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The merger - which had been under discussion for two years - would have required changes to the law.

The banks said this seemed

politically unlikely at the present time, after the collapse of the insurance company Hafnia and the problems faced by other Danish financial insti-

Tryg and Nykredit said they would try to proceed with their own merger.

"BIENVENUE" TO THE WORLD RHÔNE-POULENC

Subject to general conditions in the financial markets, the French State, majority shareholder of Rhône-Poulenc, plans to make a global offer of at least 6 million ordinary shares "A" ("the Shares") simultaneously on the French, International and United States markets.

of the Group. The French State and Rhône-Poulenc respectively also plan to offer to exchange

10% of the Shares will be reserved for current and former qualified employees

ordinary shares "A" for other existing securities on the following basis:

- 1 existing share for 1 Preferred Investment Certificate (PIC)
- 1 share to be issued for 1 Participating Share Series "A" (PSSA)

Application has been made to list all its ordinary shares "A" on the Paris Bourse and the American Depositary Shares representing ordinary shares "A" on the New York Stock Exchange. Application will also be made to have the ordinary shares "A" quoted on SEAQ International in London.

Following these operations:

- Investors will have access to more unified and liquid markets.
- Rhône-Poulenc's financial structure will be simplified and strengthened, thereby facilitating development.

(There can be no assurance that these operations will occur and, if the proposed exchange offers do occur, as to the terms or results thereof)

The Shares comprising the global offer, except Shares reserved for employees, will be underwritten by syndicates led by Societé Générale with respect to the French offer, Banque Indosuez with respect to the international offer and Morgan Stanley & Co Incorporated with respect to the U.S. offer. Societé Générale and Banque Indosuez are global coordinators of the global offer. Subject to certain exceptions the Shares offered in the French and International offers may not be offered or sold within the United States.

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This document does not constitute or form part of any offer to sell or any solicitation of any offer to purchase any securities and is not for distribution in the United States. The offering will be made only to non-private customers by means of a prospectus, whose circulation in the United Kingdom will be limited accordingly.



CAISSE CENTRALE DE COOPERATION **ECONOMIQUE** NAME CHANGE Notice to each Bond Holder We are pleased to advise you that as of 1 at November 1992,

the name of " CAISSE CENTRALE DE COOPERATION ECONOMIQUE " has been changed to "CAISSE FRANCAISE DE

DEVELOPPEMENT". There will be no stamping or exchange of the bonds resulting from the name change, and the Caisse will keep its engagements regarding the payment of the principal and

on the Luxembourg Stock Exchange. The bonds will remain listed on the Luxembourg Stock Exchange under their former nation followed by the indication of the new one.

nterest of all bonds registered

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5½ per cent. Variable Redemption Amount Notes due 1995 guaranteed by Algemene Spaar-en Lijfrentekas/Caisse Generale

d'Epargne et de Retraite. For the six months November 24

1992 to May 24, 1993 the Notes

will carry an interest rate of 4.1575% p.a. The coupon pertaining to each Note of US\$100.000 for this interest period will be US\$2.090.30 and will be payable on May 24, 1993.

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EUROPEAN FINANCE & INVESTMENT

The FT proposes to publish this survey on December 16 1992. The above survey will be distributed to 160 countries worldwide including Italy.

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In accordance with the provisions of the Notes, notice is hereby given that, for the three month period 24th November, 1992 to 24th February, 1993 the Notes will bear innerest at the rate of 7.49219 per cent. per annum. Coupon No. 3 will therefore be payable on 24th February, 1993 at £1,888.44 per coupon from Notes of £100,000 nominal and £188.84 per coupon from Notes of £10,000 nominal. FRF 253,36 for the dend FRF 10 000 FRF 2533,6 for the denor

S.G.Warburg & Co. Ltd. 111111111111111111111111111111

SPAREKASSEN SDS

DUE 1992 Notice is hereby given that the redemption price of the issue referred to above has been fixed at O per cent of the nominal amoun payable on 2nd December, 1992, will be Japanese Yen 0 per Note Nikko Bank (Luxembourg) SA Fiscal and Calculation Agent

NIKKEI-LINKED NOTES

The Prudential **Insurance Company of America** U.S. \$500,000,000 Collateralized Mortgage Obligations Series 1986-1

For the period 25th November, 1992 to 29th December, 1992 the Bonds will carry an Interest Rate of 3.6375% per annum with an Interest Amount of U.S. \$35.73 per U.S. \$50,000 (the original Principal Amount) Bond, payable on 29th December, 1992. The Principal Amount John, payable on 25th December, 1992. The Principal Amount of the Bonds outstanding is expected to be 20.802378346% the original Principal Amount of the Bonds, or U.S. \$10,401.19 per Bond until the seventy-second Payment Date.

Bankers Trust Company, London

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sell-off, between FFr3bn and

FFr4bn depending on the price.

should ensure its success. More

problematical will be encourag-

ing holders of the group's pre-

ferred investment certificates

(PICs) and participating shares (PSSAs) to swap them for ordi-

no voting rights, but offer pref-erential dividends. Some ana-

lysts are dubious about the

merits of swaping a preferential dividend for a vote in a

company effectively still con-trolled by the state.

from here? Rhone-Poulenc reckons it has more or less

completed the reshaping of its

business portfolio and it has

achieved the critical size

required in its five sectors,

health care, agrochemicals,

fibres, specialty chemicals and abamical intermediates.

It does not envisage any

more big acquisitions in the

near future and says its asset

sales programme will start to

run down, from FFr3.1bn in

1991 to FFr3bn this year and less next. Meanwhile, Mr Four-

tou's team plans to devote the

next three to five years seeking

productivity improvements

across the group and integrat-

ing the acquisitions. Increasing

the flow of new products will

also be a priority, especially at

generic medicines is older than

The coming share sale and

the simplification of the

that of some competitors.

Where does the company go

INTERNATIONAL COMPANIES AND CAPITAL MARKETS

parts pla Moody's lowers ratings of top Japanese brokers

By Robert Thomson in Tokyo

THE senior ratings of Japan's big four brokers were downgraded yesterday by Moody's Investors Service, the US ratings agency, which suggested their already weak earnings will be put under further pressure by planned financial dere-

The four houses, Nomura Securities, Dalwa Securities, Nikko Securities and Yamaichi Securities, had senior debt ratings lowered, with Yamaichi falling from A8 to Baa2, due to Moody's belief that the company is likely to lose market

share in coming years.

None of the four brokers made a net profit in the first half to the end of September, though Daiwa broke even, and it, Nomura and Nikko reported small pre-tax profits. Yamaichi. the weakest of the leading brokers, reported a pre-tax loss of Y19.3bn (\$155.5m), and a net loss of Y15.8bn, as stock turnover and prices continued a fall that began almost three

Moody's said Nomura would remain the undisputed leader in the sector", but that even it was heavily dependent on brokerage commissions for revenue, and likely to suffer because of "a secular change in the nature of stock trading activity in Japan.

Tuture growth in the securities business, such as under-writing of straight bonds for Japanese companies, are likely to be arenas of tough competition with the entry of banks' securities subsidiaries, thereby

share," Moody's said. Similar comments were made about the other three houses, which were also said to have "a relatively inflexible cost base". Moody's said the four houses "may be required to help closely related securi-ties companies", as smaller brokers, which have less diversifled revenue sources, have been harder hit by the market's collapse.

In announcing the downgradings, Moody's said the four leading companies had "good liquidity and good capital" characteristics absent at some smaller houses, which reported particularly embarrassing losses in the first half and have announced restructuring pro-

Losses for most houses an likely to be larger for the full year to end-March as they deferred the write-off of mount ing losses on their stock portfolios. However, some houses have already responded to crit-icism that they have falled to cut costs - Yamaichi plans to reduce management staff by 40 per cent - but even deeper cuts are likely in coming

Moody's lowered the senior debt rating at Nomura and Nomura Bank International from A1 to A22, while Daiwa's rating was lowered from A3 to Al. Nikko's senior rating was downgraded from A3 to A2, and there were similar falls at a range of subsidiaries. The agency confirmed Nomura's Prime-1 rating for commercial

businesses to create private telephone links using public The longstanding patent dis-pute between AT&T and MCI has taken on a new dimension with MCI's agreement with Stentor. "We will not allow MCI to get a free ride on AT&T's \$3bn annual investment in research and devel ment," said Ms Judith

A. Maynes, vice-president (law) for AT&T. "It's particularly disturbing that MCI is trying to use AT&T technology to set up service arrangements with the de facto monopoly carrier in Canada in a way that excludes other US companies from offering intelligent network services to their customers through Stentor," she added. MCI officials were not inco-diately available for comment.

AT&T to

telephone

network

By Louise Kehoe

la San Francisco

fight rivals'

AMERICAN Telephone &

between MCI Communications

and Stentor, a consortium of

Canadian telephone service companies, to create the first

integrated North American

telephone network.

AT&T said it had saked the

US Federal Communications

Commission to investigate if

the agreement, announced in

September, violated policy against exclusive arrange-

ents between US and foreign

telephone companies.

MCI is the second-largest

vice provider in the US, after ATAT. The Stentor communication

includes nine of Canada's tele-

phone companies, including

AT&T also said yesterday it

had notified MCI and Stentor

that their proposed use of MCI's "intelligent network" mitwere in Canada could vio-

Stentor is to pay MCI a one-time fee of \$150m for rights to

use this software as part of the

alliance agreement. The US

and Canadian groups also

agreed to develop further "intelligent network" services.

AT&T claims, however, that

the MCI software violates

patents covering technology

enabling services such as toll

free numbers, credit card veri-

fication and those allowing

Rell Canada.

ate AT&T patents.

Canadian life insurers' rating

better financial shape than their US counterparts, but face a significant competitive threat from the big domestic banks, according to a report by Standard & Poor's, the New

generally profitable and finan-cially strong". Most of the largest underwriters - includ-ing Sun Life of Canada, Manafacturers Life, Great-West Life and Canada Life - still carry a Triple A rating on their abil-

based largely on the fewer number of competitors than the US and the greater market penetration of the leading

S&P estimates that the top five Canadian insurers have an operating leverage of 8.9 times capital, well below the 14.6 times leverage of the lead-

the five largest Canadian companies was C\$8.3bn (US\$6.4bn) terparts. The US economy is about 10 times the size of Can-

The jewel in France's industrial portfolio

90%

40% ·

100%

80%

40%

William Dawkins and Paul Abrahams look at the transformation of Rhône-Poulenc

Rhône-Poulenc

French majority stateowned chemicals and pharmaceuticals group, has transformed itself from a ragbag of chemicals businesses into the envy of the industry. Six years ago, the French Telegraph (AT&T) has raised objections to an agreement government put a management consultant, Mr Jean-René

Fourton, an expert on the pharmaceuticals industry, in charge. He was told to shake some strategic sense into the company. Today, it is a star of the government's industrial portfolio and is being readed for partial privatisation before

After some FFr40bn (\$7.4bn) worth of acquisitions and FFr12bn worth of disposals since 1986, Rhône-Poulenc now generates more than 60 per cent of its operating profits from pharmaceuticals, a far more profitable and less cycli-cal business than its original metier. The transformation has been so complete analysis believe the healthcare businesses could provide all of

New arrivals include Rorer, the US pharmaceuticals business, Connaught, the Canadian vaccines group and the speciality chemicals businesses. Britain's RTZ Chemicals and GAF of the US.

group operating profits during this year's fourth quarter.

During the transformation process, Rhône-Poulenc has doubled its turnover to FFr83.8bn last year, risen from 12th to seventh in the world chemical industry rankings, and lifted foreign sales from 70 to 78 per cent of the total. Now that Rhone-Poulenc and other partially privatised state giants such as Péchiney in aluminium, and Elf Aquitaine in oil have emerged from their

shake-ups, the government is starting to cash in on the results. It badly needs to sell shares in such groups at a time when the budget deficit is growing faster than expected and when it needs cash to fund job creation programmes. However, Mr Fourtou's achievement has not been

without cost. The group has a reputation for paying prices no private company would like to rival, such as the estimated \$1.7m it spent two years ago for a majority stake in Rorer, the US pharmaceuticals group. Rhône-Poulenc's acquisition binge has left it with debt that few privately-owned businesses could manage. The company is struggling to reduce gearing, presently at 86 per cent. Analysis believe it is unlikely to meet its publicly-stated target of reducing gearing to 50 per cent by the end of 1983.

Mr Fourtou's efforts to reduce group debt have been hit by the general decline in prices for chemicals companies. As one analyst explains: "Forecasts for the chemicals industry are deteriorating and decent asset prices are difficult to achieve.

One asset sale Rhône-Poulenc would like to make is its ritumium dioxide business. But the group has not found any-one willing to pay the price it wants. To achieve its disposals target of FFr3bn this year it needs two substantial sales before the end of December The polyester, rare earths and aluminas businesses are potential candidates.

Meanwhile, the group has not remained immune from the worldwide downturn in the chemical industry. Its agrochemicals business, the world's fourth-largest, has also been hit by poor weather and the reform of the EC's common

increasingly tight pricing envi-ronment in the US and Europe, agricultural policy.
Group profits before tax and after minority interests during the third quarter fell to flow neutral this year and positive next year, even without asset sales. Margins should FFr31m from FFr757m in 1991. mainly due to exchange rate benefit from cost-cutting. Capiosses, a risk of its internationalisation. Company forecasts tal expenditure - including for operating profits growth this year have been downenvironmental spending - is graded from 20 to 10 per cent. Next year's group results should improve. Although the cyclical chemicals businesses

By William Dawkins in Paris

THE French government is awaiting a rise in

the depressed Paris stock market in the next

few weeks before setting the price for the par-tial privatisation of Rhone-Poulenc, the state-

owned chemicals and pharmaceuticals group.

Mr Michel Sapin, the French finance minis-

ier, said that the government was showing con-

fidence in the stock market's "great capacity to appreciate" by giving the go-ahead for the sale of at least 6m Rhône-Poulenc shares, 10.6 per

The international offer for sale will take

place before February on a date to depend on stock market conditions, the finance ministry

amnounced earlier, as carried in late editions of

Of the total, 2.7m shares will be on offer in

France, at least 1m will be offered in the US

and 1.7m will be placed on other international.

likely to be cut next year. Further job losses are probably in the pipeline. Rhône-Poulenc's non-voting

deteriorate, they should be off-set by continuing growth in pharmaceuticals, in spite of an FFr493.50 yesterday. In normal circumstances, The group should be cash-

ative net worth.

shares - or preferred invest-ment certificates - have fallen

Government to delay setting share price

by Morgan Stanley.

from FFr543 at the end of October, when the government

the total being sold, will be reserved for group

employees, at a 10 per cent discount to the offer

As a result of the sale and the enfranchise-

ajority, thanks to stakes held by Crédit Lyon-

The government has reserved the right to sell

The finance ministry confirmed that, follow-

ing the sale, the government will offer to exchange Rhone-Poulenc preferred investment

certificates and participating shares series A -

two kinds of non-voting stock - into ordinary

voting shares, at a rate of one for one.

ment of non-voting shareholders, the govern-

analysts argue Rhône-Poulenc would be a prime candidate for a Lord Hanson-style break up. Its senior executives admit the combined value of its holdings in Rorer, Roussel-Uclaf, Institut Mérieux are more than Rhone-Poulenc's market capitalisation, effectively giving the chemicals operations a neg-Analysts believe the rela-

group's complex share structure that goes with it is widely seen in France as a step towards full privatisation. It will "closely resemble a private-sector company," claimed Mr Jean-Pierre Tirouflet, the finance director, yesterday. For example, the chairman will be chosen by the public-sector dominated supervisory board,

French commercial banks Société Générale rather than nominated directly and Banque Indosuez will manage the French share sale, while the US shares will be handled by the government. While the Socialist government is committed to keeping majority control for the state and state-owned bodies, Rhône-Poulenc is likely to be a prime ment's direct voting stake will drop from 77.5 per cent to around 45 per cent.

However, the public sector will still have a candidate for a sell-off under a Gaullist government, likely to take power after the legislative nais, the state-owned bank, and AGF, a state

Yet, despite its high debts, it does not plan to take advantage of the climate for privatisation to make a rights issue for the time being. Mr Fourtou has said he prefers to live with continuing debts rather than risk diluting earnings per

elections next March

Berlitz accepts new offer from Fukutake

Asarco to make \$122m

provision for 1992

By Alan Friedman in New York

THE PRICE of Berlitz shares rose by nearly 22 per cent yes-terday morning after the US language school and publishing group said it had agreed to accept a revised and lower takeover offer from Fukutake, the Japanese publishing

the cash part of its payment from \$21.62 to \$19.50 per share, had saked for a renegotiation of its bid earlier this month

income for the quarter was \$1.2m, down from \$5.2m in the income for the 1983 quarter

\$21 at mid-session yesterday, above the actual amended offer

By Kenneth Gooding,

Mining Correspondent

ASARCO, the US mining and

metals group, is to make a

\$122m after-tax provision to its

1992 results. The group reported net earnings of

\$30.4m, or 74 cents a share ,for

the nine months to September. The provision will include \$57m for the adoption of Finan-

cial Accounting Standard Board Statement (FASB) 106 on

accounting for post-retirement benefits. Mr Richard Osborne,

chairman, said the company

had the option of spreading the

liability over 20 years, but

"rather than burdening future

earnings with this charge, we prefer to put it behind us."

There will also be a \$43m

addition to the provision for

One reuson for this was that while shareholders will receive ss cash, Berlitz's outstanding borrowings will be \$115m rather than the \$160m of the

litz saga because some 56.5 per cent of Berlitz stock was litigation.

shareholders will end up with 33 per cent of the company and the Japanese buyer will own the majority 67 per cent

environmental costs associated

with historic operations. At the

end of the third quarter, Asar-

co's environmental reserve

stood at \$92m. Mr Osborne said

that recent developments had

enabled Asarco to estimate

requirements with more

The company is also includ-

ing a \$22m charge for the

write-off of certain older facili-

ties following completion of its expansion and modernisation

FASB 109, "accounting for income taxes," which will not

require a charge to 1992 earn-

ings but prior-year earnings

will be reduced and restated by

\$20m. Of that, \$13m will be

made to 1990 earnings and the

balance to the years before.

Asarco has also adopted

programma.

higher than US

ing US companies.
The combined capital base of

at the end of 1991, about one-third the size of their US coun-

Cost cuts hold Suzuki Motor to 11.5% decline New Zealand deterioration in non-

vesterday's FT.

SUZUKI Motor, the Japanese car and motorcycle maker, yes-terday reported an 11.5 per cent fall to Y9.35bn (\$76m) in parent-company pre-tax profits in the half-year to September. The results, relatively robust compared with most Japanese vehicle malors, were underpinned by a 2.7 per cent rise in sales to Y518.5bn. Exports of motorcycles were particularly strong, with sales up by 32.6 per cent to 208,416 units.

Unlike many competitors, Suzuki reduced general admin-istrative and sales costs, from Y66.8bn to Y61.8bn. As a result, Suzuki's operating profits rose by 43.4 per cent to Y13.79bn. But the pre-tax figure was dragged down by a sharp

improvement last year. Nonoperating costs were Y4.49bn. against non-operating income last year of Y990m.
Sales of motorcycles rose by 14.8 per cent to Y88.8bn, while car sales climbed by 1.2 per

cent to Y367.4bn. Although Suzuki's mini-car business was hit by a decline in Japan's mini-car market, with sales off by 6.2 per cent to 235,634 units, sales of small cars with engines under 2,000cc rose by 25.9 per cent to 29,147. Total unit sales of motor-

cycles were up by 8.2 per cent to 203,416 units, while car sales were down by 2.3 per cent to Net profits fell by 14.3 per cent to Y4.14hn.

Dorbyl down 21% to R92m

LOSSES in the contracting and ngs at Dorbyl, the engineering and industrial group in South Africa's Rembrandt group, to fall by 21 per cent in the year

compared with R173.2m. Higher borrowings increased interest charges by 12 per cent, but a lower effective tax rate. mainly due to export incentives, resulted in a reduced tax charge. Attributable earnings fell by 21 per cent to R92.3m from R116.5m. Mr David Mostert, chief exec-

utive, described this performance as "satisfactory" given a "marked decline in activity" in most sectors.

ahead 28%

TRUST Bank, New Zealand's only remaining locally-owned trading bank, yesterday reported a 28 per cent rise in net profits to NZ\$27.1m (US\$14.2m) for the six months to September 30, writes Tarry Hall in Wellington.

The directors said they expected profits to be up 20 per cent for the full year. Last year, the bank earned The country's other leading

banks have been sold overseas - a process that accelerated after deregulation of the country's banking system in 1984. Mr Graeme Pentecost, managing director, said the result thowed the bank was recovering from losses on its commer-cial book, which marred the last full-year result.

He said the improved performance reflected continuing growth and a rising share of the local market. The bank has been promoting the fact that it is locally owned. Trust Bank increased its

housing book by \$N2310m to NZ\$3.50n in the period. Assets climbed NZ\$400m to NZ\$7ba.
The bad debts reserve remained at NZ\$27.3m. Mr Pentecost said the bank's riskadjusted capital adequacy ratio had strengthened from 9.9 to 10per cent, ahead of the New Zealand Reserve Bank's

requirement of 8 per cent.

Trust Bank of Illinois Tool launches rival bid for Siddons

ILLINOIS Tool Works, the US engineering group, yesterday emerged as a rival bidder for Siddons Ramset, the Australian hardware and fasteners group for which BBA, the UK component maker, has offered

A\$86m (US\$58.8m). W.A. Deutsher, an Austra-lian subsidiary of Illinois Tool, said it had offered A\$2 a share for Siddons, valving the com-pany at A\$94m. Pacific BBA, an Australian

subsidiary of BBA, offered A\$42m in cash and shares worth A\$44m. Siddons, which has rejected the BBA offer, did not respond

to the announcement by Dentsher. Siddons is seeking an order from the federal court to force Pacific BBA to increase the information in its offer

Siddons claims the document does not provide shareholders with sufficient information to make an informed assessment of the true value of the share

element of the offer. Mr Graham Johnston. Deutsher managing director, said that the Illinois Tool offer was subject to 90 per cent acceptance by shareholders and approval by the Foreign

Investment Review Board.

Mr Johnston said Siddons was a leading customer of Deutsher, while Illinois Tool Works was an importer of Siddone products.

He said Siddons would continue to operate separately if the bid succeeded. Illinois Tool is a multinational manufacturer of engineering components and

The group's head office is in Illinois, but it operates in more than 35 countries and employs about 18,700 people. It reported net profits of

US\$180m in 1991, on revenues of US\$2.6bn.

• Campbell Soup, the US foods group, said the Australian Securities Commission had granted it an extension until December 11 to mail takeover documents to shareholders of Arnotts, the Australian bakery

group. Reuter reports from

lydney.

The documents originally had to be in the hands of shareholders yesterday. Campbell had sought the extension on Monday after it said it had disagreed with the Arnotts board's interpretation of a 1985 heads of agreement between the two companies.

\$100m Maltese debut in syndicated loan markets

tional syndicated loan markets. Enemalta Corporation, the 100 per cent state-owned monopoly which manages the islands energy requirements, is raising \$100m over seven years in order to complete its new Marsaxlokk nower station. Chemical Bank is co-ordinat-

ing a group of banks under-writing the loan, which is guaranteed by the republic. The other underwriters are ABN Amro, Société Générale, Sumitomo Bank and WestLB. The margin over Libor is 52.5 basis points and front-end fees range downwards from 30 basis points for lead managers at

Bankers note that while the

double or even treble the return.

The syndicate is expected to have a heavy continental European flavour, with a particu-larly large German contingent Maltese borrowings are 100 per cent-weighted for capital adequacy purposes, as it is outside the Organisation for Economic

Co-operation and Development Malta has been cautious on

John Fairfax board comes under attack from shareholders

By Kevin Brown in Sydney

THE board of John Fairfax, the Australian newspaper group, was heavily criticised by share holders at the annual meeting vesterday over plans for share options and housing loans to

Mr Conrad Black, deputy chairman, clashed with Mr Malcolm Turnbull, the Sydney merchant banker who helped organise the acquisition of Fairfax by the Tourang consortium led by Mr Black's UK

Daily Telegraph group.

The shareholder unrest followed the withdrawal of proposals for a senior executive share option scheme after criticism by the Australian Stock Exchange and legal action by

Mr Turnbull. Mr Black said he was "chastened" by the controversy surrounding the scheme, which he said had been caused by "technical errors" in the drafting of

However, shareholders also criticised a separate distribution of options to a South African company to secure the Mulholland as chief executive and a proposed A\$1m (US\$714,000) interest-free housing loan to Mr Michael Hoy, deputy chief executive.

Employee shareholders said the remuneration packages were "particularly offensive" against a background of cuts in staff numbers and reductions in editorial budgets.

Mr Turnbull, who resigned from Tourang after a series of disputes with Mr Daniel Colson, deputy chairman of the Telegraph group, received prolonged applause after critici-sing the option schemes.

He said that directors had tried to keep shareholders "in the dark" about the "excessively generous" options relating to the employment of Mr Mulholland, which represented "a very poor reflection on the business acumen of the Mr Black said that he was

mystified by the support for Mr

Turnbull's attack on the board,

which had re-established Fair-

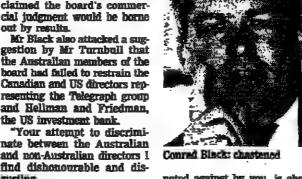
fax as a profitable company fol-

lowing several years in which

had been "humiliated,

out by results. Mr Black also attacked a suggestion by Mr Turnbuil that the Australian members of the board had failed to restrain the Canadian and US directors representing the Telegraph group and Heliman and Friedman, the US investment bank.

> nate between the Australian and non-Australian directors I find dishonourable and dis-"For us to be treated in this way, harangued and discrimi-



nated against by you, is absolutely outrageous," he said. A resolution approving the and The Age in Melbourne.

housing loan to Mr Hoy was heavily defeated on a show of hands, but is likely to be approved in a ballot of figreholders.
The result will be announced inmorrow. Sir Zelman Cowen, chairman, said Fairfax had operated at budget levels in the

first quarter of the current financial year. The group reported in August that pre-tax profits for the year to June increased by 9.8 per cent to A\$130m_ Fairfax was acquired by the

Tourang consortium in December for A\$1.4bn. The group publishes the Sydney Morning Herald, the Australian Financial Review

MALTA is making its first appearance in the international syndicated land results and the syndicated land results are set against the set agai basic yield is not over-generous corporation tax liabilities could

foreign borrowing and its net foreign assets of around \$1.5bn comfortably exceed its total official external debt, which central bank sources put at around \$150m. This does not include lease finance arranged for flag carrier Air Malta.

financial gray

Droposed ne

nan resign

company.
Fukutake, which will reduce

decline in profits for the third The company's operating same period last year. Net

tumbled by 88 per cent, to just On Wall Street, the Berlitz share price jumped by \$3% to previous accord. As in the earlier deal, share holders of Berlitz will still receive a 0.165 share of new common stock, together with contingent rights to receive a portion of the net proceeds

from the sale of promissory notes issued by Maxwell Communication Corporation (MCC), which is currently operating under Chapter 11 bank-MCC has featured in the Ber-

pledged to banks last year as collecteral for loans made to the late Mr Robert Maxwell These shares have been the subject of As in the earlier deal, Berlitz

By Bernard Simon in Toronto CANADA'S life insurers are in

York rating agency.
S&P predicted that the
Canadian industry "will continue to be well-capitalised,

ity to meet policyholders' The optimistic assessment is

Turnover rose marginally to R2.98bn (\$597m) from R2.90bn, but operating income was 19

per cent lower at R141.1m,

degraded and rent asunder." He added that there was

nothing "reprehensible or shifty" about the board's treat-

ment of the options issue, and

INTERNATIONAL CAPITAL MARKETS

Poor inflation figures help to depress bund prices

By Sara Webb in London and Patrick Harverson in New York

GERMAN government bonds fell on the combination of poor inflation figures and disappointment that the Bundesbank failed to indicate any willingness to lower interest rates at yesterday's repo opera-

The Bundesbank accepted bids for DM70.5bn at its tender

GOVERNMENT BONDS

for 14-day securities repurchase agreements, allocating funds at 8.75 per cent and

The bund market had hoped to see a lower rate at the repo, and was disappointed that the rate remained unchanged. Although the amount allocated represented a net injection of liquidity of DM10.9bn, dealers said this was mainly for technical reasons.

The announcement of worsethan-expected inflation figures for two of the big German pointing news for the bund

phalia reported a 0.5 per cent rise in its consumer price index in the month to mid-November, giving a year-on-year rise of 3.7 per cent. Consumer prices in Baden-Wuerttemberg rose 0.3 per cent in the month to mid-November, up 3.3 per

Preliminary November consumer price figures for west Germany are expected to be published later this week or early next week.

cent year-on-year.

The Liffe bund futures contract fell from its high of 91.65 to end at around 91.33. Dealers said the yield curve flattened at the longer end, and steepened at the short end.

Elsewhere in Europe, French government bonds ended slightly firmer helped by a rebound in the currency early in the day. The yield on the 8% per cent bond due 2003 opened at 8.25 per cent and ended at 8.24 per cent.

■ UK government bonds gave un some of Tuesday's gains as funding worries continued to haunt the gilt market. Dealers expect concern about the government's heavy borrowing

FT FIXED INTEREST INDICES												
	Nov 25	Nov 24	Hoy 23	Nov 20	Nov 19	Year ago	High *	Low "				
Bont Sees (URC) Fixed Interest	93.98 106.89	94.08 108.90	93.83 108.80	93.96 108.92	94.05 108.98	85.70 95.47	95.54 110.26	85.11 97.15				
Basis 100: Gov " for 1992. Gov Fixed Interest f	emanent S romanent S high eines	Securities compliest	high eine er: 110.26	compile 12/11/02]	est 1928. Bost:127,40 , low 50,53		, tow 49.	18 (3/1/75)				
ladices"		Nov 24	Xov	23	Nov 20	Nov 1	9	Nov 18				
GR Eiged Bary 5-Day average		185.0 163.6	141. 163.		159.9 172.5	158.6 183.4		173.1 2142				

to cover ratio was 3.9 per cent

reasonable demand for the

No 145 ended at 4.605 per cent,

having traded in a range of 4.6

to 4.625 per cent. The key

March futures closed at 107.74

in Tokyo, against its opening level of 107.65, and traded up to

■US Treasury prices eased

across the board yesterday

morning in the wake of more

statistics showing a stronger

By midday, the benchmark

30-year government bond was

down is at 101s, yielding 7.532 per cent. At the short end of the market, the two-year note

than expected economy.

107.79 in London.

The yield on the benchmark

which dealers said signalled

ahead of the Bank of England's ing 4.763 per cent, and the bid £2.5bn gilt auction on Decem-

The Liffe gilt future contract fell from 100.20 to 100.05 by late afternoon, and prices drifted down in the cash market with the 9% per cent gilt due 2002 losing & to end at around 109%

JAPANESE government bonds ended higher in Tokyo on dealer short-covering. The announcement of a successful auction result after the Tokyo market closed helped to push up JGB futures prices further in London trading.

The Finance Ministry offered Y800bn of 10-year bonds with a 4.8 per cent coupon, the lowest coupon for a 10-year JGB in over three years. The average

 Coupon
 Red Date
 Price
 Change
 Yield
 Week ago
 Month ago

 10.000
 10/02
 107.8886
 -0.070
 8.79
 8.91
 8.85
 Red Coupon Date Price Change Yield AUSTRALIA 8.750 08/02 104,8400 -0.110 8.03 8.10 8.15 BELGIUM 8,500 04/02 103,4500 +1,150 7,97 8,07 7,55 8.000 11/00 100,1250 +1.000 8.500 03/97 101.0532 +0.141 8.500 11/02 101.8250 +0.160 8.000 07/02 104.4800 -0.100 7.33 7.39 7.35 12,000 05/02 94,3100 +0,225 13,491 13,39 13,91 8.250 06/02 105.4000 -0.210 7.43 7,53 10.300 06/02 87.4750 -0.075 12.59 12.39 12.35 10,000 11/96 -5/32 6.375 06/02 96-25 -6/32 7.625 11/22 101-03 +1/32 8,500 03/02 97.8550 +0.080 8,84 8,65 8,79

Benchmark Government Bonds

was even weaker, down 🛔 at 99H, yielding 4.708 per cent. Trading was light throughout because many market participants were winding down business early ahead of the long Thanksgiving Day holiday

weekend. Prices fell after the Commerce Department announced that third-quarter gross domestic product grew by 3.9 per

cent, and not the 2.7 per cent originally reported last month. Analysts had been expecting the figures to be revised upwards, but not by so much. Later in the session there was some more economic news that was bearish for bonds.

Weekly jobless claims fell 12,000 to 374,000, and October existing home sales jumped 9.1

German banks win modification to capital rules

By David Waller in Frankfurt

CERMAN banks have won a partial victory in their longrunning battle over new capital adequacy rules which are to be introduced into German law at the heginning of next year. The financial services committee of the Bundestag, the lower house of Germany's parliament, has decided to modify the government's proposals for capital adequacy rules to the

benefit of banks. The rules will still go further than the letter of the European Community directives which the new law will implement, but they will go some way to appeasing German bankers' worries about being put at a competitive disadvantage to other European banks.

At issue is the treatment of unrealised hidden reserves, which consist of extensive portfolios of shares, industrial participations and property. often acquired decades ago and standing at a much lower book value than market value. The German banks want to be able to unlock this value.

Under the letter of the EC directives, unrealised hidden reserves can count towards so-called "Tier 2" capital once a bank has accumulated "Tier 1" capital of 4 per cent. Banks' lending power is determined

by the total amount of capital. which under the EC directives

must be 8 per cent. The German government, with the support of the Bundesbank, proposed that German banks should be obliged to accumulate Tier 1 capital - equity, retained earnings and profit-participating certificates - of 5 per cent before being able to count hidden reserves to a maximum of

1 per cent. Under the compromise proposal, banks will be able to count their unrealised hidden reserves up to a new maximum of 1.4 per cent, once they have built up Tier I capital of 4.4 per

Under the new rules, banks will not be allowed to take advantage of the full market value of hidden assets: for prudential reasons banks will only be able to count a certain percentage of the asset value.

In general, the new capital regime will be harder for German banks: at present they are obliged to have core capital of 5.6 per cent.

Under the Brussels-inspired rules, the total required will increase to 8 per cent but for the first time German banks will be able to include not only unrealised hidden reserves but also classes of capital such as subordinated debt.

Pricing of World Bank's sterling issue provides controversy

By Brian Bollen

STERLING shifted nearer to centre stage in the international bond markets yesterday, benefiting from nervousness elsewhere in Europe. The

INTERNATIONAL BONDS

terms of the World Bank's first sterling issue for nearly two years, a £200m six-year exercise priced to yield 20 basis points over gilts, provided most of the day's controversy. Although the World Bank is a rare issuer in sterling, and a triple-A rated name, traders

claimed that Baring Brothers,

the lead manager, had been, at best, naive in its pricing

Critics pointed out that the gilt over which they were priced is much closer to five years than six years, and that

bonds in the secondary market. Barings acknowledged that the bond was expensive but insisted that the pricing was transparently and unashamedly pitched tightly, for what it described as the best credit in the market other

than the UK government. Barings also pointed out that remarks made by the French prime minister, Mr Pierre Bérégovoy, about vetoing the GATT accord after the syndicate broke in early afternoon hit Europe's bond markets, including sterling. Barings said the bonds held

their spread of 20 basis points over gilts throughout and closed the day at 18, while had widened to around 24 to 25 basis points for a period. The World Bank swapped the proceeds swapped into floating rata D-Marira

The £185m five-year issue for Automobile Receivables is the second car

buying existing World Bank loan-backed issue from that vehicle, note traders. One of its attractions is the clear short final maturity: issues of this type normally amortise at each coupon date. Goldman Sachs did well to put it together at speed, say traders, although they add it also looks expensive compared to bonds in the secondary market.

Société Nationale des Chemins de Fer François was able to increase its Kidder Peabody-led 10-year collared floater to \$150m from \$100m, to the surprise of some other bankers who feel that this particular market niche is not particularly attractive in current market conditions.

Fans of the structure argue, however, that the underlying reasons for its use - a wish for a yield in dollars coupled with uncertainty about the direction of yields - are still relevant. The issue was said to have

switching out of existing issues

by other borrowers. SNCF benefited not only from the quality of the name but from

Borrower
US DOLLARS
Matsushita Elec.Works(a)
Mishimatisu Cons.(b)
SNCF(c)†
Abbey Healthcare Group(d) 74 CANADIAN DOLLARS Federal Business Dev. Bit. 74 14/1.4 Wood Gundy

NEW INTERNATIONAL BOND ISSUES

Final terms and non-callable unless stated. *****Private piscement. \$Convertible. \$With equity warrants. \$Floating rate note.

a) Final terms fixed on 3/12/1982. b) Final terms fixed on 1/12/1982. c) Amount increased from 100m. Coupon pays 8 month Libor minus 0.25bp. Minimum coupon \$4, a) Coupon paysible semi-ennuality. a) Full borrowers name Cardiff Automobile Receivable Securitisation. Coupon pays 3 month Libor plus 45bp i) Final terms fixed on 27/11/1982.

swapped the proceeds into fixed-rate French francs. The European Coal & Steel Community's DM217m

as looking expensive. In equity warrants, the four year issues by Matsushita Electric Works and Nishimatsu Corporation emerged at \$300m and \$150m

respectively, through Yamaichi International. In line with current trends for higher pricing on these instruments, both pay a coupon of 2% per

Brazilian group acquires 12% stake in LatInvest

By Stephen Fidler,

BOZANO Simonsen, the Brazilian financial group, is to acquire a 12 per cent stake in Latinvest, an investment bank-ing group established this year to specialise in Latin American capital markets and corporate

The Brazilian group will subscribe for a package of new equity and long-term debt totalling \$3.2m. The inverMexico group, a Mexican financial services company, will have a 60 per cent stake. Management

will subscribe to new shares to maintain its 28 per cent stake. Latinvest, which has office in London, New York and Geneva, is seeking other investors from Latin America, in particular from Argentina. But it is not expected that inver-Mexico's stake will fall below 50 per cent nor that of Bozano onsen below 10 per cent. Letinvest has appointed Mr Tom Gaffney, former chief executive in London of Libra Bank. Chase Investment Bank and the Chartered West LB merchant bank, as its chair-

 STATISTICS
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RISES AND FALLS YESTERDAY

	TAS	MA	MTE	RM	ATI	ONAL BOND SERVICE	Έ				_
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	**		1121	4		UNILEYER 9 00 FI	500 500	1054 1064	105 107	75 7.4 +9 8.1	
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EC 8 1/4 %	100 250	100.5	100	-19	100	OSTER KONTROLLBANK 10 1/4 99 CS	150	1075	1094 1084 1074	+5 8.9 +4 8.8 +4 8.7 +4 9.0	
ELEC DE FRANCE 9 98	300 1000	1094	11361	-\ -\	透	BELGIUM 9 1/8 % Ecu	200 1250 125	1061	1014	8.7	3
EURO CRED CARD TST 9 94 EUROFINA 9 1/4 96 EXPORT DEV CORP 9 1/2 98	100		041	-4	6.21	DENMARK 75/8 % East	织	312		H M	ģ
	150 200	盟	104	-9	6.92	EEC 75/6 94 Ecu	1129	1045	11111	*****	' l
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TRADITIONAL OPTIONS

FT-SE ACTUARIES INDICES

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COMPANY NEWS: UK

Rothmans Intl flat at £266m

By Richard Gouriey

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ROTHMANS International, the cigarette and luxury goods company, yesterday reported flat pre-tax profits, held back by lower interest rates on its investments.

Interim pre-tax profits in the six months to September 30 rose from £266m to £266.5m on sales 2 per cent up at £1.2bn. Net investment income fell 35 per cent to £21.6m (£33.1m). Earnings per share rose to 20.9p (20p) and the interim divi-dend is increased by 7 per cent

Lord Swaythling, chairman, said that because so much of the group's profits were made abroad, it was almost paying out as much as it could in dividends without running into an ACT problem.

At the operating level, Rothmans increased tobacco profits, from £180m to £192m, despite a lower volume of cigarette sales. Sales increased in eastern Europe, particularly to the Commonwealth of Independent States. In the UK sales of Roy-

als King Size 25's were strong. These increases were offset by lower sales in Australia, because of what Lord Swaythling called swingeing tax increases and a price war. Sales also fell in Germany, because there were too many manufacturers, and in Indon-

esia and the Philippines, where Lord Swaythling said it was tough to achieve meaningful market share.

The operating profit was after a £9.2m exceptional charge covering rationalisation of the Australian and Philippine operations and stock write-downs of £3.9m in the Philippines and Indone Luxury products lifted their contribution at the operating level to £21.8m (£20.5m).

Translation of overseas company profits hit the pre-tax result to the tune of £5m.

Lord Swaythling said that the recent devaluation of sterling would benefit the current half.



Wassall document attacks Evode debt

to 4p (3.75p).

WASSALL, the mini-conglomerate which has launched a hostile £94.3m bid for Evode, is expected to publish its offer document later today, highlighting the chemicals and plastic group's net indebtedness.

According to Wassall, Evode's net debt has risen from £6.6m in 1987 to £113m in 1991, which includes £40.7m of convertible preference shares and the \$43m (£28.4m) unlisted US redeemable preference shares. Evode argues that since the UK reference shares do not have to convert until 2001 they should be treated as

sall's chief executive, said holders of

the preference shares would only be will-ing to lose their 7 per cent coupon and convert into equity if Evode's dividend grew by an annual rate of 18 per cent from

"Having cut last year's dividend by 44 per cent, I cannot see how Evode could increase their pay-out by 18 per cent a year," said Mr Miller.

Wassall also argues that some of the 270.2m of goodwill relating to Evode's 1989 purchase of Chamberlain Phipps should be written back into its profit and loss account following the recent sale of Chamberlain's shoe business. Mr Miller said: "If just 10 per cent of the

goodwill relating to Chamberlain is writ-

wipe out the £6.5m which its own broker forecast for Evode's after-tax profits to September 28"

Evode's financial adviser yesterday said some goodwill relating to Chamberlain might be written back into its profit and loss account, but did not want to comment further until publication of the group's results next month.

Mr Miller said: "We will be asking how Evode will be able to fund capital expenditure, meet its redemption obligations, pay back the bank debt and payout preference and ordinary dividends all at the same

Evode is likely to take the two weeks allowed under Takeover Panel rules to

Associates help Caledonia to £19.3m

By Rolland Rudd

CALEDONIA Investments, in which the Cayzer family holds a 48 per cent stake, increased pre-tax profits by 11 per cent in the half year to September 30 on the back of strong perfor-mances from associate compa-

Group profits rose to £19.3m (£17.4m) reflecting the increase in operating profits from trading activities to 28.2m (£1.6m). This included first time contributions from the group's 27.3

per cent stake in Exco Internaional and 45 per cent stake in Bristow Helicopter Group. The two companies used to be part of British and Commonwealth Holdings, which

Caledonia once effectively controlled before the financial services group collapsed more than two years ago. Income from investments fell

from £7.7m (£9.5m) because there was no longer any contribution from the holding of British and Commonwealth preference shares. The last

instalment was repaid under the bank guarantee arrangements on April 3.

Interest receivable declined to 27m (27.7m) because of lower UK interest rates. The group has net cash of some Earnings per share increased to 14p (12.4p). The interim divi-

dend is 5p (4.8p).

Sterling Industries, in which Caledonia has a 21 per cent stake, reported pre-tax profits of 21.87m (21.59m), after an exceptional gain of £238,000,

on increased sales of £18.5m

Earnings per share improved to 4.37p (3.75p); the interim dividend is maintained at 1.5p. Amber Industrial Holdings raised pre-tax profits from £1.2m to £1.47m in the half-year to September 30. The speciality chemicals

by Caledonia. Sales rose 26 per cent to 19.45m. The interim dividend is raised by 1p to 5.5p on earnings per share of 20p (16.8p).

company is 75 per cent-owned

Sale closer as potential TVS bidder withdraws

By Raymond Snoddy

SALE of TVS Entertainment, the south of England company which lost its franchise, to International Family Entertainment came a step closer yesterday when a second potential US bidder decided to withdraw.

Broadway Video, a television production company, had asked for information about TVS while the offer document for the sale to IFE was being produced.

Broadway has now said that it is not interested in making a bid for TVS, whose assets include MTN, the US production company behind such shows as Lou Grant and Hill Street Blues.

TVS said yesterday it had received no other approaches which would lead to an alternative offer.

successful Family Channel in the US, has made a share offer worth about £45.3m, with a cash alternative of some E36m

Many preference sharehold-ers are still unhappy about the deal and Mr Julian Treger of Restructuring Advisers, who speaks for a number of them said yesterday he believed there would be enough opposition to block the sale.

Mr Treger said he believed the TVS assets should continue to be managed and it was wrong to sell at this depressed stage of the cycle. Mr James Gatward, former

chief executive of TVS, yester day expressed concern that the most up-to-date information might not be available to shareholders before the December 15 closing data for the offer.

Benson Group

Benson Group has paid £505,000 for certain assets of Prola from the liqui-

WORLD TRADE AGREEMENT **UNDER STRAIN!**



IF GATT FAILS RECOVERY HOPES TO COLLAPSE



For further information on Whittingdale Unit Trusts, please scattert us on 071 808-2122. Whittingdale Unit Trust Mornacount Limited in a Mamber of IMRO and LAUTRO. Whittingdale Limited is a member of IMRO.

DERIVATIVES

The FT proposes to publish this survey on December 8 1992.

This survey will provide a review of current products and technologies, along with analyses of credit and legal issues, and a sophisticated investor's guide to products and terminology. For advertisement rates and deadlines, call

Tim Hart in New York Tel: 212-752-4500 Fax: 212-319 0704

Jeremy Baulf in London Tel: 071-873-4026 Fax: 071-873-3078

FT SURVEYS

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BTR plo

(Registered in England No. 57410)

ISSUE OF 79,589,101 WARRANTS TO SUBSCRIBE FOR ORDINARY SHARES IN THE COMPANY

The Company has made a free issue of Warrants to existing shareholders in the proportion of one Warrant for every 25 BTR Shares held. Each Warrant entitles the holder to subscribe for one BTR Share of 25p in the Company at a subscription price of 430p (subject to adjustment). The Warrants are in registered form and may be exercised in 1997 during the 30 day periods which commence one day after the date of posting of the Annual Report and Accounts and the interim results of the Company in that year.

The London Stock Exchange has agreed to admit the Warrents to the Official List and such admission will become effective and dealings in the Warrants will commence on 26 November, 1992.

Copies of the Circular to shareholders dated 12 October, 1992 containing, inter alia, details of the Warrants may be obtained during normal business hours up to and including 30 November, 1992 from the Company Announcements Office of the London Stock Exchange, London Stock Exchange Tower, Old Broad Street, London EC2N 1HP and during normal business hours on any weekday (Saturdays excepted) up to and including 10 December, 1992 from:

BTR old Silvertown House, Vincent Square, London, SW 1P 2PL 26 November, 1992

Cazenove & Co., 12, Tokenhouse Yard. London, EC2R 7AN.



INTERIM RESULTS FOR THE SIX MONTHS TO 30 SEPTEMBER 1992

Results confirm further progress

Continuing gains in quality and service standards

Quality and efficiency strategy proceeded as planned, achieving cost reductions

Encouraging expansion of international operations

Interim dividend increased by 9%

Dennis Grove, Chairman, said:

"Continuing improvements in efficiency and reductions in operating expenses have contributed to a sound overall performance and good results for the first six months.

Benefits in improved standards of service are being achieved through our quality and efficiency strategy for the regulated business, which continues on budget and on time. A recent independent survey of water companies' costs identified North West Water as having the lowest operating costs for both water

supplied and wastewater treated. To meet additional legal obligations, we are required to spend an extra £430 million during the next two years. We are discussing with the Director General of Water Services price levels for those years which would allow us to undertake that work without any further increase in charges beyond that

the region. Our process engineering companies are operating satisfactorily in depressed world market conditions and we anticipate improved performance in the second

already anticipated while producing further benefits

to customers, the environment and employment in

half of the year. Our international operations expanded with the award of the contract for a water treatment plant in Melbourne and recently with our selection as the preferred tenderer for the construction and operation of the Macarthur water treatment plant in Sydney, Australia. We are through to the final stages of bidding for a large contract in Buenos Aires.

Our firm focus on quality, efficiency and technology continues to bring improvements for customers during a period of economic adversity. I confidently expect a satisfactory outcome for the full year."

GROUP RESULTS -

	Six mon 30 Septe		Year anded
	1992 £m	1991 £m	1992 £m
Turnover	421.7	372.9	789.1
Operating profit	149.3	126.1	245.7
Net Interest	(18.6)	(2.4)	(15.6)
Profit before tax	130.7	123.7	230.1
Tex	(9.6)	(8.1)	(24.0)
Profit after tax attributable to shareholders	121.1	115.6	206.1
Earnings per ordinary share	34.0p	32.5p	57.9p
Dividend per ordinary share	7.13p	6.54p	19.67p

1. RESULTS The interim figures for the six months to 30 September 1992, which are unaudited, have been prepared on the basis of the accounting policies set out in the Annual Report and Accounts for the year ended 31March 1992. The results for the year ended 31 March 1992 are extracted from the published accounts for that period on which the auditors gave an unqualified report and which have been filed with the Registrar of Companies.

Our process engineering companies contributed turnover of £75.8 million and operating profit of £5.9 million.

2. TAX No liability to UK mainstream corporation tax arises. The tax charge comprises the write off of irrecoverable advance corporation tax on the interim dividend, together with overseas tax of £1.1 million.

3. DIVIDEND PAYMENT The dividend of 7.13p will be paid on 26 February 1993 to shareholders on the register on 4 January 1993 and will absorb £25.4 million. The directors have decided to Implement the Share Dividend Plan for this dividend. The provisional ex dividend date for the ordinary shares will be 14 December 1992.

4. PRIVATISATION BONUS SHARES Bonus shares to be transferred to eligible shareholders in accordance with the special incentives provisions of the Government's Offer for Sale in 1989 will be included in those shareholders' registered holdings at the record date for entitlement to the dividend.

NORTH WEST WATER GROUP PLC, DAWSON HOUSE, GREAT SANKEY, WARRINGTON, CHESKIRE, WAS BLW.

Mid Kent

feels the

pinch at

£4.28m

By Matthew Curtin

MID KENT Holdings, the

water supply company.

£4.21m to £4.28m in the half-

director, said the results

reflected the fall in Mid Kent's

and Slovenia. This included a £7.1m write-off of start-up costs

reorganisation and redundancy to £12.4m (£9.5m) and in Auscosts, up from £6m, and a tralia to £6.8m (£3.3m). The

mum permissible without white knight by Mr Conroy,

Mr O'Reilly was seen as a took a further 16.3 per cent.

authorities.

est, of US tax.

KWIK SAVE, Britain's largest discount grocery group, saw pre-tax profits increase from £101.7m to £110.6m in the year to August 29 while turnover moved ahead from £1.9bn to

Sir Timothy Harford, chairman, said the company had achieved significant market share gains against a difficult economic background. "The market will continue to be tough this year, but we will continue to make progress."

He said that Mr Graeme Seabrook, chief executive since 1988, would leave in June to become managing director of Dairy Farm International Hold-

MR NEIL Shaw, chairman of

Tate & Lyle, said yesterday

that the world sugar market

was growing at 3 per cent a year, while the starch market

was growing at 6 per cent a

year. The growth in sugar con-

sumption was equivalent to a

new market the size of the UK

He said this gave the group

plenty of opportunities to

grow. During the year to the

end of September, It recorded

£172m of capital expenditure,

up from a normal level of

£100m to £115m, while another

261m was invested in buying

companies or setting up joint ventures, such as in Hungary

MR TONY O'Reilly, chairman of the Heinz food group, has

ncreased his personal stake in

Arcon, an Irish exploration

company, by 1.4m shares to 13m shares, equivalent to 23 per cent of the ordinary capi-

tal. The deal was done through Colombia Investments, Mr

Together with parties he is

deemed to be acting in concert

with, he now controls 29.99 per

cent of the company, the maxi-

O'Reilly's holding company.

By Tim Coone in Dublin

opening each year.

By Maggie Urry

Kwik Save advances to cent of Kwik Save.

Mr Seabrook will be succeeded by Mr Graeme Bowler, managing director of Franklins, an Australian discount food retailer owned by Dairy

The 8.8 rise in pre-tax profits was achieved in a 52-week year, though Kwik Save used a 53-week accounting period the previous year. On a comparable basis, the increase was 10.8

Operating profits rose by 14.8 per cent from £98.5m to £113.1m but the pre-tax result was after interest payments of \$2.46m on borrowings made to finance the acquisition of stores from Gateway. Kwik

69m investment in a venture

owned by a consortium of food

opportunities in eastern Europe and Russia.

the expectation of a bounce

back in profits, encouraged the

stock market to push the share

price 12p higher to 368p yester

day despite a fall in pre-tax

profits from £230.8m to

£189.5m. The previous year's

figures were restated for a

change in accounting for post-

retirement benefits which cost

£3.8m in 1990-91 and £4.3m in

O'Reilly lifts Arcon stake to 23%

mal takeover bid.

being obliged to mount a for-

Arcon, formerly Conroy

Petroleum, has discovered a

8.2m zinc/lead ore deposit at Galmoy in Ireland, which, once

developed, is anticipated to be

one of the lowest-cost zinc

mines in the world. Over the past year it has been the sub-

ect of a boardroom battle

between Mr Richard Conroy,

the chairman, and Outokumpu,

a 22 per cent shareholder.

Profits were hit by £15.7m of

This, a higher dividend, and

ors which would look at

ings, the Hong Kong-based Save received £3.21m in intercompany which owns 25 per est payments the previous

> Trading margins fell from 4.7 per cent to 4.2 per cent. Kwik Save said the decline was due entirely to expansion of its drinks and tobacco businesses. which now accounted for 20 per cent of its sales and carried lower margins than grocery

retailing. Underlying volume from like-for-like sales grew by 12 per cent, while new stores contributed growth of 7.4 per cent and acquired stores added 5.1 per cent.

A further 9.3 per cent came from Liquorsave, the discount drink and tobacco business purchased from Argyll, Kwik save said its market

and stock write-downs related

to sucralose, the group's new

low-calorie sweetener which is

awaiting approval from the US

However, there were non-re-

curring gains including a

£3.3m write back of a provision

no longer required, and a

£11.7m refund, including inter-

At the pre-interest level profits fell from £280.5m to £237.4m.

Within that the Canadian

sugar division saw profits

down to £8.7m (£10.1m), and in

In the UK sugar profits rose to 250.3m (£49.9m), in Portugal

when the former first took a 5 per cent stake through a IE7.7m share-swap offer for Mr

O'Reilly's ailing Atlantic

Resources exploration com-pany. Mr Contoy believed

Outokumpu was planning a

takeover and wanted 100 per cent control of the ore market-

place on the board last Febru-

ary, but he was reinstated a

month later when Mr O'Reilly

The move cost Mr Conroy his

the US to £30.9m (49.3m).

share rose from 7.8 per cent to 8.9 per cent during the year and that it was now the third largest retailer of branded package groceries after J Sains-

Turnover in the current quarter was 15 per cent ahead Mr Seabrook expected dis-

count stores to increase their share of the grocery market from about 10 per cent to about 15 per cent in the medium-The final dividend is 11.3p,

bringing the total for the year to 16p, an increase of 8.8 per cent, while earnings per share increased by 8.9 per cent to 48.21p (44.26p).

group's sugar business in other

In cereal sweeteners and

starches, North American prof-

its fell from £96.8m to £65.3m,

but in Europe profits were up from £51.1m to £54m. Sugar by-

products, such as animal feeds,

ncreased profits from £17.5m

Other activities such as rein-

surance which was hit by Hur-

ricane Andrew, lost £12.8m

Movements in exchange

rates cost £3.6m off pre-interest

profits. But this is expected to

swing the other way in the cur-

rent year with every 1 cent

movement in the sterling/dol-

lar rate worth £600,000 to £700,000 to profits.

Reuters is changing the name

of its Visnews television sub-sidiary to Reuters Television

following its recent nurchase

of 100 per cent of Visnews

Mr Mark Wood, Renters' editor-in-chief, said the name

change would be phased in by

the end of the year. Visnews subsidiaries, BrightStar and

Visnews Corporate Video, will retain their present names.

Reuters TV born from

Visnews

FIFT FINANCIAL TIMES
CONFERENCES

Nick Pasricha

Ernst & Young

Charles Peal

Richard E Radez

Fabio Lorenzo Sattin

Chase Gemina Italia

Werner Schauerte

Atlas Venture GmbH

Maurice Tchénio

Geschäftsführer

Amministratore Delegato

President

Managing Director Legal & General Ventures

Partner

to £20.1m.

(loss £9.4m).

areas made £1.7m (£2.4m).

Lex, Page 22 Background, Page 26

year to September 30. Operating profit rose to £3.99m (£3.78m) on turnover 6.6 per cent higher at £15.6m. Mr Robert Atwood, finance

K number - the rate at which it is allowed to increase prices above the rate of inflation ~ to 2.5 per cent in 1992-93. against 9 per cent last year. Mr Atwood said the severity of the drought and the reces-Tate sweetened by market growth sion in the south-east were key

watening. Mid Kent planned at least £15m in capital spending this year, mostly on the enlarge-ment of its treatment plant, meeting quality requirements, opening up new water reserves

issues in the group's relations

with Ofwat, the industry

and a pilot metering scheme. The limits of a water company's immunity from the recession were amply demonstrated by the group's experience of the past six months. Water levels were low, and although a hose pipe ban was lifted last month, customers were warned it would be reimposed in the spring. There had been few new connections with the dearth of new house building, and it faced a mounting bad debt problem with a programme of 1,000 disconnec-

ions under way.

Mr Atwood added that while
the group had the organisational framework in place to
meet the demands of "the post privatisation regime", further streamlining would be neces-sary. "Water companies, without exception, have to examine their staff numbers critically." The interim dividend is

4.75p (4.5p), payable from earnings per share of 19.3p (19.1p). Pegasus shares

fall 42p as chief executive leaves

By Peter Pearse

Shares in Pegasus tumbled 42p to 86p yesterday following news that Mr Jonathan Hub-bard-Ford, chief executive, was leaving and that the USM-quoted designer of accounting software and sup-plier of forms would incur trading losses in the five months to December 31, its new year-end.

This would result in "a small loss from normal tradactivities" in 17-month period.

However, the company added that at the pre-tax level it would be in the black, thanks to the sale in September of 25 per cent of Stockforms to Deluxe Corporation of Minnesota for £1.7m This would appear in the

year-end results as a £1.25m exceptional gain, it

In the 12 months to July 31 pre-tax profits declined to 2655,000 (21.67m). Mr Derek Moon, non-execu-

tive chairman, said that Pega-sus had been forced to reappraise its short-term strategies and, in the company's words, "the board is taking steps to reduce costs and defer expenditure in line with anticipated launch dates of new products", or "It is readjusting marketing initiatives started by the chief executive" in Mr

He said this had thrown up "a disagreement over policy" between Mr Hubbard-Ford, chief executive only since April, and the rest of the

Mr Hubbard-Ford will remain as a director for the time being, and until a new chief executive can be found, the remaining executives and the senior managers will run

Cash balances at the end of November amounted to At July 31 they stood at £2.62m and a year previously

ABI Leisure ahead but dividend cut

Profits of ABI Leisure Group, the caravan manufacturer, improved from £2.07m to £2.31m pre-tax for the year to

end-August.
The 11 per cent advance came from turnover £3.9m ahead at £56.2m.

However, with difficult trading conditions continuing it was felt prudent to trim the final dividend to 2.19p making a 3.76p (4.7p) total. Earnings per share were little changed

at 5.8p (5.7p). The shares rose 6p to 60p.

North West Water moves ahead 5.7% to £130.1m

By Angus Foster

COST CUTTING and price rises helped North West Water, the Warrington-based water and sewerage company, lift interim profits by 5.7 per cent. Pre-tax profits increased from £123.7m to £130.7m in the six months to September 30. Mr Bob Thian, chief executive, said full year growth would continue at a similar rate. "This was a good, safe performance," he said.

Turnover increased 13.1 per cent to £421.7m helped by average price rises of 9.3 per cent in the company's "core" regulated business and by acquisitions. Turnover from measured water usage, which covers businesses and new homes, also increased 13.1 per cent, suggesting the company continued to weather recession well.

Operating costs were held back to a 10.7 per cent increase to £261.6m while restructuring costs were similar at £12m The company's headcount has fallen by more than 700

people in the last year to just over 8,000, leading to a 10 per cent fall in labour costs. Interest costs increased sharply from £2.4m to £18.6m as investment programmes and acquisitions pushed net borrowings up from £146m to

Gearing rose from 17 per cent at the year end to 21.6 per cent and is expected to rise to about 25 per cent this year. Depreciation increased to £26.4m (£21.5m) and capital investment, which last year



after a 'good, safe performance'

totalled £512m, is expected to be higher this time. The tax charge increased from £8.1m to £9.6m. North West's tax bill was incurred on irrecoverable ACT and overseas tax.

Among non-core business the process engineering division increased turnover 40 per cent to £75.8m while operating profits were 64 per cent higher at £5.9m. Most of the increase was due to acquisitions made last year which included Wal-lace & Tiernan in the US. Mr Thian said the division

faced recession in its markets but remained an important part of group strategy.

North West is the only water

and sewage company to have resisted calls from Ofwat, the water regulator, to limit price increases next year. The company complained it could not afford the price cuts because it has an extra £430m of spending, mainly to improve coastlines and the Mersey estuary, to carry out in the next two intra E6.

Ofwat is expected to rule on the matter in December. Mr Thian said relations between the company and the regulator remained good.

Earnings increased 4.6 per cent to 34p and the interim div-idend is raised 9 per cent to

Saatchi & Saatchi's Italian chief appointed European deputy

MR ROBERT L executive of Sas chi's Italian ope Mr Lasame sai

be one of co-ordinating the operation for Ogilvy & Mather, concentrate on the north of advertising group's growing the US-based advertising Europe.

riay	European operations.	group, 10 years earlier. In 19
•	"I will be responsible for the	his company, MVL, mere
asagne, chief	south of Europe," he said. "It is	with Sastchi.
atchi & Saat-	a strengthening of the overall	Mr Lasagne will rema
eration, is to	European company."	chairman of Saatch
ost as deputy	Mr Lasagne helped form an	Italian operation. He w
rope.	advertising agency in Italy in	report to Mr Bill Muirhes
d the post will	1979 after setting up an Italian	chairman for Europe, who w

DIVIDENDS AMNOUNCED										
: ::	Current payment	Date of payment	Corres - pending dividend	Total for year	Total lest year					
ABI Leisurefin	2.19	Jen 29	9.13	3,76	4.7					
Caledonia invaint	5	Jun 21	4.8		14.4					
City of Ldn PR 4int	1.15	Jan 18	1.04		3.18					
Dunedin Wwidefin	7.1	Jan 22	7.1	8.5	9.5					
Hartstoneint	28	Jan 22	1.675	-	4.878					
Joe Holdings	2.8750	Jan 8	-	-	5.65					
Kwik Savefin	11,3	Jan 14	10,4	16	14.7					
Marston Thompsonint	1.45	Jen 19	1.34	-	4.91					
Mid Kentint	4.75	Jen 11	4.5		9.6					
ML Holdings	tin	-	0.85	-	1.85					
North West Water Int	7.13	Feb 26	6.54		19.67					
Rothmans Inti	4	Jan 19	3.75	-	10.25					
Sterling indeint	1.5	Feb 12	1.5		5.6					
Tate & Lylefin	8	Feb 9	7.5	12	11.2					

Dividends shown pence per share net except where otherwise stated. YOu increased capital, §USM stock, AFIrst quarterly.

Embassy cuts loss to £1.5m

Pre-tax losses at Embassy Property, the USM-quoted property development, house-building and construction group, were reduced from £2.4m to £1.45m in the six months to September 30.
The improvement was achieved on turnover which declined from £6.3m to

Losses per share worked through at 9.9p (26.1p). financial restructuring in September, the group is showing a retained profit of 24m, against a loss of £2m in 1991.

RICHEMONT

RESULTS FOR THE SIX MONTHS ENDED 30 SEPTEMBER 1992

The Board of Directors of Compagnie Financière Richemont AG announces the following results for the period ended 30 September 1992.

Fin					
		1992		1991	
Net Sales Revenue	£	1 524.3m	£	1 508.7m	+ 1.0%
Operating Profit	E	266.8m	E	261.2m	+ 2.1%
Profit before Taxetion	£	279.4m	٤	285.5m	- 2.1%
Profit attributable to Unitholders	£	87.6m	£	87.1m	+ 0.6%
Earnings per Unit	E	15.26	£	15.17	+ 0.6%

Operating profit of £266.8 million was 2.1% higher than in the comparable period last year. This reflected growth in tobacco operating profit of 6.3%, partly offset by a decrease of 4.5% in the operating profit from luxury products. Outside the Group's two core businesses, operating profit was affected by the cost of developing new businesses within associated undertakings,

Earnings per unit reflects the subdivision of Richemont units in the ratio of 10 for 1 which took effect on 6 October 1992.

Richemont is a Swiss company which operates in the fields of tobacco products and luxury goods. Richemont's tobacco interests are held through Rothmans International p.l.c. Its interests in the luxury goods industry are held through its controlling interests in Cartier Monde SA, including Cartier, Piaget and Baume & Mercier, and Dunbill Holdings PLC, including Alfred Dunhill, Montblanc, Karl Lagerfeld and Chloe.

Copies of the interim report may be obtained from:

Compagnie Financière Richemont AG Rigistrasse 2 6300 Zug, Switzerland Telephone: (042) 22 33 22 Telefax: (042) 21 71 38

Richemont International Limited 15 Hill Street London W1X 7FB United Kingdom Telephone: (071) 499 2539 Telefax: (071) 491 0524

YENTURE ECONOMICS



renture Forum Europe '92 brings together industry experts from Europe and North America to discuss the opportunities facing venture capitalists in a rapidly changing European environment. Arranged by Venture Economics and the Financial Times, the Forum will provide a unique opportunity to meet those involved in raising capital, negotiating deals and building the businesses

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Chris Attwood Partner

Ernst & Young

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Ronald Cohen Chairman Apax Partners & Co.

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an deputy

Coal contraction A spartan approach that beats the recession prompts £6.2m cuts at Senior

By Andrew Baxter

SENIOR ENGINEERING is withdrawing from the mining equipment business and large turnkey power generation projects due to the contraction of the UK coal industry and the associated reduction in coalfired power generation.

The tubing, boilers and ductwork group said yesterday that discontinuing these operations, along with closure and disposal provisions, would cost £6.2m net of tax, excluding the impact of any original goodwill previously written

The decision will cause the loss of 90 jobs in Senior Thermal Engineering's power divi-sion, which is being closed, and could affect 350 jobs in the mining equipment businesses, which are being offered up for

But Mr John Bell, group chief executive, said the move was more a "strategic refocusing" than a job-cutting exer-

"The rest of the group is performing well. We are getting rid of things we can't do anything with, and which could cause us problems in the

Senior has made no secret of its wish to quit the mining equipment industry, and at the end of last year had changed the business sector's name to control engineering to emphasise its intention to reduce dependence on coal

The mining equipment businesses up for sale have annual turnover of £14m-£15m and are

currently breaking even, said Mr Bell. They are Senior Davis Derby, which makes electronic equipment used in mining and other hazardous environments: and Senior Conflow, which along with Senior Conflow USA, makes equipment to control water at very high pres-

Mr Bell said Senior was already talking to potential purchasers, and envisaged two eparate deals. Senior will retain the one

remaining part of its control engineering business, Senior Entex, which makes springs. The power division, mean-while, is being closed because of the increasing dominance of the big turnkey contracting business by sizeable companies such as Siemens and Asea Brown Boveri.

Senior has had some success in this business, with large projects such as the £25m power station it built for Slough Estates. But turnover this year of £7m-£8m will be lower than in recent years, and

a modest loss is expected. Mr Bell said Senior was actively looking for expansion in its core businesses, and singled out the recently acquired Flexonics of the US as a business with significant growth

On present accounting standards, the £6.2m would be an extraordinary below-the-line item, but Senior plans to present its 1992 accounts in line with the new standards for discontinuing businesses and acquisitions which are being introduced next June.

ML passes interim dividend as losses rise

ML HOLDINGS, the defence and aerospace group, passed its interim dividend after reporting a £1.48m pre-tax loss for the six months to September 30, against a £1.31m deficit last

Before interest and exceptional items, trading profits amounted to 2988,000 (£2.04m). An exceptional provision of £1.06m related to the settlement of a long running legal action connected with a hover-CTAIT SUDDLY CONTRACT. Losses per share worked

through at 3p (2.6p). An interim dividend of 0.85p was paid in 1991. Sales totalled £40.2m, a-marginal gain on the previous £40.1m, after adjusting for disposals and inflation.

The company said it had continued to suffer from three fun-

lems: the impact of recession on margins, inadequate contract menagement and control leading to losses and claims, and a high level of borrowings. Although the effect of recession on the group's defence and aerospace businesses had heen anticipated, it acknowledged that a cost reduction programme had not been implemented early enough nor

with sufficient vigour. To resolve this situation, the company said improved financial controls had been imposed on all subsidiaries.

it was refocusing around its core defence and aerospace businesses. It planned to shed non-core assets when it could obtain realistic prices for these operations.

The group recently won a contract to supply the US Air Force with up to 113 of its Slingsby Ffrefly trainer aircraft worth about \$60m (£33m).

Guy de Jonquières on the challenge facing Kwik Save to consolidate its recent rapid sales growth

OR MOST British comtry, its margins are barely half ing induced by the recession.

panies and their share-holders, hopes of any improvement in profits depend heavily on when the recession ends. But the challenge facing Kwik Save is to continue to prosper once better economic

During the past decade, the company has increased annual ales and pre-tax profits fourfold by doggedly pursuing a "no frills" formula of selling branded grocery products at prices 5 to 10 per cent below those charged by the bigger supermarket chains.

Central to its strategy have been tighter cost controls and modest capital investments. While J Sainsbury and Tesco have been building out-of-town superstores at about £25m each, Kwik Save has stuck mainly to smaller, more spartan, high street sites costing no more than £1m a time.

Though the formula has given Kwik Save the highest return on capital in the indus-

those of its larger rivals. However, Mr Graeme Seabrook, Kwik Save's chief executive. has always insisted that the key to rising profits lay not in bigger margins but in rapid sales growth.

The economic downturn and the changing structure of the food retailing industry have played into his hands. The company claims that its customers are no longer con-

fined to poorer shoppers but include a growing number of more affluent households attracted by Kwik Save's emphasis on the value of its products as much as their absolute price. Mr Seabrook says Kwik Save

has also benefited from the growing polarisation of the growing polarisation of the retailing industry, which has increased the pressure on weaker middle-market chains such as Asda, Gateway and the Co-op. During the past two years, Kwik Save's market share has risen from 6.5 per

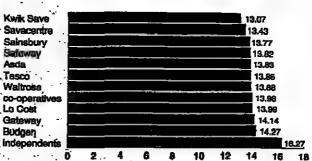


are not just poorer shoppers

cent to 8.9 per cent, largely at their expense.

The question is how success fully Kwik Save will be able to maintain the rapid volume growth essential to its long-term development. Mr Seabrook insists there is unexnloited potential, pointing out that Kwik Save's sales per square foot were still only half

The cost of a 21-item shopping basket



However, the strategy faces challenges from two directions. First, the growth of competing discounters, including Aldi of Germany and Netto of Denmark, which have opened about 100 stores in Britain. Kwik Save says its newer rivals have made little impact.

However, it admits that it has held them at bay by offering introducing cheaper "secondary" brands in stores which

faced direct competition. The second challenge is to retain the customers it has picked up in the last few years. It is still unclear how far these gains are permanent and stem. as Kwik Save claims, from a lasting consumer attachment to value, or whether they are due to temporary bargain-hunt-

The company's response has been to try to define a distinc-tive image, which differentiates it clearly from both the

To counter the threat of dis-Kwik Save has cautiously expanded its product range and is investing in improved displays and computerised check-outs. It is also building larger edge-of-town stores, though some of the floor space is let out to other retailers.

Sainsbury and Tesco, it has stepped up advertising - par-ticularly posters and illuminated displays - which stress

It is a marketing strategy which requires a careful balance. How well it succeeds is

Hosiery helps Hartstone to £10m

By Peggy Hollinger

HARTSTONE, the hosiery and leather goods group, raised pre-tax profits by 28 per cent from £8.17m to £10.5m in the six months to September 30, reflecting the acquisition of two companies last year and a continued strong performance from the US.

The group also officially announced its intention to take on the European lingerie market, by exercising its option to buy Aznar Industriel, the Spanish underwear company.

Hartstone will pay 29m in cesh and shares for the group, which was linked to the

hosiery manufacturer, Aznar,

MOVES TO oust the board of

Harmony Laisure, the pubs

and restaurants group, appeared close to collapse yes-

terday after the company

agreed to demands by leading

shareholders for board changes and an independent

review of its loss-making

Queens Most, the hotel

group, and developers

which together control almost

20 per cent of the share capital,

have nominated two senior officials to join the board.

Mr Martin Marcus, joint

managing director of Queens Most, and Mr John Main, a

director at Southend Property,

will become non-executive

Harmony will also allow Gui-

rencies at extremely favourable

For extra security, your

rates of exchange, without charge

noney is only spread among banks

investment and when you need your

electronically to your bank account

anywhere in the world, free of

charge, within three business days.

dend Property Hol

Harmony Leisure agrees

to boardroom changes

acquired last year.

By Tim Burt

Mr Stephen Barker, chairman, stressed the organic growth achieved in the half year, with like-for-like leather goods sales up by 14 per cent in the US and 7 per cent in Europe. In hosiery, the overall comparable advance was just 1 per cent. Group sales overall expanded

to £162m (£92.8m). Hartstone, which suffered a sharp decline in its share price over the summer, came under some scrutiny earlier this year as a result of its acquisitive

"All we have done to the businesses since acquiring them is improve them," Mr Barker said yesterday. "We will just plod on and prove to

ness Mahon, the merchant

bank, to scrutinise its trading

pects following accumulated losses of £6.9m over the past

Rebel shareholders seeking

the removal of Mr Stanley

Lever, the managing director, welcomed the changes and said

they would no longer press for the appointment of new execu-

tive directors, which was due

to be considered at an extraor-

Their decision signals a per-tial victory for the board and Mr Lever, who has been fight-

ing an increasingly bitter

struggle for control of the com-

"The dissidents are just

marauders involved in a

wasted effort," the company

said yesterday in its latest

salvo against the rebels.

three years.

performance and future pros

where growth can be sus-

The interim dividend is raised by nearly 50 per cent to 2.8p (1.875p) "reflecting our confidence in the future," Mr Barker said. The shares closed 1p up at 197p.

The hosiery division benefitted by £3m at the operating level due to the inclusion of Cogetex in France and Aznar. This represented the bulk of the operating profit improvement from £829,000 to £4.5m, with trading in the UK con-tinuing to be difficult. Leather goods increased

operating profits to £9.28m (£8.47m). Most of that was earned in the US, where Harts-

MARSTON, Thompson &

Sverahed, the Burton on Trent

brewer, increased interim profits by 44 per cent to £10.1m,

helped by a reduction of \$2.47m

At the same stage last year a pre-tax profit of £7m was

ichieved after a £2.3m provi-

tion for bad debts. This time

there was no such charge. Trading profit for the six

per cent to £10.4m (£9.89m) on

turnover 9 per cent higher at 553.2m (£58.1m).

Interest charges fell from

Earnings per share expanded to 7.7p (5.27p) and the interim

dividend is increased to 1.45p

Mr Michael Hurdle, chair-man, said the results were

£310,000 to £180,000.

By Philip Rawstorne

in exceptional charges.

Reduction in bad debts

provides boost at Marston

tone had seen definite signs of an increase in confidence. However, Mr Barker stressed that it was not yet clear "whether that is short-term, as it was in the UK following the Tory victory."
Interest charges rose from

£1.13m to £3.3m. Debt of about £67m left gearing higher than last year at about 80 per cent. This was due partly to seasonal factors, with most hosiery sales in the second half. Hartstone expected yearend gearing to be less than 1991's 51 per cent.

Earnings were depressed by the 28m shares issued to purchase Aznar and Cogetex in December. They fall from 7.7p

"grounds for cautious opti-

mism." But he added: "The market is a tough one, charac-

terised by reticence on the part

of consumers and aggression

increased marginally, against a

1 per cent fall in the market.

Marketing expenditure was doubled. Pedigree draught and

Low C packaged beer gained

from reciprocal distribution

deals with several nutional and

tenanted pubs fell but there

was a 29 per cent increase in both liquor and food sales in

the 185 managed houses. Most

of the £7m capital expenditure

during the six months was on

£15.5m, 6.9 per cent of share-holders' funds.

Net borrowings amounted to

refurhishmenta

Sales through Marston's 671

. Drewers

Overall beer sales volume

on the part of competitors."

national potential. Appld Holographics £622,000 in the red

USM-quoted maker of hot stamping folls and holograms, reported a pre-tax deficit of 2822,383 for the six months to

City of London

Profits of City of London PR Group, the USM-quoted inves-

Earnings rose to 2.75p (2.48p) and the interim dividend is ncreased to 1.15p (1.04p). The directors are forecasting a 10 per cent increase in the

Embassy Property cuts loss to £1.45m

losses in its property develop-ment and residential divisions helped Embassy Property Group cut its pre-tax deficit by £948,000 to £1.45m in the six months to September 30.

The divisions were free of the £3.75m provisions carried in 1991-92 against the value of work in progress and invest-ment properties. Overall sales of the

USM-quoted group in the first half came to £5.91m (£6.33m). The input from property development and trading fell to £200,000 (£778,000). But residential development raised its share to £2.39m (£1.38m).

discounters and from the bigger supermarket chains. counters such as Aldi, which sell a limited number of items in warehouse surroundings,

To differentiate itself from

its price advantage and "no frills" approach.

NEWS DIGEST

Merrydown sees sparkle in new cider

MERRYDOWN Wine, the East Sussex-based cider group, has signed a national distribution deal for its new Premium Draught Cider with the Gaymer Group, writes Graham

Gaymer, the recent management buy-out from Allied-Lyons, will sell, keg and distribute the cider to the UK icensed trade for a minimum

of five years. Mr Richard Purdey, Merrylown chairman, said the new brand "performed extremely well in its test marketing, and we believe it offers exciting

Applied Holographics, the

end-September. This compared with losses of £681,394 last time and was struck on turnover down slightly from \$2.48m to \$2.87m. Losses per share worked through at 3.1p (4.5p).

tor relations and market research specialist, edged ahead from £281,000 to £292,000 pre-tax for the six months ended September 30.

Turnover of £1.54m comnared with £929.000 previously. Operating profits recovered by 33 per cent to £121,000 in spite of absorbing a £36,000 loss incurred by the Parls market research operation.

final to 2.354p.

A significant reduction in

unlikely to become clear until well after the recession. Losses from the two areas fell to £563,000 (£1.32m) and £198,000 (£536,000) respectively.

Overhead and interest costs contracted to £351,000 (£416,000) helped by the debt restructuring in September. An extraordinary credit of \$5.46m reflected completion of the refinancing and connected share placing. The directors said the rights issue was not reflected as the closing date was October 5.

This left a retained profit of £4.01m (£2m loss). On a much increased capital base there was a loss per share of 9.90

Chester Waterworks achieves £1.04m

Chester Waterworks Company. the statutory water company which acts as agent for the Welsh Water Authority and the North West Water Authority, reported pre-tax profits of £1.04m for the six months to

The company has changed its year and, and for the 15-month period ended March 31 profits were 22.45m. Turnover amounted to 22.86m (£6.58m). Mr Joseph Musgrave, the chairman, said the results were

being published in anticipation of proposed changes in the company's constitution, including re-registration as a plc. Pro forma earnings per share were 283p (655p) and the dividend 2.1p, the maximum staturate. An interim dividen

of 75p is forecast, subject to the removal of the statutory restrictions in the new year. Reduced loss at

Waverley Mining

Waverley Mining Finance, the Edinburgh-based investment company, reported a loss of £58,639 before and after tax for the six months to September

The outcome, which compared with losses of £107,267 at the same stage of 1991, came on gross income ahead from £38,243 to £50,334. Losses per share came out at 0.5p (0.9p). The net asset value per share declined from 25.2p in March to 21.9p at end-September reflecting, the company said, a varied performance within the smaller company sector and the weakness of the Australian and Canadian currencles. However, the fall in sterling since the period-end had seen the value improve to 24.8p.

Dunedin Worldwide net assets edge up

The net asset value of Dunedin Worldwide Investment Trust edged ahead from 595.3p to 603p per share - over the 12 months to October 31. Net revenue dipped to £3.3m (£8.46m), equivalent to earnings of 9.71p (10.17p) per share. The total dividend is held at 9.5p, via a maintained final of

MANAGEMENT BUYOUTS

The FT proposes to publish this survey

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FT SURVEYS

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October 1992

Opec seems set to keep 24.2m b/d output ceiling

MINISTERS FROM the Organisation of Petroleum Exporting Countries could move towards maintaining their existing oil production ceiling of 24.2m barrels a day when they meet later today.

The ministers heard reports yesterday that output by Opec's 13 members in October was actually much higher than this ceiling at 25.04m b/d. chiefly because of increases in output by Iran and Kuwait. A return to the September ceiling centres on Iran's willingness to accept a production cut.

Opec figures put Iranian oil production for October at 3.8m b/d - well above its previous output level of 3.4m b/d. Kuwait's new oil minister Mr Ali Ahmad Al-Baghii has also boosted the emirate's production close to 1.4m b/d approaching its target of 1.5m b/d by the end of the year. The producers' club expects demand for its oil to rise to 25.64m b/d in the first quarter of next year with 640,000 b/d of



boosted Kuwait's output

this to be met from stocks. A re-imposition of the September ceiling would therefore imply cuts from existing production levels, which some delegate believe would send a message to the market that Opec is ready to support to prices. However, some producers want deeper cuts in output to be made in an effort to

mists were being too cautious on stocks during the first quar-

"If Opec is willing to avert the risk of a drastic price deterioration in the first quarter, a more normal stock-draw of 900,000 b/d to 1.1m b/d should be enforced on the market." the Algerians told yesterday's

Algeria's new oil minister, Mr Hacene Mefti, wrote to the president of Opec at the beginning of November urging him to call on other members of the club to exercise production restraint. However, world prices have slipped by about \$2 a barrel since October as members have continued to produce more than their allocated lev-

Ministers broke up into small groups throughout yesterday evening in an effort to massage the figures and draw up a compromise acceptable to all member nations. They will also consider a request by Ecuador later today to leave improve price levels. Algeria's the organisation.

EC potato plan 'unacceptable'

By David Blackwell

PROPOSALS FOR lightweight European Community regime on potatoes that emerged from Brussels yesterday call into question the future of the UK's Potato Marketing Board.

The proposals, which were yesterday termed "unacceptable" by the PMB and the National Farmers' Union, will be discussed tomorrow in Brussels by Copa-Cogeca, which represents both agricultural unions and co-operatives in Europe. The plans could come before EC farm ministers at their next meeting on December 14. aithough some observers think the volume of busipess will delay consideration of the industry as well" the potato regime.

The commission is proposing an Ecu 1.5m regime for potatoes in order to harmonise the different mechanisms applied in member states in the run-up to the Single European Market. It aims to encourage a free market and to establish a common approach to traded with countries outside the RC.

The PMB at present controls the supply side of the UK market by setting a target area for potatoes and distributing quotas to its registered growers. It said yesterday that it would continue to lobby hard to maintain the system, which "we consider protects not only farmers, but consumers and

The NFU said the light-

weight proposals made no reference to "our desire to see member states being able to take national measures when required. There is no reason why not if the measures are in line with EC competition law and do not disturb EC trade". The agriculture ministry aaid vesterdav it had not seen the detailed proposals, which would be subject to a lot more consultation before they were

finally adopted. The Agriculture Bill at present passing through parliament gives ministers the power to end the potato marketing scheme, but not necessarily to

Drive to boost Welsh lamb sales

By Anthony Moreton

A NEW drive to highlight Welsh food products, with particular emphasis on lamb, was launched in Builth Wells yesterday by Welsh Food Promo-tions. "If more food is to be sold to the trade and bought by the housewife it is essential that the image of the product is enhanced," Mr Alun Evans, chairman, said at the opening of the first Taste of Wales Food

Yesterday's show, which is

event at the Royal Welsh Showground in Builth Wells, was primarily aimed at shope and restaurants. It will be followed by a drive to bring the merits of Weish food before the hig supermarket buyers. Sainsbury has already committed itself to buying almost £1m worth of lamb and Mr Peter Budd, chief executive of the company, is working hard to woo chains such as Asda, Tesco and Safeway to stock

Weish products. Much of the emphasis yesterintended to become a biennial day was naturally on lamb as the US on farm products.

Wales has over 10m sheep and Mr Evans said that Welah lamb deserved its quality premium. Lamb exports, especially to France, Spain and Italy, were rising satisfactorily and had gone up by a third in the past two months alone. This was before French farmers had threatened to dent the trade. A blockade against British imports this weekend is threatened as part of their opposition to the agreement on farm prod-

ucts just concluded between

the European Commission and

Russian group wins monster gas contract

By John Lloyd in Moscow

THE RUSSIAN government yesterday confirmed that a multi-billion dollar contract for the development of the world's biggest gas field had gone to a Russian consortium and gave encouragement to another Russian group seeking to develop one of the world's largest copper deposits.

A meeting in the Kremlin presided over by Mr Boris Yeltsin, the Russian president, awarded the contract for the exploitation of an estimated 3 trillion (million million) cubic metres (105 trillion cubic feet) of gas in the Shtokman field in the Barents sea to the Rosshelf consortium of 19 Russian companies mainly engaged in fence production.

Another group, known as the Russian Industrial Consortium, attended the same meeting to present its case for the award of a contract, estimated to be worth at least \$1bn, for the development of the Udo-kan copper deposits in the Chita region in Siberia, thought to contain 18m tonnes of copper. This consortium is led by the giant Uralmash

engineering plant. Mr Yevgenny Velikhov, vice president of the Russian Academy of Sciences and chairman of Rosshelf, told the meeting that the Bosshelf consortium would provide greater employ-ment in Russia, This has been a key factor in the Russian group's victory over a rival foreign consoritum including the US energy company Con-oco, Norway's Norsk Hydro and three Finnish companies, Neste, Metra Engineering and

The cost of the Shtokman project has been put by the foreign consortium at between US\$8bu and \$10bn, but by the Rosshelf group at \$5bn. The Russian group also claims it would spend \$2.5bn in Russia, with its rivals spending only \$400m: it said it would employ 250,000 people in Russia, com-pared with only 80,000 by the

Imtran Voima.

foreign group. Mr Yeltsin made clear at yesterday's meeting that the country's industrial policy would tend to favour Russian ompanies and groups, though they would be encouraged to work with foreign companies

No award has yet been made in the case of Udokan as the final date for tenders is January 15 next year. However, the attendance of the Russian Industrial Consortium at yes-terday's meeting and the drift of government policy appears

Giant CIS aluminium smelter closes

By Kenneth Gooding, Mining Correspondent

TAJIKISTAN'S GIANT Regar aluminium smelter has shut down because of a lack of raw materials, according to industry officials. Last year the smelter produced about 370,000 tonnes of aluminium and exported virtually all of it to the west. In the first half of 1992 it produced about 184,000 tonnes.

Yesterday's news will be welcomed by the western industry which blames a sudden surge in exports from the Commonwealth of Independent States

succession - by 2.6 per cent to

The estates, though highly

efficient producers, are turning away from rubber and now

account for less than 30 per

cent of Malaysia's total output.

Thousands of smallholders bave become the mainstay of

Malaysia, for many years the world's premier rubber pro-ducer, has dropped in output terms behind both Thailand

and Indonesia, which between

them now account for more

than 70 per cent of world natu-

ral rubber production.
One reason for Malaysian

rubber's decline is the coun-

try's fast economic growth in the past five years. Rubber is a

labour intensive crop and the

country is now experiencing

acute labour shortages in

But declining prices are the

nost important factor. Over

the past five years prices of natural rubber have gone

down by about a third. Leading

producing and consuming

countries are now gathering in

Kuala Lumpur, the Malaysian capital, for what is seen as a

crucial meeting to decide

whether or not to work out

hew pricing arrangements

under a revamped Interna-

tional Natural Rubber Agree-

ment, Inra III. Inra I, agreed by Thailand, Indonesia, Malaysia,

Sri Lanka and Ivory Coast and

a number of consumer coun-

tries, was unveiled in the late

the country's production.

1.22m bonnes.

- to more than 1m tonnes last Azerbaijan, previously the year - for driving down aluminium prices to their lowestever level in real terms.

Officials said only the plant manager, Mr Muxaur Sinani. and three other Russians remained at the Regar plant. About half the workforce were Russians or Germans – all key technical people - but they had been driven away by the ethnic disputes which threaten to engulf Tajikistan.

The final blow to the smelter's output was when rail links . with Russia were cut, halting the flow of alumina (aluminium oxide), the officials said. made homeless by the ethnic

smelter's main alumina supplier, stopped shipments some time ago because it was claimed no aluminium was being shipped back in pay-

Observers suggested that the smelter, which uses out-of-date "pre-bake" technology, would have to be converted before it could be brought back into operation. This would take two years but work was unlikely to start before political stability returned to the central Asian state. Hundreds of people have been killed and thousands

A month ago output at the smelter, about 100 km (60 miles) west of Dushanbe, the capital, was cut to an annual rate of 200,000 tonnes compared with its nominal capacity of 520,000 tonnes, because of a dispute about the ownership which dried up money for spare parts and shut down two petive s

of the three anode lines. Both the Tajik government and Consortium Aluminiy, the new organisation that includes most of the former Soviet Union's aluminium operations, claim ownership of the smelter, said to provide most of Tajikistan's income.

Rubber prices stretch growers' patience

Kieran Cooke on producer pressure for stronger market support

IFE IS changing on the Malaysian rubber estates. Trees are being RSS No. 3 (Malaysian cents per Kilogram) chopped down and the land is being planted with the more profitable oil palm; plantations 300 near towns are being sold for real estate development. Where there were once forests of rubber trees there are now golf courses, and rubber tappers have found new jobs as cad-The country's rubber production is expected to decline in 1992 - for the fourth year in

1970s; Inra II expires at the end

After countless earlier meet ings, however, there seems little common ground between the two sides.

The basic aim of Inra has been to offer on one hand fair prices to producers and on the other security of supply to consumers. A central figure in this policy is the buffer stock manager, empowered to buy and sell stocks when prices reach cartain levels.

Consumers say Inra has generally worked well and see no need for a new agreement (under existing rules INRA II can be extended for an extratwo years). "The question of whether there is a need for a new agreement or to extend the present one is premature" said a US official last week. "The record has shown that Inra II is one of the most succassful commodity agreements

Producing countries angrily reject such views. They have warned that unless progress towards the negotiation of a new pact can be achieved by next March, Inra may collapse and they could be forced into introducing their own pricing mechanisms

"The only thing we want to see now is a decision by importing countries that a successor agreement with economic provision is useful." says Mr Ahmad Farouk, chairman of the Malaysian Rubber Research and Development Board and one of the producer countries' main negotiators at the meeting. "We are willing to wait till March and we know what to do if they don't agree

ifferences between supply and demand have had a serious impact on pricing, Although the world rubber surplus is forecast to fall to 150,000 tonnes this year from 180,000 tonnes in 1991, demand is still weak in many key recession hit markets. There has also been a dramatic plunge in demand in recent years in eastern Europe and the former Soviet Union Meanwhile some non inra signatories, like India, China and Vietnam, are raising

by then."

"One cannot run away from the fact that it is the overall supply and demand situation the rubber market," says Mr Lim Keng Yaik, Malaysia's pri-mary industries minister. But Mr Lim and others also accuse consumers of refusing to recognise the need for changes in the rubber marketing sys-

Over the past 15 years the of paperwork rubber market has become says Mr Wells.

before there were a multitude of buyers now five large tyre manufacturers consume more than 50 per cent of global natural rubber production; where once there were legions of rubber traders, now there are very

So the big consumers can exert considerable pressure on the market. At present more than 70 per cent of the world natural rubber trade is carried out through direct, private transparent, open trading sys-tem, with a central rubber exchange based in the produc-

For their part the consumers say that the producing countries have failed to agree among themselves on an appropriate marketing system or to make any real efforts to improve quality in line with requested price increases.

Self interest might eventually bring about some compromises. Both sides agree that in the long term the prospects for natural rubber are good.

Millions of farmers still depend on rubber for their livelihoods and the commodity, particularly in the lower-cost countries like Indonesia and Thailand, will not simply be abandoned as a cash crop. Producer countries are also gain ing more marketing clout; in future years the countries of Asia are likely to become the biggest rubber consumers as well as producers.

For all their financial power the big consumers need security of supply. Inra has guaran-teed that. It has also simplified the buying process. Mr Hoyt Wells, Goodyear's chief operating officer, says that if the agreement is shandoned his company will have to negotiate separate contracts with 26 or 27 different countries and "50 million" farmers. "All we would have is a lot

of paperwork and no rubber

MARKET REPORT

Zinc and Nickel were the strongest markets at the London Metal Exchange yesterday, and their firmness helped to steady other metals. Traders said that ZINC had been underpinned recently by trade buying, which emerged again today, taking the three months delivery position above \$1,080 a tonne and touching off short-covering and stop-loss buying orders. At the close the three months price was quoted at \$1,089.50 a tonne, up \$24.75 on the day. Chinese buying was cited as the main factor lifting NICKEL prices, which rose for the sixth

London Markets

Crude of (per barrel POS)(.	lass	+ or -
Create on (per parter POS)(-		
Di/bul	\$17.00-7.10u	
Ment Gland (James)	119,25-9.30	+0.10
Brent Bland (Jen)	210,10-9,15	+0.05
W.T.J (1 pm est)	820.25-0.30u	+0.10
(NWE prompt delivery per	tenne CiF	
		+ 07
Premium Gasoline	\$206-208	
Gas Oil	\$180-182	+1.5
Heavy Fuel Oil	\$88-89	-2
Naphtha Petroleum Argus Estimales	\$180-151	-1
		4
Other		+ or -
Gold (per troy oz)	\$333.85	-0.6
Silver (per troy cz) 🏶	376.50	
Platinum (per troy oz)	\$355.75	-1.8
Palladium (per troy oz)	\$83.60	-0.0
Copper (US Producer)	100.5c	
Lead (US Producer)	33.6c	
Tin (Kuela Lumpur market)		+0.03
Tin (New York)	281.50	
Dire (US Prime Western)	62.00	
Cattle (live weight)	111.66p	+0.91
Sheep (live weight)†	73.940	+0.31
Pigs (live weight)†	88.05p	-1.14°
London dally sugar (raw)	\$217.6w	+1.6
Limdon dally sugar (while)		-0.2
Tate and Lyle export price	1252.0	+1.
Barley (English feed)	£139.5z	+1.6
Maize (US No. 3 yellow)	£146.0	
Wheat (US Dark Northern)	Unq	
Rubber (Jan) *	63.00a	_
Rubber (Feb)♥	63.25p	
Rubber (KL RSS No 1 Dec)		
Coconut oil (Philippines)§		-5
Palm Oil (Malaysian)§	\$410.0	+ 2.5
Copra (Philippines)§	\$320.0	
Scribborn (UU)	£172.0u	

Vocitops (64s Super)

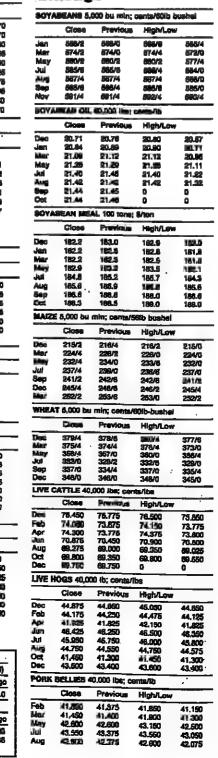
successive trading day. The three months position closed at \$5.515 a tonne, up 39 on the day and \$200 from last week's 5-year low. At the London Futures and Options Exchange COFFEE prices continued this week's retracement, with the January position ending \$5 lower at \$944 a tonne. Dealers said talks on a new pact to support prices at the international Coffee Organisation continued to be

Raw		- FOR	(5 per ton
	Close	Previous	High/Low
Dec Mar	187.00	187.00 188.00	185.60 187.60
Wy	192.00	192.00	190,00
l'hite	Close	Providus	High/Low
Mar	251.90 256.70	251.20 255.00	252.50 250.70 255.80 256.20
Aug Dal	261.40 249.80	261.00 249.40	261.50 249.50
			of 50 tonnes.
Mhite	710 (1107) 83.78 May	Paris- Wh	ite (FFr per ton
	R Off 1		S/ba
-	Later		
lon	19,13		19.19 16.88
	19.06		
			10.10 18.83
Maz'	10.00	18.98	19.01 10.06
Mar Apr		18.98 18.93	
Feb Mar Apr May Iun	16.90 18.84 18.84	18.98 18.93 18.94 18.91	19.07 19.06 18.96 18.91 18.84 18.85 18.84
Ner Nor Ney Iun Kul Pê Ind	16.00 19.85 18.84 18.85	18.98 18.93 18.94 18.91 18.85 19.08	19.07 (6.06 18.98 18.91 18.84
Mar Apr May Iun kul PE Ind	18.00 18.84 18.85 18.85 19.09 or 19725 (18.98 18.93 18.94 18.91 18.85 19.08	19.07 10.06 18.96 18.91 18.64 18.65 16.64 18.65
Mar Apr May Iun Ad Pê Ind	18.00 18.84 18.85 18.85 19.09 or 19725 (18.98 18.93 18.94 18.91 18.85 19.08	19.07 10.06 18.00 10.01 18.04 18.65 18.84 18.65 19.09
Mar Apr May Iun kul PE Ind	10.00 10.84 18.84 18.85 19.09 or 19725 (18.98 18.93 18.94 18.94 18.85 19.08	19.07 10.06 18.96 18.91 18.64 18.65 16.64 18.65
Mar Apr May Jun Kd PE Ind Turnov	18.00 18.85 18.84 18.85 19.09 or 19725 (Ciose 177.00 179.00	18.98 18.93 18.94 18.91 18.85 19.08 19818)	79.07 10.06 18.90 10.01 18.94 18.85 10.84 18.65 19.09 Filan/Low 178.50 179.50 190.25 177.50
Mar' Apr May iun kui PE Ind remov	18.90 18.84 18.84 18.85 19.09 or 19725 { Close 177.00 179.00 190.00	18.98 18.93 18.94 18.91 18.85 19.08 19816) Previous 178.00 178.50	19.91 (8.46 18.90 18.91 18.85 18.84 18.85 19.09 Fiton High/Low 178.80 179.90 190.25 177.50 181.25 177.50
Mar' Apr May Iun Apr May Iun Pé Ind Furnov Dec Ian Feb Mar Apr	18.00 18.85 18.84 18.85 19.09 or 19725 (Ciose 177.00 179.00	18.98 18.93 18.94 18.91 18.85 19.08 19818)	18.91 (8.46 18.96 18.91 18.85 18.84 18.65 19.09 Filton 19.80 178.50 190.25 179.00 180.00 178.50 178.75 175.00
Mar' Apr May Ivin PE Ind Curnov Cac Ian Cac I	18.00 19.34 18.84 18.85 19.95 or 19725 { Close 177.00 179.00 175.00 175.00	18.98 18.93 18.94 18.91 18.85 19.08 19816) Previous 178.00 178.50 179.00 173.50	19.91 (8.46 18.90 18.91 18.85 18.84 18.85 19.09 Fiton 178.50 179.50 181.25 177.50 178.75 175.00 178.75 175.00 174.25 173.25
May Apr May Jun kd PE Ind Ternov	18.90 18.84 18.84 18.85 19.03 er 19725 (Close 177.00 179.00 176.00 175.00	18.98 18.93 18.93 18.91 18.91 18.08 19818) Previous 178.00 178.00 179.00	18.91 (8.46 18.96 18.91 18.85 18.84 18.65 19.09 Filton 19.80 178.50 190.25 179.00 180.00 178.50 178.75 175.00

			WOR	LD C	ON	IMC	DI	TIE	S P	RIC	ES.
0000	. ⊢ Len	-	£/bonne	LONDO	of Mary	IL IDICI	IAlia			(Price	e embbile
	Close	Previous	High/Low		Clos	*	Prev	lous	High/Lo	w .	AM Office
Dec	711	70	712 703		uni, 96.7		(6 per	tenne)			
Max	796	782	786 727	Cash 3 month	1181 a 1203		1177- 1200		1175.5 1204/118	а '	175.5-6 1196.5-4
Mily Jui	748 783	748 763	749 742 763 768						12274710		1100.076
Jui Ben	777	779	777 TTS	Cash	Grade A		1415		1406		1404-4.6
Dec	796	795	801 796	3 month			1438		1483/145	1 1	480.51
May-	820	122	122 C18	Lead (2	per tono	:e}					
(App	963	867	665 860	Cash	305-	6	301.0	12.5		- :	03.5-4
			of 10 tonnes	3 month	315.5	-6	\$15.7	6-4	317.5/314		14-4.5
orice ic	naicesor j or Nov 24	776.43 (78)	Rs per tonne), Daily 2.03) 10 day sverage	Mickel (i	per ton	ne)					
ar Nov	25 785.4	0 (786.04)		Cesh 3 month	5510 5510		5480- 5555		8620/644 8660/552		442-8 828-0
					er tonne)	_	0000		00007338		OLU-E
COPPE	E - Lon	don POX	\$/tonne	Cash	5880		8676-				885-80
	Ciose	Previous	High/Low	5 month			5730-		8760/879		740-6
Nov	914	915	813 913	Zinc, Sp	ectal Hilg	h Grade	(\$ per	Ionne)			
	944	949	964 936	Cash	1072			5-5.6	1955/105		065-6
Mar May	965 958	967 957	970 958 963 968	2 month			1084.	.5-6	1090/107	0 1	074-5
lui 💮	967	964	973 980	EME Cla SPOT: 1.	eing CT	Language.	S price	ira: 1.5	1100		months:
9 p	968	983	975	- I			- una	14		-	.,-m 141 m l 1
20 Inc	Scator or	990) lots of foes (US c inity 58.10	5 tonnom ents per pound) for (58.78) 16 day gvgr-	(Prices				shild)		N	w?
GI 57.	40 (57.23)	-		Gold (by	Ty Ca)					201	0 100 tro
074-	our - I	onden PO	E 2/ionne		8	price	_	Z MOLLIN	ni ent	444	Close
				Close		1.76-634				Nov	Glose
	Ciceo	Previous	High/Low	Dyesing Morning		4.70-335. L75		210.364		Dec	333.5
epr Any	80.5 85.0	67.0	61.0 60.0 65.0	Afternoo	n fox 33-	4.36		18.957		Jen	334.3 334.7
		lote of 20		Day's his Day's lor		5.00-335. 3.70-334.				Apr	850.9
ALLIGHT.	p. co. (84)	1000 07 20	10 II 10 0 1	P	_			Nation A	Un INCHE	Aug	337.A
Care a co	TA1 - 1	ondon Pü	X Stenne	Loce Lde	- 11400		_ <u>-</u>			Oct	341.0
TAN				I month		1.38	5 mor		2.00	Dec	342.9 SNUM 50
	Close	Previous	High/Low	i menik		1.42				PLAT	Close
un .		140.80		Stever Its	p/t	roy oz		JS ets	equiv	Jan	357.3
umove	er (12) lo	es of 20 to	med.	Spot		1.30		70.00		Apr	355.7
			Beauty 1	3 months		1.55 1.40		79.35 82.70		dul Oct	354.3 358.3
		des POX	\$10/Index point	12 monti		1.96		90.40		EL,-S	
	Close	Previous	High/Low							SILVI	ER 5,000
lec en	1295	1300	1300 1265 1300 1265	00L5 C							Close
pr-	1265 1265	1295	1285		- 1	price		E SQUI	velent	Nov	374.7
ict IFI	1330	1340 1289	1530 1303	Krugerra		34.00-33		219.00-	221.00	Dec Jan	374.7 375.9
			1000	Maple le	a f 3	44.25-34	6.50	-		Mar	378.6
Umove	r 234 (36	6)		New Sov	rengn 7	0.00-61.	30	80.00-8	200	May Jui	381.5 384.2
						Ma				Sep Dec	357.3
_	S - Lond		£/tonne	TRADE						Dec Jen	393.7
heat	Close	Previous	High/Low	Alumhiu	:	<u> </u>	alla	_	Pure	Mar	397.1
en E	136.90	125.70	136.90 136.60	Strike pr	ice \$ tor	nn e Jan	Mine	Jan	Mer	HIGH	GRADE
40 10 10 10	190.50 141.75	138.25 140.75	139,45 138,80 141,80 141,40	1150		54	72	8_	18		Close
un	152,76	141.90	142.76	1175 1200		86 23	55 41	16 27	21 31	Nov	85.75
iBþ	108.75	108.00	108.75 108.65	-	Charles and				31	Dec	95.85 96.35
loy	111.50	110.75	111.50 111.25		PERSONAL V		alb		Puts	Jan Feb	96.70
erley	Close	Previous	High/Low	2100		72	95	12	22	Mas	07.10
89	136/70	134.50	135.70 135.30	2150 2200		40 19	84 40	30 58	40 86	Apr	97.50 97.90
lar lay	138,10 139,50	197.00 138.00	138.30 137.80 139.30 138.40				-0	30	~	June June	98-25
OV.	111.50	- Artifal	111.50	Colleg		Jan	Mar	a n	Mgr	Jul	98.66
		371 (493)	Barley 313 (63).							Aug.	99.00
		100 Tonnas		900 950		59 23	85 66	9 29	23 44	CRUE	E OIL (L
				1000		8	36	64	74		Latest
198 -	London	FOX (Ca	ush Şejtlement) p/kg	Coope		Mar	May	Majo	Mex	Jen	20.30
_	Close	Previous		725		42	63	24	40	Feb	20.28
_		-1011000	High/Low	750		32	51	49	53	Mar Apr	20.28 20.24
i i	104.5		104.0 104.0	775		23	42	85	69	May	20.22
41.F	104.5	YOULO	104.0							Jun	20.15

LONDON M	ETAL EXC	HARGE			(Price)	supplier	by Amelg	personal l	Metal Trad
	Close	Previ	OLIN	High/Low		M Officia	l Kerb o	dose (pun Inter
Aleminium,	NL7% purity	(ii per	(enne				Total de	ily turnos	er 30,540
	1181-2 1 203.8- 4	1177- 1200-		1175.5 1204/1182		175.5-6 196.5-6	1202-3		89,305 los
3 months Copper, Gre			1	1257471182	- 1	180.04			er 18.077
	1405-7	1410-	1	1406	1	404-4.6	1000	пу шпоч	et lujurr
	1431-1.5	1438		1483/1491	i	480.51	1433-4	1 1	54,182 iok
Lead (2 per							Total d	ally turno	ww 2,361
	305-6 315.5-6	301.5 315.7		317.5/314	. 3	03.5-4 14-4.5	317.5-6		4.346 (ota
Mickel (8 per		0 10.71	_	01120014		1			ver 5,251
	5510-20	5490-	24	8620/6449	5	442-5	1000	.,	
3 months - C	MAXE-0	3555		3880/5525	ě	525-9	3645-0	· 3	8,985 lots
Tin (\$ per to							Total d	ally tumo	ver 1,895
	5880-5 778-0	5754 5730-		5750/5798		885-80 740-8	5735-4	. 1	0.210 lots
line, Specia				41040.00					er 11,968
	1072-4	1044.	_	1055/1054	10	065-6		.,	,
2 months - 1	(QEO-60)	1084.		1090/1070	10	74-6	1000-1	7	3,847 lots
LME Closing SPOT: 1.5246		-	ng: 1.5	196		gontha: 1,	5794		nonthe: 1.4
U U I I I		- mai	140	Hein					Deligies IP
LONDON B	11 1 15 W MA	AKAT			Ma	w Y	rank.		
Prices supp			hild)		Me		OTR		
(boy c					2100	100 trov	oz.; Sitroy	87.	~
-	# price	_	MALIVE	Unit		Close	Previous		TW .
Close Dnesing	334,70-335				Nov	ES.J	234.9	O.	0
Morning fix	64.75	2	19.264		Nov Dec Jun Feb	333.5 334.8	334.3 334.9	335.0	332.6
Afternoon fix Day's high	334,36 335,00-335		18.957		Feb	334.7	835.3	835.0	034.0
Day's low	333.70-334				Apr	337.4	336.4 337.9	37.1 33.5	335.0 336.7
Loco Lds No	en Gold Le	ending A	ates (V	a USS)	Aug	341.0	839.5 841.3	840.0	339.0
(mant)	1.38	6 mon		2.00	Dec	342.9	343.2	343.5	342.8
Committee	1,52	12 mo	nths	2.40	PLAT	NUM 50	roy oz; \$/tr	0y 0z.	
Silver Its	p/troy oz	- 11	S ats e	- July		Close	Previous	High/L	Dreft .
Boot	248.30	_	70.00	40.0	Apr	357.3 355.7	356.3 354.6	357.5 356.0	356.5 352.5
month.	250.55	3	79.35		-Jul	354.3 358.3	553.0	355.0	353.5
months 2 months	254,40 261,95		82.70 80.40		Oct EL,-3	356.3	355.6	Q	٥.
-					MI VE	R 5 000 N	oy oz; ceni	o President	
MIND CAN						Close	Previous		
	\$ price		BOWY	elent	Nov	374.7	374.3	973.6	373.0
Krugerrand	334.00-33		219.00-6	21.00	Dec Jan	374.7 375.9	374.7 375.9	376.0	372.5
Maple les! New Soverei	344.25-34 on 78.50-81		50.00-62	200	May	378.6	378.8	379.5	376.5
					Jus	381.5 384.2	381.5 384.2	382.5 365.5	380.0 382.0
TRADED OF	TIONS				Sep Dec	367,3 801,0	387.1 391.8	0 363.5	390.0
Vundalum (S		Calls	F	tres .	Jan Mar	393.7 397.1	393.1	ð	0
Strike price S		Mine	Jan	Mer			507.1 Appera as	0	0
150	54	72	8	Th.	THE REAL PROPERTY.	Close	OPPER 25, Previous	High/Lo	
175	66	\$5	16	21	Nov	85.75	Previous 95.40	96.05	95.70
1200	23	41	27	3 1	Dec	95.85	95.55	96.15	95.70
(Grad		Calls	P	uts	Jen Feb	96.35 96.70	95.95 96.30	96.50 0	96.25 0
2100	72	95	12	22	Mas	07.10	96.65	97.30	96.90
200 200	40 19	84 40	30 58	40 86	Apr May	97.50 97.50	97.45	97.40 98.05	97.40 97.70
				~	JUNE 1	98-25	97.85	0	97.70 0
Coffee	Jan.	Mar	A n	Mgr	Jul	98.66 99.00	98.25	96.80	96.80
200	53	85	9		_		98.60	0	0
60	23	66	29	44			ht) 42,000		
000	8	36	64	74		Latest	Previous	High/Lo	
20000	Mar	May	Már		Jen Feb	20.30 20.28	20.22 20.23	20.32 20.30	20.16 20.18
	42	63	24	40	Mar	20.26	20.23	20.20	20.18
	32 23	51 42	49 65	53	Apr	20.24	20.21	20.23	20.16
725 750	23	~	00		May Jun	20.22 20.15	20.19 20.17	20.18 30.18	20.15 20.14
50								20.15	20.00
750	Bark	200	10.0		Jui	20.14	20.16		
50 75 Frent Crude	Jan	Feb	Jin	Feb	Aug	20.75	20.16	20.14	20.11
750	Jan 16	43 27	38A 85 808	Feb					

HEAT	TINE OIL	12,000 US g	elis, cent	/US gails	a	lica
Ξ	Latest	Previous	High/Lo	N/		DEANS !
Dec	177.35	88.60	57.40	66.70		Cicse
Jan Feb	86.20	87.46	68.80	57.70	Jen	586/2
Mar	66.70 67.80	56.13 57.83	66.70 17.386	56.30 57.65	Mar	674/2
Apr	38.65	56.36	36.65	88.40	May	580/2
May	65.25	68.25	86.40	55.25	Jui	585/6
Jun	64.85	64.78	54.90	54.76	Aleg Sep	567/4 665/6
JUI Aug	66.00 66.40	85.03 65.63	65.10 65.75	54.96 55.40	Nov	501/4
Bup	66.70	86.86	56,70	86,70	BOYA	MAN O
00C	DA 16 tonr	es;il/tonne				Close
	Close	Previous	High/Lo	w	Dec Jan	20.71 20.84
Dec	989	908	974	-965	Min	21.00
Mar	1007	1004	1012	1001	May	21.25
May Jul	1036 1086	1080 1088	1099 1064	1092	Jul Aug	21.40 21.42
geb	1088	1088	1081	1086 1081	Bop	21,44
Dec	1111	1111	1110	1100	Oat	21.44
Mar	1146	1149	1147	1147	SOYA	SEAN M
May	1174	1100	9	0	_	Close
TWI Sep	1204 1222	1195	0 .	0	-	
÷					_ Dec	182.2 162.2
COLL	EE "C" 17	,500fbe; de			_ Mer	182.2
	Close	Previous	High/Lo	W	May	182.9
Dec	69,00	88.45	69.15	67.60	L Juli Aug	184.8 185.8
Mar	70.35	69.50	70,40	68.45	Sep	186.6
May	73.00	72.50	78.26	71.55	Cot	188.3
āul Bass	74.40 76.90	74.15 76.45	74.50 76.25	75.50	MAIZE	5,000 bi
Sep Obs	78.25	77.40	78.25	77.20		Close
Mar	79.75	79.65	0	0	War C	
Mai	A WORLD	"11" 112,0	00 lbs: oa	nts/lbs	_ Uss	215/2
	Close	Previous	High/Lo		NAME OF TAXABLE PARTY.	232/4
4					_ Jul	237/4
der dey	6.43 8.59	8.41 6.50	8.47 8.63	8.41 Lan	Sep	241/2 245/4
tul .	8.65	8.65	8.70	8.64	BAR!	252/2
det det	8.70	8.67 8.77	6.71 0	6.66 D	WHEA	T 6,000 b
		cents/lbs		<u> </u>	-	Cons
_	Close	Previous	High/Los	w	Des	379/4 375/4
Jec .	57.00	57.20	\$7.50	58.80	May	358/4
Mar.	56.70	58.78	57.06	66.53	Jul	382/0
day	57.55	57.67	57.95	57.45	Sep Dec	337/0 348/0
lul Soc	58.27 59.00	58.48 59.00	58.80 59.30	58.25 59.00		ATTLE 4
)ec	59.00	59,13	59.30	58.90		Close
dar	59.82	59.72	59.40	59.40	Des	75,450
MY	60.10	60.13	<u>•</u>	0	- Feb	74.030
HAIR	GE TRICE	15,000 lbs;	cents/lbs		Apr	74.300
	Close	Previous	High/Los		- Aug	70.875 69.275
an .	100.66	105.10	103.50	99.50	Oct	69.800
188	102.80	101,40	104.50	100.50	Dac	R9.750
May	102.85	102,70	105,00	101.25	LIVE H	OQ5 40,0
td lep	101.90 101.80	102.10 101.00	104.50	101.50		Close
iov iov	101.30	101.55	104.50 103.25	103,00	Dec	44,875
en.	101,30	101,55	102.55	102.90	Feb	44.175
er.	101.30	101.55	0	0	Apr	41.88
					Jun Jul	46,425 45,950
					Allei	44.750
_	ICES .	_ •			Oct	41,450
REL		e:Septemb	er 18 1931	- 100)	Dec	43,500
_	Nov.25			o yr ago	PORK	BELLES
_	1845.7	1864.4	1843.1	1629.0		Close
DÓ		Base: Dec.			Feb Mar	41,850 41,450
_	Nov.24		math eg		May	42,600
Spot	119,16	119,19	112.29	115.00	Jul	43,550
-ulu	ee 118.58	118.87	116.08	122,48	Aug	S.500



فكذاصر الأصل

105.5 105.6 105.5

melter clos

LONDON STOCK EXCHANGE

Selective selling drives equities lower

By Terry Syland, UK Slock Market Editor

A DISAPPOINTING session in the London stock market saw shares lose ground steadily in spite of further satisfactory news on the progress of the US

economy. Although sellers were very selective, trading volume remained high enough to indicate the presence of the big institutions, which have already begun to tidy up their portfolios ahead of the end of the calendar vear. The FT-SE Index opened

steadily but showed no inclination to respond to the overnight strength of the new York market. The combination of uncertainty over the currency outlook and the progress of the domestic economy soon depressed UK equities. Pressure on the banking and blue chin international stocks drove the FT-SE Index down to a close of 2,709.6, a loss of 17.5 and virtually the low point of the day.

business, London made little attempt to follow Wall Street's early gain of 12 Dow points in response to a significant revision of US third quarter gross domestic product statistics to

Dealers suggested that the UK market was now losing impetus as the news of higher money growth in Germany and the continued turnoil in cur-

opportunity for another early cut in Britain's interest rates. Several leading securities houses believe that the UK stock market could be pinned into a range of Footsle 2,650 -2,740 over the Christmas period. The strategy team at Kleinwort Benson, the UK mer-

chant bank and securities

house, yesterday repeated its

view that current forces in the

enough to move the Footsie far from the 2,704 area.

At Nomura Research Insti-tute, Mr Nicholas Knight who has been among the market buils, believes that the recovery in the UK economy "next year and in 1994" is being under estimated by the market. For end-1993, his Footsie target is 3,500, and says further turbulence in the ERM will not rob

TRADING VOLUME IN MAJOR STOCKS

rency markets undermined the marketplace were not strong the UK of the advantages of

Seaq volume of 522.1m shares yesterday against 578.4m in the previous session indicated lively trading. A large programme trade, begun on Tuesday evening, was completed early yesterday, and the institutions were said to be rounding off portfolios ahead of the calendar year-end, which is effectively mid-December

from a stock market trading viewpoint. Retail business on Tuesday was worth £1.2bn, sustaining the significantly

lifted some of the gloom. The company news front was quieter, but analysts were ing names in the Footsie list are believed to be in danger of

Accoun	t Dooling	Delas
"First Dealings; Nov 16	Hov 30	Dec 14
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Glaxo hit by patent setback

THE PRICE of Glazo shares ticked off sharply yesterday as the market got wind of news that rival SmithKline Beecham had won an important patent case. The case revolved around Zofran. Glazo's potential blockbuster drug, and could, according to one analyst, involve

tens of millions of pounds". SmithKline Beecham has been granted European patent rights on the anti-emetic use of the drug. It is now expected that the company will demand royalty payment from Glaxo for the rights to continue administering it to cancer

patients. Agency broker James Capel was one of the first financial couses to get a whiff of the news and analyst Mr Robin Gilbert discussed the implications with clients immediately. Consequently, Glaxo fell 25 at one stage while SmithKline

However, Strauss Turnbull said the news was no more than mildly negative for Glaxo and mildly positive for its rival. Also, Gruntal Financial, the New York broking house, was giving Glaxo a push yes-terday afternoon. The gap between the two stock prices had narrowed by the close when Glazo was 20% off at

Chicago

NEW HIGHS AND LOWS FOR 1992

NEW HIGHS (18).

AMERICANS (14) Arner. Express, American, Chase Manhatten, Colgeth-Palmotive, Ford Motor, Gen. Elect., Heabro, Honeywell, Lockheed, Lover's, Qualter Cets, Southwestern Bash, Verity, Woodworth, Bankos (3) Aboay Nati., Bank Ireland, Cellich, Lloyda, Missubeth, Bank Ireland, Charlet, Child, Carcio, Politic, Serus, EMG GEN (1) Carcio, Politic, Serus, EMG GEN (1) Amerikan, Astra B, BNCC BROWERS (1) Berry Birth, Miscie Colliposite (4) Asgo, Amer. Gen., Comm. Union, USF & Q. Ber Tribst's (27) American, Do. B. Anglo & Craesa, Barlog Chrysallis, Barlog Purss, Brit Assets, Drayton Blue Chip Zero Div. Pt., Eng. & Scot., Fleming har. & Cap. Zero Div. Pt., Electum Zero Div. Pt., GT Vernhare Warrants, Geneals Malaynia Mala Fd., Govell Arner Enderborr, Covett Arner, Smaller Co's., De. Warrants, Merca Co's., De. Coll., Not. 2, 18 S. Oghnus Inc., Caro Div. Pt., Us Graeller Co's., De. Warrants, Merca Co's., De. Warrants, Missubeth, Paccott, Pt. (18) Independent, Smelling Publish, Ust. Now., Oll. & GAS (1) Kelt Energy, OTHER PRACT, C. Perpendent, The North College Control, Children, The Child College (1) Calcular, Floisty, PROP (1) Lon. Merchaum 74 pc Lu., STOKE (2) Burson, Orditane, TLLE Networks (2) Malaysia Mining, Resolues Res.

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R

786 kp with 8.4m traded and SmithKline 2 higher in the 'A' at 538p with 4.6m dealt. After the London market closed, Glazo said it believed it was entitled to the relevant US, Buropean and Japanese patents and would continue to afend its position vigorously.

Redland upset

The worst performance among the Footsie constituents came from building materials group Redland whose shares dropped 5.8 per cent. The stock fell after institutions adopted an even more bearish stance on the building materials sector following a presentation given by rival RMC at BZW on Tuesday. RMC shares were

tions of a worsening economic picture in continental Europe, emphasising the deterioration in France and Spain where the company is thought to have spoken of expected volume reductions of around 10 per cent next year.

Laporte falls

lowing a visit by analysts and fund managers to the company's plant in Widnes led to some cuts in profit forecasts by analysis and the shares fall 22

estimate for 1992 to 687m from 192m and for the following year to 290m from 295m after making a greater allowance for currency devaluation. How-ever, Smiths likes the fundamentals and says output is rising strongly. The house is happy to pick up stock on

Despite positive full-year figures from Kwik Save, the shares fell initially as the market took a negative view of the group's strategy in what it perceived as a rapidly saturating market. The stock market continued to fear that Kwik Save's margins would come under pressure as competition

However, a meeting with earnings growth coming to the fore, and the shares rebounded. sion policy would target new areas, such as Scotland and suggested the group might target unwanted Gateway Stores.

closed 4 down at 748p. changes, including the splitting of the role of chairman and chief executive, plus a

shares higher. The market expects the group's half-time profits to either break even or

come in marginally higher

than those during the same

were £24m. County NatWest is

small rise in profits to around

the £27m-mark. BPB shares

closed 5 firmer at 190p, the

year with turnover a hefty

Heywood Williams slipped 3

to 147p after one leading UK broking house was said to

adopted a more bearish line on

6.3m shares.

down some 3.6 per cent.

At the presentation, RMC representatives told institu-

RMC retreated to close 18 off at 487p, albeit in relatively thin turnover of 609,000. Redland were heavily sold as the bearish stories on Europe circulated and the shares closed 21 lower at 348p on 2m traded.

Consideration of Laporte fol-

the stock. Pilkington, where some of the market's extreme bears are said to be forecasting Smith New Court reduced its a decline to 60p by Christmas, dipped 8 to 75p on good turn-over of 44p. Tarmac, whose shares ran up from a low of 53p in September this year to 98%p early this month on a mixture of recovery and takeover hopes, dropped back sharply to close a net 7 down at 88p.

formeased.

analysts changed perceptions, with the group's impressive Kwik Save also tried to reassure the market that its expan-East Anglia. Analysts north of the border. Most brokers upgraded forecasts for next year to around £130m. The shares, off 20 at one stage,

A series of important board growing feeling that the com-pany will maintain its interim. dividend at 4p, drove BPB

ing half-year profits that were flat but at the higher end of A statement by Fisons that it

had agreed to sell its US and Canadian Consumer Health businesses to Ciba-Geigy for about \$140m (£92.7m), well above expectations, came too late to help the shares which

closed unchanged at 199p. ICI remained without sup-port and fell through the £10 barrier for the first time since February 1991. The shares closed 15 off at 994p.
Inchespe, by far the biggest company in the business ser-

vices sector of the market, fell 17 to 485p as the market responded to hints that the group may be about to launch a sizeable rights issue, possibly to fund an acquisition. Inchcape shares fell 17 to 485p after trade of Im shares.

Guinness stayed under selling pressure as County Nat-West advised clients to take profits in the short-term. The shares tumbled 13 to 520p.

Despite a fall in profits, shares in Tate and Lyle moved forward as the market discounted the setbacks which were well signalled and blamed abnormal market conditions. forecasting profits of around 220m while BZW expects a While some analysts declared themselves disappointed, the company was said to have produced a good defence at the post-results meeting. Forecasts ranged from £230 to £240m for highest level since May this next year. The shares rose 12

Utilities fell across the board with the power generators still said to be feeling the effects of the bearish view adopted by Smith New Court and the water stocks upset by the slightly disappointing interim figures released by North West Water. The latter closed 12 down at 481p.
Rothmans International

lifted 12 to 610p after announc-

Worries over the potential for recovery in the hotel sector hit both Force and Ladoroha as Kleinwort Benson surveyed the effects of US tourism on the UK market. Kleinwort forecasts a 6 per cent rise in US tourists next year will be offset by an increase in hotel rooms.

Arguing that both shares should be sold, Mr Paul Stattery at Eleinwort said: "Forte

and Ladbroke are on a very high multiple on expectations of a recovery in the hotel marthat a recovery in the notes market underpinned by a big increase in US visitors. This will simply not happen." Forte dropped 6 to 172p and Ladbroke the same to 182p. Television group TVS lost 3 at 25%p after announcing that one potential bidder had

dropped out. Shares in aero-engine manufacturer Rolls-Royce were volatile with broker Smith New Court early sellers sending the

FINANCIAL TIMES EQUITY INDICES 10 M 10 M 10 M 10 M 10 M 10

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9.50 18.00 12.00 12.00 14.00 18.00 18.00 Mgh Law How 19 Year age 24,334 27,258 1219.0 855.2 32,578 26,290 512.7 353.8 and oversees turnover 26,827 1909,8 30,470 475,7 SEAU Bargains 28,676
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† Excluding intra-repress business 25,576 25,807 1204.5 28,193 818.4 SD EDA

Lunder report and latest Share Index Tel. 0891 123001. Calls charged at 36phalaste charp rate. 48p at all other those

improved business levels seen since mid-September. The London-based securities industry regards fibn as the minimum daily turnover level required for profitable trading in equi-ties, and the prolonged run of improved retail volume has

looking ahead to the next meeting of the FT-SE Index Constituent Committee at the end of December. Several leadrelegation, moves which would prompt more re-shuffling of nstitutional portfolics. However, underlying confidence in the UK stock market

appeared to remain firm. The improved data on the US econ-omy disclosed this week has buttressed support for expected moves to re-stimulate economies in the UK and elsewhere

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Accoun	t Dealing	Dates
"First Dealings: Nov 16	Hov 30	Dec 14
Option Declaration Nov 28	Dec 10	Duc 30
Last Dealings: Nov 27	Dec 11	Dec St
Append Day: Dec 7	Dec 21	Jan 11
Tipe fine deals	gs 100y 100s	place from

shares 3 lower to 890. However bargain hunting, the winning of a number of small orders and the possibility of further engine orders, left the shares 4 up at 96p, with turnover at

The market was relieved that plans to slow production of several Boeing lines excluded the Boeing 737. Shares in Smiths Industries, a supplier of 737 parts, gained 8 to 315p with sentiment boosted by talk that new aircraft orders may lend to more orders for Smiths A first half loss of 21.48m at ML Holdings sent the share sliding 6 to 15p.

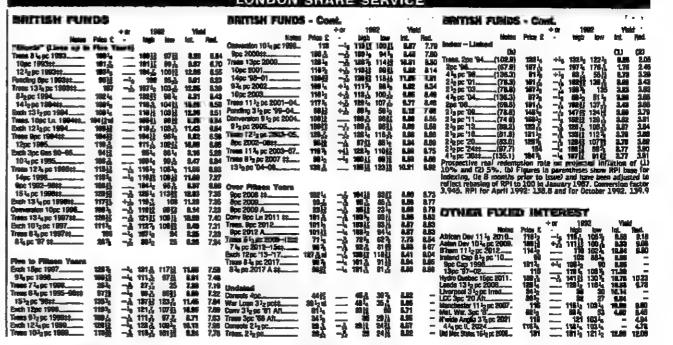
MARKIT REPORTERS Peter John, Joel Kibezo, Christopher Price Steve Thompson.

FT-SE		otuo			3			75)			NE C
1.1-2E	,-	utua	iles s	Share	ingi	ces :	1	17	IE Uf	< SEF	üĊ⊙
FT-SE 10 2709.6 -					MID :			FT-A ALL-SHARE 1285.35 -7.04			
		Nov 25	Nov 24	Nov 23	May 20	Nov 19	Year	19 High	92 Low	Since of	mpliation Low
FT-SE 180		2709.6	2727.1	2722.9	2732.4	2706.2	2428.6	2737.B	2281.0	2737.8	986.9 23/7/84
FT-SE MM 250		2611.1	2619.0	2624.2	2623.4	2616.9	2410.1	2825.0	2157.8	2825.0 20/5/92	1379.4
FT-SE-A 360		13163	1317.9	1316.6	1320.4	1309.6	11820	1342.7	1102.1	1342.7 11/5/92	864,5 14/1/88
Hearly	Open	9.80	10.00	11.00	12.58	13.00	14.00	15.00	16.10	High/day	Low/day
FT-8E 100 FT-8E 16d 250 FT-8E-A 350 Grass dividend yi	2727.3 2620.2 1318.1 ald (ACT	2619.5 1317.0	2620.1	2620.2 1317.5	2724.2 2618.5 1318.7	2723.7 2618.0 1315.4	2721.3 2616.2 1315.4	2719.8 2615.2 1314.7	2709 5 2611.3 1310.3	2728.0 2621.0 1318.4	2709.8 2610.9 1309.9
ET BANK											

FT-Actumries All-Share

		EQUITY GROUPS	110000000000000000000000000000000000000					Tue Nov 24	Mon Nov 23	Fri Nov 20	Year ago (approx)	
	_	& SUB-SECTIONS gares in parentheses show number of stocks per section	Index No.	Day's Change %	Est. Eargings Yield % (Max.)	Gross Div Vield% (Act at (25%)	Est. P/E Ratio (Net)	ed adj. 1992 to date	index No.	index No.	index No.	indez No.
1	1		772.97	-0.1	7.30	5.55	17.85	29.69	774 06	776 34	779.05	758.72
1	2	Building Materials (23)		-1.7	6.73	7.11	21 15	35.83	782.70	786.04	788.41	914104
	3		648.56	-0.9	4.27	7.64	63.45	37.38	654 46	662.81		1005 62
:	4 5		2160.67	-0.3	7.71	6.90	16.97	108.10	2186.20		2176.39	2390.93
	5		2191.04	+0.B	6.97 14.38	3.90	18.24	50 14	2174.25		2168.73	1638.95 323.41
1	7		452.34	+1.1	8.81	9.54 5.19	8.85 14.49	15 92 16.58	243.47	245.58	248.93 453.28	457 41
1	á		274 98	+0.2	6.22	4.67	23.42	8.52	451.07 274.25	452.68 275.98	278.26	317.09
1	ğ	Motors (15)	323.03	-0.4	6.30	7.28	23.16	17.59	324.31	326.14	328.00	302 28
1	10	Other Industrials (18)	1771 21		7.04	4.72	17.17	61.23	177L86		1784.73	1522.54
ı	21	CONSUMER GROUP (192)	1671.29	-0.5	6.96	3 48	17.85	40.00	1680.06		1681.43	1533.59
. [22		2007.67	-0.4	8.27	3.68	14.59	41.53			2009.06	
١	25	Food Manufacturing (19)	1246.02	40.1	8.39	4.29	14.89	36.85	1244.39			1184.47
1	26	Food Manufacturing (19)Food Retailing (18)	2964.57	+0.1	8.69	3.17	14.97	62.29	2961 15		2956.23	
1	27	Health and Household (26)	4328.60	-1.2	5.15	2.62	22.57	87.51	4382.30		4413.08	3935.89
·	29	Hotels and Leisure (1B)	1147,92	-0.8	6.90	5.96	19.12	46.03	1157.50	1154.53	116LB0	1296.55
ı	30	Media (27)	1658.00	-0.4	6.04	3.19	20.66	38.19	1664.06	1671.25	1669.45	1435.80
1	31	Packaging, Paper & Printing (17)	729.89	-0.4	7.16	4.46	17.33	24.01	732.80	730.88	734.86	738,36
-	34		1084.10	-0.2	6.72	3.34	19.69	26.40	1086.79	1079 83	1073.38	988.03
-		Textiles (9)		-1.2	6.86	4.45	18.36	21.09	698.21	702.23	702,39	615.00
J		OTHER GROUPS (116)		-05	8.86	4.96	14.06	41 46	1387 26	1383.01	1388.00	
П	41	Business Services (18)	1397.69	-0.8	6.34	3.65	19.33	30.78	1408.51		1422.37	
П	42	Chemicals (22)	1331.99	-0.8	6 87	5.50	18.43	48.71	1342.39	1343.42	1348.16	
П	9.3	Conglomerates (10)	1358.74	+0.4	8.48	6.10	15.09	40.93	1353 71	1330.49	1328 92	
П	44	Transport (13)	2386.60	+0.5	8.79 13.80	4.59	13.64	83.03	2573.94		2559 04	
ı	40	Telephone Networks(4)	מישוכו	-2.1	B.06	4.88	9.32	55.01	1548.95	1559.64	1566.03	
П	47	Water(11)	3228.76	-1.5	14.01	4.17 5.39	16.13 7.90	46.15 94.82	1640.01 3277.96		1623.65 3324.14	
I	40	Miscellaneous (22)	2360.74	-0.2	6.02	4.28	20.53	56.19	2365.80	2369.46	2395.51	
ı												
П	_		1353.15	-0.5	7.65	4.32	16.37	38.41	1359.28		1361.52	
П			2141 85	-0.8	6.23	6.05	21.09	102.73	2159.32		2169.87	
1	59	500 SHARE INDEX (500)	1426.83	-0.5	7.51	4.50	16.76	43.43	1433 83	1432.99	1436.67	1323.45
1	61	FINANCIAL GROUP (82)	84D.62	-1.0	-]	5.22	-	31.47	848.77	B46.42	848.69	737.52
Į		Banks (9)		-1.5	5.32	4.82	28 19	40.52	1174.27	1165.07	1175.03	857.88
i	65	Insurance (Life) (6)	1686.96	-0.9	-	5.39		68.18	1703.01	1706.73	1691.43	
П	56	Insurance (Composite) (7)	615.51	-0.1	-	4.90	-	22.58	616.09	618.18	614.72	531.58
ı	67	Insurance (Brokers) (10)	706.50	-0.5	8.89	7.58	15,12	42.23	709.72	708.89	709.80	989.49
1		Merchant Banks (6)		-0.8	- 1	5.06	-	16.75	455.69	459.17	460.84	471.22
ı	69	Property (30)	615.32	+0.3	9.16	6.88	14.28	24 94	613.72	617 92	616.02	867.83
1		Other Financial (14),		+0.2	7.49	6.30	17.53	10.24	264.41	264.32	263.86	238.88
ı	71	Investment Trusts (69)	1261.31	-0.2	-	3.44	-	30,44	1263.21	1263.77	1259,82	1167.28
ı		ALL-SHARE INDEX (651)	1285.35	-0.5	-	4.57	-	40.06	1292.39	1291 28	1294.43	1183 03
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I	FT-SE	Act	uarie	s 350	Ind	ustry	Basi	cets				Pravious	
I	Heaty	Open	9.80	19.36	11.00	12.08	12.00	\$4.00	16.00	75.10	Close	close	change
ı	Countres	1278.5	1277.4	1277.4	1277,6	1276.6	1275.2	1273.6	1273.3	1270.9	1270.9	1283.9	-13.0
ı	Health & H	1327.4	1322.5	1319.1	1319,8	1318.5	1317,7	1315.4	13127	1309.7	1310.3	13295.0	-16.6
1	STATE OF	1356.3	13529	1350.3	1345.7	1344.7	1341.7	13420	1340.1	1333.8	1335.0	1356.3	-21.3
l	Benks	1423,4	1422.8	1426.5	1420.3	1424.3	1422.2	1419.4	1417.5	1406.2	1404.8	1426.2	-21.4
I	Additional in Financial Tir	nas Limba	d, One Sou	thwark Brid	ige, Londo	o SEI DHL.	The FT-SE	Actuaries 5	ihare India	es Service.	which gave	irs a rangé d	of electronic
ı	and paper-b												
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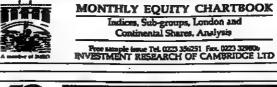
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EQUITY FUTURES AND OPTIONS TRADING

Fading hopes of a further cut in interest rates saw stock index futures surrender most of Tuesday's gains from a late squeeze in another lacklustre trading session, writes Joel

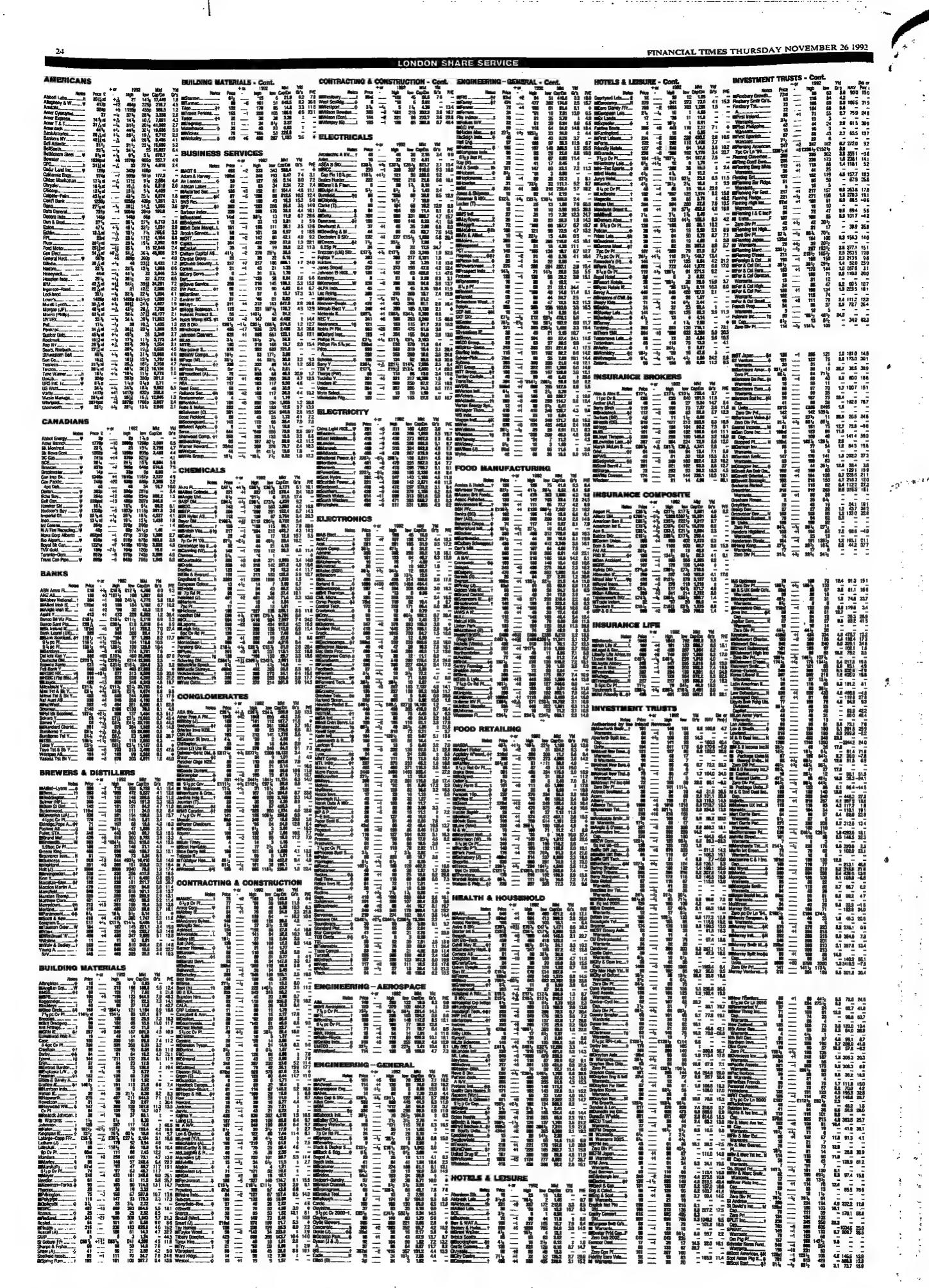
kibazo. The first trade in the December contract on the FT-SE was struck at 2,750, some 3 points below the previous day's close, and the contract traded in a parrow range of 2,740 and 2,750 right through into the afternoon with profit taking, mainly from independent traders, playing the major role. Poor form in the fixed interest markets also played its part in

dampening enthusiasm. It was however a large sell off by two leading US houses just before 3pm that led to the slide in December. It finished

at 2,724, down 29 on Tuesday's session and around 6 points above its estimated fair value premium to cash of about 6. A healthy premium was maintained for most of the session until just before the close when it briefly traded at a discount, Turnover was 5,482 con-

Dealers talked of continued selling in after hours trading. day's total of 2,929.

In Traded options, the 10.10am expiry of several stock options provided the only excitement in another poor session and it accounted for a majority of the day's turnover. Total volume reached 28,248 lots with trade in the FT-SE 100 option a meagre 4,885 contracts. Asda was the busiest stock option with a



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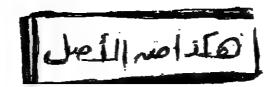
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Easier day in the ERM

reason for less market activity.

How was yesterday's lull in

cutting rates and confidently

However, according to Mr

research at IBJ International

in London, the volume of salling of French francs in the Sep-tember crisis was five times

week. And the seasonal timing

of these strains leads dealers to

think that, at worst, another

tensions interpreted?

selling its currency.

STRAINS in the European central bank added more Exchange Rate Mechanism in the European central bank added more eased yesterday, as the French franc rallied against the D-Mark and overnight rates in ireland came down to substantially lower levels, writes

However, dealers continued to question the future of the fixed exchange rate system, amidst growing convictions that the Irish punt will have to be devalued this weekend.

The relaxation in tensions was best reflected by the French franc's performance. Dealers had expected Tuesday's plunge through FFr3.40 to the D-Mark to be continued yesterday, but the franc rose to a close of FFr3.388 from a previous FFr3.403.

Overnight rates in Ireland also came down to around 30 per cent having been at 75 per cent the previous day, although this level is hardly comfortable for the incumbent Irish government.

After two days of acute tension in Europe, several factors combined yesterday to strengthen European curren-cies against the D-Mark. Although the Bundesbank left the lower rate at which it

deals in its money market unchanged at 8.75 per cent, the

E	N NEW ?	ORK
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STE	RLING II	NDEX

Nov 25 Predata) (1) (1) (1) (1) CURRENCY RATES

No 25	Bark Par	Special * Drawing Rights	Europein Carrency Unit.
Surrillung U.S. Dollar Canadaux 3 Assirian Sai Assirian Sai Assirian Sai Datan France Franch France Franch France Lation Live Lation Live Lippace Yee Lation Live Lippace Yee Lation France Sounds Presta Sounds Presta Sounds France Orect Oracia Corect Oracia Corect Oracia	100 100 100 100 100 100 100 100 100 100	0 910133 1.78021 1.78021 13.5615 8.59574 2.21024 2.48956 19.6 19.6 19.6 19.6 19.6 19.6 19.6 19.	1.2348.1 1.2348.1 1.581.80 1.3.81.39 40, 42/17 7.66027 1.96.335 2.20859 6.65564 1.700.71 1.52.771 1.91.428 8.25596 1.76.702 256.125 0.748235
a Bank rate net These are not qu t European Com all SDR rates	ected by t	he UK, Spala alcotations	oont retes. and ireland
CURRE	icy	MOVE	EMT:

COLUMNIA		mme I Q
Mar 25	Bask of England index	Morgan Camper No.
Steries U S Coller U S Coller U S Coller Grandkan Coller Austrian Schilling Belgian France Desch Arrose Desch Arrose Desch Franc Desch Gallider French Franc Line	78.7 45.4 93.8 115.3 139.5 139.0 69.1	-51.49 -11.57 -12.54 -10.71 -10.55 -10.71 -20.71
The cost of the contract of	150.9	467.66

Peter 97.6 -26.01

OTHE	R CURRE	ICIES
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iran. Korea(Sch) Koreat Lasermourg Malaysia Mexico N Zoslani Sandi Ar Singaport S Ar (Cm) Ar (Fr) Ar (Fr)	1318 - 15110 12130 - 15110 147517 - 147517 7 6250 - 7 6550 112050 - 330 330 112050 - 330 330 12050 - 330 330 1205	1455 00° 40 17540 - 776 40 32.60 - 32.70 2.5250 - 2.5360 3114 00 - 3114.00 3114 01 - 3146 3.7495 - 3.7505 3.6010 - 3.0030 5.0000 - 5.6470 3.1515 - 3.5505
Tigation set	5.5440 - 5 6570 e Iran Official rate	3.6715 - 3.6735

mark.

pension payments.

MONEY MARKETS Franc futures rebound

SHORT-DATED French franc in US foreign exchange tradfutures rebounded sharply yes-Rates in the French cash terday as the currency regained some of its recent losses against the D-Mark on market were easier. Three month money closed at around the foreign exchanges, writes 10% per cent from 11 per cent the previous day, while After two days of growing strain inside the European 1-month money closed at around 11% per cent from 12

Exchange Rate Mechanism, the German futures reflected dis-D-Mark lost ground against appointment that there had European currencies yesterday and money market rates eased not been a drop in the Bundes bank's repo rate. The Decem-ber Euromark contract fell 9 in France, Ireland and Den-Profit-taking in the currency basis points to a close of 91.33 market was cited as one reason yesterday, while the March for the easing of interest rate tensions. Dealers also said that contract was also down 9 basis points to a close of 92.42. At the Bundesbank's injection of a this level, it prices in nearly net DM10.9bn into the banking system in its weekly securities 130 basis points off 3-month

money in the next four repurchase operation was more Recent movements in futures generous than had been expecmarkets reflect a belief that the currency turmoil is a Funds were mostly allocated at the established lower rate of short-term phenomenon. One 8.75 per cent. However, Gertrader noted yesterday that the March French franc contract man call money remained conclosed virtually unchanged on stant at 8.75 per cent to 8.80 per its level last Wednesday, cent because liquidity was needed to offset the loss of despite big fluctuations ion the December contract.

cash from tax payments this month, and from end-of-month The sterling cash market remained extremely quiet. The impact of yesterday's Three-month money was again easing was mostly felt in unchanged at 7% per cent offered. The Bank of England French interest rate markets. forecast a shortage of £450m at The December franc contract the start of its operations. The rose 19 basis points to a high of December short sterling con-90.20. It later fell back to a tract fell 6 basis points to close close of 90.04, however, as the franc came under new pressure at \$4.83.

crisis can be postponed till the liquidity than expected in its New Year. weekly repo. There was profit taking after the French franc's 2½ centime fall in the few days of trading. The approach of the Thanksgiving Day holiday in the US was widely cited as a

eign exchange traders never hold open positions for long as the end of a year approaches. And far less reason if it is a year in which they have made vast profits." Dealers believe that a deval-

uation of the Irish punt is still The most pessimistic view possible this weekend. According to Mr Mark Brett, an econwas that a new storm could brew soon. One dealer said omist at BZW in London, the that nobody should forget how Irish punt should not, by September's run on the Italian lira was preceded by days on which the Bank of Italy was rights, be a candidate for devaluation because of the economy's intrinsic strength.

But sterling's devaluation in September has made the country's exporters uncompetitive Steve Hannah, head of compared to its biggest trading partner. Mr Brett also points out that the currency remained below its ERM floor against the Belgian franc of BFr54.025 what the market has seen this to the punt yesterday.

"Once a currency is in position, only a flash of hi ing light can save it," he s

							Estimated Previous (
E	MS EURÓ	PEAN CU	RRENCY	UNK	T RATES		HS TREA
	Ein Centr Ratu	al Amber C	from	(E)	Spread Dhe areasy and	rijekcij kalter	\$100,000 Dec Mar
igiaa Fran Ich Guilde Mark	1/3 40.6 2.21 1.96 6.60 7.51	386 141.42 304 40.424 958 2.2065 492 1.9633 683 6.6556 470 7.6002	7 -1.37 7 -0.51 9 -0.50 6 -0.33 4 0.74 7 L15		5.97 111 127 128 109 1.01 0.60	が発表を表現で	Estimated Previous 6 6% MSTT 8M250,61 Duc Mac Estimated
for Ecor centage di centage de	ates set by the Europea a positive change of fierence between the relation of the curren ag and Italian Liva se	motes a weak corres school market and Ec cy's market race free	cy. Divergence show u central rates for a n its Eco central rat	is the rac currency, te.	do hetween two spi and the maximum	reads: the	Previous di 6% mitte Marce VI.6 Dec Mar
POUL	ND SPOT	FORWAL	RD AGAIN	IST_		ND	Estimated Fraded est
New 25	Spread Day's	Close	One month	P.L.	Three most/s	% p.	12% MIT
ada hertanda gium	15195 - 15290 1.965 - 1.945 2.7765 - 2.7375 96.70 - 50.25 9.800 - 9.4740	1.5240 - 1.5250 1.9500 - 1.9540 2.7275 - 2.7375 49.70 - 49.80 9.3775 - 9.3075	0.55-0.53cpm 0.14-0.33cds 0.30-0.39cds 4-7cdia 7.36-20.29ccds	138173	0.51-0.94d/s 0.51-0.94d/s 1.00-1.15d/s 13-20d/s 13-46-27.29d/s	3.84 -1.46 -1.57 -1.73 -4.58	Dec Mar Estimates

Canada Hetherlands Belgium	2726 - 27375	1.5290 - 1.5250 1.9500 - 1.950 2.7275 - 2.7375 49.70 - 49.80	0.55-0.53cpm 0.14-0.33cds 0.30-0.39cds 4-7cds	홟	0.51-0.94d/s 1.00-1.15d/s 13-20d/s	3.24 -1.48 -1.57 -1.33
Demark Ireland Germany Portness	0.9236 - 0.9295 2.4230 - 2.4330	93773 - 93675 04250 - 04860 14275 - 24025 215 30 - 216 50	7,24-20,29 oreds 5,20-2,25 cm 0,29-0,36 pfdis	-17.61 48.30 -1.60 M/A	13.46-27.2868 6.40-2.40pm 6.95-1.066b	-8.68 19.02 1.65 M/A
Smile		174,70 - 175,00	109-135cds 10-14liness 1/A 2-50-3.07cds	-8.34 -8.85 -8.85 -4.86	325-39964 37-1344 6.36-8.096	-7% -7% -3&
Sweden Japan Austria Switzerland Ezu	18125 - 18738 18125 - 189.50 17.02 - 17.11		0.39-0.56creds 0.59-0.54ypm 11y-21ypreds 0.24-0.16cpm 0.33-0.41cris	-056 359 -136 110 -359	1.05-1.39dis 1.60-1.54pm 43-7-1.dis 0.40-0.27pm 0.69-0.73ds	- IX
3.6G-3.5Qen		e and of Leader use				
3.6G-3.5Qen	AR SPOT					
DOLL	Dry: spread 15195 - 15290 16370 - 16500 12795 - 12910 17865 - 17992	- FORWAY 5340 - 1,5250 6665 - 1,6490 2825 - 1,2656 1,7915 - 1,7925 32,60 - 32,70	D AGAIR	ST.	THE DOL	LAR

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OM YEN FF. SFr. II FL CS SFP. Pla Ear	9.454 9.412 5.291 1.215 9.366 9.476 9.511 2.019 0.572 9.805	1.525 0.628 8.069 1.652 0.700 0.558 0.725 0.780 0.872 1.233	1.913 1.913 1.286 2.992 1.115 1.262 4.884 1.389 1.964 pt 10:	189.0 123.9 77.78 1000. 229.6 86.70 69.15 69.15 99.63 97.9 108.1 152.8	8.233 5.379 3.386 41.56 10. 2.777 3.012 1.915 4.707 6.636	2.180 1.430 0.847 11.53 2.648 1 796 1 0175 4 382 1.762	2733 1.792 1.125 14.46 3.320 1.294 1.300 1.397 5.493 1.563 2.209	2103. 1379 845.4 11127 2554 964.7 769.5 10075 1202 1700	1.956 1.283 0.805 1.0.35 2.376 0.897 0.716 0.930 1.118 1.581	41.75 以2.47 30.47 30.43 以2.30 以2.30 以2.30 40 40 40 40 40 40 40 40 40 40 40 40 40	174.9 114.7 71.98 925.4 212.4 80.23 64.00 83.17 87.42 251.4 100.	1.237 0.811 0.509 6.545 1.502 0.567 0.568 0.568 0.707 1.

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Estimatet volume 1492 (3124) Freekon kar i open ist. 18172 (23629)

* Contracts traded on AFT. Closing prices POUND - DOLLAR PT PURSUEN EXCHANGE THE

FT LONDON INTERBANK FIXING

MONEY RATES

18915

17-20

71. 64 64

Treasury Bills (sell); one-month 6½ per cent; three months 6½ per cent; six months 6½ per cent; Bank Bills (sell); one-month 6½ per cent; three months 6½ per cent; Treasury Bills; Average Lender rate of discount 6 447° ECGI Filare Rate Stepfing Engort Firance. Nature up day October 30, 1992. Agreed rates for period Rovember 23, 1992 to December 25, 1992. Schemes 19, 77° g c. Schemes 18 & Ili: 9,65 p. c. Reference rate for period October 1, 1992 to October 30, 1992. Scheme 19, 1992 to December 25, 1992 to October 30, 1992. Scheme 19, 1992 to October 30, 1992, Scheme 19, 1992 to October 30, 19

LONDON MONEY RATES

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Treasury Bills and Bonds

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	700.A00.	MAN SE CIS (77								•
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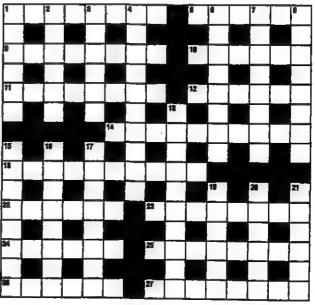
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Money Market **Bank Accounts** 244 329 352 4,79 194 0753 516 175 335 123 579 Mil 77-32-60K

CROSSWORD

JOTTER PAD

No.8,013 Set by DINMUTZ



- 5 Moth so troublesome in flat
- (4-4) 12 More certain, on centre-court, he will hold all the interest (6)
 14 Minced meat off? Remedy required! (10)
 18 In the clinic, it gets up one's
- nose (10) 22 Optic, a device for a sherryglass (6) 23 King visits a winter resort in Fair Isle, for example (8)

 24 The boat-propeller is better (6)

 25 Spoils delightful south? (8)

 Not the practice of the Circle
- Line (6) 27 Furtive, like an habitue of The Eagle? (8)
- DOWN Bunthorne's Bride say, without it, is refined (6)
 Notorious Scottish island taking first of tourists (6) 3 Depression in France? (6) 4 Cliff's weight (10)
- 6 Buttress provides capital support (8) 7 Journal's commentator? (8) 8 Mirth? Spring term includes (6)

 9 An umpire in 17 down? Quite the opposite! (8)

 10 Engine conks out approaching the Freuch roundahout (5)

 11 Earth-track of the corncrake
 (4.4)

through, going by air (8)

17 Old soldiers fade away in
Oxford, for example (8)

19 Falls for film-director? (6) 20 Appropriate to spring in cavern, allegedly (6)
21 Turkey on a plate, colourless and inferior (6)

Solution to Puzzle No.8,012



الأعلى الأعل

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MANAGE

المكذاصر الأجل

WORLD STOCK MARKETS

it i	FINANCIAL TIME	S THURSDAY NOV	EMBER 26 1992	wo	ORLD STOC
	AUSTRIA	- FRANCE (continued)	GERMANY (continued)	NETHERLANDS (continued)	SWEDEN (southmen)
,	November 25 Sch + ar - Austrian Airlines 1,690 -9	- Nevember 25 Frs. + er -	Marcather 25 Dat. + et -	Namember 25 Fig. + or =	November 25 Kraner + ar -
	Creditanstalt Pf 432 +1 EA General 2,969 -1 EVN	Cap Gemini S 169,70 +5,90 Carnaudmetalbox 182,50 +0,30 Carrefour	Dresdner Bk 190.30 +2.50 Fag Kugelfischer 119 -1 GEHE	DAF 6.90 -0.36 DSM 71.30 40.30 Dordsche Petr 135.50 40.30 Eiserier Des Ress 112.70 40.50 Fokker Des Ress 15 40.60 Samma 94.50 Gist Broc Des Ress 33 40.80 Heinekers 172.10 40.10	Proceedia A 190 +1 Proceedia B 187 +2 SCA A 109
	Deciment Terrest 1 000	Casino	Gerretheimer 223 -3.50 Geldschmidt (TH) 880	Elsevier Dep Recs 112.70 +0.50 Fokker Dep Recs 15 +0.60 Gemma 94.50	SCA B 108 +2
	Radex Herakilth . 376 =1 Reinlinghaus Brue 990 +24	Cab Mediterrane 339 -16.50	Heidelb Zest 810	Gist Broc Dep Recs 33 +0.80 Hetneken	SKF B Free 75 -2.51 Sandviken A 395 -5 Sandviken B 393 -3
	Steyr Dalmier 197 +5 Veitscher Magnesit 233 -1 Verband (Br) A 401	CC F	Heritiz	Hollind Betan	Skandia 89.50 +0.50 Skan Enskilda C 13.50 +3
	Vieona lut Airport 444 +3 Wienerberger 3,000 +5 Z-Laenderbank 1,020 +5	Credit Nationale 1 095 -12 Damart	Hortes 165 44	Int Relief Dep Res 49 80 -0.10 pt Mueller 53.10 -0.10 kLM	Stansita B Free 83 49 Stora Kopp A 267 -2 Stora Kopp B 266 44 Svica, Handi, B Free 30 43.50
	SELGRIM/LUXEMBOURG	Dollfus Mileg Cin 270 EBF	Kall & Saiz 110	(CNP 27,40 ML40 Main Problem Option 36,10	Trelleborg 8 59.50 -0.50
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	AG Group 2,110 Ackermans 2,690 +70 Almani 5,340 -70 Arbed 7,55 BBL 1,500 +50 Bang Ges Lus Pts 13,050 +50 Beisert 11,950 -225 CBR Cimen 7,800 -40 GMB 1,500 -50 Cobenz 4,325 -25	Cred Lyon (CI)	Labrager 573 +8 Lelffielt 385 +4 Uode 686 +2.50 Unotype-Hell 379 Lefthassa 100.50 +0.50		SWITZERLAND
	BBL	Essilor int	Unotype Hell 379 Lifthansa 100.50 +0.50 Lifthansa n/v Prf 79 -1	Roseco	Adia Inti (Br) 197
	Bang Gen List Pts 13,050 +50 Bangue Nat. Belg 33,500 +1,500 Bekaert	Euro RSC6 459 49 Euro Disney 61.75 -1.75 Fin Pollet 396 46 Finestel 104.50 +1.40	Lafthassa n/v Prf 79 -1 MAN 262 -1 MAN Pref 229 +1 Mannesmann 222 +130	Redamos 46 40.40 Red Inco 94.20 40.70 Revento	Ansukse-Lnz Br 346 -2 Almulse-Lnz Br 346 -2 Almulse-Lnz Br 346 -2 Baloise (Ptg Cto 1,485 -15 Brown Boveri (Bri 3,310 +10 Brown Boveri Ptg 651 -1
	Cobeps 1,580	Finestel	Marcada Hid 404 +3.50	Royal Dates	(wa minde (bit) Toyo Pa
	Colruyt	Fronc Lyonnaise 595 Fronc Let Aur 3285 Fronc Let Aur 328	Printing economies 304	VNU	Ciba Geigy (Br) 614 +2 Ciba Geigy (Pt O2) 567 Ciba Geigy (Reg) 594 +1 Elektrowata (Br) 1,940 -10
	Electratel AFV1 5,330 +10 Electration ACT 2,230 +10 GBL 2,750 -25	Geophysique 594 -5 Hachelza 85 -10 40 Hayas 414 -0.90	Porticine	NORWAY	ENIA (Reg) 1,500
	GBL	Havas	Rhele West El 404 +5	Kerrenber 25 Kroner + or - Aker A Free	Flacher Geo (Br) 690 HII Forbo (Br)
	Gevaert 6,400 Glaverbel 3,150 -40 Inamobel 2,770 425	Imm de France	Rosenthal	Bergssen A 93 44 Den norsk fix Free 2 Dyno ind Dyno ind T3 +1 Elikem Free 14.50 +0.10	Jelmoli (Br) 1,175 +15
	Geverer	Lafarge Copper 299.30 +0.10	Rosenthal	Des norst fit Free 2 Dyno Ind 73 +1 Elizem Free 14,50 +0.10 Elizem Free 15,9 +3 Kniedener Free 12,6 +5.50 Leif Hoego 10,10 Norst Data A 0,40 Norst Hydro 11,10 Norst Hydro 11,10 Norst Hydro 12,10 Norst Hydro 12,10 Norst Hydro 13,10 Norst Hydro 13,	Leu Hold (Br) 287
	Pan Holding Lux 12,350 Petrofina	Legrand	Thysien	Norsk Data A 0 All Horsk Hydro LIV.30 +3.50 Horske Stog A Free 64.50 +4.50	Manuer-Culum (Br) _ 185 ~50
	Recticel 309 -1	Michelin B	VEW	Ockla Free	Mestie (Br)
	Soc Gen Beige 1,810 -5	Nord Est	Vag	Skangen (M) 1.40 +0.10 Skorii B 73	Planna Visien (Br) 2,440 -30 Phanna Visien (Br) 2,440 -30 Richemont A (Br) 975 -45
	Mecaniver 5.550 Mosane 1.570 -10 Pan Holding Lax 12.350 Petrofina 8.360 +120 Powerfin 2.415 +15 Restlice 309 -1 Regule Beige 3.960 -60 Regule Beige 1.3,860 -20 Sor Gen Beige 1.1,932 -45 Softwar 1.0,525 +25 Softwar 1.3,52 -50 Union Mintere 2.1,65 +80	Paris Rescompte 229 +2.80 Persod Ricard 387 -2	Zanders Felingap, 220	Vard	Roche (Br) 5,350
i	UCB	Pinsolt	November 25 Lire + or -	SPATN Herember 25 Pts. + er =	Sandoz (Br) 2,820 +10 Sandoz (Pig Cis) 2,750 +10 Sandoz (Red)
	DENMARK	Redoute 6,080 -20 Ross Poulose Co. 473.50 -5.50	0	Alba (Corp Fig) 3,440 +60 Aragonesis 780 +30 Asiant 1,190 +25 Basco Bilhas Vizz 2,460 +15 Basco Exterior 3,650ai +10 Basco Exterior 3,650ai +10 Basco Sastander 4,525 +60 Banesto Sastander 4,525 +60 Banesto Banesto 1,975 +40	SMH (Reg) 1270 -10 Santos (8r) -2 220 -10 Santos (8r) 2750 -10 Santos (8r) 2850 2750 -10 Santos (8r) 2850 -2750 -10 Schinder (8r) 315 -45 Sika Reg A - 670 -45 Surveillander (8r) 1230 -25
į	Hovember 25 Ky + ar - Baltiza Holdon Reg 190	SILIC 550 Sager 2199 Salm Univers 657 60	Banca Lomm	Asiano 1,190 + 125 Banco Bilhae Vizz 2,460 + 15 Banco Cotral Hisp 2,960 + 10 Banco Exterior 3,650al +10	Swiss Bank (Res) 250.50 +1.50 Swiss Bank (Res) 2511.50
	Blkuben	Orsan 112 2.50	Benetton	Banco Exterior 3,050a +10 Banco Popular 10,710 -190 Banco Santander 4,525 +80 Banesto	Swiss Bank Procus 250,50 +0.50 Barles Bank Procus 2530m +1.4 Swiss Reins (Pto) 455m +0.60
	Dantsco	Sefines 419.90 - 10 Sinto 438 -11 Skia Rossignoi 735 +10	Cementir 1,462 –23 Ciganotei 1,540 +15 Cofide Fin 1,297 +7	CEPSA 2600 +20 Carburol Metal 3,400 +20 Cublertas 3,440	Swiss Volksbk 665 -5 Union Baok (8r) 799 +1 Winter that (8r) 799 +2 Winter that (8r) 487 +2 Zurich ins (8r) 1,845 +15
į	rest Nordic 282	Skis Rossignol 735 +10 Sec Geerale de Fr. 541 +2 Seminar-Allihert 1072 -9 Sele Bertignolles 266.20 -6.30	Fredita Mallana 2710 ±12	CEPSA	Swiss Vollection 492m 49.80 Swiss Vollection 492m 41. When Stank (Br) 799 +1 Whate ther (Br) 26.10 +80 Wisserther (Ptg) 487 +2 Zurich in (Br) 1,845 +15 Zurich ins (Ptg) 688
	France Bask New 1 2015	Suz (Cle de) 232 -7.50	Danieli & C	Banesto Satisader 4, 525 +60 Banesto 1,975 +40 CEPSA 2,600 +20 CEPSA 2,600 +20 CEPSA 3,400 +20 CUblertes 3,640 +50 Dragados 1,235 +45 Dray Agricolor 970 +5 Electra Visego 1,400 +20 Endesa (Br) 3,620 +35 Fessa 500 +6 Fress 1,400 +20 Endesa (Br) 3,620 +10 Fessa 1,500 +10 Hidrori Carnatr 501 +1 Koipe 3,700 +1 Hidrori Carnatr 501 +1 Hidrori	
-	Sophus Berend B 376.55 +6.55	Total B	Finanz Agroled	Histori Carrate 1825 +10 berdrola 51 +1 Kolpe 3730 +35 Maptre 3605 +75	SOUTH AFRICA November III Rand + or -
į	Superfos	Histor Immeh Er 478 -3	Flat Priv	Mapre	ABSA
	FIXILAND	Valeo	Fi Priv	Portland Vaid	Angle Am Cost 7945 -1.50 Angle Am Corp 83.50 40,75 Angle Am Gold 144 +6
į	November 25 Miles + sy -	ENMANY		Sevillana Elec 393 +3 Tabacatera A 3,690 -30 Telefonica 1,125 +50	Anglovest N
Î	inso R	AEG	Mediobanca	Telefonica 1123 +50 Testor 525 -3 Union Pessa 389 +16 Union y e Fenix 2200 +60	De Beers/Cestenry 55.50 +0.25 Deeltraal Gold 3.53 -0.05 Driefontels
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A	detra B Free 86 +2 lokia Pref Free 73.50 +2 robiola B Free 37 +3	Asia - 500 +10 Asia Pri - 500 -10	Rinascenta (La)	Viscofan	First Nat Bank 60m +2 Fire State Con Gold 22-50m +1.35
Ř	Pobjela B Free 37 +3 tepola (Free) 48,50 +2.50 lockman B 129 amoella Free 17	Badennerk	Saffa A	Nevember 25 Kreetr + er	Sold Fields SA 49.50 +1.25 Hartchest 8.10 +0.10 Highreid Stari 8.65 -0.10
U	inital Br C Frag 6,55 +0,25	Balw (Br) 491 +1 Bayer Versinable 413 -2.20	Sirti Spa	AGA B Free	ISCOR U.6 -0.01 Klaross Gold 25.25
÷	RANCE Isressher 25 Fri. + or -	Berliner Bank 251 -3 Berliner Kynri 124.80 +0.80	Toro Assisar	Astra A 736 425 Astra B 714 484 Atlas Copeo A 300 44 Atlas Copeo B 278 46	Kloof Gold 24 +0.75 Liberty Life SA 53.75 +1.25 Malhold 31
Ā	GF	Remarker 25 Rem. + or -	Unicem 6,870 -120	AGA B Free 90 +7 Assa A 945 +3 Assa B 941 +2 Assa B 941 +3 Custos B free 94 Ericson B Free 181 +4 Er	ABSA
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ě. Bi		Darkinstell AB	AESON 72.40 +0.40 Anold 90.80 +0.10 Anold 90.80 +0.10 ANOZO 178 40 +0.40 AMEV Dep Ress 162.50 +0.50 lois Lucas Dep Ress 27.70 +0.50 CSM Dep Ress UUL.10 +0.70	Historica National State Historica National State Historica National State Historica National Na	SA Man Amoor 22_50 Tiger Oats 44_50ml
C	319 +6 mal+ 1,945 +95	Douglas Hidg 437 –5 Dragerwerk 205.80 +3.00	Setrosaff 2 Ophs 27.70 +0.50 CSM Dep Ress UUL_30 +0.70	Nobel Free	Vaal Reefs
	APAN	Navember 25 Yau + er -	Neversites 25 Yes + or -	Neversiter 25 Yes + er -	AUSTRALIA (continue)
	Increoto	Japan Matals & Gass 628 4 Japan Radio 1,20 40 Japan Radio 1,20 40 Japan Steray Bett 731 -10 Japan Steray Bett 731 -10 Japan Steray Bett 744 42 Japan Wood 445 44 Japan Radio 445 44 Japan Wood 445 44 Japan Wood 445 44 Japan Wood 445 44	Mexicular 28 Yes + sr -	Takara Shirzo 650 +20	Net Aust Bank 7,37 +0,07 Newcrest Mining 2,06 -0,05
Al Al	Hippon Almstys 1,030 +20 ips Electric 1000 -9 mada Co 999 +5	Japas Steel Works	Nippon Creft State 4.890 +10 Nippon Deske 415 +1 Nippon Desse 1.430 +10	Takeda Cherr	News Corp
A	ips Electre 100 -9 made Co 999 -6 mano Corp 1,160 +80 ndo Construction 640 +1 nritus 720 -14 set Corp 440 -2	Jujo Paper	Nispan Deske 415 +1. Nispan Deske 1430 +10. Nispan El Glass 1400 +50. Nispan Expenti 734 +4. Nispan Fire 534 +4. Nispan Fire 534 +4. Nispan Keystet 520 +80. Nispan Mest Pask 1400 +40. Nispan Mints 457 +8.	Telkoku 0 676 +8 Telkiken Corp 730 +12 Tpa Gosei Chem Ind 623	Funermalnemal 0.84 -0.01
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Č	alsoeld	Kildroman	Nispon Solsan 460 +5 Nispon TV Neiserz 12,700 +400 NYT 534,000+3,000	Tokyo Rapu 679 48 Tokyo Steel 2,890 420 Tokyo Stylia 1,260	Western Mining 4.06 +0.03 Westerlold Hdg 4.51 +0.01 Westerlold Treat 2.31
Called	sale Computer 980 +4 muni Fliance 295 +5 entral Glass 390 +20 illus Bunk 850 +4	Kirin Brewer	Nippod Yusen 510 +10	Tokyu Corp 604 49	Westpac
000		First See Rolling 671 410 671 Revert 1,150 10 Kins Steel 294 41 655 655 655 655 655 655 655 655 655 655 665	Nippon Zeon	Tokyo Land	HONE KONE
555	hiyoda Corp 1,810	Koelca	Nissan Diesel 355 400 Nissan Diesel 355 400 Nissan Motor 550 4 Nissan Motor 550 40 Nissan Motor 1,040 40 Nissan Flour 1,040 40 Nissan Flour 1,050 4,0	Torshiba Elect 609 +1 Torshiba Elect 609 +1 Tushiba Elect 609 +1 Tushiba Macalamy 549 +8	November 25 H.K.S + sr - Amoy Props 6,75 -0.40
Die	illet Chemikal 474 H.	Kunotz Core 575 +10 Kumazi - Gani 483 -2 Kumiai Osamiai 425 Kurzio ini 395 -4 Kurzio ini 967 +10	Nisshinbo Ind 921 +14 Nissho heal 425 +13 Nissin Electric 803 -2	Tosob Corp	Bank East Asia 34 Cathay Pacific 10
Da Da	stel inc till +6	KBTATOY	Nisshie Oil	Toto	China Light
	alfisks 1,340 +36 d kki Kasgo Bt 1,640 +70 likki kasgo Bt 1,670 +10 likki kas 653 +14 alicyo las 700 +8	Kyrita Matter 1,630 440 Kyrocra 3,850 440 Kyrocra 3,850 440 Kyrotra Shirys 339 -11 Kyrotari 990 420 Kyrotra Hakko 990 420 Kyrota Hakko 990 420 Kyrota El Powter 2,400 440		Inject Assent Loss	Cross Harbour 17.90 +0.10 Dally Farm lett 11.90 +0.30 Evergo 3.17 -0.55 Great Eagle 3.55 -0.10
Da	i Minoné Pitanitat 1.1263 +629	Kyosra Hakko 990 450 Kyusho El Poeter 2,400 - 440 . Lion Corp 615 -1. Long Terni Crefit 920 41	Ompress - 315 - 35 Onbayesh-Gerni 540 415 Oil Paper 850 415 Oil Electric 316 - 9	Toyo Tire&Rab 400 +4 Toyo Tirt & Birg 850 5 Tirebalin Chain Itaa 467 -6 Tirebalin Chain Itaa 363 -7	Greet Eagle
04	i Nippon Print 1 300 +60	Maeda Coro 925 +5	Okuma Corp 865 +25	UBE Inds	HSBC
Da Da	Table 1 ame	Makita Corp 1,730 +10	Olympus	Victor UVC) 710 -8 Wassel 845 +11	HK & Ching Gas 15.50 +0.20 HK & Ching Gas 15.50 +0.20 HK & Ching Gas 22.10 +0.40
De	na St	Marui 1,040 +45 Maruichi Steri 1,660 +10 M'shira El Ind 1,100 +20	Otentra-Cami Bos -20 Olympus 1,050 -20 Olympus 1,050 -20 Olympus 1,020 Omron Corp 1,020 One Pharm 5,344 -11 One Pharm 5,340 +10 One of the Corp 1,040 Orient Corp 7,04 +1 Orient Corp 2,040 +1 Oxata Gas 453 47	Yamaha Corp	HK Electric
Eb	sara Corp	M'shita El Wk 920 +23 M'shita Koto 1,760 +70	0rix Corp	Yamanouchi 2570 +90 Yamato Kogyo 1290 -20	HK Telecom
Fa Fo	aki Gileo	Media Motor Corp 425 -5		Yamato Roggo 950 +5 Yamato Rinesport 950 +5 Yamataki Baking . 1,950 +20	Hysan Dev
Fo Fo	281 Glass	Mercian Corn	Resours 424 +9 Ricch 594 +17 Royal 1040 +10 Ryobi 406 +5	Yamazaki Baking 1,950 +20 Yamazaki Baking 1,950 +20 Yamada Fire	Jardine Math 53 -0.50 Jardine Strategic 23,70 +0.10 Kowloos Motor 9.30 -0.05 Mandarin Orlect 7,80 +0.25
Fa Fa	µ̃ Fire & Marine 715 -49 µ̃ Heavy and 340 +10 µ̃ Splosting 579 49	Minetta Carrers 320 Minest Horse 1060 -10 Minest Horse 2260 +60	Ryobi	Yokohama (Bank) 1,030 +38 Yokohama Rubber 557 +14 Yomiuri Land 780 -10	Manuaria of real 200
Fa Fa		M'bishi Corp 850 +5 M'bishi Elec 459 +6 M'bishi Impir 886 +3	Sankyo	Yoshitonai Pharm 810 +25 Yuasa Corp 665 +12	Shaw Bros
Fu	ilitsu, 527 rukawa Elect 417 +14	M*bish Bk. 2,250 +50 M*sish Elec	Sankyo 2330 -10 Sanrio 1060 +60 Sanrio Bank 1,540 +50 Sanrio Bank 1,540 +50 Sanrio Bank 81 +25 Sanrio Electric 370 +6 Sanyo Electric 460 +8 Sanporo Bress 460 +8 Secon 5,400 +70 Seltro Railway 2,210 -60 Seltro Transport 1,360 +20 Seltro Frond Sys 680 -6 Seltro Transport 1,360 +20 Seltro Frond Sys 680 -6 Seltro Transport 1,170 +50	Zexel Corp	Sen Hung Kal Co 3.58 -0.05 Swire Pacific A 32.75 Swire Pacific 8 5.30 -0.10
Ge	n Sektys	M bishi Marertala 425 +6 M bishi O11 887 +8 M bishi Paper 553 +12	Sapporo Breus 948 +6 Secon	Nevenher 25 Arct5 + er - AWA 0.90 -0.03	What Holdings 11 0 -0.40 What Holdings 17 -0.20 Wing On Co 9.90 -0.20
160	mze	Mr bishi Prochem 643 —19 Mr bishi Plantica 502 —2 Nr bishi Bayos 329 +7	Seitru Raliway 2,210 -60 Seino Transport 1 360 +20 Seiyo Food Sys 680 -6	Aberfoyle 3.50 +0.05	Wing 0e Co 9.90 -0.20 Wissor Ind 11,40 +0.20 World Int I 8.15 -0.15
Ha Ha	unkyu Coro 536 -3 unshin Ei Riwy . 400 +3 useka 570 -5 utori Selko 1,070 -10	M 'bibbi, Praper 553	Seign Food Sys 680		MALAYRA
	select	Mitsoboski Belting 451 Mitsui Co 602 +3 Mitsui Eng Ship 372 -1	Seven-Eleven 6,950 +110	April Gas Light 2.80 +0.11 April Nat Inds 1.44 -0.01 BHP 11.56 +0.22	November 25 MYR + or -
His	rose Electric 3,620 -30 roshima (Bank) 620 -10 tachi 703 -1	Mitsul Facosta 934 +19 Mitsul Marior 827 +10 Mitsul Mag & Sm 482 +2	Shikoku Elect Pwr 2,180 -40 Shimizu Corp 915 +20 Shin-Etsu Chem 1510 +10	BTR Nylex 246 +0.02 Soral 2.66 +0.04 Bosg'ville Copper 0.47 +0.01	Malayan Banking . 9.65m -0.25 Malayan Utd Ind 2.74 +0.06
HII	tachi Cable 532 -13 tachi Credit 1,160 +60 tachi Keti 790 +5	Nitsul Mag & Sm 482 +2 Mitsul Osk Like 363 +5 Mitsul Petchen 538 -7 Mitsul Soko 674 +14	Shin	Bridge Oil	Multi Parpose 2.67 -0.11 Public Bank 1.57 +0.02 Sine Darby 4.54 -0.02
HI	Lachi Mareli 1,590 i-46 Lachi Mareli 760 Lachi Sales 444 +4	Mitsui Toatsu 364 +7 Mitsui Trō.8k 815 +15 Mitsukoshi 755	Shokusan Jutaku 522 —3 Showa Aleminium 428 +4 Showa Deako 270 Showa Elec Wire 515 +16	Burns Philip	SINGAPORE
Hel	tachi Zosen 519 -3	Mitsumi Elec 932 +22 5	1410 410		Movember 25 SS + oz =
Ho	funda (1 Par 2 260 -40 ada Meter 1 290 +40 ada Meter 1 290 +40 ada Meter 426 +4	Mizum Sporting 997 49 Mochida Pharta 2,930 -30 Morinaga Milk 650 -6 Mort Selki 1,750 Murata Manufact . 1,910 -30	Annual Street Sec. 1, 270 430 Sec. 1, 270 430 Sec. 1, 270 430 Sec. 1, 270 450 Sec. 1, 276 46 Sec. 1, 276 47 48 Sec. 1, 276 47 47 47 47 47 47 47 47 47 47 47 47 47	Coca Cola Amatii 7.55 Coles Myer 4.52 -0.09 Comalco	DBS
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lka	ru Chemical	19814 00-4 400 19	amiltomo Cement 539 —11 andkomo Chemicai 484 — 44 amiltomo Corp 795 —48	FAI Insurances 0.46 13	0C8C 11 10 +0.10 0UB 4.50 5 pore Air Free 15.80 +0.10
	nt	NIX Spring 497 79 NKK Corp 248 44 NGK Corp 565 45 NSK 515 420 ITM Toyo Bearing 465 4 Nachi Fujiroshi 406 45 Nagasa 990 -30 Nagasa Railread 455 Nagasa Railread 455 Nagasa Railread 455	emitomo Elect 863 +22 emitomo Heavy 408 =3	Fosters Brewing 1,29 -0.03	Straits Trading 3.02 +0.04
(20)	tan 2,220 -60 Hura Sangro 357 -1 zr Motors 274 +9	hTM Toyo Bearing 465 -4 Nachi Fujinoshi 405 +5 Nagasakiya 990 -30 Nagasa	amptone Marine 849 +4 amptone Marine 849 +4 amptone Metal Mar. 285 +7 amptone Matal Mar. 2714 +14	GIO Australia 2.01 +0.01	Tat Lee Bank 3.12 008 6.50
Ita	chu 449 +12 ham Foods 800 -2 man & Co 97 -1	Nagose	mentione Light at	Hardie LD 248 -0.02 Highlands Gold 0.93 -0.02 ICI Asst 5.30 40.07	Price deta supplied by Telekurs.
ito lui	Tran & Co	Nichi	ozuki Motor 805	Kidston Gold 1.44 M.O.	NOTES — Prices on this page are as gooted on the individual exchanges and are mostly last trades prices. (u)
120	41172 1.350 .	Nibon Nosan 404 +10 1 Kihon Parkerizing - 670 -10 1	DK Csrp 3,440 -40 alsel Corp 559 +10 alsel Corp 2,040 +10 alse Plann 2,040 +10 alse Plann 444 -10	MIN	and are mostly last traded prices. (U) manallable. # Dealings suspended. xd Ex dividend. xc Ex scrip issue. xr Ex

ROSSWORD

_	CK MARKET	7000 Coputalog 57 56 66 1500 Correl Sys 52 21 12 114 -2 1150 Correl Sys 52 21 1					
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		7000 Coputalog 57 56 56	_	•	1		-
	TORONTO 3:15 pm November 25	500 ConcanDey 375 0375 375			31 100 Sc	ectreRe 500	495 496 -5
	Quotations in cents unless marked \$				180100 Se	ous Hos 394 see Car 3334	
	900 Abikibi Pr \$131 ₂ 131 ₈ 131 ₂ +1 ₆	2000 Denison A 25 27 27 10000 Denison 361 ₉ 51 ₉ 51 ₉	34400 Mackenzie 551 ₄ 4.5		6200 Se 2100 She	ars Can 35%; Michael Az \$37 o	d5 ¹ 2
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١	11100 Browner A \$13\2 13\2 13\3 89700 Brownerster 28 26 27	23900 Guene (18 45 445 -10 34000 Granoes 180 155 160	1000 Northania 65 6	6 66	1000 UM	Domind \$10 kg	104 104 74 74
١	2010 BC Tel \$20% Mile 20% mile 2500 Bruncor \$18% 19% 19% +%	2500 GrW Lifeco \$15\frac{1}{6} 15\frac{1}{2} 15\frac{1}{6} 15\frac{1}{2} 15\frac{1}{2} 15\frac{1}{2} 200 Graff Color R 450 6400 410 -30	2300 Nove Corp 89 01 2300 Nove OF 951 61	87 +1 ₀	153000 Vio 34200 WY	eroy Re 554 Spest E S174	17 17 la —La
1	2300 Brunswick % \$8 4 6 4 8 4				2100 Wei	105 Geo 534 1 ₂ C B uS15 1 ₂	154 1512
1	11100 CAE Ind. \$5% 5% 6% 57800 Cambior \$11% 11½ 11%	1000 HarrisSt A 25-1 6-1 5 1700 Hawker Sid \$21-2 21 21-4 4-4			1 - No vote	ig rights or restr	icled voting right
١	1800 Cembridge \$12 1112 12 +5g 2000 Cemeco \$1615 1615 1615 +14	34700 Hunde Gate : \$7% 67% 7% -% 500 Hollinger : \$10% 10% 10% -%	9800 Pagerien A > 280 28	0 280 -15		MONTRE	AL
J	1900 C'bell Res 40 det 40 2840 CanhapBit \$28 ¹ 2 28 ¹ 4 28 ¹ 4 -1	2800 Horne Oli 515-2 15-2 15-2 34700 Horneam 58 5 8 4 4 4 800 Horneauths 54 5 5 5 4	600 Ploseer Mt. 8	15% %	3:	15 pm Novei	mber 25
1	9000 Can Octoid \$267, 267, 267, +4, 567800 Can Pag \$15 143, 143, +3,	24200 HudsomsBay \$28 d25 % 28 %	44600 Poco Pet 465 45	D 480	131200 Sor	nbeder# \$114 d	10% 10% -%
. [21500 Can'Time \$17-4 17-4 17-4 18-4	10900 imp Cli x \$43 4 42 5 42 5 +0.68	7000 Power Fin. 321% 212 3400 Gubsor A r. \$1830 163	2 21%	18600 Car 33700 Car	mbior \$11 ⁴ 9 simp Bit \$28 ³ 2 Harrond : \$13	11 ¹ 2 11 ¹ 2 26 4 26 4
1	17200 Can Util A \$21 Mile 20% 5200 Can Util 8 \$20% 20% 20% +1% 2500 CanGeniev x \$28% 20% 20% +1%				100 Cust 33400 Ces	Marconi : \$13 candon : \$6 ¹ 2	613 13 61 61 -4
١	9600 Canamax 28 25 25 -2	GEEG INSURVITION \$23 \(\frac{1}{4} \) (\$23 \(23 \) 23 \(\frac{1}{4} \) 800 Invest Grp \$22 \(\frac{1}{4} \) 23 \(\frac{1}{4} \) 23 \(\frac{1}{4} \) 250 \$250 \(\frac{1}{4} \) 250 250 \(\frac{1}{4} \)	394400 Rayrook 39% 9% 6100 Rayrook 39% 9% 1500 Reed Stan \$33 3	75 -3 95 +4	5900 Don	alfrika A baTreka	64 64
l	1900 Carter \$25 ¹ 2 25 ¹ 4 25 ¹ 4 - ¹ 4 32500 CaPeForest \$24 ¹ 4 24 24 - ¹ 4		500 Reitman S \$17 T			deanlini Sisi _a	121 ₆ 121 ₉ 81 ₆ 81 ₉
١	9800 Cara Op 480 486 468 200 Cescades 88 ³ s 83s 6 ³ s 1000 Celaness 841 41 41	11800 Jannock 812 ¹ 2 12 ¹ 3 12 ¹ 2 1180 KerrAddis 216 ¹ 4 18 ¹ 4 18 ¹ 4	106300 Repap Ent 245 24 106300 Rio Algora \$164 164	D 268 +6	4	MON A # \$16 2	1812 1812
1	1000 Colleges 641 41 41 29800 Critri Cap 4 62 21/2 6400 Cinega Cela 225 220 22010	21200 Labett \$287, 281, 281, -1, 187400 Lap Minks x \$71, 7	132700 RegentCon8 \$13 ¹ 2 13 ³ 100 Rothmans \$95 \$ 53600 Roys/BitCon \$23 ³ 4 28 ³	5 96	4100 Tel	egiobe 515% : ks. 67%	13 ¹ 9 13 ¹ 4 + ¹ 9 7 ¹ 9 7 ¹ 1 ¹ 4
١	800 Craf Rd A 470 470 486	200 Laterge \$17 17 17 17 18 18500 Lateraw A 511 101 11 +14 192100 Lateraw B 811 101 102 +14	129900 Ryl Oak Ma 179 17: 186500 RylTrustee 265 d25	176 -6	400 Vide	poirce x \$15% 12,844,200 above	16 ¹ 9 16 ¹ 4 + ¹ 6
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l	24 23 20 16 helsetrials 3245,70 3223,04 3227,36 3209	HIGH LOW HIGH LOW	25 AUSTRALIA	24	23 20	HIGH	LOW
Ī	Here Beat 102.31 102.12 102.15 102.1	CIE (9/10) (1/6/92) (2/7/32)	All Ordinaries CL/1/909 1459. All Minkey CL/1/909 584.		446.4 14201 505.2 565.3	1684.50 (22/5) 726.80 (3/7)	1357.20 (16/11) 545.40 (16/11)
1	Transport. 1387.34 1495.40 1359.95 1354	71 1467 68 1204.40 1532.01 12.32	ARISTRIA Credt Akties (30/12/80 314-5		22.09 322.29	468.57 (24/2)	201.41.03/00
1	Unimules 218.20 218.64 219.02 218.5	99 225.59 200.74 236.23 10.50 (3/1) (8/4) (2/1/90) (8/4/32)	Trades Index (2/1/91) 768.9		78.57 779.79	1099.43 (24/2)	P85 AP (17/8)
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ł	STANDARD AND POOR'S Composite: 427.59 425.12 426.65 425.6	427.50 394.50 427.59 4,40	FRANCE CAC General CR/12/81) 461.4	451.47 4	60.01 459.78	555 93 02/50	40,70 (7/10)
l	Industrials 301.57 498.50 300.68 496.2	01 427.59 394.50 427.59 4.40 (2471.1) 6846 (2471.1) 6846 (2471.1) 6846 (2471.1) 201.32 (1471.1) 3.62 (1471.1) 3.62 (1471.1) 3.62 (1471.1)	CAC 49 GL/12/877 17/03/1	1720.61 12	74:77 1724.18	2077年以前	1617 64 CUM
ı	Fireactal 36.45 36.23 36.21 36.0	0.449 6846 0.449790 0.116320 2 38.45 32.40 38.45 8.64 0.4711) 6840 (24/11/92) 0./10/74)	FAZ Akties G1/12/580 599.9 Opmorrhank G1/12/539 1AVS.		07.22 606.76 717.0 1713.8	725.25 (25/5) 20(3.80 (25/5)	565,41 (12/10) 1594,60 (12/10)
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l	MASDAQ Composite 645.94 638,84 642.60 MR.S	57 645.94 547.84 645.94 54.87 CAVILL CENS CAVILLED CIVIDITE	RELAND SEQ Grand (4/1/88) 1195.9	1386 1	33aJ 1134.11	1440 27 117111	1094.86 (19/10)
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ı			ITALY Bases Gare, Irus, (1977) 446.8		459.07	551.54 6421	354 93 CLA/9s
١		.17 3.20 3.15	NIB Grount (2/1/12) 446.9 NIB Grount (2/1/12) 878.1 JAPAN	877.0	459.07 908.0 902.0	551_54 6421 1084_00 5420	354 93 (JA/9) 676,00 (JA/9)
	Nov 18 No	.17	Heat See, No. (1972) 446.5 MIB Second (20,762) 878.1 JAPAN 17302.0 Tolyo S. (Tolyo) 4/1,665 1294.1/	17096.09 1281.99	457.07 908.0 902.0 to 17033.60 to 1276.91	5A1.54 0421 1084.08 5422 23001.18 0413 1763 43 14413	254 93 (16/9) 676,00 (16/9) 14309 41 (18/8) 11/02/50 (16/8)
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	NEW YORK ACTIVE STOCKS Species Charge Change	.17 3.20 3.15 rv 11 Nov 4 year ago (approx.) 2.45 2.89 2.67 7.72 27.31 22.04	Lamb	877.0 1. 170%.09 1. 1261.99 1. 1613.24 1. 642.08 4 286.2 1. 191.7	459.07 908.0 902.0 to 17033.60 to 1276.91 to 1807.18 43.79 642.60 266.7 287.3	501.54 642 1084.06 642 2801.18 641 1765-63 641 2494.55 6411 466.55 5411	254 93 (14/9) 5/8,00 (14/9) 14309 41 (18/8) 1102-50 (14/8) 1502-77 (19/8) 5/44,43 (14/1) 274 00 (8/2)
	NEW YORK ACTIVE STOCKS Tuesday Iraded price on day These Utilities 8,919,400 421 - 3	17 3.20 3.15 3.	Heater State 1477/20 144.8 168.0 167.8 178.0 178	17796.09 1241.99 1633.24 1622.05 4 286.2 194.7	494.07 902.0 12703.60 1270.91 1270.	551.54 4.27 108s.00 672 2891.18 (s/11 1763 43 (s/11) 2699.18 (s/11) 460.35 (s/11) 314.90 (9%) 215.50 (26/5)	754 95 (14/9) 695,00 (14/9) 14309 41 (14/9) 1102-50 (16/9) 1302-77 (14/9) 546,43 (14/1) 274 00 (8/1) 189,70 (25/6)
	Nov 18	17 3.20 3.15	Heater State Heater State	1 170% 09 1 1261.99 1 1613.24 1 642.08 4 7 286.2 1 196.7 1 614.31 6	49.07 908.0 902.0 1276.91 1276.91 1276.91 1276.91 1276.91 1276.91 1276.91 142.69 142.69 149.0 149.4	531.59 e421 106.00 5(2) 2001.15 6(1) 1763 6 6(1) 209.05 6(1) 440.05 6(1) 334.90 (96) 20.50 (26,6) 772.74 (16,6)	254 95 CLAPS 698.00 CLAPS 1450 91 CLAPS 1100 50 CLAPS 1100 50 CLAPS 1502 77 CLAPS 598.43 CLAPU 274 00 CLAPS 1104 70 CLAPS 122 43 CLAPS
	Nov 18	17 3.20 3.15	Heater State Heater State	1 877.0 1 17096.09 1 1281.99 1 1613.24 1 642.08 4 7 286.2 1 198.7 1 1291.86 12 1 173.9	49.07 908.0 902.0 1908.6 1276.91 1276.91 1277.18 1277.18 1279.19 142.69 143.40	531.59 e422 1055.09 5472 2500.1.18 0471 1763 63 0471 2609.25 0471 314.90 690 20.30 2046 772.74 0365 1360.95 01,61 414.99 22/70 1327.00 021/70	254 95 (14/9) 698.00 (14/9) 14309 41 (14/9) 1102 50 (14/9) 274 00 (14/9) 274 00 (14/9) 274 00 (14/9) 274 00 (14/9) 150 43 (25/6) 1003.01 (17/9) 151.41 (21/100) 744.00 (10/11)
	Nov 18	Nov 4 Year ago (approx.)	Hams Same, the CH772 444,8 Mill Second (21,472)	1 17796.09 1 281.99 1 181.34 1 642.00 4 286.2 1 191.7 1 614.31 6 1 1291.46 12 372.47 11 1 173.9 4076.0 4	49.07 908.0 902.0 62 17633.60 62 1276.91 62 1267.18 49.79 642.60 286.7 297.3 193.0 193.4 16.89 628.90 99.57 1303.63 7188 370.43 765.0 798.0	551.59 6422 105.30 5423 2590.1.18 0433 1763 65 8433 2690.55 8433 344.90 6946 25.50 2665 772.74 0.843 1550.95 01,63 448.99 6243 157.00 6243 448.99 6243	254 15 (14/9) 150,00 (14/9) 14509 41 (14/0) 1102-50 (14/0) 1502-77 (14/0) 544,43 (14/1) 274 00 (12/1) 159,43 (24/0) 1083-81 (17/3) 151,41 (21/10) 744,00 (14/10)
	Nov 18	Nov 4 Year ago (approx.)	Manual Sance, Int. (1972)	17096.09 1281.99 1613.24 642.86 4 286.2 198.7 614.31 6 1291.88 12 372.47 1 1779 4 4876.0 4 435.85 6	49.07 900.0 49.07 902.0 49.07 1276.91 1276.9	551.59 6422 2090.1.18 04/11 1763 43 94/11 2699.25 94/11 464.25 25/12 314.90 6943 25.50 25/53 772.74 0.843 1580.95 01/61 1587.00 (21/11) 4689.05 (4)44 471.48 (8)72	254 15 (14/9) 14509 41 (14/9) 1102 50 (14/9) 1102 50 (14/9) 546.43 (14/1) 274 00 (22/9) 552 43 (25/6) 1053.91 (12/7) 151.41 (21/10) 744.00 (14/10) 459.00 (14/10)
	Nov 18 No	17 3.20 3.15 11 Nov 4 year ago (approx.) 2.65 2.69 2.67 7.72 27.31 22.04 TRADING ACTIVITY 1 Volume	Heater State Heater State	1 877.0 1 17096.09 1 1241.99 1 613.24 1 442.08 4 422.08 1 442.08 1 1291.46 1 1291.46 1 1291.46 1 1291.46 1 1291.46 1 4076.0 4076.	49.07 909.0 902.0 1276.31.6 1276.31.6 1276.31.6 1276.31.6 1276.31.6 1276.31.6 1276.31.6 1303.43 14.89 628.90 199.97 1303.43 171.88 370.95 171.88 370.95 186.0 4778.0 186.0 433.25 12.04 212.75	551.59 6422 1065.09 6423 1260.118 6413 1763 67 8413 1763 67 8413 2699.25 8413 314.90 6984 25.50 6265 772.74 0263 1580.95 0145 484.99 621/13 1527.60 021/13 4840.09 6842 493.48 6822 266.51 028/23	254 15 (14/9) 6/94.00 (14/9) 11/02.50 (14/9) 11/02.50 (14/9) 11/02.50 (14/9) 11/02.77 (14/9) 274 00 (14/1) 11/97 (22/9) 274 00 (14/1) 11/97 (22/9) 259 43 (25/6) 11/03.01 (12/1) 25/0.00 (14/1) 25/0.00 (
	Nov 18	Nov 4 Year ago (approx.)	Main Sept Main Mary Main Main Main Mary Main Ma	1 877.0 1 17096.09 1 1241.99 1 1241.99 1 1241.99 1 1241.99 4 122.98 1 1241.86 1 1291.86 1	49.07 49.07 902.0 1276.91 1276.91 1276.91 1276.91 1276.91 1276.91 1276.91 1276.91 1276.0 1276	551.59 6422 1061.09 5425 20901.18 6413 1763 67 6413 1763 67 6413 2090.85 6413 314.90 6963 225.30 6265 772.74 0363 1590.95 01463 484.99 621/3 1527.60 631/3 484.99 621/3 487.40 6872 266.31 63872	254 15 (14/9) 695.00 (14/9) 14359 41 (14/9) 1106.50 (14/9) 1502.77 (14/9) 274 00 (22/9) 1502.78 (14/1) 274 00 (22/9) 1502.43 (22/9) 1503.61 (12/7) 1502.40 (14/10) 2745.00 (14/10) 459.07 (22/9) 179.46 (5/10) 639.00 (3/10)
	Nov 18	Nov 4 Year ago (approx.)	Hams Same, the CH772 HAMS	17096.09 1241.99 1613.24 442.85 4 286.2 194.7 614.31 6 1291.86 12 372.47 1 4576.0 4 455.85 6 210.22 2	49.07 909.0 902.0 1276.31.6 1276.31.6 1276.31.6 1276.31.6 1276.31.6 1276.31.6 1276.31.6 1303.43 14.89 628.90 199.97 1303.43 171.88 370.95 171.88 370.95 186.0 4778.0 186.0 433.25 12.04 212.75	551.59 6422 1065.09 6423 1260.118 6413 1763 67 8413 1763 67 8413 2699.25 8413 314.90 6984 25.50 6265 772.74 0263 1580.95 0145 484.99 621/13 1527.60 021/13 4840.09 6842 493.48 6822 266.51 028/23	254 15 (14/9) 6/94.00 (14/9) 11/02.50 (14/9) 11/02.50 (14/9) 11/02.50 (14/9) 11/02.77 (14/9) 274 00 (14/1) 11/97 (22/9) 274 00 (14/1) 11/97 (22/9) 259 43 (25/6) 11/03.01 (12/1) 25/0.00 (14/1) 25/0.00 (
	Nov 18	No. 1992 No.	Manual Sunch Int. (1972)	1 877.0 17096.09 1241.99 1613.24 442.08 4 422.08 4 422.08 1 1291.46 1 1291.46 1 1291.46 1 1291.46 1 291.46 1 291.4	49.07 900.0 902.0 62 17033.60 62 1276.91 62 1276.91 62 1276.91 62 1276.91 193.0 193.4 16.89 628.90 99.57 1303.63 765.0 769.0 99.64 4078.0 99.44 633.93 12.04 212.75 94.8 961.8	551.59 6422 2090.1.18 0411 1763 63 9411 1763 63 9411 2697.85 9411 314.90 6944 25.50 25453 772.74 0.843 1580.95 01.60 1587.00 01.70 4687.00 6444 461.40 6822 264.31 68423 1014.50 01.73	254 15 CL/90 14509 41 CL/90 1102 50 CL/90 1102 50 CL/90 546 43 CL/10 274 00 CL/10 1502 43 CL/90 552 43 CL/90 1514 1 CL/100 744 00 CL/91 459 87 CL/90 179 46 CL/90
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	Nov 18	117 3.20 3.15 11	Image Imag	17796.09 1281.99 1281.99 1613.24 642.98 642.98 642.98 108.7 614.31 627.47 1779 4676.0 407.85 624.3	49.07 900.0 42 17053.60 42 1276.91 42 1267.18 43.79 642.60 296.7 287.3 199.0 199.4 16.89 628.90 99.57 1303.63 774.0 99.57 1303.63 774.0 99.57 1303.63 11.88 370.93 12.04 212.75 84.9 801.8 827.7 630.7 851. 3774.33 75 67 671.72 864.9 467.4	351.59 6-22 1061.09 5/2 2001.18 6-(1) 1763 67 6-(1) 1763 67 6-(1) 1763 67 6-(1) 2091.85 6-(1) 314.90 79-(1) 20.50 50 50-(5) 772.74 0.8(5) 1590.95 01.(6) 484.99 621/0 487.48 6972 266.31 GB/22 1014.30 01.(3) 868.49 62.69 201.53 00.(1) 868.49 62.69 201.53 00.(1) 868.49 62.69 201.53 00.(1)	254 15 CLAPS 695.00 CLAPS 1.4369 43 CLAPS 1.106.50 CLAPS 1.106.50 CLAPS 274 00 CLAPS 274 00 CLAPS 274 00 CLAPS 274 00 CLAPS 275 43 CLAPS 275 43 CLAPS 1.063.81 CLAPS 1.063.
	Nov 18	117 3.20 3.15 11	Manual Sunch List, 1977 MANUAL Sunch List, 1977 MANUAL Sunch List, 1977 MANUAL Sunch List, 1972 MANUAL SUNCh List,	1 877.0 17096.09 1281.99 1281.99 1613.24 642.08 642.08 642.08 1081.7 641.31 651.31 677.47 1779 4676.0 465.85 661.3 1667.3 166.4 166.4 166.4 166.4 166.4 166.6 166.	49.07 49.07 902.0 1276.91 1276	531.59 6-22 106.00 5/2 2001.18 6-10 1763 47 6-10 1763 47 6-10 2091.85 6-10 314.90 6-10 20.30 52-55 772.74 58-51 1590.95 51-10 48-75 6-10 48-75 6-10 48	254 15 Claffe 695.00 Claffe 1109.50 Claffe 1109.50 Claffe 1109.50 Claffe 1109.50 Claffe 1502.77 Claffe 596.63 Claffe 1209.63 C
	Nov 18	17 3.20 3.15 18 19 19 19 19 19 19 19	Manual Same, Int. (1979)	1 877.0 17096.09 1281.99 1281.99 1613.24 642.08 642.08 642.08 1081.7 641.31 651.31 677.47 1779 4676.0 465.85 661.3 1667.3 166.4 166.4 166.4 166.4 166.4 166.6 166.	49.07 49.07 902.0 1276.91 1276	531.59 6-22 106.00 5/2 2001.18 6-10 1763 47 6-10 1763 47 6-10 2091.85 6-10 314.90 6-10 20.30 52-55 772.74 58-51 1590.95 51-10 48-75 6-10 48-75 6-10 48	254 15 Claffe 695.00 Claffe 1109.50 Claffe 1109.50 Claffe 1109.50 Claffe 1109.50 Claffe 1502.77 Claffe 596.63 Claffe 1209.63 C
	Nov 18	17 3.20 3.15 18 19 19 19 19 19 19 19	Manual Supplies	1 877.0 1 17096.09 1 1241.99 1 1241.99 1 1613.24 1 442.98 4 422.98 1 194.7 1 1291.88 1	49.07 490.0	351.59 6-22 1051.09 6-72 20011.18 6-71 1763 6-7 8-71 1763 6-7 8-71 2091.25 8-71 314.90 6-84 20.50 6-65 772.74 0.8-53 1590.95 0.1-51 1527.60 01.73 486.99 02.71 1527.60 01.73 486.90 01.73	254 15 Claffe 655.00 Claffe 1102.50 Claffe 1102.50 Claffe 1102.50 Claffe 1102.50 Claffe 1102.50 Claffe 274 00 Claffe 1274 00 Claffe 1275 00 Claffe
	Nov 18	17 3.20 3.15 18 19 19 19 19 19 19 19	Manual Sunch List, 1977 MANUAL Sunch List, 1977 MANUAL Sunch List, 1977 MANUAL Sunch List, 1972 MANUAL SUNCh List,	1 877.0 1 17096.09 1 1241.99 1 1241.99 1 1613.24 1 442.98 4 422.98 1 194.7 1 1291.88 1	49.07 490.0	351.59 6-22 1051.09 6-72 20011.18 6-71 1763 6-7 8-71 1763 6-7 8-71 2091.25 8-71 314.90 6-84 20.50 6-65 772.74 0.8-53 1590.95 0.1-51 1527.60 01.73 486.99 02.71 1527.60 01.73 486.90 01.73	254 15 Claffe 655.00 Claffe 1102.50 Claffe 1102.50 Claffe 1102.50 Claffe 1102.50 Claffe 1102.50 Claffe 274 00 Claffe 1274 00 Claffe 1275 00 Claffe

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| 1.66 | 2.5 | 1.7 | 1.4 | 1.4 | 1.4 | 1.4 | 1.4 | 1.4 | 1.4 | 1.4 | 1.5 | 1.5 | 1.5 | 1.5 | 1.5 | 1.5 | 1.5 | 1.5 | 1.5 | 1.5 | 1.5 | 1.5 | 1.5 | 1.5 | 1.5 | 1.5 | 1.5 | 1.5 | 1.5 | 1.5 | 1.5 | 1.5 | 1.5 | 1.5 | 1.5 | 1.5 | 1.5 | 1.5 | 1.5 | 1.5 | 1.5 | 1.5 | 1.5 | 1.5 | 1.5 | 1.5 | 1.5 | 1.5 | 1.5 | 1.5 | 1.5 | 1.5 | 1.5 | 1.5 | 1.5 | 1.5 | 1.5 | 1.5 | 1.5 | 1.5 | 1.5 | 1.5 | 1.5 | 1.5 | 1.5 | 1.5 | 1.5 | 1.5 | 1.5 | 1.5 | 1.5 | 1.5 | 1.5 | 1.5 | 1.5 | 1.5 | 1.5 | 1.5 | 1.5 | 1.5 | 1.5 | 1.5 | 1.5 | 1.5 | 1.5 | 1.5 | 1.5 | 1.5 | 1.5 | 1.5 | 1.5 | 1.5 | 1.5 | 1.5 | 1.5 | 1.5 | 1.5 | 1.5 | 1.5 | 1.5 | 1.5 | 1.5 | 1.5 | 1.5 | 1.5 | 1.5 | 1.5 | 1.5 | 1.5 | 1.5 | 1.5 | 1.5 | 1.5 | 1.5 | 1.5 | 1.5 | 1.5 | 1.5 | 1.5 | 1.5 | 1.5 | 1.5 | 1.5 | 1.5 | 1.5 | 1.5 | 1.5 | 1.5 | 1.5 | 1.5 | 1.5 | 1.5 | 1.5 | 1.5 | 1.5 | 1.5 | 1.5 | 1.5 | 1.5 | 1.5 | 1.5 | 1.5 | 1.5 | 1.5 | 1.5 | 1.5 | 1.5 | 1.5 | 1.5 | 1.5 | 1.5 | 1.5 | 1.5 | 1.5 | 1.5 | 1.5 | 1.5 | 1.5 | 1.5 | 1.5 | 1.5 | 1.5 | 1.5 | 1.5 | 1.5 | 1.5 | 1.5 | 1.5 | 1.5 | 1.5 | 1.5 | 1.5 | 1.5 | 1.5 | 1.5 | 1.5 | 1.5 | 1.5 | 1.5 | 1.5 | 1.5 | 1.5 | 1.5 | 1.5 | 1.5 | 1.5 | 1.5 | 1.5 | 1.5 | 1.5 | 1.5 | 1.5 | 1.5 | 1.5 | 1.5 | 1.5 | 1.5 | 1.5 | 1.5 | 1.5 | 1.5 | 1.5 | 1.5 | 1.5 | 1.5 | 1.5 | 1.5 | 1.5 | 1.5 | 1.5 | 1.5 | 1.5 | 1.5 | 1.5 | 1.5 | 1.5 | 1.5 | 1.5 | 1.5 | 1.5 | 1.5 | 1.5 | 1.5 | 1.5 | 1.5 | 1.5 | 1.5 | 1.5 | 1.5 | 1.5 | 1.5 | 1.5 | 1.5 | 1.5 | 1.5 | 1.5 | 1.5 | 1.5 | 1.5 | 1.5 | 1.5 | 1.5 | 1.5 | 1.5 | 1.5 | 1.5 | 1.5 | 1.5 | 1.5 | 1.5 | 1.5 | 1.5 | 1.5 | 1.5 | 1.5 | 1.5 | 1.5 | 1.5 | 1.5 | 1.5 | 1.5 | 1.5 | 1.5 | 1.5 | 1.5 | 1.5 | 1.5 | 1.5 | 1.5 | 1.5 | 1.5 | 1.5 | 1.5 | 1.5 | 1.5 | 1.5 | 1.5 | 1.5 | 1.5 | 1.5 | 1.5 | 1.5 | 1.5 | 1.5 | 1.5 | 1.5 | 1.5 | 1.5 | 1.5 | 1.5 | 1.5 | 1.5 | 1.5 | 1.5 | 1.5 | 1.5 | 1.5 | 1.5 | 1.5 | 1.5 | 1.5 | 1.5 | 1.5 | 1.5 | 1.5 | 1.5 | 1.5 | 1.5 | 1.5 | 1.5 | 1.5 | 1.5 | 1.5 | 1.5 | 1.5 | 1.5 | 1.5 | 1.5 | 1.5 | 1.5 | 1.5 | 1.5 | 1.5 | 1.5 | 1.5 | 1.5 | 1.5 | 1.5 | 1.5 | 1.5 | 1.5 | 1.5 | 1.5 | 1.5 | 1.5 | 1.5 | 1.5 | 1.5 | 1.5 | 1.5

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Second-liners reach another record high

Wall Street

US share prices continued to build on recent gains in the wake of more economic good news, with secondary stocks setting a new record high for the second consecutive day. writes Patrick Harverson in New York.

By 1 pm the Dow Jones Industrial Average was up 18.65 at 3,267.35. Although the Dow is still more than 150 points short of its ail-time peak, the Nasdaq composite rose 1.15 to 647.09, another record for the index. The broadly based Standard & Poor's 500 climbed 1.40 to 428.99, and the American composite index put on 1.40 at 392.93. Turnover on the NYSE was 131m shares by 1 pm, once again remarkably heavy for what is normally one of the quietest weeks of the year. The market is closed today for Thanksgiving. Advances led declines by 947 to 708.

Stocks surged on Tuesday on unexpectedly good economic news, which prompted hopes that the economic recovery, having been disappointingly weak for more than a year, is finally picking up. Yesterday's nothing to dispel that notion.

The most bullish news came from the Commerce Department, which reported that Gross Domestic Product - the best measure of economic - rose by 3.9 per cent in the third quarter of this year, and not by 2.7 per cent as originally estimated last month. The figures surprised analysts, who had been expecting only a modest upward revision of the GDP number.

The day's other good news included a big 9.1 per cent increase in October existing me sales, and the 12,000 drop in the number of people claim-ing state unemployment insurance during the second week of this month. This combined with traditional pre-Thanksgiving Day buying, and share

advanced across all

Among individual stocks. blue-chips and cyclicals continued to benefit from strong demand. International Paper climbed \$1 to \$63%. General Electric added \$\% at \$83\%. IBM firmed \$% at \$65%, and Westinghouse, which has fluctuated up and down recently following the announcement of a major restructuring, rose \$1% to \$12%, aided by a ratings upgrade from the broking

house. PaineWebber. Berlitz International soared \$3% to \$21 on news of an amended merger pact with Fukutake Publishing of Japan which has reduced the cash consideration to stockholders from \$21.62 a share to \$19.50. Gap Stores fell \$11/2 to \$361/2 in turnover of 1.3m shares after the broking house, Goldman Sachs, removed the stock from its recommended list.

Fedders dropped \$% to \$5% in busy trading after the equip-ment manufacturing company announced a fourth-quarter loss of 97 cents a share, larger than the 76 cents a share loss recorded a year ago.

The toymaker, Mattel, rose 8% to \$26% on good news about the sales of its highly popular Barbie doll.

TORONTO stocks were slightly firmer at 1 pm, as the TSE 300 Composite index added 1.57 to 3,260.82 in volume of 18.23m shares. Investors continued to focus on Tuesday's sharp rise in Canadian prime rates. Among active stocks, PWA

Corp was 14 cents lower at C81.01.

SOUTH AFRICA OFFSHORE demand for gold

shares sent the gold index up by 25 to 798 despite a lacklus-tre bullion price and a firmer financial rand. The all-share index added 15 to 3,073, while the industrial index dropped

Devaluation keeps attention on Nordic bourses

attract attention following Sweden's currency devaluation and on hopes that Norway would follow suit, writes Our Markets Staff.

STOCKHOLM resumed its upward trend after Tuesday's brief pause as lower credit market vields gave extra impetus to the market. Export-oriented heavy engineering groups, Astra and Ericsson were all in demand. The Affärsvärlden general index rose 24.7 or 2.9 per cent to 866.0 in brisk turnover of SKr1.37bn after SKr916m.

Ericsson B shares jumped SKr9 to 181 in heavy turnover of SKr266m and Astra A advanced by SKr23 to SKr726. OSLO climbed 2.3 per cent on continued devaluation speculation, the all-share index closing 8.04 higher at 354.72 in moder-

ate humover of NKr36601.

Industrial and shipping companies, which would benefit most from a weaker crown boosting their exports; made biggest gains and Norsk Hydro put on NKr3.5 to NKr139.5. HELSINKI rose 5 per cent after the government and trade unions reached an agreement on a dispute over plans to cut jobless benefits and avoided a strike which would have started today. The Hex index closed 40.3 higher at 850.4, banks and finance houses rising by 10.4 per cent.

FRANKFURT barely maintained the improved tone of Tuesday's post-hourse during which Volkswagen made a minor recovery, and the stock closed DM2.50 higher at DM271 yesterday. The DAX index climbed 7.44 to 1,517.72 as turnover eased from DM4.6bn to

Sentiment sank on further consideration of third quarter reports, including VW's, and news that the Bundesbank was keeping its repo rate unchanged at 8.75 per cent weighed further on failing interest rate hopes, described as wishful thinking from

Among other blue chips, Siemens climbed DM7.40 to DM589.50, supported by the view that its profits will remain fairly steady in 1993, in

11-SE Actuaries Share Indices November 25 THE BURDPEAN SERIES Open 18.36 11.06 12.00 13.06 14.09 15.08 Close Hourty changes FT-SE Eurotrack 189 1044.03 1045.92 1046.38 1045.84 1044.28 1043.12 1043.63 1042.55 FT-SE Eurotrack 296 1113.74 1114.39 1114.13 1115.09 1112.99 1111.58 1111.81 1111.41 Nev 23 May 29 1038.38 1110.18 1051.29 1117.40 1038.83 1110.69

Base value 1000 (28/10/90) High/day: 100 - 10/41/92; 200 - 11/6.72 Landstay: 100 - 70/42/50 200 - 1109/37

contrast to Germany industry back to FFr1.85bn. as a whole. Utilities, a conventional defensive sector, were also strong, as Viag gained DM6.70 to DM338.30 and RWE DM5 to DM404.

Steels were weak, and Thyssen dropped another DM3.80 to DM154.90 as expectations of strong results for 1991-92 today continued to recede.

PARIS survived an invasion by firecracker-throwing farmers and trading was dominated by the futures market, which caused the CAC-40 index to jump more than 10 points in the final minutes. The index closed 0.36 higher at 1,730.97 day of 1.705.71. Turnover fell

Eridania-Béghin-Say fell FFT13 to FFT562 in heavy volume of 70,250 shares as some players took the view that the recent Gatt accord between the EC and the US would lead to

Trading in Hachette and Matra resumed after a two-day suspension following the publication of revised merger terms. Hachette dropped FFr10.40 or 10.9 per cent to FFr85 and Matra dropped FFr10.70 or 5.5 Television stocks featured.

with the pay television group, Canal Plus, adding FFr35 to DUBLIN marked the Irish ISEO Overall Index

Ireland

election by extending its climb from its 1992 lows, the ISEQ overall index closing 37.04 or 3.2 per cent higher at 1,193.90 for a four-day gain of 8.6 per

Dealers said that the stock market was in the first phase of a rally on the expectation of a 10 per cent devaluation in the punt, bringing the Irish cur-rency back into line with sterling. Buying was mainly by domestic institutions, and could be expected to enter a

rency realignment, expected within the next few days, takes

MADRID closed moderately higher, boosted by strong gains in Telefonica which closed Pta30 higher at Pta1,125. The general index closed 1.72 igher at 211.94 in turnover of Pta19.6hn, bloated by a Pta6bn put-through in the small security company, Prosegur, at Ptal,755 a share.

MILAN ended flat after an uneventful trading session. The Comit index rose 0.35 to 446.80 in turnover estimated at less than Tuesday's L270bn. Sme remained in the lime-

light, the shares rising L192 to 3.6 per cent to L5,553 and hitting L5,590 later in the session. Among leading stocks, Fiat was fixed L11 higher at L4,461 but slipped to L4,385 after hours while Mediobanca closed L45 down at L13,520.

ZURICH liked the positive start on Wall Street, and the SMI index closed 6.5 up at 1,886,7. Brown Boverl bearers closed SFr10 firmer at SFr3,310

Nikkei average extends winning streak to fifth day

Tokyo

REMARKS by Mr Klichi Miya-zawa, the prime minister, that the government could undertake further public works projects for fiscal 1993 sent the Nikkei average higher for the fifth consecutive trading day, the longest winning streak since October last year, sorites Emiko Terazono in Tokyo.

The Nikkei rose 205.92 to 17,302.01. After a day's low of 17,025.98 in the morning on arbitrage selling, buying by public funds and institutional nvestors lifted the index to a high of 17,303.01 in the after

Volume was little changed at 200m shares against 194m. Advances led declines by 856 to 321 with 153 unchanged. The Topix index of all first section stocks rose 12.25 to 1,294.14 and the ISE/Nikkei 50 index fell

Public funds and domestic institutional investors were en buying actively. Traders said that some investors had bought on the assumption that the active trading by public funds was prompted by finan-

Banks were higher on buy-ing by public funds. Industrial Bank of Japan rose Y10 to Y2,420 and Mitsubishi Bank gained Y60 to Y2,260. Banks had been weak on fears that US-based hedge funds were looking to sell the shares short. Ms Kathy Matsui, strategist at Barclays de Zoete Wedd, said thatforeign bedge fund traders were moving away from the Tokyo market due to the recent lack of volatility in

Dealers traded Aids-related shares actively. Hitachi Chemical, the most active issue of the day, rose Y6 to Y966. However, SS Pharmaceutical fell Y40 to

Gajoen Kanko, the hotel gainer of the day and jumped Y33 to Y180. Traders said the rise was technical since the share had been heavily sold after the company's auditor accused the company of window-dressing its interim earn-

ings. The company amended its earnings report last week. NEC recovered Y16 to Y650 on buying by public funds. However, other leading electricals were weak on profit-taking, with Hitachi down Y1 to Y703 and Fujitsu retreating Y8

to Y527. Nomura Securities fell Y10 to Y1,420 on reports of credit downgrades by Moody's, the credit rating agency. However, Nikko Securities remained unchanged at Y640 and Daiwa Securities gained Y1 to Y840. in Osaka, the OSE average gained 105.89 to 18,481.46 in volume of 20m shares. Nintendo.

the video game maker, rose

Y300 to Y10,500.

AUSTRALIA and New Zealand continued their recent run against a background of mixed AUSTRALIA was pulled off

the day's high on profit-taking in the afternoon. After climbing to a high of 1,463.8, the All Ordinaries index fell back to close 9.1 higher at 1,459.2 in turnover of A\$291m. Westpac closed 8 cents

higher at A\$2.98 amid ongoing speculation that a mystery buyer is attempting to purchase a large stake. Coles Myer fell 9 cents to-A\$4.52 after it adjourned its

annual meeting on Tuesday, pending clarification of the group's accounts. NEW ZRALAND Daished a bullish session fractionally short of the day's high as the

NZSE-40 index rose 25.59 or 1.7

high turnover of NZ\$57m. BANGKOK closed broadly lower in low volume as a Bt10bn rescue fund pooled by brokers failed to start support

buying. The SET Index lost 12.10 or 1.4 per cent to 847.33 in low turnover of Bt3.4bn. Bang-kok Bank fell Bt1 to Bt91, Thai Farmers Bank Bt8 to Bt668 and Bangkok Land Bt3 to Bt100. HONG KONG ended lower in volatile but light trading. The Hang Seng index broke above the 6,000 level in the morning but fell back later to close 53.98 lower at 5,918.54. Turnover fell to HK\$2.46bn from HK\$2.52bn SINGAPORE ended mixed

with Malaysian speculative shares accounting for much of the day's trading. The Straits Times Industrial index closed 0.45 higher at 1,419.79 in volume of 129.3m shares, up from

SEOUL slid in lethargic trade mainly due to a persistent sell-off in Kepco, the market's most heavily weighted issue. News that South Korean GNP rose by a real 3.1 per cent in the third quarter, the lowest in the third quarter, the lowest in 11 years, also put pressure on the market. The composite index shed 2.58 to 652.47 in turnover of Won460.45bn after

Kepco lost Won600 to Won22,800 as foreigners showed only modest buying interest after the government's decision on Tuesday to allow direct but limited foreign investment in the company.

TAIWAN was pulled down by late profit-taking and the weighted index closed 13.71 lower at 3,673.51. Turnover was little changed at T\$6.58bn against T\$6.5bn.

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Hualon preferred stock lost T\$2 to T\$74.50 on news that Taiwan's central bank had begun reviewing loans extended by banks to the Hualon group.

ERM influences volume in October

Equity turnover jumped in Italy and Spain, says William Cochrane

ctober saw a decline in bard-currency markets as a home for equity investment funds in Europe. Equity market turnover figures also demonstrate the appeal of markets linked with devaluation prospects, after the partial collapse of the European (KRM) in September.

After a 37 per cent gain in September, turnover at Europe's top eight bourses eased back by 5.7 per cent last in October, says Mr James Cornish at County NatWest Securities, which produces the turnover figures.

over figures.

There were big variations at national level. In Italy, a stiff budget following the lira's devaluation in mid-September and the government's determination to make its financial legislation effective was the key to the equity turnover revival which took it up by 58 per cent on the month, and nearly trebled the figure from a depressed base in August. The view that the Italian prime minister, Mr Giuliano

Amato, is doing a good job and speculation regarding the country's privatisation plans also lifted turnover. With the government giving up control of major companies and reorganisation prospects in the Italian economy, the thought is that Italian minority shareas the companies concerned lose their takeover-proof sta-

Spain has now devalued twice over two months. The process left it with a sharp drop in equity values in Sep-tember and a meagre recovery in October. However, a 3 per cent rise in the Madrid general index has been outdistanced by a 19 per cent gain in equity market turnover - taking

activity to more than double the level of two months earlier. There seems to have been little short-term reward for good fiscal and economic stewardship in the other European equity markets. The French, Swiss and Dutch economies have paid for their hard currencies with high interest

EUROPEAN EQUITIES TURNOVER Monthly total in local currencies (bn) US #bn 1.64 98,85 10,808.00 17,112.00 9.33 97.61 10.69 34.53

rates, an effective revaluation

against their trading partners and the obvious consequences for corporate earnings.
In September, while there may have been some inward investment, international equity business in France, Switzerland and the Nether-

> appreciation. in October, French equity turnover fell by 19.5 per cent; the traditional safe havens, the Netherlands and Switzerland,

by 2.8 and 12.1 per cent respec-tively; and Germany by 9.5 per

month before.

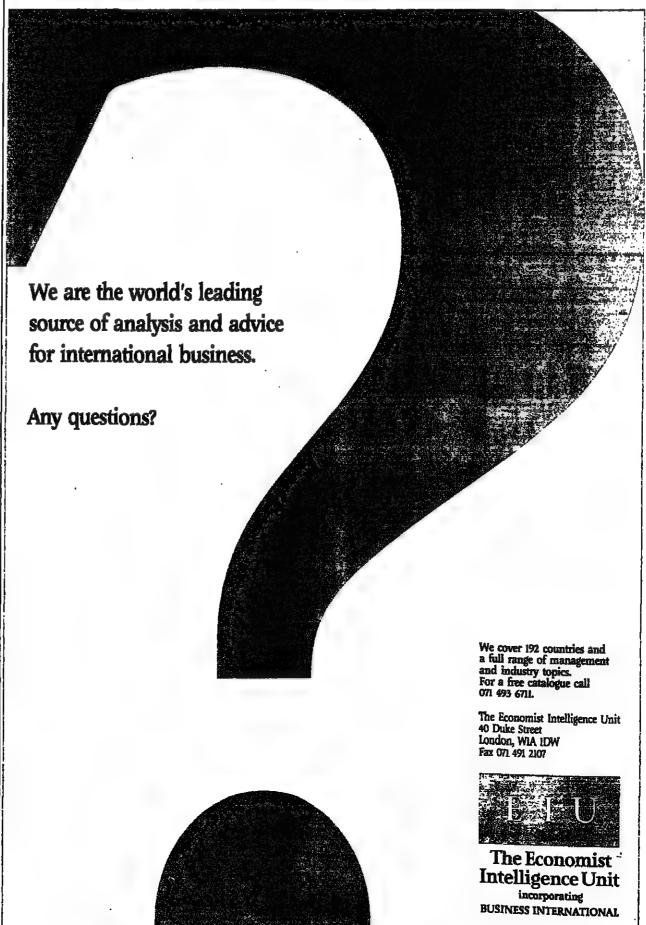
Last month, the efforts which the hard-currency countries had made to stay in line with the D-Mark were overshadowed by the recovery in the dollar. This left them less attractive as a target or as a bome for overseas investment: and Germany was about to sustain the shock of its corporate performance figures in the fourth quarter of 1992.

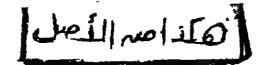
cent after a miserly pick-up a

lands involved divestment out of markets lifted by currency

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NATIONAL AND REGIONAL MARKETS			TUESC	AY HOV	EMBER :	M 1882				ONDAY	HOVEMB	ER 23 19	e2	DOL	LAR NO	X
Figures in parenthoses show number of lines of stock	US Dollar retal	Day's Change	Pound Sterling Index	Yen Index	DM Index	Local Currency Index	Local % chg on day	Gross Div. Yleid	US Dollar Index	Pound Slerling todax	Yun Indes	DM Index	Local Currency Index	1992 High	1992 Low	Year ago (approx)
Australia (68)	115 95	+0.5	113.21	90.96	DG.51	112.79	+05	4.23	115.32	112.59	90.50	96.05	112.25	150,58	105.16	152.99
Austria (19)	138.74	- 1.2	135.46	108.64	175.48	115.13	- 1.6	2.45	140.46	137.14	110,24	116.99	118.97	186.70	138.51	173.06
Belgium (42)	134.89	-0.1	131.70	105.81	112.20	109.61	-0.1	5.62	135,05	131.85	105.87	112.48	109.74	159.27	134,41	125.66
Canada (113)	111.84	-0.3	109.20	87.73	03.09	104.31	+0.0	3.53	112.13	109.48	87.99	93.38	104.29	142.18	111.38	137.26
Denmark (34)	181 70	-2.4	177,41	142.54	151.24	154.33	-20	1,77	186.14	181.74	146.08	155.03	157.41	273.94	181,70	258.55
Figland (15)	67.17	+ 3.1	65.58	52.69	55 91	72.24	+3.3	1.95	85.12	63,58	51.11	54,24	69.91	89.80	52.84	78.54
Franco (99)	140.46	+ 2.6	137.14	110.18	116.90	119,97	+2.7	3.76	136,90	133.69	107.46	114.03	116,79	168.75	136.93	144.02
Germany (64)	103.31	-1.2	100,87	B1.06	85.99	85.99	-1.2	2.67	104.52	102.05	82.03	07.05	57.05	129.89	102.51	115.14
Hong Kong (53)	242.33	+ 1.8	236.60	190.09	201.71	240.71	+1.8	3.74	238.01	232,38	186.78	198.24	236.43	262.28	176.38	173.63
Ireland (16)	128.02	~ 0.4	124,99	100.43	106.56	110,50	-0.1	4.96	128.57	125,53	100.90	107.08	110.57	173.71	122.98	182.46
Italy (77)	56 87	- 3.1	45.SZ	44.61	47.33	59,01	- 3.1	3.52	58.72	57.33	48.05	48.90	60.89	80.86	47.47	72.67
Japan (472)	100.53	+0.4	101.14	81.2 6	86.23	81 26	+0.3	1,04	103.19	100.75	80,98	85.95	80.98	140,95	17.27	135.23
Malaysia (69)	276.28	-04	269.75	216.72	229.96	268.78	- 0.3	2,45	277,38	270.82	217.67	231,02	269.64	282,42	212,49	206.45
Mexico (18)	1567.72	+ 3.0	1550,65	1929.81	1304.00	5344,45	+3.2	1.12	1521.77	1485.79	1194,25	1287.45	5179,50	1789.77	1105.84	1313,45
Netherland (25)	148 81	+0.1	145.29	116.74	123.87	122.38	+ 0.0	4.65	148.70	145,19	116.70	123,85	122,34	169.70	147,86	147.43
New Zealand (13)	40.34	+ 1.1	39.59	31.05	33.58	41.58	+ 1.3	5.47	39,92	38.97	51.33	33.25	41,05	48.52	37,39	49.10
Norway (22)	132.98	- 1.5	123.84	104,32	110.63	118.68	-0.7	2.04	134.99	131,80	105.94	112.44	119.46	192.95	129.05	174,80
Singapore (38)	194 53	-0.3	189.93	152,60	161.91	148.52	~0.3	2.25	195, 10	190,49	153.11	162,49	147.00	229.63	179.65	207.55
South Africa (60)	134.21	+ 0.0	131.03	105.28	111.70	147.04	+0.5	3.49	134.27	131.10	108.37	111,83	148.37	263.60	134.21	271.68
Spain (48)	113.32	+ 0.0	110.64	88.90	94.32	99.24	-0.5	6.05	113.29	110.60	88.90	94,34	99.76	161.72	107.10	148.09
Sweden (31)	163.05	-0.9	159.19	127.91	135.72	162.56	-0.7	2.41	164.52	160,63	129.11	137.03	163.73	200.28	149.69	171.61
Switzerland (60)	103,32	-0.5	100.88	81.06	86 01	91.99	-0.7	2.32	103.86	101.40	81.51	00.51	92.65	122.37	95.99	97.24
United Kingdom (227)	164.58	±0.1	160.69	129.09	136.98	160.69	+0.1	4.57	164.38	160.49	128.99	136,90	160.48	200.07	161.86	177.74
	174.83	+0.6	170.69	137.15	145.53	174.83	+0.6	2.91	173.80	189.69	138.40	144.75	173.80	174.83	100.92	153.71
Europe (779)	131.31	+0.0	128.20	103.01	109.30	119.19	-0.1	3.95	131.36	128.25	103.09	109.41	119.25	156.88	131.31	142.20
Nordic (102)	145.42	- 1.3	141.98	114.07	121.04	131.61	- 1.0	2.19	147.33	143.84	115.82	122.71	132.93	188.52	141.24	176.77
Pacific Basin (713)	106.52	+0.5	105.95	85.13	90.33	86.92	+0.4	1.38	108.03	105.40	84.75	89.98	86.56	141.97	93.70	135.50
Euro - Pacific (1492)	117.74	+0.2	114,95	92.35	97.99	99.91	+0,2	2.54	117.47	114.69	92.18	97.83	III).70	145.21	113,80	139,11
North America (635) .	170.53	+06	100,89	134.10	142.20	170.05	+ 0.6	2.93	189,06	165.98	133.41	141.60	169.09	170.93	165.70	152.62
Europe Ex UK (552)	111.33	-0.2	108,70	87.35	92.69	98.71	- 0.2	3,50	111.51	1001.77	87.82	92.89	96.88	132.98	111.33	120.64
Pacific Ex Japan (241)	156.95	+0.9	153.24	123.14	130.65	144.80	+0.9	5.84	155.61	151.93	122.14	129,62	143.57	175.31	149.00	140.05
World Ex. US (1683)	118 61	+0.2	115.80	53.05	98.73	101.85	+0.2	2,56	118.32	115.52	92.86	98.55	101.61	146.91	115.99	141.19
World Ex UK (1978)	132,98	+0.4	130.01	105 11	111.53	120.67	+0.4	2.50	133.42	130.26	104.71	111.13	120.17	150.53	127.21	141.18
World Ex. So. Al. (2145).	136 76	+0.4	133.54	107 31	113.06	123.96	+0.4	2.71	138.24	133.02	105.93	113.48	123,48	153.05	130.04	143.50
World Ex. Japan (1733)	155.38	+0.4	151 70	121 90	129.35	149.21	+ 0.4	3.29	154.77	151.11	121.47	128.93	148.64	165.40	151.83	150.58
Wond Ex Japan (1/33)	100.00	- 0.4		121 00	160.00					191.11		120,50		104,40	101183	150.30
The World Index (2205) .	138.64	+0.4	133.41	107.19	113.74	124.22	+0.4	2.71	136.11	132.89	106.82	113.37	123.74	153.70	130.66	144.36
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The bottom line: how Reuters made the news

Ian Hargreaves on the remarkable history of an institution and its visionary founder

NYONE WHO knows Reuters a little will be aware of two things: its obsession with speed and accuracy and the sometimes melodramatic schisms between its general newsgathering and commer-

It is pleasant, therefore, to have this history confirm that it was more or less so from the beginning. By the time that Julius Reuter, third son of the chief rabbl of Cassel, launched his first news service in Paris in 1849, he already had behind him several years' experience in his uncle's bank in

No doubt it was the revolutionary atmosphere of Paris in 1848 that excited Reuter's imagination and led him into a formative alliance with Sigismund Englander, an anarchist, freelance diplomst and scribbler. But from the very beginning, the news sheet which Reuter sent from Paris to Germany was crammed with Paris Bourse prices, as well as gossip and accounts of proceedings in the national assembly. The

The book for

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in former Yugoslavia.

Mar Mars Mars May College

THE POWER OF NEWS: THE HISTORY OF REUTERS by Donald Read Oxford University Press, £20,

432 pages cial and political information

has informed the Reuters

business ever since. Donald Read says his main theme in this book, which is to be followed by two more detailed volumes covering the same story, is "the working (or otherwise) of the Reuter news tradition." How did it begin? How free is it from hias?

Fortunately, he does not leave out, although he treats less fully and less thoughtfully, what some will think the more interesting story: how did a German-founded telegraphic news agency turn into a central commun cations corridor of the British Empire, before surviving the stagnation and brawling of post-war Fleet Street to emerge as a leading provider of electronic information to

to your success

can put to

FINANCIALTIME

Business Survival

Although an official history, the book does not hesitate to challenge Reuter's heavy reliance through most of its history on funding and favours from the British gov-But Reuter's early success after a series of false starts

on the continent, was very much in the sphere of economic news. Shortly after the opening of the cross-Channel telegraph cable, he established himself in the City, selling information on continental markets to the London stock exchange and sending telegraphic messages for his London

e established a continental network of information channels, using telegraph, mail, steamship and pigeon and developed an ambitious series of alliances with other information agencies across the world, securing cartels whenever he could. At first, he was excluded

from selling information to newspapers by the haughtiess of The Times, but the proliferation of newspapers which followed the repeal of newspaper stamp duty in 1855 created the conditions for Reuter to prosper. Until his retirement in

1878, Julius Reuter applied to his business his gifts of vision, organisation, determination and salesmanship. He was also constantly alert to new technology, making early use of wireless, for



Englander was by this time chief of the London editorial bureau, from which position he was still insisting to Julius Renter's successor in 1886 that Reuter journalists must be hommes politiques rather than mere reporters. At the height of the Brit-

ish Empire, this Renter-Englander bland of shrewd efficiency and wordliness was a potent, profitable mix. Queen Victoria read her Reuter telegrams, vouchsafing to Disraeli that Reuter was one "who generally knows." When Reuter died at his villa in Nice in 1899, he left a solid, if not stupendous, estate.

Under the leadership of his less gifted son, Baron Her-bert, Reuters at first rode the full tide of imperial great-ness, but also made mis-

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The Ugly Japanese ...

Building sales in Europe

Tim Congdon's reflections

The innovative head of Hambro ...

Ethics and the investor

Recovery, Mexican-style

The appeal of Moggonomics

diversification into banking. Weakened financially as

Errone slithered towards the 1914-18 war. Reuters found its expenses rising and its revenue stagnating. A long-standing alliance of interests with the British Foreign Office turned, on certainly more than one occasion, to secret payments

selling Reuters into the collective ownership of the British press. With the growth of the great American agencies. Reuters was now in an intensely competitive busi-Jones's autocratic regime saw some improvements in Reuter's range of reporting and growth in the by now Cinderella commercial ser-

Between the wars Reuters had, in Sir Roderick Jones, another leader of great forcefulness. It was Jones who, in 1926, started the process of

vices, but there was no postimperial vision and no understanding of the deadli ness of any embrace between newsman and government minister. It was eventually the exposure of yet another secret deal between Reuters and the Foreign Office that led to Jones's resignation in

between the squabbling Brit-ish and colonial newspapers which now owned Reuters provided a certain kind of curity, but it was hardly likely to nurture dynamic management and growth. It also tended to buoy the spirits of those within Reuters who were more interested in general news than business. As Derek Jameson, later to be editor of the Daily Express, is quoted here as telling a hapless commercial service colleague: "Sorry, cock. They've just formed their 29th postwar govern-ment in Italy. No room for

But that could not stop the black ink from business information flowing even

■ Turn to Page 2

New Books from The Free Press & Lexington Books

Kids as Customers A Handbook of Marketing to Children

James U. McNeal, Lexington Books 0-669-27627-8-825.95 'Any marketer whose products are eaten, worn, used or bought by kids must read this book" Cheri Sterman, Director, Birmey & Smith Inc., maker of Crayola Crayons

"...a most read for all companies looking to increase market share by targetting children and their families." Steve Cariston, Walt Disney TV "A bible for all children's marketers." Helen Boehm, Fox Chil-

Intelligent Enterprise

Restructuring for Industrial Compalitiveness
James Brian Quinn, The Free Press 0-02-925615-1 £17.95 goes beyond providing a brilliant analysis of what firms (of all stripes) are becoming. Quinn also gives you a running start toward figuring ou how to deal with the redefined enterprise, how to manage "intellect" - the basis for virtually all of tomorrow's added value." Tom Peters

Relevance Regained

From Top-Down Control to Bottom-Up Empowerment H. Thomas Johnson, The Free Press 0-02-916555-5 £17.95 This outstanding work will be of tremendous value to managers It provides a whole new frame of reference focused on what they

care most about - competitive advantage." Steven C. Wheelwright, co-author, Revolutionizing Product Development and Dynamic Manufacturing (The Free Press) "Johnson's prescriptions for sharp course corrections are right on target." Richard J. Schonberger, author, Building a chain of Customers (The Free Press)

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Weekend FT okery to Madonna 's' books of the year



Brussels

attacked

over cost

of waste

and fraud

By Lionel Barber in Brussel

THE European Commission is

weakly managed, has poor

accounting controls, and its mis-

judgments have cost European

Community taxpayers tens of

millions of pounds, according to a report published by the Court

of Auditors yesterday. The EC financial watchdog's

1,100 page report criticises the Commission for wasting money in fisheries policy, programmes

to widen sexual equality, aid to eastern Europe and the former

Soviet Union, and through extra

expenses for travel-conscious members of the European Parlia-

Its release comes as member

states prepare for a showdown today in Brussels over new Brit-

ish proposals on the EC budget.

Mr Jacques Delors, European

ncrease'

2 Ecul5bn to Ecul2.25bn be British plans. But UK stressed yesterday that ald amount to a substanease in funding compared 2 1988-02 budget period. British package envisages mirol over internal and trative expenditure, and vase in external spending. g aid for eastern Europe. sould be no real increase cultural spending, which to rule out any compendeal to pay off French s in return for Paris ag the recently negotiated a deal with the US.

UK budget plan, Page 2



over who should pay to the fire-damaged Wind-te may have led to the announced yesterday.

Continued on Page 20 age for taxmen, Page 11

Commission president, has aiready called for the annual EC budget to be raised by just under a third over the next five to seven years. The UK and Germany, which doubt the need for such rises, will find plenty of ammunition in the court's report identifying several areas where mismanager and fraud are endemic. · Subsidies for the olive oil sector have risen almost threefold to Ecul.774m (\$2.17m) stace 1985 even though there is often no proof that many of the producers "The system continues to be unreliable, even though the Commission has continued to tinker with it for more than 20 years, the report says. Special support for beef and veal producers has risen more than sixfold to Ecu334.9m since 1987. But there is no common system for checking eligibility, and the payments encourage producconsumption is falling. The EC is paying wine grow ers to improve the quality of 40 per cent vines, while handing out subsiiles to convert wine for indus-

trial use or to destroy surplus The court also criticised Operation Phare, an EC aid programme

for eastern Europe and the for-

Continued on Page 20

Off prices: World oil prices fell to a seven-month low as prospects of an Opec agreement to limit oil output to below 25.0m barrels a day appeared shaky after more inconclusive talks in Vienna.

De Klerk timetable: South African president

F.W. de Klerk said the country should be ready

to hold all-race elections no later than April 1994

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and an interim government of national unity should be in place before the end of that year. Relief convoy gets through: A United Nations relief convoy reached the beleaguered Moslem town of Gorazde after being delayed by a mine explosion. Speaking in Germany, Lady Thatcher, former UK prime minister, condemned

\$2.6bn for Brazilian river clean-up: The Brazilian state of São Paulo plans to begin a \$2.6hn clean-up of the Tiete River, after agreement by the InterAmerican Development Bank to provide

European countries for failing to stop the turnoll

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support over Gatt farm deal

Production editor: Andrew Anderso

By David Buchen and

FRENCH MINISTERS CHIPPENS confidence yesterday that EC partners would raily to their position on the draft Gatt farm accord, following Paris's explicit threat to veto the deal. As negotiators on the General

ent on Tariffs and Trade resumed work on wider trade Issues in Geneva, French prime minister Mr Pierre Bérégovoy also said that France's veto threat on the agricultural agree-ment with Washington was "not intended to paralyse negotiations" in the world trade talks.

"I think we will convince our partners before resorting to a veto," said Mrs Elisabeth Guigon, France's EC affairs ministers. We will keep fighting and I think we have some good cards to play," she said, adding that "we have recorded some understanding for our position" from several southern European countries, and German chancellor Hel-

She also said it was "important to recognise what Frenchmen"

such as Mr Jacques Delors, president of the European Commission, were doing to help France. Mr Ray MacSharry, EC farm commissioner, urged states blocking a Gatt deal to drop their opposition and set to work explaining the beneficial sides of

no accord. "Those who risk bringing about a trade war, and prevent the opportunities for increased trade, prosperity and jobs which a Gatt deal will bring, bear a heavy responsibility," he said. "It is time for Europes' governments to show leadership and unity of

Mr Bruno Durieux, the trade minister, claimed that France had already reaped "half the beneficial effect" of its veto weapon simply by brandishing it so pub-

All French ministers were yesterday sticking closely to Mr Beregovoy's words that France would only image a veto once a EC legal text on the Gatt farm deal was put in front of it. All, too, pointed out that such a text might not appear for some time. Significantly, French industrithat the government may have overdone its veto threat. Mr Ernest-Antoine Seillière, vice president of the Patronat employers federation, said a French veto would be "greatly damaging to French companies". The French economy, he said, should not be made hostage to the interests of French farmers whose entire turnover was less than the business generated abroad by five of France's biggest industrial

By contrast, French farm unions expressed their satisfac-tion at the tough line taken by the government in Wednesday's parliamentary debate. In Brussels, the Con

after examining the US-EC farm trade agreement, yesterday issued a document detailing its case that the deal was compatible Mr Arthur Dunkel, Gatt director-general, reopened negotiations in Geneva with the aim of achieving a "political agreement"

French fury, Page 2

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Gatt regime may outlive French revolution

By David Buchan in Paris

FRANCE'S explosion of fury on Wednesday, inside and out-side the parliamentary walls of the Palais-Bourbon, was a moment of maximum heat and minimum light in the country's reaction to the BC's draft farm deal with the US.

Maximum heat, because MPs were giving their first reaction to the Gatt deal in a televised dehate under extra-mural pressure from several thousand protesting farmers. Minimum light, because MPs were at that point still in the dark about the details of the Washington accord and of the European Commission's judgment on it.

An outpouring of emotion about the need to preserve the French rural way of life from attack by American agri-business - uncluttered by technicalities about the precise extent of that attack - was just what the government wanted, and why it rushed the debate onto parliament's

Equally important was to veto early and loudly. As Libération commented vesterday. resort to the Luxembourg compromise is like nuclear deterrence. "As with the atomic bomb, one has to talk about it as much as possible so as never to have to resort to it," the newspaper said. Mr Bruno Durieux, the French trade minister, claimed yesterday that having brandished the veto threat, "we have already benefrightening partners in the EC

majority for its parliamentary declaration, complaining that the European Commission had "gone beyond" its Council of Ministers mandate in striking the farm deal in Washington and calling for an urgent EC Paris "will confirm that it will veto any draft agreement contrary to France's fundamental

Prime Minister Pierre Bérégovoy had hoped for unanimous backing. But, because the declaration was cast in the nature of a motion of confidence in the government, the opposition, strong-armed by the RPR Gaullists, voted pretty

Yet, Mr Bérégovoy's anti-Gatt tactics were scarcely undermined by this. For the opposition said they wanted the government to take even tougher action, demanding immediate use of France's veto and a re-opening of BC negotia-tions with the US. The prime minister refused to narrow his room for manoeuvre to this extent. Better still from his viewpoint, the CNJA young farmers' union bridled at the opposition's divisive tactics and threatened to take it out on them at next March's parliamentary elections. Mr Jacques Chirac, the RPR president, sought yesterday to limit any electoral damage from this. A post-March conservative gov-ernment, he said, "will take on, if need be, a European crisis by vetoing a policy or concessions to the Americans which do not



Land army: Farmers find a riot policeman blocking access to an American restaurant in Bordeaux

set on a collision course with its EC partners over Gatt? Certainly, that was on Wednesday to want the world to think. But any crisis scenario has to take account of three variables: The imetable. The French prime minister was very careful to say that France would use its veto "at all stages of the legal text [on the Gatt farm deal] is presented to it". That

yesterday asked the British presidency for a jumbo meeting of EC foreign and farm sters as soon as possible to dismuss the matter.

But even if the UK agrees to such a meeting, there would not be on the table any legal text enshrining the Washing-ton deal, with its 21 per cent cuts in subsidised EC farm exports and restraint on oilwith the presidency - Britain for the next six weeks and Denmark for the six months thereafter. "Now that all the world now knows that France will veto the Washington deal it will be up to the British and then the Danish to decide when that veto comes," said a close aide to Mr Jean-Pierre MAllies. France is now busy calling in its cards with poten'Luxembourg compromise' Asserting a country's right

compromise", has political force, particularly now with the EC's stress on subsidiarity, David Buchan writes. But it has no formal legal

appear in the Treaty of Rome or subsequent treaty

Its name derives from the statement made by France's ministers when, after a six-month boycott, they returned to Council sessions in Luxembourg in 1966. The France's five partners, asserted that a country could veto an EC proposal if its "very important interests are

Its use, declining in recent years, has largely been confined to farm legislation Germany has invoked it successfully, and British

tial allies; it has even reminded Spain of its role in rounding up Basque terrorists on the Paris hopes it can count on Latin support from the south, and on specific farm sector anxieties in northern states like Denmark and the Netherlands. This lies behind France's request for farm ministers to join their foreign affairs counterparts in a jumbo Gatt session. But key to these

of Chancellor Helmut Kohl. Germany's backing was invoked by Mr Bérégovoy on Wednesday and by Mrs Elisa-beth Guigou, France's EC minister, yesterday.

The German chancellor is clearly wavering on the fence. This week he told the Bundes tag he hoped for French approval of the Gatt deal, but called for understanding of "our French friends' situation". President François Mitterrand, away this week in the Middle East, is reserving his persuasion for the Franco-German summit on December 3-4. ■ Compensation. For the moment, the talk in Paris is all of principle in refusing the Gatt deal, not of pay-offs for

accepting it. But the French Agriculture Ministry will in the next few weeks be trawling again through the Gatt deal and the CAP reform for discrepancies between the two, and studying the Gatt deal's impact not only on France but on the other 11 EC countries

It may, in the process, be able to foster enough discon-tent with the existing CAP reform to get a revision of last May's EC accords.

The chances of "a reform of the reform" is not very promising, Mr Soisson concedes. But there is a formula which would suit France - extra EC income support for its small southern farmers, offset financially by an even bigger cut in EC cereal intervention prices which few farmers in the Community outside the Paris basin could

France's **business** chiefs in warning

By William Dawkins in Paris

FRENCH employers yesterday warned that a veto of the proposed US-EC trade accord would "greatly damage" companies' interests, their first official contribution to the heated debate.

A veto could provoke "a very serious" European crisis, "with very important consequences for the future of Europe", said Mr Ernest-Antoine Seillière, chairman of the economics commission of the Patronat employers' group.

industrial employers felt "strong friendship and solidarity" with farmers, but pointed out at the same time that France's general interests in an overall Gatt deal far outweighed farmers' perceived losses, both in terms of eco-nomic activity and jobs. "Nothing opposes us," he argued.

We are struck by the fact with the whole of France's economic interests," Mr Seillière added. Farming generates 3 per cent of French gross domestic product, as against the 20 per cent produced by exports from

The French farm industry's FFr350bn (£42.5bn) annual turnover is less than than the FFr385bn combined overseas turnover of five leading industrial groups, Alcatel Alsthom, Usinor Sacilor, Thomson, Peuggot and Renault, the Patronal calculated. French farm sales are also dwarfed by the FFr500bn per year of sales lost by all countries through counterfeiting of goods, a practice which harms France more than most, and which would be curbed by a general Gatt accord, said the Patronat. It estimated that 70 per cent of counterfaited goods are copies of Franch branch.

Dunkel is reminded

WITH Franch opposition to farm trade reform already clouding the relaunched Uru guay round of global trade negotiations, Japan and South Korea yestarday served notice that they will oppose plans obliging them to open their closed rice markets. Speaking at a meeting of the

top-level Trade Negotiations Committee (TNC), which agreed to work for a "political" conclusion of the six-year-old round by the end of the year Mr Minoru Endo, Japan's chief negotiator, said Tokyo's "diffi-culties" with draft farm trade proposals "must be resolved appropriately". Japan and South Korea have consistently opposed proposals in the Ururules or "final act" that would require all agricultural import

However, Mr Arthur Dunkel, director-general of the General Agreement on Tariffs and Trade (Gatt) and TNC chairman, yesterday played down the risk to the round posed by Tokyo and Seoul. "Perhaps they are reminding public opinion that they are fighting." he said at a news conference.

negotiated as a unity in Gatt. He had no reason to think French objections to the emerging farm trade accord would upset the timetable for

deal struck last week would entail "some minor changes" in the agricultural section of the draft "final act" presented last December, but the basic structure and objectives had not been put in question.

in his remarks to vesterday's TNC, Mr Dunkel appealed for discipline and self-restraint" by all participants in going over the draft "final act" for the last time in the coming weeks and said any changes must be made by consensus.

Commission squares its US deal with CAP

take France's interests into

account". Is France, therefore.

AY MacSHARRY, the rumbustious EC farm commissioner, asserts flatly that the USEC deal on food export subsidies is compatible with the Community's reform of its Common Agricultural Policy.

That compatibility is the crux of the compromise which negotiators hope will pave the way for a world trade agreement in the Uruguay Round under the General Agreement on Tariffs and Trade - and thanks to the publication of yesterday, it is possible to assess Mr MacSharry's argu-ment and the strength of potential objections from

In 10 pages crammed with statistics and EC jargon, the Commission sets out Mr Mac-Sharry's case. Its technical merits were accepted during a meeting of the full Commission on Wednesday after objections by Ms Christiane Scrivener of

The US-EC deal is based on two commitments: the reduction of direct export subsidies by 36 per cent from the average outlay in the period 1986-90; and the reduction of subsidised volume by 21 per cent over the same period. Whether this is compatible with CAP reform turns on whether one accepts assumptions about future production, prices and consumption in a six-year period, starting June 1994

By far the most sensitive area concerns the exportable surplus of cereals. France claims that CAP production cuts will be deeper than foreseen if export volume restraint exceeds 18 per cent. France argues that any figure higher than 18 per cent is unacceptLionel Barber on a Brussels report that seeks to demonstrate their compatibility

deal does not take into account technological advances which spite of land "set saide" under the CAP reform.

The draft EC-US agreement lays down that the volume of cereals that can be exported with export subsidies will be 23,410,000 tonnes at the end of six years, according to the report. Also, food aid will be at least 2.5m, it says.

The crucial question is about likely future production. A worst-case scenario is that a year, with a starting point of 5 tonnes a hectare; this would mean 178.8m tonnes by the end of the century.

internal RC consumption should increase because falling cereal prices will mean the replacement of substitutes such as soya cakes by cereals. Cereals demand should also increase because of a foresee able rise in the production and consumption of white meat such as pork and poultry. This In turn means an expected rise in internal consumption of 12m. tonnes by 1999/2000.

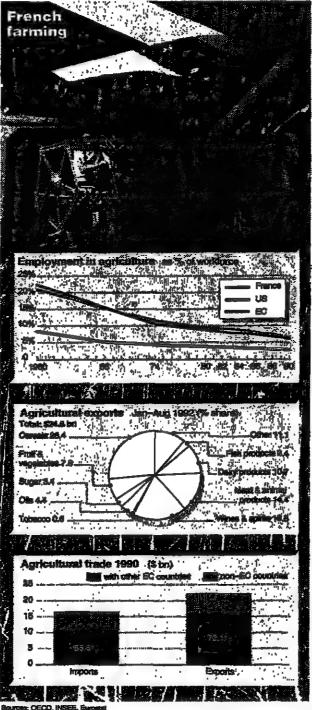
Yet even this assumption of future prices and production is a bit of a gamble, as the report suggests. The most likely outcome is that the exportable surplus will remain within the limits authorised in the draft agreement and be compatible On dairy products, the Commission paper argues there is no problem with butter and skim milk powder; the volumes corresponding to a reduction of 21 per cent in export subsidies are "above the exportable sur-plus" foreseen at the end of the six-year period.

ments to "minimum access" for cheese imports and required cuts in subsidised exports, between 3m and 3.5m tonnes of milk equivalents need to be dealt with. Settling this depends on consumption of cheese increasing by 1-2 per cent, and persuading Spain and Italy to cut milk production by The other serious problem

lies in the beef sector. Because member states watered down CAP reform proposals for cutting beef production last May, the exportable surplus at the above the authorised export volume (817,000 tonnes) by hetween 300,000 to 400,000 tonnes. Already, there are some 1m tonnes of stocks.

The Commission paper argues that the problem of stocks should be dealt with. But it recognises that extra EC money will be needed, possibly in incentives to discourage production. It concludes, rather weakly, that "a combination of the application of these CAP reform measures will enable ments laid down in the draft

But as Mr MacSharry said yesterday, the attraction of the deal is threefold: compensation to farmers under CAP reform will continue under the terms agreed; a "peace clause" with the US provides security; and a favourable agreement on oilseeds has prevented a damag-



Spain troubled by Paris threat

THE French threat to veto the EC-US farm accord has caused concern among the European partners but something close to anguish in Spain. Officials in Madrid, who

need no reminding of Spain's close trading and political imks with France, are shocked by what they view as a veiled threat issued by Mr Pierrs Bérégovoy, the French prime minister, when he addressed the parliament in Parls on Wednesday night

Wednesday night.
Mr Bérégovoy said France
had backed Spain, Portugal,
ireland and Grance when they
sought increased funding that would narrow economic imbalances within the EC and that France therefore counted on the solidarity of these govern-ments when essential French interests were at stake.

torn between its desire for a Gatt agreement, and its fears of discord both within the Community and with the US provoked by the threatened French veto. Spain's discom-fort is made all the more acute because it is counting on French support for an agree-ment on the EC's Delors II package, which includes budgetary provisions for cohesion funds, at the Edinburgh summit next month.

The Spanish government is in a quandary," an EC diplo-mat in Madrid said yesterday. The Spanish Foreign Minis try said Spain saw the EC secord with the US as "very important" and perceived any veto as "extremely serious". Spain has far more to gain than to lose from the compromin became it has myer enbsidised its farming to the extent that France has and

The US-EC farm trade deal has widened divisions within the Dutch farm sector, industry officials said yesterday, Reuter

reports in Amsterdam. Farmers in the Netherlands - the world's third largest agricultural exporter after the US and France - are struggling in vain to find a common stand on an issue that has left

"Cereal producers are against Gait, but market gardeners are strongly in favour, said one farm representative.
Grain farmers and the chees
industry rely on subsidies.

EC in 1986, it has never been a significant beneficiary of the Common Agricultural Policy. France, the recipient of more than 20 per cent of Spanish exports, is nevertheless Spain's main trading partner. is present in strength in sectors ranging from insurance refining and car manufa

The economic ties have moreover been cemented over the years by increasing politi-cal links.

In addition to French backing for expansionary EC bud-gets, the Madrid government has in the past sought close French co-operation in its struggle to contain cross-border Basque terrorism. Lately Madrid has been

counting on France to support funding in North Africa so as to stem the stream of immi-grants. Caught in a web of conflicting interests, Madrid fervently hopes for an EC compromise that will satisfy Mr Beregovoy and save Spain the

Row looms over UK plan to resolve EC budget

Whitehall has its sights on a tough compromise to end the impasse over Community spending, reports Peter Norman

BRITAIN'S proposals for breaking the deadlock over the European Community budget are bound to cause a row when they are presented to community finance and foreign ministers in Brussels

today.

The idea of a "tight and restrictive" package for the EC's future financing is unlikely to win instant friends among the member states lining the Mediterranean Sea. But the proposals, circulated to other governments yesterday as a presidency compromise, do provide for big increases in the transfer of funds to the four poorer community members compared with existing financing arrangements.

It is on this basis that Whitehall hopes for a settlement when EC leaders meet for their next summit in Edinburgh in two weeks' time.

The core of the British proposal is to raise the maximum size of the EC budget - the so-called own resources ceiling - to 1.25 per cent of community gross national product by the end of 1999 from 1.2 per cent

at present. The ceiling would be frozen at the present 1.2 per cent for the three years starting in January, then raised to 1.22 per cent for 1996 and 1997 before being lifted to 1.25 per cent for 1998 and 1999.

Using the Commission's latest assumptions for EC economic growth, this would increase the EC budget, expressed in 1992 prices, to about Ecu79.3bn (£61bn) by 1999 compared with Ecu61.1bn this year. According to UK Treasury figures, the EC budget would increase by an average 3 per cent per year in real terms, compared with about 5 per cent annually over the five years ending this year.

The UK plan is tougher than those advanced by the Commission. The most recent official proposal from Mr Jacques Delors, the Commission president, was for a five-year budget deal that would lift the own resources ceiling to 1.36 per cent of GNP (Ecu81.9bn or £63bn) by the end

More recently, Mr Delors has been suggesting a package to lift the EC's budget to 1.32 per cent of GNP (Ecu83.2bn or £64bn) after seven

But the big selling point from Whitehall's viewpoint is the dou-

bling of so called structural and cohesion funds for Spain, Portugal, Greece and Ireland - the four poorest EC member states - in the next seven years compared with the average of the past five years.

Under the UK plan, the cohesion fund - a new pool of resources first agreed at the Maastricht summit a year ago - would total Ecu12.25bn (at 1992 prices) over the seven year period. Originally Mr Delors proposed Eculobn for five years, increasing this to Ecul5bn over seven years in his later informal

In addition, the UK proposes increases in commitments under the structural funds for poorer EC regions. These funds - covering regional development, the social fund and certain agricultural payments - would rise to Ecu23.8bn by the end of 1999 from Ecul9.4bn at present. Mr Delors' proposal envisaged an increase in the structural funds to Ecu27.7bn after seven years. Britain has also proposed changes to the Community's complex revenue-raising rules that will help the

weaker member states. These envis-

age a reduction in the role played by value added tax-related levies in meeting the community budget in favour of levies linked to the GNP of

The UK plans no change to the present formula for financing farm spending, which is structured gradually to reduce the share of farm spending in the overall EC budget. Whitehall officials believe that the share of farm spending in total EC spending could fall to around 50 per cent by 1999 from 55 per cent at present. Britain wants a review of the so-called agricultural guidelines

But Britain wants changes in other parts of the budget. It has proposed a big increase in the Community's external spending - on programmes such as technical assistance for the new democracies of eastern Europe, the former Soviet Union and humanitarian and disaster aid for Africa - to Ecu5.3bn by 1999 from Ecu3.9bn at present. However, the figure envisaged for 1999 is lower than the Ecu6.1bn put

forward by Mr Delors. Whitehall has taken a big axe to Mr Delors' plans to increase substan-

tially internal spending on programmes such as research and development and trans-European communications networks. It is planned that these should rise no faster than EC GNP over the seven

t the same time, the UK A insists that the EC budget rebate, negotiated by Mrs Margaret (now Lady) Thatcher in 1984 should be subject to "no adverse change" as a result of nego-tiations on the EC's future financ-The rebate, which returns to the

UK 66 per cent of the excess of its contributions to the Community over its receipts, has been worth an average of £2bn a year since it was The UK's determination to keep its

rebate is likely to raise the backles of Community partners such as Germany and the Netherlands, which otherwise could be expected to appland Britain's tough line on overall EC spending.

The presidency compromise is not being put forward as a "take it or leave it offer". Whitehall recognises

Community of 12 nations. But Treasury officials are hoping that the limits to own resources put forward in the budget plan will hold through the difficult negotiations that lie

that it has to achieve consensus in a

They point out that the UK itself recently completed its spending plans for the next three years and managed to hold its planned outlays for 1993-94 within a £244.5bn total that was set a year before. Britain will commend its experience with the Autumn Statement to its community partners.

There will be no question of the community having to declare bankruptcy if there is no agreement on future financing at Edinburgh. The current 1.2 per cent GNP celling will continue indefinitely in the absence

But several other important policies hinge on an agreement, not least the enlargement of the community to include aspiring member states. When Mr Norman Lamont, the chancellor, and Mr Douglas Hurd, the foreign secretary, detail the UK's EC budget plans today. they will make this linkage clear.

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Mr Seillière, a former senior diplomat and member of the French negotiating team in the Kennedy round of Gatt, declined to give an opinion on whether the government should veto the deal, but said: The threat to block the process is not credible." Mr Seillière stressed that

that the reality of agriculture must be put into perspective

all sectors, the Patronat said.

of Far East farm lobby

barriers to be converted into tariffs and reduced over time.

He added that, as far as France was concerned, the EC

concluding the round.

Mr Dunkel said the US-EC

Trade officials hope to com-

plete country schedules on tariff reductions and services liberalisation early in 1993, to catch the March deadline for submitting the pact to the US

هكذاصه الأصل

Firebomb deaths: suspect is questioned by prosecutors

Foreigners 'turn against Germany'

THE RECENT upsurge of racist attacks on foreigners in Germany has caused a "terrible wave of antipathy" against Germany in other countries. according to the president of the highly-respected Goethe

Details of the backlash were published yesterday as Ger-many's chief federal prosecu-tor, Mr Alexander von Stahl, said he was questioning a 25year-old man in north Germany about Monday's firebombing in which a Turkish woman and two girls

He was named as Mr Michael Peters, living in Gudow, only 10km from the town of Mölln, near Lübeck. He was arrested on suspicion of forming a right-wing terrorist group. Mr von Stahl, who has taken

control of the Mölin investigation on the grounds that Monday's attack amounted to a threat to national security, said he was investigating possi-ble involvement of Mr. Peters and 10 known sympathisers in the Mölin attack. They are accused of previously taking part in two arson attacks on hostels housing foreign asylum-seekers in the

area. The German enthorities have been galvanised into action by the deaths, and by accusations of inadequate efforts to clamp down on the wave of right-wing and skinhead attacks on gners in recent months.

Mr Rudolf Seiters, interior minister, is expected tomorrow to announce the banning of at least one neo-Nazi group and a sharp increase in security ser-vices activity against such



About 3,000 protested in Stuttgart on Wednesday night against racist violence. The central banner reads 'silence = acquiescence'

Yesterday's evidence from the Goethe Institute shows that the attacks have already had a dramatic effect on the country's international reputa-

Mr Horst Hanischfeger, the general secretary of the organi-sation, which provides courses in German language and cul-

that registrations had been most drastically affected in Asia in South Korea, for examsuggested that some of the pie, they had dropped by 30 per cent. Overall there had been a drop of 10 per cent, undoubt-elly influenced by fears of foreigners of being exposed to potential attack on coming to The German media have

Frankfurter Allgemeine Zeitung suggested in an article from Rome that the Italian media were guilty of "Goebbels-style journalism" in exaggerating the right-wing

blame should be put on sensa-tional reporting of the attacks. For example, the conservative

widespread recognition that the German political establishment has failed to concentrate on stopping the attacks, and has become bogged down in an interminable debate on how to control the influx of asylumseekers from southern and eastern Europe which is expected to reach 500,000 this year.

Bank ready to aid European growth which can lend up to half a

THE European investment Bank is ready to take on a bigger role in financing infra-structure projects in the EC if asked to by European politi-cians, its president, Mr Ernst-Gunther Bröder, said yester-

He emphasised, however, that it would only take on pro-jects that made economic sense, adding that the bank has recently strengthened its credit appraisal methods. He also warned that it would

take "a year or two" from the time a project was brought to the bank to when money was paid out.

Mr Bröder's comments, made at a London briefing, follow suggestions from other EIB officials in recent days that the bank would look askance if asked to take a leading role in any emergency growth package to stimulate economic

activity in Europe.
"As far as the bank is concerned, we would be prepared to get involved in any scheme to appraise projects," Mr Bröder said. "If asked, we would increase the speed of financing. We are ready to do

He added that the bank,

project's costs, waits for proposals to be brought to it by member states. Of the blg infrastructure projects mentioned in recent days as a way of stimulating growth, he said: "They are all projects we had on our desks before."

The EIB uses only about half its capital base to support current projects, leaving capacity for substantial extra lending. Given the backing of European member states and its track record, there is no limit on its ability to borrow in the inter-national capital markets, said Mr Broder.

He added that the bank would consider in some cases issuing guarantees to commercial banks to back their loans. rather than lending directly

• The KIB is prepared to pro-vide up to £100m (\$152m) towards building the Jubilee Line underground extension to London's docklands, officials

suggested yesterday. The bank, which has already lent £100m to Olympia & York, developer of the Canary Wharf project, said it was willing to back the extension to ensure Canary Wharf's future.

The bank would lend only to support private backers of the

Denmark plans spending

By Mangaret Dollay

boost

THE DANISH government has announced an expansionary budget programme for 1993. stressing job creation and investment in infrastructure.

The announcement follows long negotiations between the partners in the coalition government and other centre perties. The programme is sup-ported by all mainstream parties representing 85 per cent of the seats in parliament, including the Social Demo-crats, Denmark's biggest party. Formal passage of the budget bill is expected next month.

Prime Minister Poul Schlüter's Conservative Party has had to make substantial concessions in its efforts to reduce unemployment and other wel-

The Social Democrats, in particular, had criticised the government's original budget plans, outlined in August, for not giving enough stress to

creating jobs. The agreement between six of Denmark's eight parties was also hastened by a desire to put on a show of economic unity after last week's devalua-tion of the Swedish krona.

The government has agreed to find an extra DKr500m (\$81m) for construction projects, including road building, railways, sewerage and hous-ing. It says this should create at least 25,000 jobs.

However, the minister of finance, Mr Henning Dyre-mose, said he would still be able to reduce the budget deflcit from the latest forecast of DKr40bn for 1992, which is DKrighn more than hadgeted. Mr Dyremose forecast that the economy would grow by 2 per cent in 1993 compared with 1 per cent in 1992.

 Party officials said attacks on the Danish currency following last week's devaluation of the krona in Sweden had pressured negotiators to reach a swift deal, Reuter adds.

Mr Dyremose told a news conference that effective devaluations in Sweden, Spain, Portugal, Italy, Britain and Finland would help to cut inflation further through lower import prices.

The Fanancial Times (Europe) Ltd
Published by The Financial Times
(Europe) GmbH. Frankfurt Branch,
Nibelungenplatz 3, 6006
Frankfurt-am-Main 1 Telephone 49 69
156850; Fax 49 69 5964481; Telex
416193. Represented by E. Hugo,
Managng Director. Printer: DVM
GmbH-Hürriyet International, 6078
Neu-Isenburg 4. Responsible editor;
Richard Lumbert, Financial Times
London SEI 9HL. The Financial Times
Lud. 1992.

Registered office: Number One, Southwark Bridge, London SEI 9HL. Company incorporated under the laws of England and Wales. Chairman: D.E.P. Palmer. Main shareholders: The Financial Times Limited, The Financial News Limited, Pubhahing director: J. Rolley, 168 Rue de Rivoli, 75044 Paris Cedes 01. Tel: [01] 4297 0621; Fax: [01] 4297 0629. Editor: Richard Limbert. Printer: SA Nord Ecksir, 15/21 Rue de Caire, 59100 Roubaix Cedex 1. ISSN: I

Financial Times (Scandinavia) Vimmelskafter 42A, DK-1161 Copenhagen-K, Denmark, Telephone (33) 13 44 41, Faz (33) 935335.

Norway's currency reserves depleted

By Karen Fossii in Oslo

NORWAY'S central bank yesterday said it had used about half of its foreign cur-rency reserves to defend the krone during last week's intense speculation that the currency would be devalued.
The Bank of Norway said it

bought NKr49.9bn (\$7.7bn) etween last Wednesday and Friday, but there had been a net currency inflow of NKri3.9hn on Monday of this week. The amounts were in the higher end of the range of dealers' estimates.

The krone closed yesterday at 0.26 per cant below its central value of NKr7.9940 against the Ecu. The Oslo bourse was 1 per cent higher on continuing devaluation speculation. Norway was the first Scandinavian the Ecu. from October 1990. At the end of October, Norway's foreign currency reserves were worth NK107bn

Treuhand agency suspects fraud ·

The Treuhand privatisation agency has uncovered a case of suspected fraud by a west German buyer of one of the agency's larger east German companies, writes Leelie Colitt in

Mr Wolfram Froeb of the Treuhand's control department aid the agency lost between DM20m and DM30m (\$18.8m) on the sale last December of the Letpzig-based Agrotechnic agricultural implements company to the Euratz company in

Hamburg. Criminal charges had been brought against the majority shareholder in the West German company, the agency said.

Italian tobacco strike suspended

Workers at the Italian state tobacco monopoly in Rome and Genoa yesterday suspended a strike which led to a severe shortage of cigarettes, Renter reports from Rome.

A spokesman for the CGIL union grouping said the strik-ers made their decision after the government threatened to take over cigarette distribution. The strike, now in its 19th day, has emptied tobacconists' shelves and driven street-corner prices to six times their

Polish sell-off slows down

Nearly 40,000 private companies have been established in Poland since the fall of communism in 1989 and the private sector generated more than 45.3 per cent of gross domestic product last year, Reuter reports from Warsaw. But latest figures from the

Privatisation Ministry show that after the initial rush of privatisation, covering mainly shops and small businesses. the sell-off has slowed.

In the first nine months of this year only 45 state companies were transferred into private hands, a figure which reflects the problems the government is having attracting buyers to industry.

ADVERTISEMENT THE CHALLENGE OF THE NEW SOUTH AFRICA

SA could prove an opportunity, rather than a threat, to its neighbours

Eddie Theron, managing director of Standard Bank Investment Corp, talks to John Spira, Finance Editor of Johannesburg's Sunday Star.

Spira: What do you think should be done to ensure South Africa's long term economic stability?

consistently since the mid-1970s. The economic growth rate fell from an average of 6 percent a year in the 1960s, to 3 percent in the 1970s and 1 percent in the 1980s. The 1990s have so far seen

only recession.

This decline makes economic reform increasingly urgent, especially in the light of heightened expectations resulting from political change. Faster growth is essential if wholesale disappointment of these expectations is to be avoided.

One systematic expenses to prepare economic reform is through One systematic approach to manage economic reform is through

a structural adjustment programme, which must initially aim to Of the components necessary to achieve economic balance, South frica has made much progress on the monetary and exchange

rate policy front, but fiscal policy remains too expansionary, reflecting a political problem of divergent responses to ameliorate difficult socio-economic conditions.

Thus, the successful implementation of a structural adjustment me in South Africa presupposes a broad political consensus

The positive developments on the monetary and exchange rate policy fronts are being frustrated by immense pressure on public resources, themselves partly a reflection of attempts by government.

to address rising social aspirations. This raises the concern that short term political expediency may outbid sober long term economic policies. Whether the latter prevails depends on what institutional capacity emerges beyond the current political impasse to develop more unanimity on national

economic policy. Implementing economic reform won't be easy, since different constituencies are likely to seek to protect themselves from the inevitable interim sacrifices inherent in a difficult process of

However, failure to initiate and sustain economic reform is likely to entrench inflation and unemployment well into the 1990s. This might mean ad hoc crisis-management of a deteriorating national economic situation until the authorities are pressured into an externally-designed structural adjustment programme to protect the interests of foreign creditors.

This could impose economic strictures as barsh as those endured, at substantial opportunity cost, since 1985.

Spira: How can fiscal discipline be reconciled with the need achieve some measure of wealth and browns redistribu

Theron: International precedents are important, since South African policy makers — current and future — may be able to avoid the mistrant of transport and countries and can take some current from successful developing countries.

The overwhelming recent international evidence, as the

Argentinian experience illustrates, points to the streamlining of the tate's role in the economy.

The redistributive bias, which characterises current government.

expenditure, is likely to be pursued also by a future politically

expenditure, is likely to be pursued also by a milite polarizary centrist, social democratic majoritarian government.

Given this, the only way to balance fiscal policy with other economic objectives would be for government to spell out its expenditure priorities very clearly and abide by these priorities. Within a definite expenditure framework, provision for deficit financing up to 3 percent of GDP does allow for adjustment with a human face. Human resource development would need to be a spending priority, as would anti-poverty measures targeted at neeting basic needs of the population.

It is only when fiscal discipline matches that imposed by monetary

and exchange rate policy that other initiatives directed at economic reform within and between the manufacturing, mining and agricultural sectors will have a chance of being successful. The Reserve Bank has consistently placed the case for structural adjustment on South Africa's economic policy agenda. The tepid support given by government to economic reform and the ambivalent attitude of important political players — notably the ANC — to markets underscores the policy challenge facing the economy.

Spira: Would you describe the structural imbalance problem as being characteristic of all of southern Africa?

Theron: Sadly, alone among all the regions of the world, subequatorial Africa is getting poorer. Of course, there are other areas that are in bad shape, notably parts of Latin America and the Far East. But however poor they are, they're getting richer. We're going

Today, more than 175 million of all the world's poor live in sub-

Saharan Africa. By 2000 they'll number 275 million. In the light of so dismal a statistic there is an obvious and imperative need to address the region's economic development

Spira: How would you address that challenge?

Theron: Encouragingly, many of the political obstacles that previously barred the way to regional economic cooperation are

The particular needs of the countries of the sub-continent may differ, but they share some important characteristics, the main one being that they all have a history of colonial rule and their trade-patterns reflect the European imperial legacy. As a result, their economies are very open to world trade

fluctuations and extremely reliant on exports of primary products. Even in the most industrialised economy in the region, South Africa, ercent of a 69 percent for gold and other minerals.

Another common characteristic is that through the lack of complementarity between the region's economies, cooperation arrangements such as SADCC and the PTA have not effected much of an increase in trade between member sta

Now that South Africa can emerge openly as a reliable partner in the process of regional development, we need to look objectively at the trading patterns that already exist.

The fact is that all the SADCC countries rely heavily on South

Africa for their external trade, and did so even when sanctions spainst South Africa were in operation. About 37 percent of SADCC's total imports come from South Africa and 9 percent of its exports go there. In 1990 SADCC imported almost Ril,2 billion from South Africa but exported only about R2 billion.

The region's infrastructure is also skewed towards South Africa. Two-thirds of the tarred roads in the region are in South Africa and nearly 90 percent of railway freight ton/kilometres are in the South African system. It has 15 times as many telephones per 1 000 population as the SADCC countries.

And South Africa carries disproportionate clout in human resources development. With only 30 percent of its population, South Africa has 59 percent of the region's secondary school pupils and nearly 90 percent of its tertiary students.

All this would appear to present an uncompromising scenario

for a grand plan of regional economic development. But beneath the obvious problems lie some possibilities. One of the preconditions for closer regional economic cooperation

the recognition of a common interest in regional development
 is already coming about.
 Another, more difficult, precondition is greater domestic political

stability among the countries of the region. The last two decades have seen a sad litary of political failure, but there are clear indications that this situation, too, is changing for the better.

A central aim should be to set in place the financial groundwork for greater congruence in macro-economic policy. It would be premature to look to the rapid creation of a regional trading bloc,

but it is certainly within our compass to bring policies on interest rates, money supply, inflation and so on into greater conformity.

A second step, which would be some way further distant, would be to embark on a convergence of policies on exchange control and exchange rates with a view to eventual monetary union. A third would be an evaluation of tariff policies among countries

in the region.

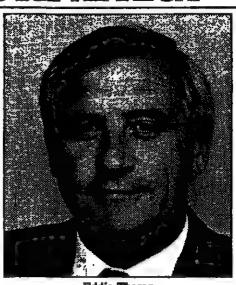
The ultimate and very long-range objective should be to become, as a region, more self-reliant and internationally competitive. In the future we are going to have to earn our own living by improving our productive capacity and unless we can make better use of capital, the likelihood of further substantial foreign aid flows is remote. A major problem is that for internal political reasons, many countries (including, I might say, South Africa) have devoted far too much of their domestic resources to maintaining a cumbersome,

corrupt and incompetent bureaucracy. Many governments seem wedded to price controls and other nechanisms which introduce or foster structural distortions in the

The success of corrective measures for such conditions depends largely on the political will to permit market forces to work properly. While there is some evidence of a change of heart in this direction in some countries, protagonists of the market system still have much

Yet despite the problems, there are certainly opportunities to increase intra-regional trade. Bear in mind that South Africa's influence on regional development could be very beneficial. It has the most sophisticated economy on the continent, good energy capacity, a world-class financial services sector and relatively advanced manufacturing technology and skills.

It has the capital absorptive capacity to act as a development trigger and a channel of foreign investment throughout the region. Its manufacturing capability could spin off technology to the benefit



Eddie Theron

of the countries around it, as Japan's has on the Pacific Rim. South Africa could prove an opportunity rather than a threat to its neighbours if it sets out to extend benefits such as these throughout

A great deal of political will is needed to create a favourable business and investment climate in southern Africa. Foreign stors must believe that we are building a business envir sympathetic to long-term investment and encouraging profit commensurate with risk.

If they do not believe that, they will stay away - as indeed they are doing now, for the most part.

Spira: Surely one of the biggest stumbling blocks in the way of regional cooperation is South Africa's economic dominance.

Theron: There can be no doubt that in geo-political terminology, South Africa is the regional superpower and the lear of South African political, military and economic expansionism is real and

There's no point in trying to evade the issue or to wish it away, nor to pretend that South African domestic politics have not become internationalised. The fact is that the apartheid system constituted a continuous threat to the social and political development of this

But the new initiatives coming from the south offer some exciting opportunities. To take advantage of them will require tact and sensitivity and a willingness to make concessions at every level, from the personal to the institutional.

Many of the problems of the past were of South Africa's making and for that reason, South Africans have a particular duty to come together with their fellow Africans in trying to resolve them.

We have to pursue, together, a regional identity that until now has eluded us — one of which our children can be proud.

Spira: Standard Bank has been pursuing an active overseas

Theron: Standard Bank London, a wholly-owned subsidiary of Standard Bank Investment Corp (SBIC), was recently authorised by the Bank of England to begin banking activities within the UK. This is the first UK banking licence to be issued to a South African bank since the imposition of the moratorium on South African debt repayments in August 1985

Standard Bank London will incorporate the financial services operations of SBIC's current UK representative office and its existing London substidiary, Standard London (formerly Ludgate Advisory

The UK banking licence will permit Standard Bank London to assume a central role in the Standard Bank Group's international network. As a key element in the group's long-term strategy of supporting its customers' global business, it will greatly facilitate trade and capital flows between southern Africa and the rest of

SBIC also recently announced the acquisition of the Jersey and Isle of Man interests of British merchant bank Brown Shipley, which cover all major areas of *offshore asset management. It's an acquisition that constitutes a further important component of the bank's foreign strategy.

I'm confident that these developments will make a further contribution to the international competitiveness of South Africa's financial services industry. Major long-term benefits will accrue from the group's enhanced capacity to undertake international business across the spectrum of banking, investment management

Standard Bank

Standard Bank Investment Corporation Limited P.O. Box 7725 Johannesburg 2000 9th floor, No 5 Simmonds St. Johannesburg, 21001 Tel: (JHB) 636-4996 Fax: (JHB) 492-1270

* Any investment business entered into with the SBIC Jersey and Isle of Man companies is outside the scope of the Financial Services Act 1986. Investors will not therefore have the benefit of the Investors Compensation Scheme, or Client Money Regulations and the Securities and Patures Authority rules may not apply. However, "Client Money" equivalent to the above regulations is given by those companies to all private customers.

Greece urged to cut debt

By Kerin Hope in Athens

GREECE is at last making progress on economic reform but must take further steps to reduce a ballooning public debt, the European Commission says in its latest report on

the Greek economy.

The confidential report was made available by Greek officials before next week's meeting of the EC monetary committee, where Greece is expected to ask for the second Ecu500m (\$615m) tranche of a special Ecu2.2bn loan.

Greece postponed asking for the loan tranche, due to be targets for trimming the public sector deficit and failing to introduce structural reforms, The reforms were agreed when the first Eculbn tranche was

Officials in Athens hope this year's improved performance will help to ensure payment of the loan early in 1993, after Greece's plan for economic convergence with its EC partners has been approved. "Grounds for optimism,

albeit restrained, have emerged for the first time," the report said. "Since the spring of 1992, paid last February, after being the government has pursued a

more determined course to attain its fiscal objectives and to reform the economy." It noted the government had implemented reforms of the tax and social welfare systems, speeded privatisation, and kept tighter control on spending by public enterprises.

A budget surplus of 1.6 per cent of GDP is expected this The deficit is being con-

tained, with central government borrowing down from 13.1 of GDP in 1991 to 8.3 per cent this year.

But despite the rescheduling of about Dr3,100hn (\$15.5hn) of domestic debt in the past year,

percentage points this year to an estimated 130 per cant of GDP, as a result of increased interes: mymanis.

The Commission's report warned that Greece's financial stability was threatened by such a high level of debt, adding "Debt stabilisation is a key fiscal question which remains to be addressed in an adequate manner

• Mr Sotiris Hadzigakis, the farm minister and an opponent of privatisation, resigned yes-terday in protest at a cabinet decision to seek bids from international companies for a forest fire protection scheme,

that "we can turn out missiles As it turned out, it was communism that Mr Kuchma reluctantly buried in Kiev, the Ukrainian capital, last week. Less than a month after becoming prime minister. Mr Kuchma announced a U-turn in Ukrainian economic policy. After denouncing the efforts of his predecessors to shore up the old, centrally planned economy which has produced hyperinflation and recession, Mr Kuchma told Ukrainlans in a live television broadcast that

EONID KUCHMA, the

Ukrainian prime minis-ter, built his career at

luzhmash, the world's largest

rocket factory. It is one of the

places the Soviet leader Nikita

Khrushchev had in mind when

he warned the west, whose

capitalism he aimed to bury,

native but to reform. The importance of Mr Kuchma's message extends far beyond his country's borders, for instability in Ukraine poses a danger to the rest of Europe. The country, which is the size of France, has a 650,000-strong army, the largest in Europe and 176 long-range nuclea missiles. It flanks four east

their new nation had no alter-

long border with Russia. But Illeraine has a fragile state structure after centuries as a virtual colony of Russia. It also has a weak economy. consumer prices increased more than 20-fold in the first nine months of 1992 - and sharp falls in consumption and industrial production have prompted an 18 per cent decline in gross national product over the same period.

Faced with these bleak stadistics, Mr Kuchma unveiled a plan which includes many of the ingredients of the economic strengthened by an extraordireforms ploneered in eastern Europe: an effort to balance the budget, fight control over credit and money supply, and a programme of privatisation. But for all his willingness to

A very Ukrainian reformist

horrow from the free market gospel, Mr Kuchma represents a fundamentally different architect of reform from his counterparts in eastern Europe and the republics of the former Soviet Union. The scientist from eastern Ukraine who has been abroad only four times twice to China - is a world apart from the young, westernised intellectuals who are bringing the market to other former communist states.

nary political coup last week. Parliament granted the prime minister the authority to rule the economy by decree for the next six months and voluntarily restricted its own right to pass economic legislation. So sweeping are Mr Kuchma's new powers that one Russian newspaper has dubbed him an economic dictator".

The first and toughest test of Mr Kuchma's new-found commitment to reform will be whether he sticks to his goals of bringing inflation down from more than 30 per cent a month to between 2 and 3 per cent a year and reducing the budget deficit from 44 per cent

The importance of Kuchma's message lies in the fact that instability in Ukraine poses a danger to the rest of Europe

changes in the fast-track reform central European states such as Czechoslovakia, Hun-gary and Poland are part of a eper commitment to western values and desire for rapid membership of the European Community, Mr Kuchma has a more limited goal — to stave off economic disaster.

In practice, this means the prime minister has few reservations about using beavy-handed state intervention to secure his economic goals. Mr Kuchma has proposed a wage and price freeze, strict exchange control and restrictions on imports and exports. He has hinted at limiting the right to strike and the reedom of political parties. Mr Kuchma's hand has been

Whereas the economic of GNP to less than 6 per cent. To do that Mr Kuchma will peed to end Ukraine's spendthrift practice of issuing credit to support falling state indus-try. According to Mr Viktor Penzennyk, the country's young, reform-minded minister of the economy, the government issued Rs300bn of credit to faltering enterprises in May

and June alone. The second test of Mr Kuchma's commitment to reform will be privatisation. When he first came to office just a few weeks ago Mr Kuchma said that it was premature even to speak of privatisation of large state enterprises. But the gravity of the crisis has forced him to change his tune. He now wants "forced" privatisation at

Chrystia Freeland on a rocket scientist's way of undoing communism Although Mr Kuchma does not share the ideological commitment to the market of some of his counterparts in eastern Europe, his background in the the government and defence industries could give him the political strength they lack. Mr Kuchma ~ who has challenged the inner circle of Ukraine's ex-communist elite with his anti-corruption drive - may prove less vulnerable to the attacks of the industrial lobby.

One of the biggest dilemmas faced by all reforming ex-communist economies is how to compensate for the closure of inefficient state factories. In Mr Kuchma's view, arms sales may be part of the answer. Syris has already bought tanks from the Ukraine, while China has expressed interest in acquiring its aircraft carriers.

And observers suspect that weapons are part of a barter agreement for oil which Ukraine has concluded with Iran. India is purchasing spare parts from Ukrainian arms factories and is considering buying weapons.

With so much at stake, the west may be convinced it has to pay a higher price in the future. So far, western aid to Ukraine has come only in dribs and drabs: \$210m worth of credit from the US to buy American grain, a C\$50m (£25.5m) line of credit from Canada, Ecul30m (£105m) to fund technical assistance from the EC.

The prospects for substantial assistance from the International Monetary Fund and the World Bank have brightened considerably since Mr Kuchma came to office. Yesterday, for example, the World Bank announced it was close to finalising its first project in finance institution building



Bosnians carry a wounded comrade to an ambulance near the small town of Turbe yesterday

River Danube and over land but more had to be done. Mr Hurd yesterday spoke to the ambassadors of the three countries and asked them to press on their governments the need to keep up the pressure. So far, sanctions had produced

munity for the enforcement of

sanctions by Hungary, Bulgaria and Romania. These

countries have taken steps to

improve enforcement along the

a 50-70 per cent drop in Serbia's trade, unemployment of about 60 per cent and inflation running at 50 per cent a month, according to British

from the UK, US, Netherlands, Sweden and Germany are working alongside local offiembargo. On the Hungarian are leading a team of 10, back-ing up local enforcement. Reuter adds: A UN relief couvoy reached the Moslem town

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and dividend announcement Interim results

for the six months ended 30 September 1992 (unaudited)

- Interim dividend maintained at 90 cents following difficult half-year
 - Attributable earnings down 11% at R581 million ■
 - Equity accounted earnings down 13% at R1 104 million ■
- Short term outlook adversely affected by unsettled political and economic conditions
 - Anglo well positioned for any upturn in world economies ■

CHAIRMAN'S REVIEW

Comment on results

Attributable earnings for the six months ended 30 September 1992 fell by 11 per cent to R581 million (251 cents per share) from R655 million (282 cents per share) for the corresponding six months of 1991, Equity accounted earnings fell by 13 per cent to R1 194 million (476 cents per share). These results were achieved notwithstanding a full in the surplus on the realisation of investments to R11 million from R120 million in the comparative period which, after adjusting for tax and minorities, is equivalent to a decline in earnings of R96 million or 41 cents per share. The interim dividend was maintained at 90 cents per share.

Income from investments of R641 million was marginally higher than the comparative R630 million. This increase is attributable largely to higher dividend income from gold mining Interests, which comprises 27 per cent (1991: 24 per cent) of lavestment income. This increase was offset by a fall in dividends from platinum interests because of lower prices, particularly of rhodium. In the first six months of 1992, the gold price averaged R31 445 per idiogram (\$345 per ounce) being a decline of 0.6 per cent from R31 624 per kilogram (\$366 per ounce) in the first half of 1901. There was, however, an improvement in the average grade mined resulting in marginally higher gold production which, together with the continuing ability of the industry to contain costs, resulted in an improvement in earnings compared with the same period last year.

decline in Anglo American Coal Corporation's operating profit caused by a softening in LIS dollar export prices. Other net income improved by RSI million from a net expense of RS million last year to R47 million resulting from an increase in net interest income and lower prospecting costs. Taxation and outside shareholders' interest in net income were little changed so that attributable earnings were 11 per cent lower at R581 million.

Trading income decreased by 8 per cent to R229 million from R250 million owing metaly to the

Retained earnings of associates, which are transferred to non-distributable reserve, fell by 14 per cent to R523 million reflecting the adverse trading conditions in the diamond industry as well as the effect of the recession on industrial, platinum and base metal interests. Accordingly equity accounted earnings left by 13 per cent to R1 104 million.

New projects

In August, the De Beers Venetia diamond mine was officially opened by Mr H F Oppenheimer. The project management, engineering and procurement were provided by Anglo and the mine has been brought into operation on time and under the RL1 billion budget.

in October, shaft sinking commenced at the Ri.7 billion Mosb gold mining project adjacent to Vaal Reefs. The mine is intended to provide replacement tonnage to Vazi Reefs from the beginning of 1997 and at full production will produce 13 tons of gold per annum

Also in October, it was announced that Mantos Blancos, the copper mine in Chile in which Anglo American Corporation of South America holds 74 per cent, intends participating with Minorco in the acquisition of a one-third interest in the Collabuasi copper joint venture in Chile for a cash consideration of approximately US\$185 million. This is subject to the existing shareholders not

	Six months	Six months	Yea
(R million)	ended 30.9.92	anded 30.9.91	31.3.9
Net income			
- investments	641	630	165
-trading	173	250	50
-surplus on realisation of investments	11	120	22
- other	47	(ව)	6
Net income before invalion	928	195	245
Taxation	150	143	26
Net income after totation	778	852	2 19
Attributable to outside shareholders	197	197	51
Attributable curnings	581	655	1 67
Retained earnings of associated companies	523	611	92
Equity accounted earnings	1 104	1 865	2 60
Earnings per share - cents	_		
- attributable earnings	157	282	72
equity accounted earnings	476	546	L 12
Dividends per share – cents	30	90	34
Dividend cover			
- attributable earnings	2.79	3.13	2.0
- equity accounted earnings	5,29	6.07	5.2

(R million)	30.9.92	30.9.51	31.3.9
Starebolders' equity	18 910	16 214	17 126
Outside shareholders' laterests	2 460	2 3 6 7	2 490
Loans from associated companies and others	1 354	Y 980.	1 520
Other lightlities	1 456	1 300	1 666
	23 886	21 864	22.804
Represented by:			
Investments	16 683	15 508	15 868
Fixed assets	3.562	3 028	1 375
inventories and accounts receivable	1 238	1 176	1 540
Deposits and code	2 386	2 152	2 021
	23 (188)	21 864	22 80N
Number of shares in laune - millions	232	232	232
Net asset value per share – cents (after providing for dividend and based on the market value of lasted investments at 30 September 1992 and the directors valuation of unitated investments at 31 March 1992).		14 503	15 257

esercising their pre-emptive rights. While there are also a number of highly prospective targets, the two largest discoveries contain combined resources of over 1.1 billion tonnes studied on average, more than I per cent copper.

Last week we assounced the go-sheed of the R1 billion Namakwa Sands project to recover heavy minerals from deposits inland from South Africa's west coast, Production, all of which will be exported, is to commence in 1994. The main product will be ilmenite which will be beneficiated to produce high titania siag and pig iron at the smelter located at Seldanha/Vredenburg. Byproducts will be zircon, widely used in the ceramics and foundry industries, and rutile, used in the manufacture of pigment for the paint, paper and plastics industries.

Good progress continues to be made with the multi-billion rand expansion of the Columbus stainless steel business, a joint venture between Highveid Steel and Samancor Limited. Columbus' operations remain profitable despite the record low prices for stainless steel.

Political developments

The half-year since my annual statement has been a period of political and economic turbulence in South Africa. Most regrettably the country continues to experience high levels of violence. As yet the leaders of all the major political groupings have falled to rise sufficiently above party political concerns to confront effectively a problem bedevilling both economic and political progress. However, progress is being made towards the resumption of negotiations leading to the formation of an interim government of national unity. The challenge remains to broaden the basis of current talks to include all major parties.

Economic developments and prospects

The South African economy has continued to suffer under the impact of the prolonged local recession and the continued delay in the anticipated upturn of the international economy. Fortunately, there are signs that the drought has broken and progress in reducing inflation is

The constitution of the National Economic Forum gives hope, too, that the common will exists between business, labour and government to agree on a sound economic policy and practice. However, restoring faith in government's probity and efficiency will be a central part of a successful transition, and the next budget round will require discipline and patience from all

The downturn in world economies, together with the unsettled local political and economic conditions, will adversely affect the Corporation's results for the year ending 31 March 1993. Both attributable and equity accounted earnings for the second six months can therefore be expected to show somewhat greater declines than those recorded in the first six months.

J Oglivie Thompson

November 1992

DIVIDEND

Registered office: 44 Main Street Johannesburg 2001

Dividend No. 113 of 90 cents per share has been declared payable on Friday, 15 January 1993 to shareholders registered at the close of business on Friday, 11 December 1992. The register of members will be closed from Saturday, 12 December 1992 to Thursday, 24 December 1992. The full conditions relating to the dividend may be inspected at the Johannesburg and London offices of the Corporation and its transfer secretaries. The full internst report has been posted to shareholders and is appliable from Consolidated Share Registrers, 1st Floor, Edura, 40 Commissioner Street, Johannesburg 2001 (P.O. Bax 61051, Marshalltown 2107) and from the Composition's London office.

London office: 40 Holborn Viaduct London ECIP IAI Bedray Carri

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The nose of the average hotel concierge has been known to turn 3mm north at the sight of any visitor who happens to fall below his rather regal expectations.

Which is quite amusing, really. Except on those few (or not so few) occasions when you happen to be the guest.

After half a day in an airline seat which seems to defy

every existing airline advertising claim, this is, perhaps, not the best of welcomes.

Nevertheless, tired and weary, you shrug it off and proceed silently to your room.

At dinner, however, the trial continues.

The atmosphere in the restaurant is sombre.

Four waiters hover around your table a trifle too attentively.

(As if in an attempt to make up for the concierge.)

And even a soft, gentle cough is interpreted as a cry for help.

All in all, it's a harrowing experience. But you accept it quietly, along with all the other little annoyances, as part and parcel of "London tradition".

Now, thankfully, you have an option.

The Regent, London. The first classic London hotel without the stuffy atmosphere.

A hotel designed with the practical needs of today's business traveller in mind.

So does this mean we're some glassy, glitzy modern structure? Far from it.

What really makes us so special, is that we are a voung, irreverent spirit, in a grand hundred-year-old Victorian building.

Above the sprawling courtyard at the entrance, where horse-drawn carriages once waited, we've built an atrium eight storeys high.

Creating one of the most spectacular hotel lobbies in the world. And setting the trend for the rest of the hotel.

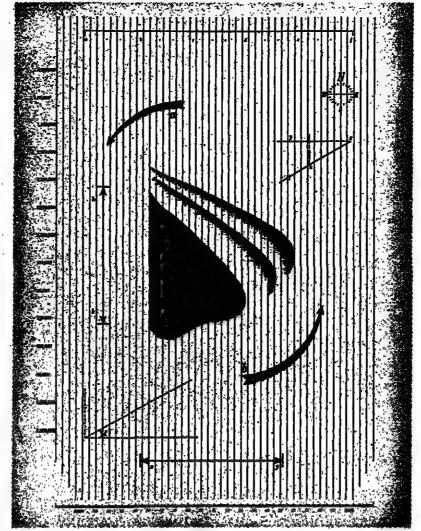
The rooms, of course, are equally surprising.

The light, understated and contemporary decor is in stark contrast to the old architecture of the building.

We wouldn't have it any other way.

Because while we've tried to keep all the charming aspects of the old days, we've made sure we haven't forgotten the needs of the modern business traveller.

And let's face it, it's a lot easier to get work done sitting at a desk in a neat, elegant, efficiently



The supercilious concierge. As examined by The Regent, London.

planned room, than while sitting under the most elaborate curtains in Great Britain.

(Sorry, but it had to be said.)

We must admit that there is one thing about our rooms that's dreadfully old fashioned. The size.

With an average floor area of fifty square metres, our rooms show scant regard for the shortage of space in

London today.

As far as technology goes, quite obviously, we've kept pace. So if you'd like to toss away the old quill, we can send up a computer to your room.

Even a fax machine, if you like.

But enough of that. It's not all work and no play at The Regent.

For those interested in keeping their bodies as active as their minds, we have a health spa, gymnasium and swimming pool.

As well as access to twelve tennis courts just down the road.

Well, seeing that you've read this far, perhaps it's time we told you where we are located.

Hold your breath, we're in NW1, near Marylebone station.

Before you yell "not on Park Lane" and turn the page, there are a few things to consider.

For a start, what's so great about Park Lane anyway? Do you really care whether or not you're next to five other hotels?

If you have to get to the heart of the financial district, it's quicker from where we are.

There's less traffic, and there are fewer red lights.

We also have Regent's Park just three minutes away, where you can stroll around and take in some of the freshest air in London.

But don't take our word for all this. Just do us a favour.

The next time you're looking for a hotel in London, make sure you examine The Regent.

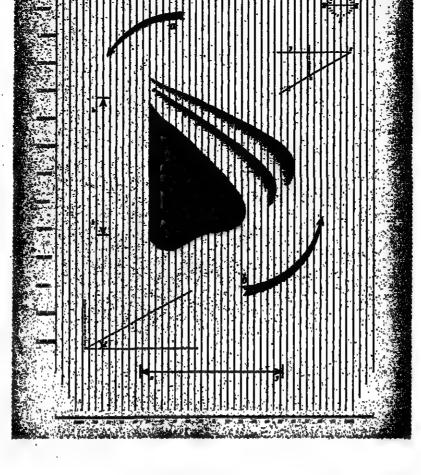
For reservations please call - Hong Kong 366 3361. Singapore 737 3555. Toll free: Australia (008) 022 800. Japan 0120 001500. USA & Canada (800) 545 4000.

UK (0800) 282 245. Switzerland 01 302 0876.

Germany 0130 2332. Sweden 02079 5151.

The Regent, London, a Regent International Hotel, is located at 222 Marylebone Road, London NW1 6JQ, UK. Telephone: (44 71) 631 8000 Facsimile: (44 71) 631 8080.

Opening December, 1992.



Takeshita has Japan's economy to recover in 1993 Miyazawa to fight for his on strong spending, OECD reports political life

MR NOBORU Takeshita, the former Japanese prime minister, was fighting for his politicai life last night after lengthy testimony to the Japanese parliament failed to dispel allegations that an organised crime syndicate played a vital role in his election in 1987.

Mr Takeshita, still one of the most powerful politicians behind the scenes in the ruling Liberal Democratic party, is likely to come under increasing pressure from opposition partles to resign from parlia-

A series of snap opinion polls taken after the testimony showed a majority of the public - even in his own constituency - did not believe Mr Takeshita's account of events leading up to his election in

Mr Kansel Nakano, a leader of the minority Democratic Socialist party, said: "Mr Takeshita must understand that he is politically finished."

Mr Takeshita told the parliament he would not resign because it would be seen as an

Mr Kilchi Miyazawa, the prime minister, led half-hearted efforts by the LDP leadership to support Mr Takeshita and end the scandal that has recently destabilised the

Mr Takeshita is still the titu-lar leader of the LDP's largest faction, which is almost certain to split after the controversy that engulfed him.

stage a steady recovery next. year, fuelled by a revival in He was impassive during consumer spending and strong public investment, according most of his two-hour testito the Organisation of Eco-The case involves whether Mr Takeshita knew that cornomic Co-operation and Develrupt businessmen - then opment's annual survey of the Japanese economy.

The survey predicts Japabosses of Japan's largest organised crime syndicate - were enlisted as intermediaries to

Mr Takeshita said Mr Wata-

nabe tried to stop the right-wing campaign of his own

accord, and he became aware

only in 1988 that Mr Susumn

Ishli, the organised crime boss,

In court testimony last

month Mr Watanbe said he

told Mr Takeshita the right-

wingers would cease their

harassment campaign only if Mr Takeshita made a humiliat-

ing visit to the home of Mr

Kakuel Tanaka, a former prime

minister. The right-wing group wanted Mr Takeshita to apolo-

aka's home the day after meeting Mr Watanabe, but said it

was a courtesy call, denying it

was designed to stop the right-

also intervened on his behalf.

nese gross domestic product quell an embarrassing rightwill grow by only 1.8 per cent this year, rising to 2.5 per cent wing street campaign against next year before reaching the Mr Takeshita admitted he government's target of 3.5 per met Mr Hiroyasu Watanabe,

the former president of the Despite mounting bad loans Tokyo Sagawa Kyubin truckat Japanese banks after the collapse of the bubble economy ing company, who is on trial for breach of trust over the of the late 1980s, the report company's huge losses. The says there is no evidence Japacompany made illegal donanese companies are suffering a tions of Y500m to LDP politisevere credit crunch imposed

> The trade surplus is forecast to reach Y137,000bn (£725bn) this year, tising to Y152,000hn

The current balance is likely to amount to 3.2 per cent of

Despite anaemic money sup ply growth and sharp cuts in private sector capital investment, the OECD forecasts the Japanese economy will not suffer from a prolonged bout of slow growth because its capital stock is still growing at a rate likely to generate growth of about 3.5 per cent to 3.75 per cent a year over the next five gise for deposing Mr Tanaka from the leadership of the LDP's main faction in the mid-

This is likely to be 1 to 1.25 percentage points higher than the rest of the OECD.

contracted sharply in the last year but the OECD says this

Japanese economy ...



		The state of the s	
The outlook % change from previous year 1991	1992 1990 Gr	General gov	ernment debt
Private consumption 26 Government consumption 3.4 Gross fixed investment 35	2.1 2.5 2.0 29		80 70 L- 11 11 11
Prioriti meticing public porporations 4.8 Private meticantial 7.9 Private non-real/stindal 8.1	10.5 9.6		50 - 50
Exports of goods & services	48 84 01 22 15 25		-30 -20 -10
GDP defiator 1.9 Private consumption defiator 2.6	13 1.7 2.1 4.6	Jupan J	OECO

institutions.

lending from

The banks might strengthen their balance sheets by issuing contraction in bank lending them to expand lending. may be offset by increased other

The main impact of more restrictive bank lending and the collapse in the Tokyo stock

hold savings.

the cost of capital for Japanese companies, despite an increase in the rate of Japanese housereversing the trend of the late 1980s when Japanese companies had significant cost

The report accepts much of the Japanese Finance Ministry's argument that there is limited room for further fiscal stimulus through tax cuts or higher public spending, despite a large general government

advantages over American

surplus.
The OECD says that, if the rapid ageing of the population and rise in the cost of the pension system are taken into account, the general government financial balance would be in unsustainable deficit.

It also warns that cuts in current spending to offset sharp decline in tax revenues, which the government is considering for the 1993 budget, would not be justified as the drop in tax revenues reflects strong revenue growth during the boom from 1988 to

Japanese keireisu, groupings of companies with cross-shareholdings - attracting considerable criticism in the US for allegedly restricting foreign companies' access to the Japanese market - may be efficient because they give managers more scope for long-term planning, the report

it calls for a significant tight-ening of regulation of securities markets as well as further liberalisation to eliminate collusive relationships between brokers and their clients. OECD Economic Surveys

Japan. OECD, 2 rue André-Pascal, 75775 Paris Cedex 16.

ducks support for Patten

MR Kiichi Miyazawa, the Japanese prime minister, yesterday listened politely to the democracy proposals of Mr Chris Patten, the Hong Kong governor, but said only that Tokyo "understands" the proposals and did not give a clear

signal of support.

Japanese officials said Mr Miyazawa was concerned he would anger China by expressing support for the proposals to broaden Hong Kong's democratic base. The US, Canadian and Australian governments have already announced that they support the plan.

Mr Patten is in Japan until tomorrow to raise the consciousness of Japanese politicians about the position of Hong Kong and to encourage economic links with British colony. In spite of the indecisive response from Mr Miya-zawa, the Hong Kong governor said he was pleased with the

"I think that the Japanese government recognises that the matter of the joint declaration [between London and Beijing on Hong Kong's status] is a matter for Hong Kong, the UK and China," he said.

British officials said Mr Patten understands that it is not the Japanese way to give the stamp of approval to his pro-Japanese politicians more aware of the sometimes heated debate between China and the AP adds from Beijing: China yesterday criticised Mr Patten

Our personal service wi appeal to your individual taste. ahead. In any case, you will

This year more than 27 million passengers will fly Lufthansa. Therefore our service crews cater to the greatest variety of demands, from Abu Dhabi to Tokyo, from Atlanta to Zurich.

While our business travellers expect to be able to work or relax on the way to their appointments, our holiday travellers wish to get in the right mood for the fun and excitement

notice how much we like to have you on board - be it in proper pin-stripes or in a polo shirt.

Our Lufthenes, Your airline.



Mongolia aims to put economy in new hands

Stalinism has been crushed in rush to privatise, writes Hugh Fraser, recently in Ulan Bator

ONGOLIA is pressing ahead with a privatisation scheme

The country's conversion to free market economics is being overseen by the Mongolian People's Revolutionary Party. The party ran a Stalinist regime for nearly 60 years but is now pursuing a policy of reforms including price liberal-isation and banking and private property laws - though it ous legislation which was nushed through too fast.

Privatisation is central to its policies. Between February and October, 121 companies were floated on the Mongolian Stock Exchange, and the target is 500 by the end of the year. All companies are being con-

idered for privatisation except those which are bankrupt or considered too important to the country; among the latter are significant earners of hard

The country is using a voucher scheme similar to that under way in Russia. Each Mongolian citizen receives a free woucher worth 10,000 tug-riks (£167 at the official rate). of which 7,000 tugriks can be use to subscribe to larger privatisations and 3,000 tugriks to buy small businesses or live-

Says Mr Naidansurengiin Zolxhargal, 27-year-old chair-man of the stock exchange in Ulan Bator, the capital: "This is mass give away privatisation for its own sake. The goal is not raising capital, but changing the ownership structure of the economy."

Mr Zolzhargal, a self-assured man educated in Germany and the US, heads an exchange with 29 stockbroking firms employing 700 traders ~ though as yet there is no formal secondary market in

The brokers, operating on what Mr Zolzhargal says are the only dedicated telephone lines in the country, concentrate on channelling the new share issues to investors through an auction system. There is a flourishing trade in the vouchers themse

Many Mongolians prefer to sell their 7,000 tugrik vouchers for as little as 200 tugriks in cash. The gleaming white interior of the stock exchange, situated in a former children's cinema built by Japanese prisoners of war in 1946, contrasts with the crumbling plaster of most government buildings. The Austrian contractors who refitted

it last year for \$1.5m (£985,000) are awaiting payment from a government which can barely afford such symbols. Not all Mongolians share Mr

Zolzhargal's enthusiasm. "There simply are not enough

Mongolia's prime minister, Mr Puntsagiyn Jasray, has made a new appeal for emergency aid, saying his country needs \$20m (£18m) to make it through this

The money would be used to pay for imports of Russian oil among them. Mongolia (which celebrated its national day yesterday) imports all its difficulties associated with Its transition to a market economy have wiped out hard ncy reserve

Mr Jamesy suid Wis government would appeal for aid at an emergency meeting to be held next Monday in Washington, Japan, the US and Germany are expected to attend with officials from the International Monetary Fund and the World Bank colian officials say donors will not be saked for new dges, but for fas the lo townser

viable factories for everyone to buy," says Mr Gongorjavin Boshigt, a leading architect of the democratic movement, who has turned businessman.

He believes profitable con-cerns will fall into the hands of rich individuals. He himself has taken advantage of the government's "small" privatisation scheme, paying 15m tug-riks and 3.4m tugriks for two shops sold at a state-run auction last year. Around 90 per cent of small shops and 60 per cent of the country's 25m head of livestock are now in private

But few Mongolians are as well off as Mr Boshigt. The average urban wage is around 4.000 tugriks a month, with the tourist exchange rate standing at 250 tugriks to the dollar.

Inflation is rampant. The price of bread, which was freed in September, rose from 3 tugriks to 13 in one day. Inflation in 1991 was 120 per cent, and in the first seven mouths of this year it averaged 14 per cent per month, partly because of the liberalisation of prices.

Gross domestic product fell by 9.2 per cent in 1991, and a further contraction of 5 per cent is expected this year. Exports tumbled by 22 per cent and imports by 43 per cent in 1991; in the first seven months of 1992 exports rose by 6.6 per cent and imports fell by 15.7

Mongolia did 97 per cent of its trade with Comecon coun-tries before the collapse of the Soviet Union, and lack of hard currency on both sides has limited trade and caused severe shortages of essential goods in Mongolia.

An acute shortage of oil, for-

merly supplied by the Soviet Union, has pushed the Mongo-lian transport system to the brink of collapse. In the first quarter of this year, imports of petroleum virtually ceased amid confusion in new consensations with Russia. A new agreement was struck in June and sup-

Mongolia is dependent on foreign aid to pay for imports of food, energy and spare parts. A meeting of donor countries and organisations in Tokyo last May pledged \$409m o assistance until the end of 1993. Japan is the largest bilateral donor of aid to Mongolia, having granted Y3.8bn (£20m)

"If balance of payments sup-port was not forthcoming this would be a country without heating and supplies, disconnected from the rest of the world," says Mr Johannes Swietering, resident representative of the United Nations Development Programme in Mongolia. However, he notes an encouraging shift from emergency aid towards project

Mongolia, despite its vast size, has a population of only 2m, of whom two-thirds still live in traditional nomadic tents, called yurts. It claims a literacy rate of 98 per cent.

Most of its hopes for pros perity are based on unexpi natural resources. British Petroleum and Exploration Associates International, a US company, have carried out feasibility studies for oil development in the eastern Gobi desert. Morrison Knudsen, a US mining concern, has signed an agreement with the Mongolian Bureau of Mines to produce Some heights of the Mongo

lian economy are considered too important to privatise. Among them is the Gobi cashmere factory, which exports 98 per cent of its produce to 14 countries and has annual revenues of \$13m. Unlike much of Mongolian industry, the factory's machines, many of which were donated by the Japanese government in 1977, are not ought to a halt by shortages of energy or spare parts.

felt industry, which is currently working half-time, is slated for privatisation. The breakdown of a barter arrange ment with Poland means the factory no longer has the spare parts and man-made fibres it needs to make felt of export quality. Its product is sold on the domestic market as material for vurts.

According to one manager at the felt factory, "Ordinary peo-ple are not interested in the privatisation process. They do not have enough information to judge which factories will

Property of the second second

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Aids, 'killer of the fittest', debilitates developing world

world learned of an epidemic more frightening than the Black Death, reliable statistics remain hard to obtain and evidence is sometimes anecdotal, but the conequences are becoming starker.

Aids (Acquired Immune Deficiency Syndrome), the fatal condition that results from long-term infection with HIV (human immunodeficiency virus), currently kills 100,000 people a year worldwide. But worst-hit are vulnerable economies of developing countries in general, and Africa in particular.

In Uganda, the condition is inflicting a terrible toll on the country's railway corporation. Ten per cent of its employees may have died of Aids; labour turnover is 15 per cent

In Zambia, the country's copper mines, responsible for 75 per cent of the country's export earnings, are vulnerable: "The danger is that skilled workers, supervisors and managers will die of Aids faster Michael Holman reviews a survey of the disease's

than replacements can be trained."

economic impact

warns one expert. "The result will not be a sudden collapse in mine output. Rather. there will be a slow but steady increase in the incidence of breakdowns, accidents and delays, and

output will suffer." From South Africa comes other ominous news. Life insurance companies paid £855,000 in Aids-related claims between 1985 and 1988. In 1989 alone, payments were £700,000.

In Zimbabwe, claims in group life schemes of one insurance company doubled between 1986 and 1990, and the amount paid out multiplied 25fold. And in Malawi a leading insurance company pulled out of the market when the government ban-ned Aids test on applicants seeking In 1992, says the Panos report, the ned Aids test on applicants seeking

These examples come from an extensive survey of the possible impact of the disease on development by the Panos Institute, the

Although the study takes a global view, some of the most frightening statistics come from Africa.

The World Health Organisation, drawing on a World Bank model, says that life expectancy in sub-Sa haran Africa could fall to 47 years by the end of the century, compared to 62 without the HIV/Aids factor. Unicef predicts that the under-five mortality rate in central and east Africa is likely to rise to between 159 and 189 per 1,000 live hirths, instead of dropping to 132.

But Africa bears a double affliction - it has nearly half the world's HIV/Aids victims but the continent's economic crisis has left it almost bereft of the resources

obal cost of Aids treatment was estimated at between \$3.6bn (£1.7bn) and \$3.5bn - no more than 2 per cent of which was spent in sub-Subaran Africa.

It is estimated that up to 12m adults are infected with HIV - one in 250 of the world's adult population. Over 80 per cent of cases in the developing world, and most of those infected, are between 14 and 44. By the end of the century the death toll is expected to be at least 400,000 a year. And by then at least 40m people, perhaps 100m, are expected to have been infected by HIV.

The world faces other killers, some of which are readily preventable or curable. Malaria claims im lives a year; tuberculosis 3m, diarrhoeal disease 4m. But most of these deaths are among the vulnerahle - the very young or the aged: the latter have ceased production.

nations, the report points out, by primarily attacking men and women aged between 20 and 45, "the backbone of the labour force". Because HIV hits active young adults hardest, it could be described

as "the killer of the fittest". As the epidemic advances, warns the report, to be published on Monday, the eve of World Aids Day, existing skills shortages will be exacerbated and new ones will be created. Productivity will be threatened: "As the young sexually active members of the labour force (20-40) become infected, fewer will survive to form the older segment (40-60) which has accumulated skills."

The higher the income, the greater the opportunity for sexual activity. Thus a 1988 study in Zaire found that HIV infection rates in better educated and higher paid male workers was 5 per cent, compared with 3 per cent in the lowergraded categories. Further evidence comes from Zambia, where one

among urban adults with fewer than five years of schooling, rising to 33 per cent of those with 14 years

The picture is incomplete, the report acknowledges. Chapters on the implications for labour rely heavily on information from central and east Africa. Nevertheless, the impact of Aids may be as severe in other developing regions.

"Cash crop production may decline ... labour costs rise as shortages develop, and employers may face spiralling medical costs," warns Mr Jon Tinker, president of the institute, in his foreword to the 170-page study.

No cure or vaccine is in sight, most experts agree. Part of the anti-Aids strategy, says Panos, should It cites one calculation that suggests that \$100m spent in anti-HIV/ Aids activities in Thailand in 1991-92 could stop 3.5m people being infected and save \$5.1bn in potential

canads losses: "Spending \$1 now to save \$51 later does sound like quite a good

nce force

gan human ra

But even if infection were to cease overnight, the challenges posed are enormous, warns Panos. The lengthy incubation period means that... the number of Aids cases would continue to grow over the next decade at an average of 10 per cent a year, a total of 40m by end of century - almost 90 per cent of them in the developing world.

This means that planners must prepare to adapt, says Panos. In the agricultural sector it may mean less labour-intensive crops. The schooling systems must accommodate the special needs of a forecast 10m orphans; economic policies must take into account the changing age profile of the labour force.

The Hidden Cost of AIDS: the challenge of HIV to development, The Panos Institute, 9 White Lion Street, London N1 9PD Tel: (71) 278 1111,

fight on in Islamabad

By Farhan Bokhari In islamabed

A BAN excluding Ms Benazir Bhutto, the Pakistani opposi-tion leader, from the capital, Islamabad, was lifted last night, but there were no signs the continuing government-opposition rift would end soon. Ms Bhutto, who last week tried to lead a march to parliament to demand the dismissal of the government of prime minister Mr Nawaz Sharif, was vesterday in Lahore vowing to continue her campaign to remove the administration on allegations of corruption.
Opposition politicians will

meet in Rawalpindi today to

in Rawaipindi, police fired tear gas and beat back opposition politicians, including Mrs Nusrat Bhutto, Ms Bhutto's mother, arrived. The campaign is the most aggressive attack on Mr Sharif's government during its two years

confrontation is causing nervousness among investors. western diplomats say.

Bhutto set to | Mitterrand holds talks with Rabin before going on to Amman

France to press for EC Mideast aid fund

FRANCE will press the **European Community to create** an Eculbn (£800m) fund for economic development in the Middle East to back peace President François Mitterrand said in Jerusalem yesterday. Stressing the role Paris and

the Community could play in the multilateral negotiations on regional co-operation, he said the EC should levy up to development fund for joint proects in areas such as water, tourism, transport and trade. It would also encourage "use-

ful forms of dialogue" between Arabs and Israel, Mr Mitterrand said. "This is an initiative which France very much wishes to pass on to the European Council. The president was speaking after talks with Yitzhak Rabin,

prime minister. He and Mr Roland Dumas, his foreign minister, also met Mr Faisal Husseini, the senior Palestinian leader in the occupied terri-



President François Mitterrrand stands with Mr Yitzhak Rabin yesterday at a remembrance ceremony honouring holocaust victims

travels on to Jordan today for talks with King Hussein. He described Israel's

ch to the peace talks, which have progressed only slowly since they began a year ago, as "very positive" and expressed support for the pro-

lem-Free Government

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cess despite reservations about exclusion of the Palestine Liberation Organisation. Mr Rabin said he had asked France to urge the Palestinians to shed their objections and press ahead with the negotiations. But both Mr Mitterrand and

tions that the president was acting as an intermediary in

Last month France hosted a meeting of the multilateral talks on regional economic co-operation. Mr Mitterrand said he would press fellow EC example in passing legislation outlawing the Arab economic boycott against Israel.

French and Israeli officials signed four bilateral co-opera-tion agreements, including an accord on joint scientific arch and an outline for an

De Klerk sets | US offers to out reform timetable

SOUTH AFRICAN President FW de Klerk yesterday spelt out his government's timetable for a transition to multiracial democracy, saying he expected all-race elections to take place by April 1994, with an interim government of ational unity in place by the end of that year, However, he issued a veiled

threat that, if this timetable could not be achieved through multi-party negotiation, "other ways will have to be found to bring about a governnent of national unity".

He gave no details. But the constitution calls for a general election by late 1994. He has often said he will not hold another whites-only election, leaving him needing to co-op oderate blacks into his cable

net if negotiation fails. He said the timetable February of the current bilat-eral constitutional talks, with a multi-party negotiating and agree an interim constitution by the end of May.

send troops to Somalia

THE US has offered to provide up to 30,000 armed troops to daliver relief supplies to thou-sands of starving people in Somalia and will use force if necessary, AP reports from

The troops would be part of a proposed multinational force Nations auspices that would attempt to end the disruption of food supplies by feuding clans in the stricken African nation, officials said.

Mr Lawrence Eagleburger acting secretary of state, made the offer on Wednesday to Mr Boutros Boutros Ghali, UN secretary general, in response to his plea for more help in a sofar unsucces sion, they added.

Mr Boutros Chali did not decide immediately whether to other nations also providing troops as part of the operation. "It was a tentative discussion," said one official, "but there was broad agreement in the UN Security Council that things aren't working out. The troops would help deliver supplies and also pro-vide security, the official said.

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Funds threat | Go-ahead for \$2.6bn São Paulo river clean-up to Canada's peace forces

CANADA'S military authorities have warned that the country's United Nations peacekeeping operations are being threatened by cuts in government spending.

Canada is the second-largest contributor to UN peacekeep ing, after France. It has 4,300 troops, about a tenth of the total, in 15 different UN contin-

With an estimated 20-25 per cent of defence resources now earmarked for UN missions, the Defence Department has indicated it requires a big increase in its 1993/94 budget if it is to maintain Canada's com-

mitment.
Mr Marcel Masse, defence
minister, told a Senate committee in Ottawa: "It's not a question of will, it's a question of dollars." The department has been among the heaviest casualties of recent government

The number of Canadian peacekeepers does not include replacement forces training in and naval support operations, such as aircraft ferrying relief

Chilean human rights group ends its watch

By Leslie Crawlord

CHILE'S best-known human rights organisation, the Catholic Church's Vicaria de la Solidaridad, closes its doors today after dedicating 16 years to the defence of victims of political

Monsignor Sergio Valech, the Vicaria's last heed, said: "The task is not finished. But the church believes it is now the duty of civilian society to safeguard the basic principles of human rights that it once

While the closure of Vicaria, which won the UN peace prize in 1978, reflects the respect for

Williamson

supplies in Yugoslavia and

Mr Masse said the peace-keeping hill was C\$170m (£87.6m) over budget so far this year. The mission in Yugo-slavia, involving 2,400 Cana-dish trops has been a project dian troops, has been a particu-lar drain as individual countries are paying the full cost of participation in the peacekeeping effort.

Mr Alex Morrison, director of the Canadian Institute for Strategic Studies forecast received.

tegic Studies, forecast yester-day that the number of Canadian peacekeepers would increase further next year, but probably at the expense of other military commitments. There is a bias towards partic-

ipating," he said.
Ottawa has begun to scale down its 500-troop contribution to the UN force in Cyprus. However, General John de Chastelain, chief of defence staff, said Canada had been approached to take part in possible UN missions in Macedo-

human rights in Chile today, it

human rights violations com-mitted during Gen Augusto Pinochet's rule. It has refused to disclose the fate of some 900 detainees who "disappeared"

> The International Commission of Jurists in Geneva this week urged Chile to prosecute military and police officials socused of torture and murder. It criticised President Patricio Aylwin's government for abandoning the pursuit of justice for the sake of political stabil-

under arrest.

By Bill Hinchberger In São Paulo and Stophen Fidler in London

THE Brazilian state of São Paulo has

received the go-ahead to begin a \$2.6bn (£1.7bn) clean-up of the state's Tiete River, following agreement by the InterAmerican Development Bank

The board of the IADB this week approved a loan of \$450m to the state, Brazil's largest. It is the first part of a planned \$1.2bn IADB financing, which would be the largest granted by the

The initial loan will finance half the \$900m needed for the first stage of the scheme, designed to resuscitate the river, which has been devoid of aquatic life since the 1950s. The goal of the first phase is to reduce industrial and human waste by 50 per cent

a day are dumped into the Tieté, 800 tonnes of domestic waste and 300 tonnes of industrial effluent. The reduction will be achieved partly through basic samitation projects for domestic sewage. The sewer-

An estimated 1,100 tonnes of waste

age system will be expanded to increase coverage of the São Paulo metropolitan region from the current 63 per cent to 70 per cent. Two new treatment plants and expansion of an existing one should increase the proportion of waste treated from 19 per

cent to 45 per cent by 1995. Mr Luis Antonio Pleury, the state governor, sald in London yesterday that five European companies had voiced interest in participating in the project, which was open to interna-tional tender. They included Thames and North-West Water in the UK and

Générale des Raux and Lyonnaise des Eaux of France.

IADB financing will also help boost pollution control agencies. Some 1,200 companies, responsible for 80 per cent of the Tiete's industrial pollution, have been identified and companies are expected to develop individual or joint schemes to reduce the flow of toxic waste into the waterway. About \$500m is expected to be spent on pol-

Brazil's National Development Bank (BNDES) has made \$250m avail-

most populous and industrialised

About 16m people live in the metropolitan region of São Paulo city. The state, with 33m inhabitants, accounts for 32 per cent of the country's gross

domestic product. Brazilian officials compare the recovery effort to that used for the Thames in the UK, although the Brazilian project is more ambitious. The Tietė is 1,100km long, 300km of which are severely polluted, against 338km for the Thames.

Brazilian **Indians** warn on cuts

CUTS in public spending are threatening the survival of Brazil's indigenous Indians, the president of the govern-ment agency for Indian rights

warned yesterday.
Mr Sidney Possuelo, president of the Funal agency, said in London that his organisation had been paralysed by a 90 per cent funding cut, and could no longer campaign effectively for Brazil's estimated 250,000

The cuts put in jeopardy a programme to demarcate indian reserves, which Funal must legally complete by November 1908.

Mr Possuelo said the agency had received only 6 per cent of the estimated \$110m cost of the project. Only 197 reserves had been demarcated so far. "We will not be able to reach our



Sidney Possuelo, chairman of Brazil's agency for Indian rights

Demarcation of Indian areas

is necessary to prevent intru-sion by wildcat miners, who bring disease, and developers. Funal's power to defend Indian tribes is also being threatened by a bill in Congress backed by

of forestry and mineral exploration companies.
The bill, if passed, will severely reduce Funai's conizol

hoped such pensions would improve companies' competi-tiveness by reducing payroli taxes and breathing life into capital markets. Argentina aimed to have its private scheme in place by January, but trade union and Congress opposition has delayed approval all year. Yesterday, however, Economy Minister Domingo Cavallo said he was confident a tripartite council

VERY Wednesday about 500 pensioners gather outside Argentina's

Congress to protest about their pitiful benefits and demand

more money, only to face riot

police, dogs and, on some occa-

Militant pensioners have tried storming the Supreme Court and one has threatened

The plight of Argentina's

4.2m pensioners has become a

political issue that makes the

government appear indifferent to the social costs of economic

Private pensions were seen

as a way out of the dilemma. As well as ridding itself of

costly, corrupt and insufficient

state schemes, the government

to hum down Congress.

would ensure congressional approval before Christmas. Mr Walter Schulthess, social security secretary, promises:
"There is going to be a total transformation of the pensions system in Argentina.

from government, trade unions and business would agree a

compromise version that

He has designed a hybrid

John Barham on a scheme to introduce private funds

Argentina picks its way

through pension maze

scheme retaining some features of the state-rum pay-as-you-go system while copying features of a scheme operating in Chile and introducing a mechanism to tide over exist-

ing contributors.

Initially the state will pay out a minimum benefit equivalent to about 20 per cent of the economy's average wage to all who have contributed to pension funds for at least 30 years. Those who have contributed for longer than this will get a 2 per cent annual premium for each year over the 30-year

The state will also compensate people who are already paying into the state system with a credit equivalent to 2 per cent of the economy's average wage for each year's con-tribution, with an upper limit of 30 years.

Thus, contributors to the old system will be entitled to benefits equivalent to 60 per cent of the average wage when reach-ing the retirement age of 65, plus an automatic minimum benefit of 20 per cent of average wages. These two state-run schemes will be funded by a 16 per cent payroll tax paid by employers plus a fixed slice of

Finally there is a compulsory private pension fund scheme similar to Chile's, funded by a 10-11 per cent wage deduction. Employees will channel the money directly to a savings account held at a pension fund company. Contributors will be free to pick and choose among competing funds, creating competitive pressure to provide

good service.

Mr Schulthess promises the private system will be "strongly supervised by totally independent regulators, since there will be strict norms on that stipulate maximum amounts that can be invested in each instrument." Compulsory credit ratings, both of companies issuing paper and of each fund's investments, will limit the scope for

The government will also create several reserve and emergency funds topped up by the manag funds themselves. Part of the money will come from a mech-

anism limiting profits.

Any fund that yields 30 per cent over the pension system's annual average yield will have to pay excess profits into the reserve funds, a sure way of discouraging high-yielding but risky investments.

If there is a weakness in the system, it is regulation; Argentina has an atrocious record of corrupt and incompetent state supervision and private-sector fraud.

also underscores difficulties in dealing with the legacy of the past. The Chilean military over demarcation. "They are trying to devalue the presence of Indian people intheir own land," said Mr Possuelo. the powerful anti-Indian lobby enjoys effective immunity from Guatemala-Belize accord backed

GUATEMALA'S Congress has cleared the way for the resolution of a 130-year-old territorial dispute with Britain and Belize, in which Gua-temala was claiming the former British colony with which it has a common border, writes

Circuito Januari Guatemalan legislators have ratified a recent ruling by a constitutional court supporting the decision of President Jorge Serrano to recognise Belize's political independence and to establish diplomatic ties between the two countries.

The decision by the Congress is likely to end the dispute, although a referendum must be held in Belize before the treaty is ratified. Repeated indications over the past two decades that the Guatemalan military might invade Belise in pursuit of their territorial claim led to

the stationing of a 1,500-member British garri-However, the 78-34 vote by Congress is likely to anger sections of the Gustemalan military



Singapore Airlines

and Swissair have both

chosen Deita Air Lines

as their partner in a global alliance. If you're

familiar with their

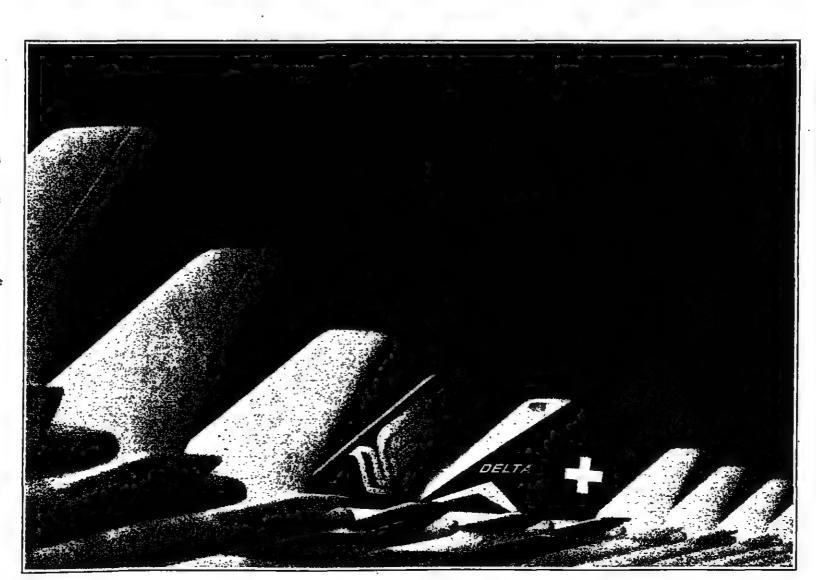
standards, then you're

familiar with ours.

Travel That: Anything

Come Experience

But Ordinary





MANUFACTURING output is

expected to deteriorate sharply

over the next four months, in

spite of a small improvement

in order books this month, the

Confederation of British Indus-

The gloomy prospects for the

UK economy in the latest

monthly survey of manufactur-

ing trends by the employers

organisation, coincides with its

new forecasts for the whole

These point to a slow, unin-

miring recovery starting in the

Spring of next year. Growth for

bry (CBI) reports today.

Disputes could Japanese hamper Sunday trading policy

LEGISLATION to allow British retailers to open seven days a week could be hampered by disputes over employee rights, it emerged yesterday as the government unveiled its plans to reform Sunday trading in England and Wales.

Mr Kenneth Clarke, home secretary, pledged that the legislation would contain government clauses to provide protection for "existing" shopworkers from being compelled to work on a Sunday.

But he avoided demands from the opposition Labour party that protection should additionally be given to future employees who objected to Sunday working. His "instinct" would be not to aim at a set of regulations applicable solely to those employed in shops, he

Before voting on the legisla-tion, MPs will be offered a choice between a set of options for Sunday shopping ranging from out and out deregulation to a tightening of existing

it remains uncertain whether the legislation will come before the House of Commons in the present parliamentary session. The drafting of legislation

European Court on whether the present law was overridden by the free-trade articles of the Treaty of Rome.

Mr Clarke said yesterday that this ruling was now unlikely to be available before January.

The government has been committed to reform of the Sunday trading laws since 1987 but has been reluctant to legis-late after its last attempt was defeated by a Conservative backbench rebellion in 1986.

For Labour, Mr Tony Blair, home affairs spokesman, wel-comed the proposals if handled in a "sensible" manner and said the challenge was to present "a lasting reform" which ended "the present deregula-

tion through anarchy."
The "nub" of the issue was whether all employees - present and future - would be subject to the voluntary principal and entitled to premi ments for Sunday working.

There are many inside and outside this House who believe that people should have greater freedom to shop on a Sunday provided that 'open on a Sunday' for us does not mean 'exploited on a Sunday' for those who will work in the shops that serve us," he said.

Top government officials challenged on morality

accused of low standards of performance, weak accountability and dublous morality writer John Williams.

Mr Graham Mather, president of the European Policy Forum, told a Conservative Political Centre conference that recent policy problems over the handling of the British economy, Iraqgate, pit closures and education statistics. had been blamed on ministers. The doctrine, however, of

ministerial responsibility

tematic policy failure under politicians of all colours: in British education, for example, and until the early 1980s in nationalised industry and industrial relations, in document after document, one characteristic attribute of the Whitehall mind peeps through: a preparedness to operate within half an inch of direct lies in order to conceal unsatis-factory policy decisions, and preparedness to engage in manoeuvres which would be

regarded with contempt if

plants to boost UK car output

By Kevin Done,

UK car production will begin to rise strongly next year, as two new Japanese car plants come on stream, and the UK market starts a slow recovery from three years of recession.

According to the latest fore-cast by the Society of Motor Manufacturers and Traders (SMMT) UK car production will rise from 1.25m in 1992 to 1.4m next year, an increase of around 12 per cent, and will rise further to 1.5m in 1994.

The SMMT suggests UK new car demand will begin to pick up in 1993 from the deep recession of the last three years with sales rising to 1.62m in 1993 and to 1.75m in 1994. UK new car sales peaked in

1989 at 2.3m but have fallen by around a third in the last three years to 1.58m last year and to around 1.56m this year. The SMMT also expects demand for new commercial vehicles to begin to recover next year.

Demand is foretast by the SMIMT to recover to 35,500 in 1993, with a further rise to UK car output has performed relatively well during the recession with much

higher production for export markets largely making up for lower output for the home Production fell by only 4.8 per cent from the peak of 1.3m in 1989 to 1.24m in 1991, despite a 30.9 per cent fall in UK new car sales in the same

period. UK car production is now set to rise significantly throughout the 1990s largely as a result of the three new car plants under development by Nissan, Toyota and Honda. • Further support for cautious optimism in the motor trade came yesterday in statistics released by HPI, the vehicle credit information agency. The figures show third-quarter sales of both new and used vehicles bought on credit

recovering from a steep shimb

recorded in the first half of

Employers expect sharp fall in manufacturing

age only 0.7 per cent.
Output will accelerate to an average annual growth rate of 2.3 per cent in 1994, thanks to

an improvement in UK competitiveness and a recovery in world markets, but this will not be strong enough to dent the rise of unemployment. The CRI expects unemployment will rise to 3.1m by the end of next year and to 3.2m by the end of 1994.

inflation will gradually pick up, but with the recovery still modest, the underlying rate will remain within the chancellor's targets of 1-4 per cent by the end of 1994. House prices

The November monthly trends survey, which questioned 1,421 companies before the Autumn Statement this month, shows that total order books improved slightly this month, compared with Octo-

The outlook for exports was not encouraging. In spite of the recent devaluation of sterling, making UK good cheaper, export orders deteriorated this month. Half the companies surveyed described export order books as below normal, against only 11 per cent that said they were above normal. This was

the worst result, apart from

The CBI said it was too early for the devaluation to have made its full impact on exports, and said the drop in orders also reflected weaker European economies.

Stocks of finished goods remained high in November. considered their stocks to be less than adequate while 27 per cent said they were too high in relation to demand. The halance of 22 per cent is the highest since August

The CBI has made only small changes to its forecasts for the economy since August, even though monetary policy has eased considerably since then as a result of the UK's deperture from the European

exchange rate mechanism. The ČBI said the stimulatine influence of base rate cuts was off-set by weak domestic demand. This left the forecasts

broadly unchanged. It expects base rates to drop to 6 per cent early next year, and to remain at that level until the second half of 1994. The deficit on the current account will widen to 16.7bn next year, but will narrow slightly in 1994 to £16hn, about 2 per cent of gross domestic



BBC launches its vision of the future

THE BBC has reconciled itself to having approximately one third of broadcasting funding and attracting one-third of the audience in radio and in television by the end of the decade as commercial broadcasting expands through cable and satellite, it emerged yesterday.
Launching the BBC's vision
of its future, Mr John Birt, who
becomes director general next month, said the plan was a realistic assessment of what was likely to happen. "The average British household will

still watch or listen to BBC ser-

vices for something like 24

late '90s will continue to be a significant and positive force in everyday life in Britain." Flanked by Sir Michael Checkland, the out-going direc-tor general, and Mr Marma-duke Hussey, the BBC chair-man, Mr Birt outlined the document Extending Choice -The BBC's role in the new roadcasting Age. The main changes will be in

the type of programme offered, the efficiency with which they are made and the Corporation's accountability to the audience in everything it

continue to serve all groups and work in all programms areas. But increasingly it will cially-funded broadcasting by providing services which will be put under pressure or not provided in a more competitive

broadcast market. The BBC, Mr Birt said, task of providing a rich mix of programmes which entertain, ducate and inform. The BBC will set itself four roles to complement the com-

murcial meter: • Providing comprehensive

casting outlets, with serious information programmes stay-ing in prime time slots. Supporting and stimulating the development and expres-sion of British culture and

Guaranteeing the provision of programming and services that create opportunities for

• Stimulating the communi-cation of cultures and ideas between Britain and abroad. Mr Birt promised that the future BBC would be a "lean, efficient, enterprising, unbu-reaucratic BBC," dedicated to

Credit card leaks lead to inquiry

By John Gapper and Ivo

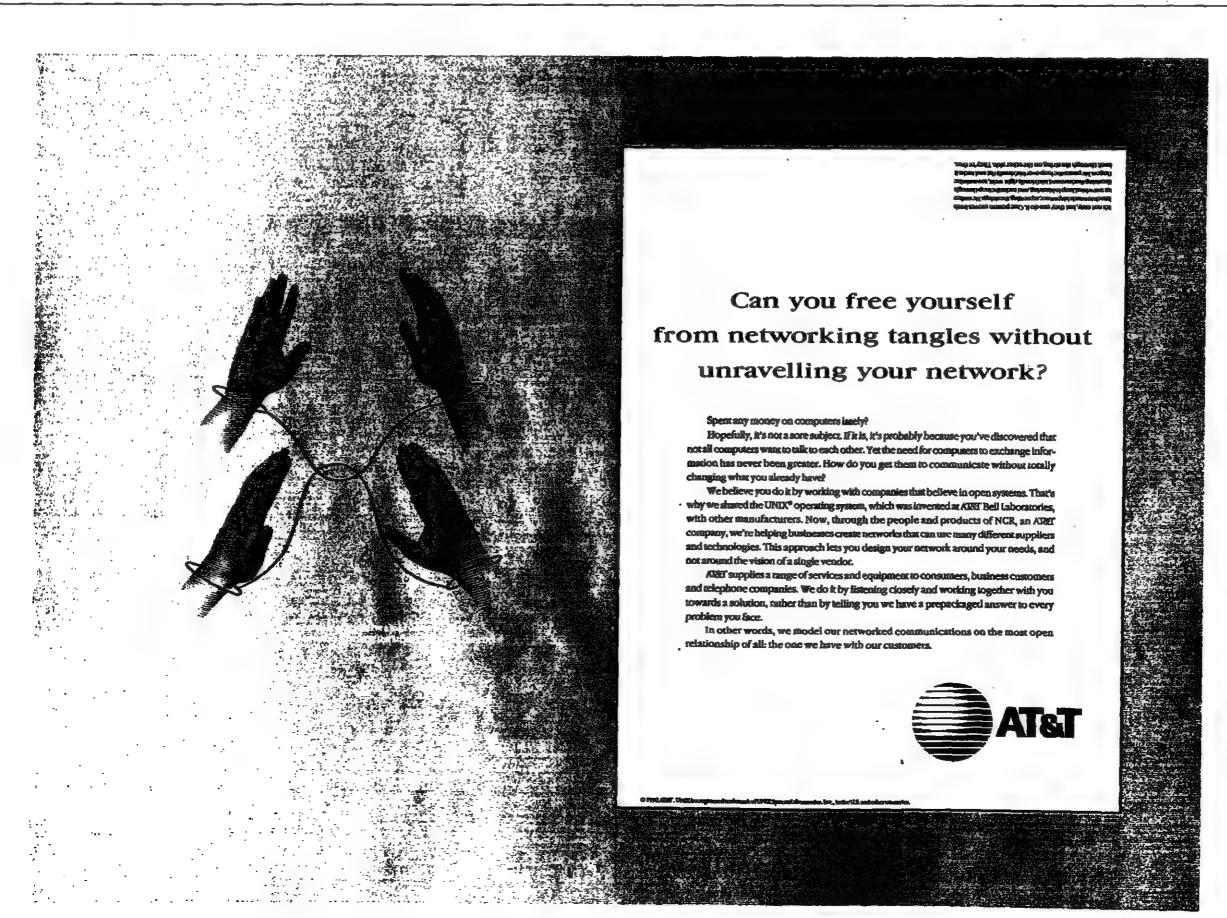
THE DATA protection esterday into security at National Westminster Bank's after apparent details of the card debts of Mr Norman Lamont, the chancellor of the exchequer, were published in

The newspaper alleged that Mr Lamont had received five legal warning letters for failing to make regular payments on his Access card, and had overspent his £2,000 credit limit. The claims were not denied by the Treasury or Downing

Street, but they provoked pro-

tests from senior Tories at the intrusion into Mr Lamont's personal affairs. They also sparked an internal investiga-tion by National Westminster. Opposition Labour MPs could barely disguise their delight at the disclosure, with several asking how the chancellor could be expected to keep the nation's accounts in order if he was unable to keep

track of his own. Mr Eric Howe, the data protection registrar, said he was investigating the incident under the 1984 Data Protection Act. If the bank or any of its employees are found to have breached the act, they could face an unlimited fine in the



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Size of royal fortune taxes revenue service

By Richard Evers and Philip Coggan

THE QUEEN'S tax bill is impossible to estimate accurately because so much secrecy has traditionally surrounded

Her personal fortune is put at between £50m and £6.5bn according to recent unofficial estimates. That range is due to lack of information and whether the value of palaces and paintings are included.

The Queen has three pri-

mary strands of income:

• Income from her personal wealth, which reliable sources say could be around £50m. It is already clear that this will be liable to income tax at up to 40 per cent, and capital gains tax.

• The civil list settlement presented to parliament in 1990 which ensures an income of £73m between 1990 and 2000, rising by 7.5 per cent a year to take care of inflation. The Queen's share of the civil list payments are approximately £9m. This is not taxed at present, and will not be under the new regime, as it is regarded

as money to fund the Queen's a function as head of state.

The most complex area of the privy purse which covers a

mix of public and private functions, part of which will probably be taxed. The dividing lines are still to be worked out by the Queen's advisers and the inland Revenue.

The proposed changes will effectively mean that the only members of the royal family funded directly by the taxpayer will he the Queen, the Duke of Edinburgh and the Queen Mother. Others will still receive money from the civil his because they perform public duties, but much more will be repaid in future.

The new arrangements, which should be finalised in the new year ready to be introduced at the start of the next tax year in April, follow growing unease that the monarch pays no personal taxes.

Increasing public clamour over the royal family's financial arrangements has come to a head following a succession of royal scandals and the disclosure this week that the taxpayer is to foot the bill for the fire damage at Windsor Castle; which could reach £50m.

The Queen would presumably be entitled, like any individual, to a personal allowance of £3,445. After that, the first £2,000 of her income would be

taxed at 20 per cent, and the next £21,700 at 25 per cent. Everything else would be taxable at the top rate of 40 per cent. Dividend payments are normally taxed (at basic rate) at source and the Queen has presumably been reclaiming the tax credit to date. It accordingly would be quite easy to collect the tax on her invest-

ment income.

Some estimates have put the Queen's private wealth at as much as £3bn. In his book Royal Fortune: Tax, Money and the Monarchy, Philip Hall estimates a more conservative figure for investments of £34im, and annual income of £18.4m. On that basis, the Queen's tax bill would be just under £7.35m a year.

Then there is the Queen's

rental income from her estates, possible liabilities on perks such as rent-free accommodation, capital gains tax on art disposals and inheritance tax.

Palace officials have previously justified the fact that the Queen has paid no taxes on the grounds of tradition. According to Buckingham Palace, "taxes are levied in the Queen's name and therefore it would not be appropriate for the Queen to



The Queen pictured early in her reign in 1953 with

Government to push ahead with EC treaty

By Ivo Dawney, Political Correspondent

THE GOVERNMENT yesterday honoured its pledge to resume work on the Maastricht treaty before the Edinburgh summit on December 11 and 12 by declaring that the so-called committee stage, when the legislation will be examined in detail, will begin next week with two days of debate.

But even before the official amountedment, a fresh rallying call was issued to Euro-sceptics by Lady Thatcher, the former prime minister, in a speech in Germany which was released at Westmin-

Addressing an audience of bankers and politicians in Frankfurt, Lady Thatcher praised the monetary rigour of the Bundesbank while also applauding the UK government for adopting an independent economic policy after the sterling devaluation of September 16.

Mr John Major told the House of Commons yesterday that he expected France to reconsider its threatened use an EC veto on the draft farm deal agreed by the European Community and the US.

The prime minister predicted a change in French attitudes once the negotiations on Gatt (General Agreement on tariffs and Trade) had been successfully concluded to include areas of trade outside the agricultural sector. He said: "Liberalisation of trade is a

She also backed German opponents of sny dilution of the D-Mark in a unified European currency, described Economic and Monetary Union as a federalist project and warned: "Scepticism is on the increase."

At Westminster, Mr Tony Newton, the Leader of the House, said the government would press on with a debate

very valuable prize for the French economy." Mr Major, who urged unity on Gatt, described the farm deal as being good for the entire EC and world trading community. British business, he added, now had the opportunity to exploit a single market of some 340m people following the averted trade wax

people following the averted trade war with the US.

He claimed UK manufacturers would benefit from low inflation, the lowest interest rates in the EC and an "extremely competitive exchange rate".

in the Commons next week but ministers have acknowledged that the process could continue at least until the and of May.

Mr Newton assured pro-Maastricht MPs that plenty of time would be given to the bill-to ensure adequate debate of amendments calling for changes in British policy on the treaty. The limited two-day start to the ratification process, with no further dates yet set, underlines the government's determination to play the process low-leve and long.

low-key and long.
Further discussion of the legislation may not begin until the House of Commons returns from its Christmas recess in mid-January.

In Whitehall, meanwhile, attention is

now firmly fixed on the run up to Edinburgh and preparation of the line detail of the summit's business-packed

Ministers have made clear that the British presidency hopes to use the meeting to reach broad conclusions to key questions such as treaty modifications for Denmark, the future financing of the European Community and provisions to give clearer definition to the concept of subsidiary — the devolution of power to the lowest appropriate authority.

Britain in brief



job 'perks'
Tens of thousands of employees have had their benefits at work saved by a land-mark ruling against the Inland Revenue from the

preserves

The decision will allow many companies to structure bendits without fear of incurring additional costs. Many have delayed tax planning while awaiting the indement

while awaiting the judgment. The case, Pepper v Hart, concerned the reduced fees paid in 1983 for their own children by 10 teachers at Malvern School, but it had enormous implications for many employers offering benefits to their staff. Those affected would have included those with subsidised cambens, sports facilities or travel, and those able to buy goods at a discount.

Council tax estimates

Council tax bills ranging from about £300 to more than £1,000 per household in England next year were in prospect yesterday, following the release of detailed figures for local spending by Mr Michael Howard, environment secretary.

environment secretary.

All Howard said that for first year of the property-based council tax, his department had made its calculations on the basis of a £439 council tax bill for a property worth between £52,000 and £68,000, if the council spent in line with enveroment assumptions.

Switch from rail to road

Blue Circle and Castle Cement, two of British Rail's biggest freight customers, said they were switching nearly 500,000 tonnes of freight a year from rail to road because of price increases imposed by BR. The move will result in an extra 20,000 road journeys a year by fully-laden 38-tonne articulated lorries, Other railfreight customers say they are considering similar moves.

News of the switch came as Charterail, the pioneering private sector railfreight distributor which ceased trading in August, announced it had gone into liquidation with the loss of 120 jobs. Charterail accused BR of prompting its collapse by charging too much for the use of locomotives and irach.

House builders optimistic

British house builders have become more optimistic about prospects for a recovery in housing sales next year, according to a survey pub-

In the survey from the House Builders Federation, 43 per cent of builders questioned just before the Autumn Statement said they expected to sell more homes next year. Another 27 per cent expected sales to remain steady. Interest rates have fallen further since the survey, making house prices the cheapest they have been in real terms for more than a decade, the federation said.

Review denied

The Court of Appeal has refused the application by Virgin Atlantic and British Midland, two independent UK airlines, for judicial review of the government's decision not to refer the British Airways tuke-over of Dan-Air to the Monopolies and Mergers Commission. The court will give its reasons next week.

Limited use of merit pay

Individual performance-related pay is not "trickling down" to manual workers as much as had been supposed and employers are sticking to collective, output-related schemes, according to a report by Industrial Relations Ser-

Despite widespread use of individual merit-based pay for clerical and professional staff, a survey by IRS found only 12 per cent of employees covered by individual merit pay are manual workers.

Project hit by safety protest

Work on the £800m Enron project, the world's biggest gas-fired power station, was largely at a halt due to the third protest stoppage in seven weeks over safety standards at the Teesside, north-east

Around 1,000 construction workers remained on site as union officials, Enron management and a Health and Safety Executive representative held discussions. The protest followed an incident on Tuesday in which seven men accidentally inhaled gas.

Steel interest from Indonesia

British Steel is in negotiations with an unnamed Indonesian company for the sale of plant and equipment from the Ravenscraig steelworks in Scotland, which closed in June with the loss of 1,200

The potential purchaser would transport the equipment to Indonesia to make steel for the Far Eastern market, expected to be the most important growth area in the world steel market over the next few years. Reports that steel from the resited plant would be exported back to the UK were being discounted yesterder.

Watchdog deputy quits

Mr Kit Jebens, chief executive of Leutro, the self-regulatory body for the life insurance industry, said he had accepted the resignation of his deputy after she had publicly expressed doubts about plans to reform regulation.

to reform regulation.

Ms Julia Leisching, chief policy and administration officer at Lautro, wrote to Mr Jebens last week and said she would resign rather than work for the proposed Personal Investment Authority, which is to replace Lautro.

In her letter, Ms Leisching said: "There is a grave risk that what should be the main agenda item, investor protection, is being marginalised by the interests of the various industry groupe."

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around Sydney, Australia, to operational in 1995, it will

awarded a A\$27m (£12.2m) con- that the Water Board can rap-

tract for IICATS, the Water idly identify sewer outflows in

Board's integrated instrumen- order to control pollution.

Rainmaking in Greece

Greece has signed a US\$1.5m ruary if it does not rain.

the Water Board, which serves

four million people in and

supply a monitoring and con-

trol system which will improve

the Board's water operations

(£987,000) contract with US

rain makers to try to end its

worst drought in decades. EYDAP, the state water com-

pany, has placed a six-month contract with NORTH AMERI-

CAN WEATHER CONSUL-

TANTS to bombard clouds

with chemicals over the Mor-

nos reservoir, which feeds the

capital with water from the

The water supplies for

The company has been

and assets management.

telemetry system.

enable the Water Board to

manage assets such as reser-

voirs, water mains and sewers

more effectively. Flow manage-

ment will also be improved so

A study by the Athens Poly-technic School showed rainfall

in the capital has decreased by

21 per cent over the past 70

years while in other parts of

the country rainfall is down by as much as 40 per cent.

1990 the government has

increased water charges by 300

per cent, which has helped cut

consumption by 15 per cent. It

has also spent US\$11m (£7.23m)

on repairs to the water distri-

Since taking power in April

automatic fare collection system for three new subway extensions for the Seoul Metropolitan Government (SMG) in coded tickets to operate high Korea has been awarded to capacity entry/exit gates. TTSi THORN TRANSIT SYSTEMS INTERNATIONAL (TTSI) of

Wells, England. Under the contract TTSI will equip 109 stations on the new

automatic fare collection sys-tem will use magnetically-enwill supply over 1,000 ticket

Much of the equipment will lines 5,7 and 8 - line 5 is to go be manufactured in Korea by a into service in 1994 with lines 7 local company. The locally are increasing.

vending machines, 181 ticket

office machines and 1,200

manufactured content will The computer controlled increase progressively and untomatic fare collection sysof electronics technology. Delivery to SMG will commence late 1993 and continue for 18 months to two years.

Traffic on the existing lines of the Seoul metropolitan subway has increased by over 50 per cent since 1988. Passengers currently total 3.6m a day and

Developing new propeller system

DOWTY AEROSPACE estimated to be worth over new generation Hercules, is PROPELLERS, part of Dowty Group, has been selected to develop the propeller system for the Hercules Il, Lockheed's new military and civil transport aircraft. The programme ted to continue through till making it one of the world's most successful air transport. craft and Dowty's sales are

U\$\$300m (£199m).

The Hercules II, Lockheed's ers.

expected to replace in the first The contract is for design, instance models of its predecssor delivered prior to 1975. Over 2,000 of the original Hercules have been produced.

work in December on a 26m 200-bedroom motel, filling sta-

tion and car service centre for

the Czech subsidiary of the

Bovis is managing the

the project. It is Bovis's second

ing the availability of local

materials including armour

rock, to be used on the project

and will be investigating potential quarries. Work on

site is expected to begin within

The need for strengthening

the sea defences around the

island has arisen as a result of

the damage caused by two

major hurricanes which have

12 months.

Italian company AGIP.

£50m business centre in Prague

Two major contracts have been centre for the international won by the Prague-based construction management specialist BOVIS CZECHOSLOVALIA

In the Nove Butovice district of Prague, Bovis is to manage the design, preconstruction three years.

developer Amczech Holdings.

The four-phase project includes a large hotel, offices,

shops and car parking. Construction work will begin in mid-1993 with completion in design, pre-construction and At Chodov, on the outskirts of Prague, Bovis will start award from this client.

cost in the region of 25m, have

been provided by the Carib-

to one year during which sur-

vey work will be carried out on

site and preliminary designs drawn up. Physical model studies will be undertaken by

an international testing labora-tory following which detailed

designs and contract documen-

The design phase will extend

bean Development Bank.

Building sea defences in Dominica

LG MOUCHEL & PARTNERS has been appointed by the Government of Dominica to carry out the detailed design and supervision of construction of sea defences at six locations around the island of Dominica,

covering about four kilometres. The appointment follows a feasibility study, funded by the Overseas Development Agency, which Mouchel completed 18 months ago. The funds for this

Supplying mining equipment to China

two contracts together worth more than £7.5m to supply mining equipment to the Peo-ple's Republic of China. The first contract, won in

conjunction with the Anderson Group of Motherwell, is for heavy duty armoured face conveyors, stage loaders and

They will be supplied by

tation will be prepared.

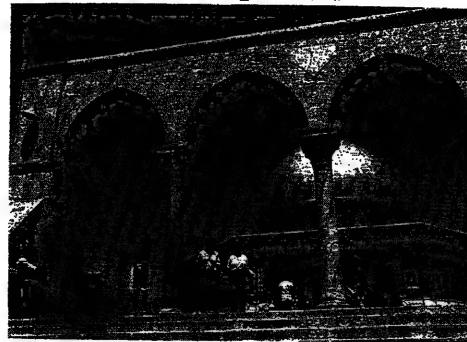
Mouchel will also be examin-

In addition two other units of NEI Mining Equipment will supply equipment as part of the same contract: Baldwin & Francis, of Sheffield, will supply electrical switchgear; and DAC, of Burton upon Trent, will supply coal face signalling

The contract was placed by the China National Technical

BECORIT, a unit of NEI Becorit from its likeston fac-Mining Equipment, has won tory. Import and Export Corporation on behalf of the Luan Coal Mining Bureau of Shanzi Prov-

> All the equipment is due to be supplied to the customer's new Changeum coal mine during the second quarter of 1998. The second contract, also for the Changeun coal mine, is an extension to a previous project awarded in 1990 for a monorail transportation system.



Scaffolding will go up around Jerusalem's Dome of the Rock mosque (pictured above) in the

muxt two wners. The Ireland-based MIVAN OVERSEAS, which is renovating the mosque at Islam's third holiest site, will use two 150 ft high (45 metre high) cranes to erect scaffolding which will dominate the Jerusalem sky-

Mr Johnson, the company's managing director, said the proofed to protect seventh cen- for the renovation.

brass sheeting and gilding it with US\$1.5m (£987,000) worth of 24 carat gold.

would be replacing the dome's painted aluminium cover with

The dome's coating will be stripped and replaced in May as part of the US\$5.8m (£3.8m) contract signed by the private company with Jordan's reli-

gious affairs ministry in July. The building will be water-

highlight of the renovations tury mosaics endangered by

King Hussein, traditional renovate the mosque on the site where the prophet Mohammad is believed to have ascended to heaven

Communications on the trading floor

Chicago Board Options Exchange (CBOE) has signed a contract to purchase the Exchangefone II voice communications system from IPC INFORMATION SESTEMS.

The Exchangefone II is a Centrex/PBX compatible system designed specifically for the trading environment of options, futures and stock

The contract is for 1,000 Exchangefore II handsets. The stainless steel, heavy gauge exterior casing provides dura-bility and protection for inter-

ARREY & HOMNER FOINERY

has been awarded an £840,000 fitting out contract by the Ger-

man company Lurssen Yachts

nal parts. Its hard shell and reinforced handset cord have undergone a series of tests to ensure that it can withstand the environmental stress of high pressure open outcry

Each telephone has 32 line/ feature select keys and two bandsets, each with its own digital tonepad, function keys and display window. Using the alternate talk path (ATP) mode, cells can be placed and received from both handsets with access to all 32 keys. Traders can conduct two

yacht being built in Bremen.

The contract is to fit out the crew's and officers' sleeping ing a comprehensive service of

It will be a turnkey operation

The support and integration of these features accommodate the end user's need for speed, efficiency and reliable opera-

Fitting out luxury yacht in Germany design, manufacture and installation including joinery, quarters, rest and lounge areas, gymnasium and steam room, aboard a private luxury

furniture & fittings, wall and

ceiling coverings, electrical fit-

tings, carpets, flooring, and soft furnishings. Jon Bannen-

berg is the project designer.

Athens' 45m people are expec-ted to last only until mid-Febcustodian of Jerusalem's holy places, has pledged US\$8.5m (£5.6m) of his own money to The Saudi royal family, cus-

had vied with the king to pay

simultaneously with lines and features available from either

handset. In the dual mode,

Exchangefone II functions as

two independent phones with a

maximum of 16 lines accessible

robust feature set geared

towards the tight integration

of Centrex and PBX features.

The Exchangefone II has a

from each side of the phone.

Office project in Berlin

A scheme by Louisa Hutton tional technology and and Matthias Saxuerbruch, of resources. LEMS ARCHITECTS, has won the competition to design an extension for the 16-storey 50s office tower headquarters of the housing society, Gemeinnützige Siedlungs-und Wohn-ungsbaugesellschaft Berlin

The development at Kochs-

trasse, Kreuzberg, Berlin is one of the first post-unification pro-posals for the historic centre. Building costs are estimated at £37m and building works are due to commence in autumn 1993, with Ove Arup & Part-ners as consulting engineers. The brief called for a new structure, providing an extra 19,000 sq metres gross floor area for offices and shops. The winning scheme responded with "Green Architecture" that reflects the architects' desire to

The application of new and known technologies in GSW's scheme facilitates ventilation and maximises the use of natural daylight, encouraging a low-energy existence within the building and the reduced

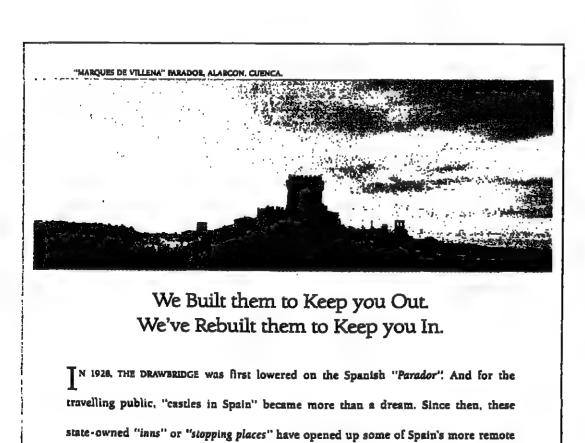
emission of CFCs. The scheme's intention is to continue the original post-war attitude of green open spaces for Kreuzberg district by offer-ing two publically accessible green squares, while respecting the eighteenth century street grid-plan. In addition, it allows for extension on every floor, a low-rise building along Kochstrasse with public facilities, and a covered public space between it and the existing THMS Architects is a Lon-

don-based, Anglo-German part-

Natural gas storage study

BRITISH GAS has secured a contract with Pakistan's Minis-try of Planning and Development (Planning Commission) for a natural gas storage study. The US\$700,000 (£464,000) contract will involve carrying out a technical evaluation of the

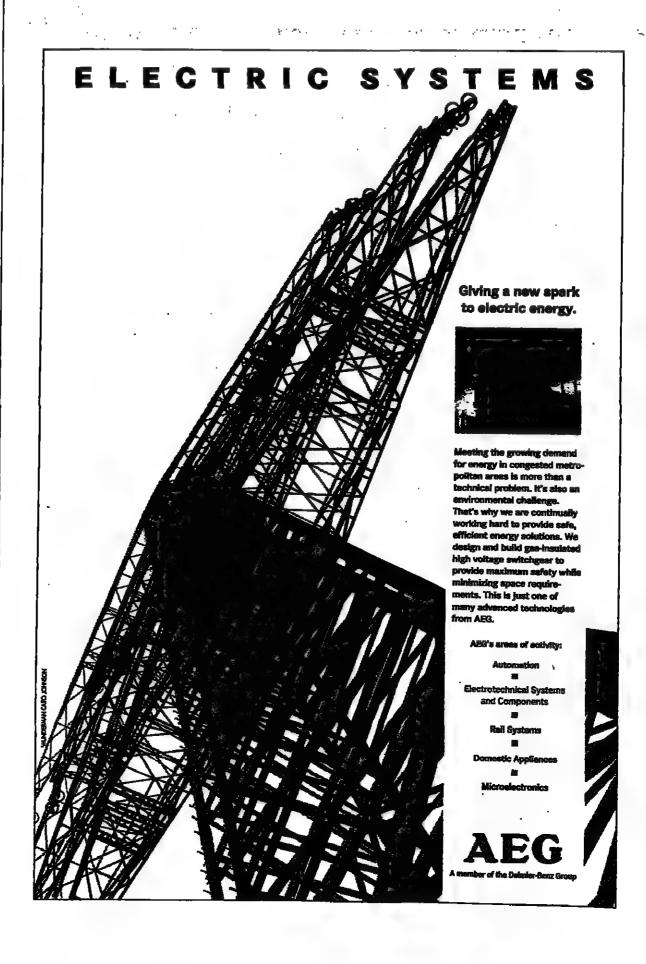
potential for storage of natural gas in the depleted Dhulian oil-field in the Potohar region. British Gas will compare this development with other options with a view to matching available gas supply to



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nfectious diseases are reemerging as a serious threat to health in advanced industrialised countries, the US National Academy of Science's says in an alarming new report. A particular cause for concern is the growing resistance of microbes to antibi-

The NAS report follows a series of calls by American microbiologists and epidemiologists for an end to the "era of complacency" about

The medical community and society at large have tended to view acute infectious diseases as a problem of the past," said Robert Shope of Yale University. "But that assumption is wrong. We claimed

The drugs industry is listening to such views - and is attracted by the growing commercial potential of antibiotics. Their sales are now accelerating fast, after a sluggish spell in the 1980s. Stewart Adkins, a pharmaceutical analyst at Shearson Lehman, estimates that the worldwide market for antibiotics was worth \$20bn (£13bn) last year, 12 per cent up on 1990. "Drug resistance is the key driver of the market." he

Soon after penicillin came into use in the 1940s, microbiologists began to find resistant strains emerging, as a simple result of selective evolution. If any bacteria survive a course of antibiotic treatment, they will be the ones with natural resistance, while their more susceptible sisters are wiped out. However, pharmaceutical researchers managed to avert a pencillin resistance crisis by discovering new classes of antibiotics -

All over the world, people are dying as a result of infections which do not respond to any of the 160 different antibiotics on the market

cephalosporins, tetracyclines, aminoglycosides, carbapenems, which doctors could use instead.

As bacteria became resistant to one drug, doctors could prescribe another. But for some bacteria, this approach has come to the end of the road. All over the world, people are dying as a result of infections which do not respond to any of the 160 different antibiotics on the market. The problem has been exacerbated by excessive use. Although

antibiotics attack bacteria rather than viruses, there are still many doctors willing to prescribe broad-spectrum antibiotics to patients with Ill-defined symptoms Thousands of people die every year from infections that resist antibiotics. Clive Cookson continues a series on drug discovery by looking at new ways of killing germs

Stalking the enemy within

that are almost certainly viral in origin. And the veterinary industry has contributed by dosing farm animals with unnecessary antibiotics. Estimates of the total cost of antibiotic resistance in the US range up to \$30bn a year. Organisms in which resistance is a serious problem include Streptococci, Staphylococci, Enterococci, Pseudon Mucobacterium tuberculosis and many others. They cause a horrify-

ing range of diseases, from pneumonia to meningitis. People are most likely to fall victim to a resistant organism when they go into hospital. In the US, 5 per cent of patients - some 2m people - pick up infections they did not have when entering hospital, and more than 20,000 of them die every year, according to the NAS report. "Every year, hospitalacquired infections account for

between \$5bn and \$10bn in addi-tional medical-related expenses." Meanwhile, drug companies continue to develop novel antibiotics for use against microbes that are resistant to the old ones.

Several promising newcomers come from Japan. Lorabid, discovered by Kyowa Hakku and just launched in the US by Eli Lilly, is the first in a new class of oral antiblotics with a broad spectrum of activity, the carbacephems. Pharmaceutical analysts say Lorabid could be a \$1bn-s-year blockbuster for Lilly, the leading US antibiotics

In the UK, ICI has high hopes for meropenem, discovered by Sumitomo and developed as an Anglo-Japanese collaboration. Meropenem due to be launched in Europe in 1994 - belongs to a related class of antibiotics, the carbapenems, which also have a very wide range of anti-

bacterial activity.
But SmithKline Beecham, the Angio-US group, has taken the lead in tackling resistance head on. Bac-teria protect themselves against many antibiotics by producing an ensyme called beta-lacturase which destroys the antibiotic before it has

World sales of top 10 antibiotics Principal brands \$bn **SmithKline** Ampicillin 2.00 Beecham Amoxicillin Many widdini. Lilly Cetaclor Amoxicilin-Smith Kline Augmentin Clayulanic acid Ciprofioxacin Bayer Ceftriexone Roohe 0.80 Rocephin Erythromycin Abbott Zinnat/Zinacet **√** Cefuroxime Cefalexin

a chance to destroy them. After a long search SB found a substance, clavulanic acid, which inhibits the production of beta-lactamase in bac-

SB combined clavulanic acid with amoxyllin, a well-established derivative of penicillin, to create Augmentin. Augmentin cures a wide range of infections that are resistant to amoxyllin itself and its sales are rising rapidly. This year or next, Augmentin is expected to overtake Lilly's Ceclor and become the world's best-selling brand of antibi-

According to SB, no resistance to Augmentin has yet emerged. But the drug is by no means powerful snough to deal with all hacteria, and SB scientists are developing other combinations of antibiotics and beta-lactamase inhibitors,

which promise to be more potent and wide-ranging. At the same time, several small pharmaceutical and biotechnology companies are working on more radical solutions to the resistance problem. They are using natural - small protein molecules produced by living creatures such as frogs, insects and bacteria them selves as a chemical defence against microbes - as a basis for developing alternative bacteriocidal drugs.

These peptides, which go by vari-ous names such as bacteriocins, magaining and cecropins, work in a quite different way to conventional antibiotics. They kill bacteria by "punching holes in their cell walls so that their guts spill out," as David Guttman, chief executive of Applied Microbiology, puts it. It is far more difficult for bacteria to evolve resistance to this external attack than to antibiotics, which interfere with their inner workings.

Applied Microbiology, a biotech-nology company based in New York, is developing drugs based on nisin, a peptide produced by Lacto-coccus bacteria in milk to kill off competing microbes. Nisin is manufactured in the UK by Aplin & Bar-rett - now owned by Applied Microbiology - and has been used as a food preservative for 30 years without any resistance emerging. By combining nisin with chemi-cals known as chelating agents, scientists at Applied Microbiology

activity. One target is Helicobacter pylori, an important cause of peptic Magainin Pharmaceutical, based in Pennsylvania, is focusing on defensive peptides which frogs secrete from their skins. The company's first magainin drug, a topical

antibiotic for skin infections,

started human clinical trials last

have created powerful drugs with a broad spectrum of anti-bacterial

In the UK, Proteus is using computer-aided molecular design tech-niques to change the structure of the peptides, so as to make them more potent and longer-lasting than the natural chemicals. Its drugs have shown promise in laboratory tests but are not yet ready for

A limitation of many peptides is that they are broken down by the human digestive system and therefore cannot be taken by mouth to give a systemic effect. But Magainin is developing modified versions which could be systemic antibiotics. And Jay Moorin, chief executive, is excited about a recently discovered molecule, squalamine, which circulates in the blood of sand sharks. "It is the broadest spectrum natural antiblotic we have every seen, and

it's absorbable orally," he says. Entirely new antibiotics such as squalamine may help to turn back the tide of infectious disease in the next century. Until then both the human and animal health sectors must learn to curb their excessive use of antibiotics.

An article on drugs to treat depression will appear shortly before

Worth Watching · Della Bradshaw



Closing the gates on shoplifters

Clothing stores have long used tagging systems to prevent shoplifting, but supermarkets have found it almost impossible to prevent the theft of beans, light oulbs or even caviare.

With this in mind, Knogo, of Long Island, has developed undetectable tags for small items. The fine electromagnetic metal strips, encased in a clear material, are stuck on randomly selected foods, disguised as part of the label or bar code.

When the honest customer puts the tagged item on the conveyor belt, plates in the check-out system break down the electro-magnetic force in the strip. But if an item is slipped through surreptitiously, twin gates positioned at each check-out letect the stolen item. Knogo; US, 516 232 2100; Belgium, 65 042101; UK, 0625 486414.

The Earth moves in strange ways

Many strange facets of natural behaviour have been blamed on the phases of the moon - not east the existence of werewolves. Now, one strange ph has been given the seal of authority from the highest scientific sources.

The European laboratory for particle physics (Cern), in Geneva, has demonstrated that the earth's surface has tides, like the sea. These tiny deformations were discovered when acientists noticed variations in the energy of the particle beams circulating in an electron positron collider (Lep) which is helping research into the structure of matter. Over the 27km circumference of the Lep, scientists noticed extendings of a multimetre depending on the phase of the

moon - a miniscule amount to

the layman but of the utmost

importance to particle physicists. Cern: Switzerland, 22 767 4101.

Toadstools turn on fungi friends

An extract of toadstool has been adapted by ICI Agrochemicals, of Haslemere, Surrey, to attack its nearest and dearest – fungi. The broad spectrum fungicide should be most effective on cereals, vines and rice. ICIA5504 has been developed

from the strobilurius and oudemansins found in toadstools. Unlike traditional fungicides, the chemical penetrates the fungal spores and mycelium and blocks the energy-producing processes needed for growth. This means fungi have built up no resistance to the chemical ICI Agrochemicals: UK, 0428 657096.

Ten light bulbs for the price of one

The chandeliers at Chatsworth House and the light bulbs in the Goat Inn public house near Peterborough both exploit a British design for increasing the life of the ordinary light bulb. The Bulbsaver, developed by Microcel, of Peterborough, is a tiny device installed behind the wall switch. The chip-on-a-circuit reduces the electrical surge which occurs when the light is switched on and which weakens the

filaments in the bulb. The designers say the life of bulbs should be increased 10 times. At £4 per unit the Bulbsaver will be most widely used where It is difficult to replace bulbs in belisha beacons or railway signals – or where one switch controls a large number of bulbs

The nose always knows best

Microcel: UK, 0778 347214.

Cvrano de Bergurac may well have approved of the latest quality – the human nose. Researchers at TNO, the Notherlands organization for applied research, is investigating the use of trained "miffing" panels to supplement chemical and physical measurement systems when detecting sick buildings. The organisation expects to have its first panels working within 12 months. TNO: Netherlands, 15 694975.

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'onfederation INVESTMENT MANAGEMENT

he property recession in Europe is gathering pace. The malaise that has swept through its overheated markets over the past three years has now gripped Germany, until recently one of the last bastions of madulty.

Across Europe, prime offices fell in value by 5.2 per cent in the third quarter this year, bringing the decline over the past year to 18.7 per cent, according to UK-based property consultants Richard Ellis.

Estimates vary, but office values have fallen from their peak by between 5 per cent and 10 per cent in Germany, 25 per cent in Paris, 20 per cent-plus in Madrid, 10 per cent-20 per cent in Milan and by 50 per cent in the UK.

The downturn is scarcely surprising. At a time of high real interest rates across Europe and increasing concern about recession, it would be remarkable if property markets were not feeling the pressure. The nature of the market, notably its long planning and building periods, forces the sector to endure deeper troughs than other industries.

But the problems go deeper than the recession. Continental European markets have more in com-mon with the volatile US and British markets than is often assumed. The problems created by inflated prices and a surge in credit and construction activity in recent years have proved more damaging than expected at the time.

In any event, although vacancy rates in continental markets have risen sharply recently, they are unlikely to even remotely match the record levels in the US and

• In Paris, 2.5m square metres some 6 per cent - of the total stock is vacant. This figure could rise to

Rooms to let

Vanessa Houlder examines the increasingly bleak outlook for Europe's battered markets

10 per cent, says Jones Lang Wootton, chartered surveyors.

• In Madrid, vacant space has increased to 412,000 sq m (7 per cent of the total stock), with a further 277,000 sq m under construction, according to Richard Ellis. Some 400,000 sq m are due to come on stream during 1992-93, half of which is on the outskirts of Madrid in developments such as Campo de las Naciones or La Moraleja and Las Rozau Business Parks.

In Germany, the diverse nature

Of the continental markets, Paris gives the greatest cause for concern

of the property market, which is spread between five cities, strict controls on bank lending on property and a generally restrictive planning structure, have kept supply low by European standards. Nonetheless there is concern about developments on the outskirts of Munich, while in Frankfurt the current vacancy level - 3 per cent -could rise to 5 per cent by the end of next year. The speculative frenzy that was unleashed after German unification in October 1990 has raised serious doubts among property agents about the possibility of future oversupply in Berlin.

Now that most west European markets have slowed down, there is much uncertainty about prospects for recovery. Doubts persist over crucial elements of the international economy, such as the European exchange rate mechanism, the ratification of the Maastricht treaty on closer European union, and the stalled international trade liberalis-

ation bilks.

In spite of this economic gloom, Germany is likely to remain the most resilient of Europe's large property markets, while the UK will remain Europe's worst hit - even though sterling's exit from the exchange rate mechanism in September has allowed the British government to lower interest rates by three percentage points, accelerating hopes that the property down-turn may soon be bottoming out.

In Spain, one source of comfort is the relatively low level of borrowing of the leading investors and devel-opers. One notable exception is Prima Inmobilaria, the Spanish property group which over-extended itself by huying property during the heady days.

Of the continental markets, Paris probably gives the greatest cause for concern. Its problems dates back to the late 1980s when - as in London - banks, rather than investors, dominated the market. Banks lent enthusiastically to property because the sector appeared to offer profitable returns at a time of int

UMIST

competition. Goldman Sachs, the US investment bank, estimates that average margins on French property loans were 3 per cent compare with average margins of 0.1 per cent on corporate lending in 1989.

French property loans have risen to FFr215bn in 1992, up from FFr63bn in 1988, says Goldman Sachs. Provisions for bad property loans could rise to 5 per cent of the total loan book, it adds.

Attention in France is particularly focused on the FFr75bn lent to

The German property sector is likely to remain the most resilient

highly-geared small and mediumsized brokers which entered the market as small-scale developers in the late 1980s. These developers have been badly hit because they are under-capitalised and do not have large rental income or parent the downturn.

Although most continental markets vary in terms of lease agreements, the structure of the investment market and banking practices, many of the property trends have a common origin: namely the increas-ingly international outlook of banks, investors and tenents at the

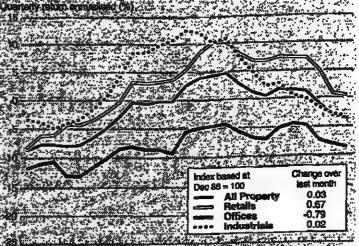
At the same time, one of the factors influencing the rise in rents in most European capitals was the rapid expansion of corporate activity ahead of the creation of a barrier-free European market in 1993. High rents in Europe were underlined by a recent survey which found that 12 of the 17 most expensive office locations in the world

were in Europe. Another influence forcing values up was a surge in cross-border investment activity, itself the result of a relation in investment controls in Europe. As well as pan-European investment, funds flowing into the European Community, particularly from Japan, rose from £820m in 1985 to £4hn in 1989, according to Hillier

Parker, chartered surveyors. In France, for example, foreign inward investment doubled between 1989 and 1990, with the Japanese among the more prominent investors. In the UK, 30 per cent of all institutional property was owned by non-British groups by the end of the 1980s. And in Spain, a surge in eco-nomic growth, the country's admission to the EC in 1986 and the lifting of restrictive rent laws in 1985, attracted inward foreign invest-

The pricking of the bubble throughout Europe was prompted in part by the retreat of international investors, many of which were increasingly burdened with problems in their home markets.

Yet as so often, the German experience has bucked the trend. In recent months there has been a flurry of investment by German buyers in the London office market. This is seen by many analysts as a tentative sign that the UK - the hardest hit market in Europe may have seen the worst



Rental values slip

property market slackened in October, according to the Investment Property Databank's monthly index of 1,418 properties with a total value of £2.5bm.

Total returns climbed back to zero for October, up by more than half a point from last month. There was little movement in yields, but rental values dropped by 1.2 per-centage points over the month, the

single largest fall this year. For the year to October, rental values fell by 8.6 per cent. London and the south-east were the hardest hit regions with rental falls of 18.7 per cent and 9.6 per cent respec-tively, while for the rest of the UK the fall was contained to 1.9 per

The pace of the decline in the cent, In central London, 85 per cent of all office properties were over-

> Offices are still the worst per-forming sector, London offices had a year-on-year total return of -11.7 per cent, compared with -5.2 per cent for the south-east and 1.5 per

> cent for the rest of the country.
>
> The retail sector made a slight recovery in October, with an unchanged yield of 9.0 per cent and total returns back into positive figtres at 0.4 per cent.
>
> The industrial sector posted a

total return of zero, with an unchanged yield of 11.3 per cent. Rental values and capital values fell 1.3 per cent and 0.8 per cent

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Then the 800 top managers at Veba, one of Germany's biggest industrial companies. got together for the group's bi-annual strategic conference last month, they heard what for a German company was an unusual mes-

ctober.

200

Klaus Piltz, the group's chief executive and Ulrich Hartmann, finance director of the Düsseldorfbased group, both delivered speeches laying heavy emphasis on the importance of shareholders, the first time the topic had come up at one of these gatherings.

In the UK or the US, there would be nothing exceptional about the theme: in the Anglo-American environment it is taken for granted that shareholders come first. Managers of publicly-quoted companies know that if they do not keep shareholders happy, they are likely to find themselves on the receiving end of a takeover bid and out of a job.

In Germany - as in other countries in continental Europe - management has traditionally had different priorities. The interests of employees, customers, the tax authorities, politicians, local communities, and established bank and insurance contacts have all traditionally come before those of institutional investors - pension funds, insurance companies, investment trusts and other investors.

But this is changing. More German companies, of which Veba is at the forefront, say that they are committed to enhancing "shareholder value" - managing the business for the benefit of the shareholder as measured in terms of an increased share price and higher dividends. This reflects the growing number

fter all the action of the past

A few years on the popular but controversial topic of sub-

contracting and "outsourcing", you

could be forgiven for thinking that companies now understood all the

competitive and financial benefits

Witness the recent flood of head

office cutbacks in favour of "out-

sourced" services such as computing and even accounting. Observe

also the myriad of corporate deci-

sions to subcontract the manufac-

ture, and sometimes also the

design, of a growing number of

Witness, too, the considerable concern which has been expressed about the risks of taking the pro-cess too far, to the extent that a

company becomes "hollowed out"

by outsourcing even products and processes which should be kept in

house if it wants to retain vital

So it comes as quite a surprise to

"core competencies".

components and sub-assemblies.

David Waller looks at a shift in German attitudes

Wooing the shareholders

of institutional shareholders in the German market: between 1980 and 1990, the proportion of freely traded shares owned by institutional investors rose from 58 to 68 per cent There have also been a number of hostile takeover battles which have reminded managers that they can be displaced if they do not deliver sound financial performance.

Veha, with turnover of nearly DM66bn (£27bn) this year and more than 1,000 subsidiaries in areas as various as energy, transport and chemicals, started its corporate existence more than 100 years ago as a department of the Prussian state. After the second world war, it was gradually privatised, the government selling its last 25 per cent stake in 1987.

The last tranche of shares was placed deliberately with overseas institutional investors and the last shareholder survey (there are no share registers in Germany) found that foreign institutional shareholders own 43 per cent of the shares.
With nutitutional investors cans

increased attention from Anglo-American investment analysts. Their assessment of the com-

mentary: a particularly hard-hitting report from the London-based S.G. Warburg last year accused the management of failing to extract anything like full value from the group's highly diversified portfolio. The report suggested that the shares were trading at a big discount to the group's break-up value and that the company was vulnera-

artmann rejects this

ble to a takeover bid.

assessment, but the judgment has on the face of it unsettled the group's management board. Since the report came out in May last year the company has taken a num-ber of shareholder-friendly steps. • It has become noticeably more willing to communicate with shareholders and the Anglo-American investment community. Board directors have made presentations to institutional investors outside Germany – a still rare move for German groups. Veba has also appointed its first director of investor relations.

It has made an effort to disclose

strictly required under Germany's notoriously opaque accounting

 Veba was one of a handful of big Germany companies to increase its dividend for last year. The company has said it will maintain its dividend at DM12 per share for this year, despite a slump in profits. The dividend is hardly generous by Anglo-American standards, but the "decoupling" of payout from profits performance is especially appreci-ated by overseas shareholders. It announced plans to introduce what it called a "value-orientated controlling system" as a way of

assessing the worth of the portfolio. Hartmann denies that the Warburg report - or pressure from the Anglo-American investment community - has led to a fundamental change in business strategy.
"I would like to make a distinc-

tion between our communications policies, which we have consciously strengthened since the Warburg report came out, and the way we run the business," he says. The measures which do impinge on the way the company is managed, for

Breakdown of Veba shareholders

	Numbers	%	Numbers	- %	#			
rivate Individuals.	474,624	92.7	493,780	90.0				
nvestment companies	1,402	.03	2,433	0.4		1 1 1 1 1 1 1 1 1 1 1 1 1 1 1 1 1 1 1	1000	
nsurance companies, canks, investment nanagement companie	 s 988	- 02	1,516	203				
ndustry, trading, rensport compenies	12,004	24	9,784	130	V			
'ubiic authorities	144	10.	202	194	-			15.86
Other	1,232	403	1,752	6.6.9		A	A	
Shares accounted for	490,394	95.9	509,457	93.8		William was	an ni	
if which: Xomestic	480,247	97.9	490,808	96.3			Secretary of the secretary	7 1 1 m
oreign	10,147	21	18,661					
lot accounted for e.g. self-custody)	21,639	4.1	33,562	382				
catal Source: Veba	612,039	100.0	543,029,	1000				

example the introduction of the new controlling measures, were decided long before Warburg published its report, he says.

He argues that the group has been run aggressively, in the interests of long-term wealth creation, for the past 30 years. This has involved both purchases and sales of large businesses - a highly active management of the portfolio. Perceptions have been otherwise, he

acknowledges, and the new empha-sis on communications is designed to correct the impression that Veba is a "sleeping giant". What Veba will not do is take

conscious steps to unlock the value of its portfolio in the interests of shareholders: partial flotations are deemed to be a sign of weakness. This attitude, common among Germany's big companies, shows the gulf that still exists between

significant likelihood of gaining a

Two key questions must then be

What are the supplier's design

and manufacturing capabilities rel-

ative to the company?

• What would it cost to catch up

with the best suppliers and can the

sion to outsource pistons, the answers to these questions may prompt a company to exit from a component business even when the

Item in question is deemed "strate-gic". But if design, as well as pro-duction, of the part has to be out-

As with Cummins' difficult deci-

chnological lead.

company afford it?

German and UK-US management philosophy. No German conglomeritself purely for the sake of its shareholders, to sell off businesses in the recognition that the parts would have a greater value than the whole.

ICI's current plan to split itself into two in order to maximise value for shareholders would be unthinkable in Germany.

When to contract out and when to stay in

Christopher Lorenz considers the view that outsourcing must be handled with care

for which there are very few, if any, capable independent suppliers;
• involve technology that is relatively fluid and in which there is a

world's leading manufacturers arguing that outsourcing has not gone nearly far enough.

Too many companies are continu-ing to over-invest in the proprietary development and manufacture of simple commodity (or standard) components, he argues. But such is their confusion over sourcing policy that they are also subcontracting key items which are hard to make but which should be

In place of this confusion, Ravi Venkatesan, assistant to the group vice president of operations at Cummins Engine, proposes a practical and systematic way of deciding which components are "strategic", and should be kept in house, and which can be subcontracted find a senior executive at one of the safely.

Cummins' development of this approach in the late 1980s had painful results. For instance, an amotional three-year debate led to a decision to outsource the design and manufacture of pistons to two more advanced world-class suppli-ers whose scale enabled them to invest 20 times as much as Cummins in the development of new products and process

Instead, Cummins decided to focus organisational energy and resources on other areas where it hoped to build leadership, notably electronics, ceramics and alternative fools.

Venimiesan then decided to look more carefully at other companies in Cummins' league which were facing the same conundrum. Between 1990 and this year, he sindled six other large manufacturers, including John Deere, JI Case, and Navistar International (the former International Harvester). Venkatesan says in the latest

issue of the Harvard Business

Reviews that his investigations produced disturbing findings. e explains: "Many of these companies have systematically over-invested in commodity parts and have neglected

developing the proprietary compo-nents that could, and must, become sources of competitive advantage." Among other disadvantages, this causes a low rate of improvement in manufacturing performance, as

resources are spread thinly across thousands of parts. Venkatesan's "strategic sourcing" process starts by examining the strategic or other characteristics not of individual components, but of the systems and sub-systems into which they fit. Only then is the status of individual components

The first thing for each company to decide is which sub-systems will be key to its competitive position in equent product generations. This choice will vary between competitors and influence product differentiation fundamentally.

Sub-systems should be classified as strategic when they:
• have a high impact on what cus-

tomers perceive as the most important product attributes; require highly specialised design and manufacturing skills and specialised physical facilities, sourced, Venkatesan claims that a company can still protect itself by controlling its design and production "architecture".

In this sense, the term "architec-tural knowledge" applies to the detailed and specialised power of translation which is needed to capture customer requirements and reproduce them as performance specifications for sub-systems.

The ability to specify and control the performance characteristics of a sub-system is more important than in-house manufacture, or even design, concludes Venkatesan.

But his advice carries a sting in its tail. If such outsourcing is care-lessly planned and executed, it "can result in the destruction of archi iectural knowledge within a single product generation", he warns. "Lost architectural knowledge has always been difficult to get back. Today it is virtually impossible."

*Strategic Sourcing: To make or not to make. HBR Nov-Dec 1992. Reprint 92610. Fax (US) 617 495 6985.

PEOPLE

Shuffle in HSBC boardroom

Sir Peter Waiters, chairman of Midland Bank, has been appointed a non-executive dep-uty chairman of HSBC Holdings, replacing John Gray who is stepping down as an executive deputy chairman in order to concentrate on his new job as chairman of The Hongkong and Shanghai Banking Corpo-

Sir Peter's promotion follows HSBC's acquisition of Midland earlier this year and, while not unexpected, is part of a boardroom reshuffle which means that Midland directors will hold a quarter of the seats on

HSBC's 20-strong board. Sir Peter, 61, who was chairman of BP for eight years until

Eric Cliffe (above), Boots

Pharmaceuticals' managing director, is to retire next

month after 33 years with The

Boots Company. He is not

being directly replaced; the organisation he headed has been divided into three sepa-

rate units: Boots Pharmaceuti-

cals. Boots Healthcare Interna-

tional and Boots Contract

Barry Clare has been

appointed managing director of Boots Healthcare International

which is responsible for Boots' European consumer products. Meanwhile, John Watson has been made managing director

of Boots Contract Manufactur-

ing which supplies Boots The

Gordon Solway is now man-

aging director of Boots phar-maceuticals as well as a main

Manufacturing.

1.51



March 1990, is being joined on the HSBC board by Sir Colin Marshall (left), 59, chief execu-tive of British Airways, and Geoffrey Maitland Smith (right), also 59, chairman of Sears Richard Delbridge, a for-mer JP Morgan banker who only joined Midland three years ago, is joining the HSBC board as executive director

chairman of Rank Organisation and one of Midland's longest serving directors, would go on the HSBC board, but he died some months ago. In addi-tion Brian Goldthorpe, who had represented Midland on the HSBC board since 1991,

also died recently.

Meanwhile, Nigel Rich, man-Meanwhile, Nigel Rich, man-aging director of Jardine Matheson Holdings, and John Swaine, deputy president of Hong Kong's Legislative Coun-cil, will step down as non-exec-utive directors of HSBC Holdings but will remain on the board of Hongkong and Shanghai Banking Corp. John Gray

It was originally intended that Sir Patrick Meaney, the

Tom Butler (right) makes the move up from heading EDS-

Scicon's manufacturing divi-

sion to managing director of the UK subsidiary as John Bateman takes responsibility

for the US computing services

firm's operations in Europe. Butler, "just the wrong side of 40", has been with the com-

pany for just two years but his

former career includes periods

with Hoskyns, now part of Cap Gemini Sogeti, Andersen Con-sulting and Perot Systems, the

company started by US presidential candidate Ross Perot after his controversial exodus

A mechanical engineer by

from General Motors.

Non-executive directors Anthony Grey has from PRIMADONA.

Carpets, and Richard

SKIPTON BUILDING

Peter Howarth, formerly chief executive of Sekers, and Michael Glover, md of at BARLY'S OF WITNEY. Unifying role for Butler Charles Cory has retired from AB ELECTRONIC.

Hermann Becker has retired. Inn Orrock as chairman of ROXSPUR (formerly Levercrest), following the resignation of Leslie Cluer. ■ Chris Russell, a specialist in the corporate taxation of financial institutions, and Paul

■ John McComish, formerly group finance director, has been appointed chief executive of John Claimid Holdings & John Cleland & Son, part of IWP INTERNATIONAL, following the early retirement of Jim Stewart.

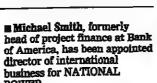
board director of The Boots Company. He faces the difficult job of overseeing the interna-tional launch of Manoplax, a ■ Michael Carrasco, North heart treatment vital to the American vice-president of company's hopes of remaining a credible drugs group. Boots expects the medicine to be approved in the US, the world's Europe; he will be based in largest market, by the end of this financial year next March.



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background, educated at Glas-gow and Strathclyde universi-ties, Butler's early experience Butler will continue moves was in the oil and chemical to focus the company on cus-tomers' needs. EDS-Scicon is industries. EDS-Scicon was formed now well integrated structur-ally but unifying the two, very through the merger of the US company EDS with SD-Scicon different, companies would of the UK a year ago with Batetake "several more months if man as its first managing director. It is now one of the not several years".

business logistics services, has been appointed European vice-president of FEDERAL EXPRESS Business Logistics



■ Jack Whitaker, a former finance director of Augustus Barnett, part of Bass, has been appointed finance director of MARR TAVERNS which bought 170 pubs from Bass in ■ David Crowe has been

appointed to the board of TT

CROUP.

Bruce Dawson has retired ■ Devid Backhouse has resigned from TSB GROUP.

Hugh Peppiatt, retired senior partner of Freshfields, at HARDY OIL & GAS. ■ Bruce Aspinall, recently retired chairman of Hothfield

Robinson, chairman of Batley & Robinson (Worsteds), at ■ Dennis O'Brien has resigned from XTRA-VUION.

Grosvenor Venture Managers, Tom AB BLIGUTRONAL

Jurgen Schonwasser,
member of management board
at Philipp Holzmann, at
TILBURY DOUGLAS; Oldham, recently retired investment manager of the British Steel Pension Fund, at RELIANCE MUTUAL. ■ Jim Langford, recently retired director Costain, at

BARCOM.

Charles Gillett, formerly a director of Cadbury
Schweppes, at EVEREST FOODS. Christopher Dreyfas,

AMERICAN CAPITAL AND INCOME TRUST. Keith Orrell-Jones (below), group md of Blue Circle Industries, at SMITHS INDUSTRIES; Sir Austin Pearce has retired.



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FINANCIAL TIMES



'Dans le Parc de M. Wallet à Viosinlieu' (c1866) by Corot

Forged in the face of Nature

Susan Moore admires the work of the Barbizon school

utdoor painting in oil began long before Monet shocked the art establishment with "Impression, Sunrise". The biographers of Claude claim that this revered master of the classical landscape was making oil sketches direct from nature in the mid 17th century. The practice was revived in France by Desportes early the following century, and continued in Italy, with the Welshman Thomas Jones, Claude-Joseph Vernet, Valenciennes and Corot all follow-

ing in the great man's footsteps.

The broadly painted oil sketch "made in haste, in order to seize Nature as she is" was a well-established element in a young artist's training by the time a group of French naturalist painters began to con-verge on the small town of Berbizon, at the edge of the Forest of Fontainebleu, in

Barbizon & l'Ecole de la Nature, organised by Agnew's in association with Brame & Lorenceau of Paris and the Artemis group, is a delightful show bringing together over 40 paintings and pastels, plus a staircase of drawings, by the now unfashionable and unjustly neglected pre-cursors of Impressionism. The exhibits are witness to the fresh, responsive and highly expressive techniques forged in the face of nature by the open-sir painters - and to the extent to which the informal lessons of the field were applied to the finished stu-dio pictures destined for public exhibition.

Corot, like his English near-contemporary John Constable, remained a keen outdoor painter long after his student years, frequently working with the Barbizon painter Daubigny after 1852. His view of M. Wallet's park at Voisinlieu on a chill, bright winter's day in 1866, is ample proof that be, like Constable, kept faith with the

The Royal New Zealand Ballet

is making its British debut this

Derngate Theatre. The company will mark its 40th anni-

versary next year, the decades

have been marked by hard slogging to establish the

troupe, but the result, as I saw

on Wednesday night, is a group

of artists who work very well

indeed. Forces are modest: 26

small band of instrumentalists;

design that offers wit and ingo

nuity rather than egregious display. The effect is pleasing

at every moment, and in the

tunes) for polite classic entries

confected by Galina Samsova

and André Prokovsky. There

are too many orange shifts for

the girls, but the dances are

pretty enough, the company's

academic style is well-man-

more than that.

k in Northampton's lively

idea of the natural landscape. The bare trees in the middle distance are well observed and show great sensitivity to infinitely subtle nuances of tone. Nonethe less, the mood he evokes is essentially poetical and romantic, the muzzy technique typical of his later works. There is none of the directness of touch and tonal clarity that characterises the small oil

A similar distinction between the experimental, private sketch and the finished work of art seems to have been drawn by Rousseau who, like Diaz, sought absolute fidelity to nature. The sombre, rugged and untained nature he found so close to Paris in the Forest of Fontainebleu provided endless motifs. His major canvases bring to mind Baudelaire's description of him as "a naturalist ceaselessly swept towards the ideal". They are in marked contrast to the series of deliciously fresh and fluid oil sketches here. To our eyes these are works of art in their own right, and highly covet-

able. I doubt Rousseau would have agreed.

A handful of sun-dappled forest glades, presumably painted at Fontainebleu, come from the hand of Diaz. In their rich tone and impasted paint they recall the robust realism of Rubens's landscapes, and serve as a reminder of the Barbizon painters' enthusiasm for 17th century Dutch and Netherlandish landscape art. The influence of contemporary British art in stimulating a fresh approach to nature is also apparent. A number of British pictures – Constable's "Hay-Wain" among them -had taken the 1824 Paris Scios by storm Constable's animated touch and unaffected response to the natural world, the light and breadth of Turner and Bonnington, and the general high-key colour of the British school, seem to have left their

Landscape was not the primary concern of all the Barbizon painters and their associates. Millet, represented here by pastels and drawings, was more concerned with recording rural life rather than scenery. His depictions of the peasantry at work are radically different from the sentimentalised rustics portrayed by George Mor-land - the artist, along with Constable, whom Dupré most wanted to study in England. "Scottish Deerhounds" is an impressive piece by Constant Troyon who was responsible for re-establishing the genre of animal painting in France.

The outdoor painting of Daubigny and Harpignies, both disciples of Corot, pro-vide the link between the Barbizon painters and the Impressionists. Particularly notable is Harpignies' depiction of the immense aqueduct at Briare, designed by Riffel; and the breadth and boldness of Huet's romantic description of the play of light on the surface of the see, seems only a step away from Monet's infamous "Impression". The crucial difference between them is that Monet signed and dated his "sketch" and sent it for public

Pissarro, another protégé of Corot, takes pride of place in *Ocupres Chotsies*, an exhi-hition of Impressionist and Post Impressionist art at JPL Fine Arts, 26 Davies Street, W1, until January 29, On show are paintings, pasteis, watercolours and drawings by Pissarro, Degas, Sisley, Berthe Morisot, Guillaumin, Cross, Luce, Signac, Roussel, Bonnard, Vuillard and Denis.

"Barbizon & l'Ecole de la Nature" continues at Agnew's, 43 Old Bond Street, London W1, until December 18.

Ballet/Clement Crisp

nered, and in the Chinese danseur Ou Lou, we see a virtuoso of beautifully secure and even technique.

The point of the evening, though, is the Hamlet which Jonathan Taylor (remembered dancers; two planes and a as a dancer and choreographer with Ballet Rambert) has made for the company. It has much to recommend it. Taylor's decision to follow most of Shakespeare's action can be called into question, since he becomes somewhat prisoner of his text. The piece is too long, case of a two-act Hamlet, much The statutory calling card was a Faust Divertissement which uses Gounod's adorable and would benefit by editing. But Tevlor's mimedance langnage is fluent, and no less so his staging. He benefits from Walpurgisnacht romp (where the devil does have the best excellent design by Allan Lees. Large stone obelisks are manoeuvrered to indicate locale. An opening at the back of the walled set allows for additional scenes - Marcellus and Hora-

tio on guard; Claudius and Ger-

A New Zealand 'Hamlet trude in state. Costume design offers strong shapes, a brave use of fabric for clearly characrised identities, a vivid sense

> Taylor is eminently success ful in evoking a late mediaeval society as setting for the drama. The play scene has the burly-burly of a fair, the darkness and menace of Elsinore itself is always present. Admi-rably lit, by Ian Perkins, filled with the vitality of the New Zealanders' performance, Hamlet also benefits from a brilliantly conceived and executed score. William Southgate has turned to the music of the renaissance, adapting and rescoring melodies for an ensemble of seven musicians playing a variety of real and electronic instruments which gives a secure and highly atmospheric base for the action. The staging tells

everywhere of what can be achieved by taste and imagination when faced with the ne for economical touring, rather than the twin demons of inane expenditure or cheerisck flum. mery that we can see with other ensembles currently rattling round this country.

The RNZB dancers play this Hamlet with fremendous will. They look serious, gifted artists. Characterisations are clear - how good to see Harry Haythorne again, as a fussy Polonius - and Taylor's sense of theatre suits them well. Kilian O'Callaghan's Hamlet is a man of action; Kerry-Anne Gilberd makes a touching Ophelia. The company's achievements - in performance; in the artistic attitudes implicit in this ballet - deserve every praise. And so do the seven musicians who accompany, and greatly enhance, the pro-

The Royal New Zealand Ballet-Derngate Theatre, Northamp-ton until November 28.

odern musicals have become vey sophisticated, so it takes a while to re-acclimatise to the simpler and more innocent world of Irving Berlin: perhaps five minutes. Annie Get Your Gun is a master-

Roger Redfarn's wonderful production akes off with one of the early and least known songs, "You Can't Get a Man with a Gun". The some is both dramatic and prophetic, for it gives the full stage to Annie, allowing her to marand around with a rifle, firing and singing at the same time, and the words turn out to be true since, as Annie realises at the end, indeed you can't get a man with a gun. In a shooting competition with a man, nice girls learn to finish second.

Other songs come flowing back. Who would have thought it was possible to have "There's No Business Like Show Business", "Falling in Love is Wonderful", "My Defences are Down", "I Got the Sun "My Defences are Down", "I Got the Sun in the Morning", and "Anything You can Do" all in the same show? Moreover, those are only the most familiar numbers. Almost as much pleasure is to be had from the change in style to "Moonshine Lullaby" and the simplicity of "Au Old Fashioned Wedding".

"This is not an exercise in postelela for

This is not an exercise in nostalgla for the over 40s. Annie is as fresh today as it can have ever been. It is based on the simplest of plots with a slight twist: not so much boy meets girl as girl meets boy. Few musicals can have told the story better. Here is a wild female spirit who decides to tame herself to get her man.

It is also a story about the sheer joy as well as the grind of show business: hence the famous song. "No Business" ought to be the marching song of the theatrical profession. Berlin had the genius to be sentimental without being soppy. I wonder if anyone can listen to "Falling in Love is Wonderful" without being moved. He could do dramatic switches as well. The reprise of "Falling in Love" comes immediately after the hugely raucous "I Got the Sun in the Morning". From the stage being packed with people dancing and singing in evening dress, we return suddenly to the simplicity of Annie and the man she loves. Above all, the piece abounds with self-confidence. The words are as good as the times. The diction is clear, nothing is

When it was now in 1987 David

Pountney's staging of Hansel and Gretel seemed a rare

stroke of operatic inspiration, an unforgettable piece of re-in-

vention which opened up Hum-

perdinck's opera to a new set

ond revival at KNO (overseen

by David Sulkin) the spell is

less potent. There are still

many incidental delights, and

continued evidence of the

thoughtful preparation that informed the production from

the start, but the spark of

enchantment is missing and

the weak points in the concept

have become less easy to

There was, always, the feel-

ing that Pountney's painstak-ing post-war reworking was

pandering to the fortysometh-

ings' nostalgia for the coin-in-

the slot gas meters and ward-

childhood. Instead of universal-

Hamelin resurfaced at St.

John's, Smith Square, with a

frankly cello-oriented pro-

gramme: bright chances for the

planist in their Grieg and Sam-

uel Barber sonatas, ali of

which Hamelin seized eagerly, but basically soloist-and-ac-

Theatre/Malcolm Rutherford

'Annie' gets it right

slurred, and the songs do not repeat them-selves. Some of them go on for verse after verse with new words. Nothing is overdone. Children on stage do not steal the show, and Chief Sitting Bull does not force any comments about the treatment of American Indians. Everyone is in this

show together. If the original self-confidence came from Berlin's book and lyrics, Redfarn's direction and the choreography by Gillian Gregory pick up where Berlin left off. Sel-dom has one seen a production that gets so deliberately stronger and stronger as it goes on. The party scene in the second act is big theatre. So is the final shooting scene, but the smaller scenes in act one are needed in order to make the full

Annie is played by the American Kim

Criswell. As the title suggests, it is the part in the show and she performs immaculately. She would not be able to do so with such conviction, however, without the total support of the rest of the cast from John Diedrich (the man she falls for) down to the extras. Diedrich is an impeccable straight male lead who cana sing,

Here is one of the most professional productions on a London stage. It has arrived in association with the Theatre Royal Plymouth whose specialisation in musicals over the last few years is paying off many times over. Buddy, which also came from Plymouth, is still running in the West End. Barnam follows next month.

Prince of Wales theatre, (071) 839 5972



Immaculate performance: Kim Criswell as Annie

Opera/Andrew Clements Hansel and Gretel

ising this little tale of redemption he had given it a frisson of recognition for his own generation, overladen with the heavy hint of family violence and

All that, and the stage pic tures it created, saw the pro-duction through its stickler patches. No one could pretend that the final scene with the Witch/Mother was a polished and convincing piece of theatre: Gretsl's fussy wanderings around the house, Hansel's casual escape from his cage and their contrived tumbling of the Witch into the cooker seemed decidedly half-hearted. But such moments were banished by the memory of the parade of familiar figures - postman, policeman, courting couple - dusted in radiant, make-believe white to conjure up a wonderful tableaux, which transformed the everyday image into the escapist

That first-act ending remains a bewitching place of theatre, but on Wednesday the rest of the evening only sporadically caught the same spirit. It was sensitively but all rather placidly conducted by Lionel Friend; one sensed the Wagnerian echoes being pinpointed and gently emphasised rather than left to contribute to the whole unselfconscious effect. The stage action too seemed respectful rather than whole-Robinson's Hansel, the single

survivor from the 1987 cast, went about her business with real zeal and spirit.

The remainder of the cast though, was much more than adequate, merely short of an ounce of vividness. Rose Mannion's Gretel was beautifully sung, just a little too prim for a production that sets out to demonstrate the grinding consequences of deprivation. As the Mother Phyllis Cannan caught that downtrodden feeling well; as the Witch she wisely never went over the top. Donald Maxwell is now the Father, smartly besuited in pointed contrast to his wife's grimy pinafore.Julie Gossage and Yvonne Barclay provide sharp cameos of the Sandman and the Dew Fairy; certainly some of their magic remains in

until December 20

Concert/David Murray Before the Wigmore Hall shut up shop for refurbishing, a pair of French-Canadian artists A mixed double offered striking rewards in two recitals that included Beethoven's five sonatas for cello cimbalom-sounds; in Grieg's A and piano. On Tuesday Sophie Rolland and Marc-André

minor Sonata he rang all the schoes of the much-loved Concerto in the same key, while the cellist adapted her porta-menti to Victorian salon-style. They found no clear trajectory through Barber's early Sonata, but they lit up its passing ideas as vividly as could be.

companist stuff. As a musical partnership, it is virtually seamless. There were keen interpretative insights in every work. In Mara Slovakian Theme, Miss Rolland sported ripely ethnic portamento swoops whilst HameIn late Debussy she capital-

There was nevertheless a sense of some restraint, of compromise. Hamelin has been described as a "super-virtu-oso"; more precisely, he is a thoughtful young musician nique - Incisive dispatch, brilliant clarity in quick passages. gorgeously balanced chords. Contrariwise Miss Rolland's

creetly suggestive, unemphatic, elusive: I soon lost count of the times when she began what we expected to be a broad line with a brittle sforzandoipiano, a sudden stab reduced at once to a bated-

ised upon the trick to striking effect. That Sonata is at once haunted and mannered, abrupt and whimsical: Rolland captured not only its sudden mood-switches, but also its sense of a chill ironic distance. Its original title was to have been Pierrot fâché avec la luns ("Pierrot being cross with the moon"), invoking both commedia dell'arte and an absurdist joke - for which Hamelin scaled-down scrupulously to play an elegant foll to Rol-land's nervy soliloquising. Yet the swimmy St. John's

acoustic guaranteed that the piano-resonance would swallow up the cello's bass-register. even when Rolland was at her most delicate and agile down there, what we heard was only a soft oleaginous mutter. As solo-with-accompaniment, a lot of the music sounded the wrong way round. I think she deserves another partner with a naturally chamber-sized attack, and Hamelin a thrusting competitor of another clean-edged, super-polished

Sponsored by the Canadian High Commission and La Délégation générale du Québec.

INTERNATIONAL

Ancient church treasures of gold, silver, ivory and rock crystal from the east German town of Quedlinburg are on show at the Bertin

end of May 1993. it is the first time since the Second World War that the collection of 50 works has been together under one roof. In 1945 some of the boxes in which the treasures were stored were discovered to have been broken open, and 12 pieces were missing.

it was over 40 years before a trail led to Texas where they were being offered for sale by the descendants of a US army lieuteaant who had stolen them. An out-of-court settlement negotiated by the German federal heritage funding body led to their return to Germany

earlier this year. Quedlinburg, a small town in Sachson-Anhalt, was better known in the Middle Ages when

It was closely connected to the German imperial court. From the tenth to the 13th centuries the abbeause of the church of St Servalius were all from the impertal family or the high nobility. It was then that the church treasury was showered with gifts of the finest reliquaries and liturgical items that smiths could make

The theft has ultimately brought a bonus to the church of St Servatius. Neglected in the postwar Communist era, it is being renovated before the treasures go back on display there next summer. As to the pleces themselves, the tenth century Samuel Gospels, with their golden calligraphy and jewel-studded cover, have been tored by the Bavarian State Library, and the other pieces were treated by the Berlin Kunstgewerbemuseu

EXHIBITIONS GUIDE AMSTERDAM

Van Gogh Museum Glasgow 1900: a survey of art and design in the city's heyday, including examples of the Glasgow School of Painting and designs by Charles Rennie Mackintosh. Ends Feb 7. Daily Rijksmuseum Chiaroscuro Woodcuts by Hendrick Goltzius (1558-1617), highlighting a less well-known facet of the great Dutch draughtsman and engraver. Ends Jan 10. Closed

BARCELONA Museu Picasso Picasso: the Ludwig Collection. A set of 180 paintings, drawings, sculptures, ceramics and engravings belonging to Peter Ludwig, the German collector and researcher into Picasso's work. Ends Jan 31. Closed Mon (Carrer Montcada 15-19) Fundacio Joun Miré Glibert and George: The Cosmological Pictures. 25 large-format pieces produced in 1989 by a pair of Britten artists who star working together in the 1960s. Ends Jan 10. Closed Mon eu de la Virreina Moments of Abstraction: a study of the development of abstract art in the Netherlands in the 20th century, with works by 17 artists. Ends Dec 27. Dally Fundacio Antoni Tàpies Hélio Oiticica (1937-80): retrospective of the Brazilian artist. Ends Dec 6 Closed Mon BERLIM Wannsee-Villa Max Liebermann

(1847-1935), principal Impressionist painter in Germany: his own Berlin villa is the setting for an exhibition of 35 paintings, watercolours and drawings, all from private collections and many on public show for the first time. Ends Dec 15. Closed Sun (tel 805 3242) Martin-Gropius-Bau America 1492-1992: a vast survey of American culture from the time of Columbus' voyage of discovery to the present day. Ends Jan 3. Closed Mon Nationalgalerie Art in Germany 1905-37: more than 140 paintings and sculptures by Dix. Klee. Munch and many others. Ends

Jan 3. Closed Mon and Tues Brücke Museum Painting and Sculpture of the Brücke: works by Kirchner, Schmidt-Rottluff and other members of the early 20th century group of German artists, Ends April 4. Closed

Kunst- und Ausstellungshalle From Cézanne to Pollock: 70 masterworks from the collection in New York, including paintings by Van Gogh. Picasso. Beckmann, de Chirico and others. Ends Jan 10. Closed Mon FORT WORTH

Kimbeli Art Museum Egypt's Dazzling Sun: Amenhotep III and His World: 143 works, including colossal statues, wall paintings, ritual implements, jewellery, ceramics and rainbow-coloured glass, focusing on Tutankamen's illustrious ancestor, who reigned 1391-1353 BC. Ends Jan 31 (this exhibition FRANKFURT Museum für Völkerkunde Myth and Mask: an exploration of the

world of masks, their symbolism and cultural significance. Closed

Schim Kunsthalle Gabriele Münter (1877-1962): the most comprehensive retrospective yet assembled of the German painter who was influenced by the Fauves, lived and worked with Kandinsky and ranks as one of the foremost female artists in early 20th century Germany. Ends Feb 10. Daily Städel Emil Schumacher (b1912):

60 paintings by the German abstract painter. Ends Jan 10. LONDON

Royal Academy of Arts Sickert: a major exhibition marking the 50th anniversary of the death of one of the most European of English painters, with 134 works from collections worldwide. Ends Feb 14. Also Sacred Art of Tibet, Ends Dec National Gallery Munch: The

Frieze of Life. Advance booking through First Call 071-497 9977. Ends Feb 7. Daily Barbican Border Crossings: 14 Scandanavian Artists. Ends Feb 7. The Concourse Gallery displays the work of Norwegian artist Frans Widerberg (b1934) and four icelandic photographers. Ends Dec 15.

Design Museum Scandanavian design in Britain 1930-70. Also New Directions in Scandanavian Design. Ends Feb 28. Closed

Tate Gallery Grand Manner Portraiture in Britain from Van Dyck to Augustus John. Ends Jan 10. Also The Painted Nude. Ends Dec 27, Daily Countavild institute Mexican Prints of the 19th Century. Ends Dec 20. Daily

Kunsthalle Manet: Moments of History. The exhibition focuses on Manet's career as a political artist.: Ends Jan 17. Closed Mon MUMICH

Kunsthalle der Hypo-Kuiturstiftung Frederick

the Great Collector and Patron of the Arts. A magnificent display illustrating the 18th century Prussian king's relationship with art and artists. Together with works by Watteau, Rubens, Rembrandt and Prussian court painters and architects, the exhibition includes sculpture, porcelain, silver, furniture, costumes, books and musical instruments. Ends Feb 28.

Akademie der schönen Kümmin Mac Zimmermann (b1912); 80th birthday retrospective of the German Surrealist painter, with 100 drawings and paintings from all periods of his development. Ends Jan 10. Closed Mon Villa Stuck African Sculpture in German Private Collections: 200 objects from all over the African continent. Ends Jan 10. Closed Mon **NEW YORK**

Auseum of Modern Art Matlese. Ends Jan 12. Closed Wed (Admission is by timed-entry tickets, Call Ticketmaster 212-307

Metropolitan Museum of Art Ancient Near Eastern Treasures in the Louvre: 200 works in precious metal, stone, bronze and clay, dating from the third, second and first centuries BC. found in the seat of the Elamite and Achaemenid kings in southwestern Iran. Ends March 7. Also Masterworks from Lille: 100 paintings and drawings spanning the period from the Renaissance to the 19th century, including celebrated works by Rubens, Goya, Delacroix, David,

Courbet and others. Ends Jan 17. Closed Mon Guggenheim Museum Robert Rauschenberg, the early 1950s. Ends Jan 24. Also the Great Utopla: the Russian and Soviet Avant-Garde 1915-32. Ends Dec 15. The SoHo site has the set

for Moscow's Jewish Theatre In 1920. Ends Jan 17. The main museum is closed on Thurs, the Whitney Museum of American Art Agnes Martin: 80th birthday retrospective. Ends Jan 31.

of murals which Chagail painted

Closed Mon Brooklyn Museum Max Weber (1881-1961): 50 paintings and works on paper by an early 10. Also Frederic Bazille (1841-1870): 60 works by a precursor of the Impressionists Ends Jan 24. The museum's collection of 58 Rodin sculptures has been reinstalled. Closed Mon and Tues

Musée d'Orsay Sisley. Ends Jan 31. Closed Mon, late opening Thurs (qual Anatole France)
Petit Palais French drawings of the 18th century, including works by Fragonnard, Watteau and Vien. Ends Feb 14. Closed Mon (ave Winston Churchill) Louvre Pannini (1691-1765), painter of lown perspectives. Ends Feb 15. Also Drawings by Liotard (1702-89). Ends Dec 14. Closed Tues (Pavillon de Flore) Grand Palais Picasso et les Choses, Ends Dec 28, Closed Tues, late opening Wed (ave

FINANCIAL TIMES

Number One Southwark Bridge, London SE1 9HL Tel: 071-873 3000 Telex: 922186 Fax: 071-407 5700 Friday November 27 1992

France and the Gatt

AFTER WEDNESDAY'S debate in the French national assembly, it is clear that the French government is set to stage a long and fierce rear-guard action against the farm trade deal negotiated between the European Community and the US as a central component of the Uruguay Round. At the end of the lay, however, it seems almost inevitable that France will have to accept the terms negotiated by the European Commission, because no better terms will be available.

Yet nobody should underestimate the depth of the real political difficulty which this issue is causing in France, let alone sneer that this is just a case of a weak government kow-towing to a combative peasantry, finding a solution will certainly need political courage in France, but it will also require the other member states to recognise that a successful conclusion to the longest-running trade negotiation the world has ever known may require finding ways of helping France come to terms

The central French complaint is that the Community negotiators went beyond their brief, and have made concessions to the US which will impose uncovenanted and unacceptable sacrifices on French agriculture. France has already agreed to a sacrifice of its agricul-tural interests, in the reform of the Community's common agricultural policy (CAP) adopted by the 12 member states earlier this year. But the French also protest that the Commission has conceded additional restrictions, and therefore hardships for French farmers.

which were not in its mandate. The European Commission has declared that the EC-US deal is consistent with the terms of the CAP reform; but Mr Pierre Bérégovoy, the French prime minister, has announced that he could not accept these assurances, and has tened to block the agreement with some sort of national veto.

As a matter of principle, Mr Béregovoy is inevitably right. Without seeing the fine print, it is firm calculation of the detailed impact of the deal; if French claims are even roughly true, it seems probable that the agreement will impose stiffer restrictions on European agriculture, But the main French sacrifice, and it is a very real one, is the concession of the very principle of a farm

The reform of the CAP is a far-reaching programme to restrain overproduction, but it does admit the possibility of Community flexibility according to circumstances; an agreement under the Uruguay Round will be an external constraint on the Community's freedom of movement, and it must therefore be less flexible and more binding.
It may be argued that the

French government is in trouble now because it has played its hand rather clumsily. But the bottom line is that French farmers who are a large part of the labour force (over 6 per cent), are already enduring steady falls in their incomes, and facing a steep decline in their numbers. The British government recently backed sharply away from a plan to fire 30,000 coal miners; but French farmers know that their numbers are likely to drop from a little over im to around 600,000 in the next decade. The CAP reform must accelerate that process, and so will the GATT deal.

In the case of the Uruguay Round, common sense and politics are at variance. Common sense suggests that the government should have declared that the ECUS deal is the best available. But if it had done so, it would almost certainly have been defeated in parliament, and after fresh elections its conservative successor would inevitably have been even more flercely opposed to the Gatt deal. The best hope now is that the government will protest, with a view to avoiding an absolute break with the Gatt negotiations, so as to accept an overall

Local taxation

THE ANNUAL ritual of UK local taxation began its course yester-day, with the government announ-cing details of its grant to local authorities. The environment sec-retary, Mr Michael Howard, said that it allowed for a 3.1 per cent increase in expenditure. This appears generous given the 1.5 per cent ceiling on the public-sec pay bill, since 70 per cent of local spending goes on wages.
The local authorities disagreed.

The grant is 3.1 per cent up on what councils were supposed to spend last year, but only 0.4 per cent more than they calculate they actually spent. Since the gov-ernment has tightened the capping rules to curb high spenders, many councils will be unable to increase their spending next year even if they wish to. Some including Conservative authorities

- are threatening cuts in services. This year, there is an added complication in the replacement of the poll tax by the council tax. The transitional relief scheme to ease the introduction of the new tax should ensure that Winners outnumber losers, according to ministers. But many people will find the new tax difficult to understand, not least its cunning banding system which has provided a steady flow of misleading press stories about average bills

throughout the summer and autumn. And people living in homes which have fallen in value recently may feel that a tax based on property values in April 1991 is unfair. As with any tax change, there will be locary who will be there will be losers who will be vocal and winners who are likely to keep their good fortune to the new tax is unlikely.

All of this points to another political storm over local taxation in the new year. There will be pressure for a further switch from local taxation to central government grants, as in 1991 when VAT was increased to hold down poli tax bills. This should be resisted. Council tax is already too highly geared, providing only 15 per cent of local government revenue. Any increase in gearing would further undermine the tax base of local government and constrain its ability to provide services in line with

The real concern about yester day's announcement, however, is not in the figures but in the fact that they so greatly restrict discre-tion to increase funding on local services. That makes local govern-ment little more than the local administration of Whitehall's policies and priorities - an outcome which is most undesirable for Brit-

Queen taxed

THE BRITISH monarchy has been a remarkably successful institution. It has also been a highly adaptable one. The adaptability of the monarchy largely explains the success. The Queen's offer to pay as importantly, trim the clvil list represents an excellent example of the monarchy's flexibility. These changes, sensible in themselves, are also more likely to strengthen the monarchy than weaken it.

Rationalists dislike monarchies. But constitutional monarchy has proved to be an obstacle neither to economic progress nor to democratic stability. On the contrary, their shrunken numbers include many of the world's richest democracies: in Europe there are Sweden, Denmark, Norway, the Netherlands, Belgium and more recently Spain; in Asia, there is Japan. In these societies the monarch's role as a living symbol of the state has proved consistent with political stability and indeed one of its sources.

These monarchies have all changed markedly over time, as has the British. It has survived a civil war and the decapitation of Charles I. It has outlived the acquisition and collapse of the British empire. Above all, it has coped with the transition from aristocracy to democracy.

Now it has to adapt to an age of populist suspicion and popular curiosity. It has to tackle two specific problems: the all too visible foibles of minor members of the royal family and the untaxed wealth of the Queen herself. By yesterday's announcement the monarchy has done what it can,

and personal perfection.

Nothing will stop the popular
press from probing the private lives of members of the royal fam-ily. But with the compensation for their public services being reimbursed from the Queen's privy purse they may be criticised less easily. Similarly, nothing will stop left-wing politicians from complaining about the Queen's wealth. But properly taxed it becomes just another inherited private fortune.

The monarch's role is funda-

mentally symbolic, but scandal and untaxed wealth are unsatisfactory symbols. There had to be changes. Whether these go far enough is another matter. A clearer definition of the monarch's role in the state may be required, particularly if there are wider constitutional changes. The future of the monarchy depends partly on the royal family itself, but still more on the changing temper of the British people.

he sharp falls in pre-tax profits announced yesterday by Japan's large banks are just the latest sign that the country's banking sector is facing its worst crisis since the second world war. The collapse of the speculative bub-hie of the 1980s has left them bur-dened with bad debts, a legacy which has potentially far-reaching consequences for Japan and the international economy.

At the end of September the top

31 Japanese banks had loans on which no interest had been paid for more than six months, worth Y12,300bn (£65bn), or about 8 per cent of their outstanding loans. According to the Finance Ministry. about Y4,000hn of these loans do not have any collateral. This amounts to an unrecoverable loss which could soak up about 18 months of operating profits at the top 21 banks. Their uncommitted loan loss reserves are worth only Y2,875bn. Covering the loss by digging into their capital would reduce their

equity by about 19 per cent.

The banks and the regulatory authorities are taking a distinctively Japanese approach to solving this debt crisis. Market forces will play only a limited role in restoring equilibrium. There is little prospect that weak institutions will be allowed to go to the wall or be taken over. Instead, the Japanese are working in the grey zone between the market and state intervention by adopting a gradualist and collective approach.

At present, the government is offering the banks only limited, covert support. There are no plans for a bail-out modelled on the US government's rescue of the savings and loan industry.

Instead, the entire banking sys-tem is taking the strain. Weaker banks will be kept affoat through a web of relations with stronger banks which will support them with cheap loans. But what are the chances that the Japanese authorities can prevent a long-drawn-out crisis which undermines Japan's economic performance? The banks' bad debts are a direct

result of the collapse of the property market after the end of Japan's "bubble" economy of low interest rates and financial deregulation, which created a climate for rampant speculation in the late 1980s. At its peak rate of growth in late 1987, commercial bank lending to the real estate sector grew by 32.7 per cent, to Y33,565bn in March 988. In 1988 land prices in the Tokyo area rose by 57 per cent. By spring 1989 the Bank of Japan, which had become alarmed by the rise in asset prices, began to push up the discount rate (which determines short-term interest rates) from 2.75 per cent in April 1989 to 6.25 per cent 15 months later. The authorities also put a cap on real

The property market went into a tail-spin. Prices in some central areas of Tokyo are now 60 per cent below their peak, leaving many bor-rowers with collateral worth less than their loans. Residential land prices may still have a long way to fall; prices dropped about 20 per cent in the main cities in the year to September. An unprecedented giut of office space will overhang the commercial market for poveral

This means the banks' final bill will be far larger than the outstanding unbacked Y4,000hn of bad debts estimated by the Finance Ministry for this September. Privately, Tokyo bankers acknowledge that bad loans at the 21 top banks could total Y55,000bn, equivalent to about 12 Japan's banking crisis threatens economic growth at home and abroad, say Charles Leadbeater and Robert Thomson

At a loss for a speedy solution

Japan: property and the banks

over the next five years. Even a erable loans of Y10,000hn is about equal to the top 21's forecast operating profits for the next three years.

This figure almost certainly understates the problem, however. The top 21 banks are the tip of a very large financial pyramid. Beneath them are about 132 large and smaller regional banks, which do not operate nationally, and 455 very small, local shinkin banks. At the base are a dense network of 22,000 non-banking lenders, which

ccording to Mr David Snoddy, benking analyst at Jardine Fleming, the securities house, the regional banks could face a loss of about Y1,600bn or about 21 per cent of their equity. What matters is whether the ton 21 banks and the strongest regional banks will have the resources to deal with their own problems as well as help their weaker affiliates. The Japanese banks all have large holdings of securities, which they could sell to raise capital. The plunge in the Tokyo stock market means the value of the banks' large unrealised gains on securities' hold-ings has fallen from a peak of about Y18,385bn this March. That is still more than enough to cover their losses, but if they tried to real ise these paper gains share prices could decline further, thus depleting the banks' capital. Moreover, this would increase pressure on the banks to restrict lending by pushing

Any strategy which the banks might consider to meet their losses faces constraints. For instance, issuing more shares is not a option while the Tokyo stock market is in the doldrums. So the banks hope to until the late 1990s, paying for them piecemeal each year, partly from profits, partly from stock reserves and, in time perhaps, from their

their capital below the standards set by the Bank of International Set-

tlements. From next March they are

required to hold capital worth 8 per

cent of the value of their risk

shareholders' equity.

Despite the mutual ties between banks, a crisis at a large bank cannot be ruled out as long as the stock market is depressed and real estate prices continue to fall. A large bank failure would destabilise the entire system because it would threaten to unravel the patchwork of cross-lending which binds the banks

That threat is taken seriously by the authorities. They are keeping a close watch on the long-term credit banks set up to lend to Japanese industry but which have become heavily exposed to real estate lend-

trust banks, which operate both banking and trust-fund investment businesses. Nevertheless bankers are adament that a failure can be averted. Mr Yoh Kurosawa, president of the Industrial Bank of Japan puts it: "Our banks do not go bust."

Crises at weaker institutions are expected, however. Mr Akira Namara, executive director of the Bank of Japan, has predicted mergers and rescues among smaller institutions. Several weaker regional banks are

already undergoing restructuring.

The Finance Ministry, meanwhile, says it has instructed large banks to take an interest in the health of

their non-banking lending affiliates. Bhintly, the banks are being told to prevent the affiliates going bust. Distress lending from large banks to non-banking institutions at very low rates of interest rose by about 194 per cent in the year to August.

Even if a collapse can be averted, a prolonged crisis would have far-reaching consequences. Small businesses, which account for 56 per cent of employment, are already complaining of a credit crunch. Large companies have cash reserves to fall back on, but many are reconsidering ambitious investment strategies which were based on

Omega Constellation.

access to low-cost capital.

As a result, the domestic picture could be grim: the banks' weakness could stifle growth in the Japanese economy for several years. Extrapolating from calculations by Mr. Yushio Suzuki, the Bank of Japan's former executive director, the money supply needs to expand by about 6 per cent a year for gross national product to grow at the government's target of 3.5 per cent a ernment's target of 3.5 per cent a ernment's target of 3.5 per cent a year. That seems unlikely with bank lending rising by only 0.7 per cent in the six months to September and with an unprecedented contraction in the money supply in August and September. Money supply growth remains weak despite a series of discount rate cons since series of discount rate cuts since July last year as the Bank of Japan has tried to stimulate the economy and offer support to the banking industry. The economy looks set to grow more slowly in the 1990s than nt any time since the 1950s. The international consequences

could also be profound because of the pivotal role that Japanese banks now play in the world economy. Japanese banks have already retreated from international lending to reduce their assets and meet the BIS capital adequacy standards. Companies which found it relatively easy to borrow from Japanese banks - from US steel mills to Olympia & York, the developer of the Canary Wharf project in Lon-don's Docklands – now find it more difficult to borrow money, a con-straint which is likely to remain tight so long as Japanese banks' domestic difficulties persist. When loans are made available, they are also likely to be more expensive

When Mr Alan Greenspan, chair-man of the US Federal Reserve Board, came to Tokyo last month, he delivered a grim warning that asset deflation - which is under-mining the profitability and lending ability of banks in the US, UK, Australiaand Scandinavia as well as Japan – was a malaise which would take a long time to cure. He also stressed that world economic growth would be sluggish until the

lebts of the 1980s were paid off. So unless the Japanese govern-ment intervenes, Japan's debt prob-lems are likely to hinder both the domestic and the world economy for some time. As yet the government has been unwilling and unable to commit large sums of money to bail out the banks, and thereby help them into a position to start lending again when the economy picks up. This is largely because there would be a outcry from a public which has little sympathy for bank executives who are widely regarded as overernment has so far been willing to offer the banks is tax credits to allow the banks to write off their es against profits.

The banks have set up an ag to buy the land they used as collat-eral for some of their bad loans, thus allowing them to calculate their losses at realistic land prices. But this agency will be funded by the banks and have no public money. On the other hand, the government has been willing to use public funds to buy land to stabilise

The authorities face a dilemma. An injection of public funds into the banks' land-buying agency may be essential to speed up the writing off of bad debts and thus limit the protracted crisis. But that may only be politically possible once there is an sudden bank failure of large pro-portions. Unless and until this hap-pens, the banks will have to fend for the maniferent.

PERSONAL VIEW

Not such a capital idea

By Stephen Bond and Evan Davis



ger tax allowances from the chancellor of the exchequer, and no surprise that Mr Howard Davies, director-general of the Confederation of

British Industry, used his speech at the recent CRI conference to invite the chancellor to "think hard"

What is more surprising is that this chancellor should respond to these calls, introducing a temporary increase in allowances in the Autumn Statement. It was, after all. Mr Norman Lamont who so elo-quently rejected the idea of raising capital allowances in this year's Budget speech, when he said: "Good quality private investment will come not from artificial subsidies or incentives, but in response to con-sumer demand . . . I have concluded that, whatever its superficial attrac-tions, an increase in capital allowances would not be a sensible use of the resources available."

It is tempting to see the chancellor's policy reversal as a clever way of boosting demand, or as a means of promoting the interests of industry. But in fact, while investment in 1993 is increased, this is only at the expense of investment in 1994 and 1995. His scheme is not about help-

ing the economy in the long term. The increase in first-year capital allowances means that companies can claim a bigger deduction against corporation tax in the year they undertake investment spending albeit at the cost of lower tax allowances for depreciation in sub-sequent years. It works rather like a loan from the exchequer to a company. At the current corporation tax rate of 33 per cent a 15 percentage point increase in capital allowances - from 25 to 40 per cent - is

MANUFACTURING INVESTMENT AS % OF MANUFACTURING OUTPUT 13.0

1983 1984 1985 12.5 13.9 13.7 12.7 1990 like the government giving a 5 per cent interest-free loan on every

10.9

This will not do much to persuade a cash-starved company to engage in new spending if markets are depressed. But a lot of investment occurs anyway: about 250th a year by industrial and commercial com-panies. And while the tax conces-sion will not be enough to generate new investment, it will persuade many companies to bring their 1994 investment spending forward into the year ending October 1993, to

Temporary changes in taxation can have important effects on investment spending. The phasing out of high first-year capital allow ances announced in the 1984 Budget gave companies a large fiscal incentive to bring investment spending forward. As the table shows, manufacturing investment rose sharply in 1984 and 1985, and then fell back

The fiscal incentive then was about three times larger than the effect now. Nevertheless the Insti-tute for Fiscal Studies estimates that business investment in the next 12 months could be as much as 6% per cent higher than it would otherwise have been as a result of the temporary increase in capital allowances announced last week.

Unfortunately the boost is likely to be short-lived, and investment in 1994 sharply lower than it would otherwise have been. Spending that has been brought forward into 1983 will not be repeated. This is a short-term fix which does not promote investment in the longer term. Where does this leave Mr Lamont

if the economy is still in recession next year? It would be stretching his credibility to repeat the exercise to get people to bring their 1995 investment into 1994. Only if he were quite certain that low investment in 1994 would not cause any ms could there be some marit in the chancellor's policy. Given the limitations of economic forecasting we would favour a less cavalier

A further problem with this kind of measure is that it introduces a new element of unpredictability into the tax system with all the attendant costs. What we do not want as we enter the next recess is for companies to delay their investment in the expectation of a special tax concession if they just wait a few months.

The chancelor began his Autumn Statement by insisting that "the government has no intention of engineering a short-lived boom, and proceeded to introduce a supplementary package of time-limited fiscal measures, the sole rationale of which is that they can deliver a short-term etimples. I constant short-term stimulus. Long-term business planning is not aided by this interference in the tax system.

Norman Lamont was right to reject this policy in March, and wrong to succumb to its superficial attractions now. If he wants to pro-mote industrial investment for the long term, he needs to embrace a more serious restructuring of the corporate tax system than this. The authors are researchers at the

Institute for Fiscal Studies.

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The sign of excellence

Joe Rogaly

Lonely ride into sunset

Unless John Smith transforms the UK's Labour party and speeds up its move to the political centre, another election defeat beckons



short answer to the question. ish left have anywhere to go?" It is "no". For the Labour party appears

to be living in a fantasy world in which the Conservatives self-destruct, an early general election follows, and Mr John Smith becomes

The dream will not come true. Not that way. Mr Smith may one day move into Number 10 Downing Street, but first he must totally transform his party. If it is to win again, Labour must no longer be regarded as a party of the left. It must be separated from the trade unions. There is time for such a renewal. No election need be held until 1996 or 1997. By then the redistribution of constituency boundaries will have created another 10 or 20 seats whose demographic pro-files favour the Tories. The recession will (surely) have come to an end. The party that faced the Conservatives in mid-slump in April 1992 and lost will, if nothing has changed, lose, lose and lose again.

Reality could be different. If Labour makes a complete break with its own history and traditions - in essence, creates a fresh political force - it may stand a chance. The slimness of that chance may be measured by the performance of the Democrats in the recent US elections. Governor Bill Clinton did not campaign as the candidate of the poor, the dispossessed or the proletariat. He ran on a promise to meet the concerns of the middle classes. Socialism neither entered his mind nor obscured his vocabulary. He denied his party's liberal past by stressing the "new" in "new Democrats". The public feeling was that there was no end to the recession. Mr Clinton peddled a Keynesian revival, Victorian

social values and "hope". In the event he won by a far smaller margin than had been anticipated. Had it not been for a statistical quirk, much of that advantage could have meited away. The US Commerce Department's estimate of third-quarter growth, originally 2.7 per cent, was revised upwards this week to 3.9 per cent. President George Bush must be wondering what might have happened if that figure had been available, and believed, during the campaign. As it is, Mr Clinton may enjoy the advantages of coming to office at the start of a return to real growth in the US econ-

omy.
Mr Smith is not so fortunate. He has become Labour's leader in time to see prosperity return



This will leave the poorest

among us with pretty thin gruel. For the life of me I can-

not imagine what it is like to

live on income support or unemployment benefit of less

than £2,250 a year (basic levels

for a single person). Yet Labour could only find money

with which to improve on

these meagre sums by increas-

ing taxation. To propose that is

a proven vote-loser. Mr Clinton

advocated tax increases for

families with annual incomes

greater than \$200,000. He only

just got away with it. The Clinton programme, which centres

around "workfare", is politi-

line with inflation.

before he gets to fight a gen-

Truly there is no hope for parties of the left, not in the sense the term has been used until now. Professor JK Galbraith has an explanation. He believes that during the last half century the left, particularly in Britain, has saved capltalism. He said so on Tuesday. In a lecture to the Institute for Public Policy Research, a think-tank of the left, he listed old-age insurance, unemployment compensation, medical care, public housing, improved public services, the ending of the "once-cruel exploitation of women and children" and the

Major has had a run of bad luck, but he has not sought to place the cruel edge back on to capitalism

like as ingredients of a social revolution that "has taken the cruel edge off capitalism". In consequence "our claim is not to violent change, certainly not to revolution. It is to a socially better performance by the existing system." We are now, the professor intimated, in the age of "constructive pragma-

That would be all fine and dandy for Labour if the Conservatives represented something elsa – destructive ideology, say. They did for a while, par-ticularly during the years 1987-1990. But just two years ago this weekend they jettisoned the then Mrs Margaret Thatcher and replaced her with the supremely pragmatic Mr John Major. He has had a run of bad luck, and at times has made the worst of his misfortunes, but he has not sought to place the cruel edge back on to capitalism. Contrary to Labour's eager expectations, the social security budget has not been cut. Most

payouts will be increased in

cally saleable as a hand-up, not a hand-out. The benefit system that most appeals to elector-ates on either side of the Atlantic is the one that delivers comfort and cash to the middle

Lebour is still wrestling with this. The "Commission for Social Justice" which Mr Smith espouses has yet to be established. I am told that its chairman will be known by Christmas. He or she will do well to approach half the stan-dard of intellectual rigour and thoroughness of the Beveridge Report, the work of a Liberal, which was first published exactly 50 years ago. Beveridge advocated workfare, proposing that unemployment benefit ment of attendance at a work or training centre after a lim-"complete idleness even on an income demoralisas". He did acknowledge the proposal to be impracticable in periods of

high unemployment. A second Beveridge lesson

a flat level of cost. As an exercise in optimistic under-estimation of future expenditure the Beveridge arithmetic has not to my knowledge ever been exceeded - not even by the designers of nuclear generating

for Labour is fiscal. The report

printed in 1942, projects spend-ing on social security for the years 1945, 1955 and 1965. Only

the cost of pensions rises sig-nificantly. Unemployment ben-efit falls slightly; the health services (which would soon

Labour must find new ways of thinking, and get them straight. One of its unique selling points should be constitutional reform. Another should be strong environmental protection, using selective taxabon tax would be a mixed olessing, but it could serve as a method of raising revenue that, like VAT, would be politi-

imposts on incomes. The danger is that the Tories are already ahead: they are making pencilled-in calculations about both a carbon tax and toll booths for roads. The government is also denying Labour the opportunity of dif-ferentiating itself by promoting the abandonment of strict monetary controls in favour of

cally less painful than direct

Keynesian pump-priming. Mr Smith, who became leader on July 18, is approaching all of this at a measured pace, with long interruptions to respond to the dramas on the Conservative benches. Some of his colleagues believe that he cannot afford such a prime minister, his goel for 1993 should be to create a new party. He would then have about three years - a desper-ately short time - in which to convince the voters that Labour really had changed, It will be amazing if he pulls

LETTERS TO THE EDITOR

Number One Southwark Bridge, London SE1 9HL Fax 071 873 5938. Letters transmitted should be clearly typed and not hand written. Please set fax for finest resolution

Sir, The possibility of France using its "right of veto" against the US-EC farm trade

deal continues to be evoked.

of veto on matters where the

Treaty of Rome provides for

the EC Council of Ministers to

decide by qualified majority.

(which can be found in the

Commission's Ninth General Report) states: "I Where, in the case of deci-

Finance, not a

name, to blame

Sir, With regard to your article "Ice cream ambitions take a licking" (November 21), I would like to put the record

straight concerning Clarke

Foods' purchase of Lyons

The article stated that "argu-

ments over the use of the Lyons name delayed the deal

by five months until February

by the time needed for Clarke Foods to put in place its financ-

Not so. The delay was ca

director of corporate affairs

ing arrangements.

Allied-Lyons, M Portland Place

From Mr Tony Pratt.

There is in fact no legal right

Positive reasons for financial intervention

Sir, The FT of November 25

was an object lesson in the power and application of market-distorting financial intervention, the positive reasons for it and the continued lack of government commitment to its necessary application to the UK's manufacturing industry. Your leader concerning the European steel industry quite rightly says that subsidised inefficient capacity could destroy lower subsidised efficient capacity. I agree. But this is exactly what has been allowed to happen at large to the UK's manufacturing industry over the past 13 years as other competing countries

have supported theirs.
On the other hand, immediately adjacent to your leader is an article in which the government is shown perfectly happy to distort the market for television programmes by allowing the flat-rate TV licence to continne to support programmes which the market would not sustain. It is admitting that a free market would destroy good" television. I agree such distortion is necessary, but

why only for the BBC? Finally, on page 10 you report the Department of Trade and industry's "exports strat-egy". It is naive to believe that this £10bn increase will not itself cause a substantial increase in imports which form a large part of our exports. As the DTI never tires of telling, the UK already exports 80 per cent more per head of popula-tion than Japan. Quite clearly it imports a great deal more, too. The real problem is one of import substitution. There are too few medium-sized manufacturing companies, the backbone of manufacturing industry in Germany, Japan and italy, and, therefore, too few British designed and manufactured products.

Will the government be able to spot these links, I wonder? Andrew Allcock, 10 Friors Close.

Tankerton, Whitstable, Kent CT5 1NU

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unwise, to isolate France majority vote on a proposal of the Commission, very important interests of one or more partners are at stake, the members of the Council will endeavour, within a reasonable time, to reach solutions which can

Legally possible, if politically

This includes agricultural pol-icy (Article 43) and commercial those of the Community.... policy (Article 114). The 1966 "Luxembourg com IL With regard to the foregoing paragraph, the French dele-gation considers that where promise" was a political document, not a legal one, and was very important interests are at in fact an "agreement to disagree" among the original six Member States. Its full text continued until unanimous

that there is a divergence of views as to what should be

reach complete agreement." Even assuming that the "Luxembourg compromise" be adopted by all the members of the Council while respecting their mutual interests and

stake the discussion must be agreement is reached. III. The six delegations note

Determined to | Members are move forward inattentive

From Mr John Nelson. Sir, I should like to clarify your report about the re-signal-ling of the London Tilbury and Southend line ("BR halts Til-

The renewal is authorised and we are examining ways of funding the cost within a difficult economic environment. We will know in the next two months whether we are in a position to take it forward, but

John Nelson, Network House,

bury line upgrade", November

there is a determination to do

managing director, Network SouthEast,

No efficiency in electric cars

Sir, How can you refer to

"electrically-powered, non-pol-luting vehicles" ("Electric vehicles 'to boost copper demand'", November 24)? The electricity has first to be generated in a power station, most probably fuelled by coal; the efficiency of converting the coal into electricity will be in the order of 35 per cent. Next,

through supply lines to the point of use where it will charge the batteries of the "non-polluting vehicle". Trans-mission losses and battery efficiency take their toll and the 'non-polluting vehicle' becomes the most inefficient

iser of energy imaginable. F Chilton. The Alders.

still has some political validity, a country which invokes a very important interest" can be overruled, as Peter Walker (then minister of agriculture) found to his cost in 1982. It depends on the president agreeing not to take a vote, or, failing that, on a sufficient number of countries abstaining or voting against to constitute a blocking minority. It may be politically unwise

to isolate a country in this way, but it is legally possible.

Michael Tracy,
Agricultural Policy Studies,

20 rue Emile François, 1474 La Hutte (Genappe),

From Mr Michael Cranno. Sir, Ms Arrowsmith (Letter November 20) may have missed the point of our article ("Omissions on options", November 18) when she cites the various institutional shareholder guidelines that cover issues such as equity dilution, discounting and voluntary lapsing

of share options. She does not dispute that these flaws exist, but states that there are regulations to prevent misuse. We agree, and applaud the extent to which the Association of British Insurers (ABI) and the National Association of Pen-sion Funds (NAPF) have created such comprehensive

However, the point of our article was to illustrate how little impact these issues and their regulations have at the individual pension fund man-ager level. Certainly, with respect to issues of executive remuneration, the ABI and the NAPF are anything but "inattentive", but their thousands of members often are, as has been admitted

Michael Cranna, researcher, London School of Economics, Houghton Street, London WC2A 2HD

OBSERVER

Yachting legend

■ Nigel Burgess, drowned yesterday in the Vendee Globs solo round-the-world race, was a giant in the world of yacht brokerage. Although his private - and ultimately fatel passion was racing single-handed sailboats, his business was the sale and management of vast motor-yachts worth millions.

His company, Nigel Burgest Yachtbrokers, had sold the ship best-known as Trump Princess twice. The first time was for Adnan Kashoggi. When the Middle East's most visible Mr Fixit ran short of funds Burgess found a willing buyer in Donald Trump despite the property tycoon's avowed aversion to the sea.

When Trump in turn found Burgess steered through a second sale to a Saudi buyer. Even more lucrative than the commission on the sales was that management of the vessel and its crew of 50-plus was handled by Nigel Burgess Yachtbrokers.

His immense discretion about his business did not stop stories of his dealings from entertaining the industry.

For instance, at the time Kashoggi's yacht was sold it bore the name of one of his daughters, Nabila – retention of which, under the Arab code, would have been an insult once the boat was out of the family. Trump eventually agreed to change the name to Trump Princess... for \$1m off the \$30m purchase price.

0 out of 10

Yesterday was the first day of the rest of the life of Gerald Ratner. After his sudden departure from the eponymous ewellery chain, he was

assigned to do the school-run. But his accomplishment of this task does not bode well for the future. He got lost and had to ring home on the car phone for directions.

Smoke signal? ■ Warburg's Sir David Scholey

has been telling anyone who cares to listen that he's faintly embarrassed by being the bookmakers' favourite candidate to become the next Governor of the Bank of Rngland. He really has no ambitions to fill that post or so he says. Few in the City take him

seriously. Fellow bankers generally say he is the best candidate and they do not believe he would turn down the post. Hence the amusemen at the speculation that Lord Weinstock has approached him to join the GEC board, with a view to Scholey's eventually becoming chairman.

True, he and Lord Weinstock go back a long way. Sir Ronald Grierson, who retired as a GEC vice-chairman last year, was an old Warburg hand, and Weinstock's heir, Simon. worked at Warburg for five years. But would Scholey really want to take on the chairmanship of GEC which is regarded by many as little more than a high-powered public relations job? Aside from Lord Nelson, all

GEC chairman up to now have been former politicians, the ambassadorial rather than the entrepreneurial type. Everyone knows that it's 68-year-old Weinstock who pulls the strings. Who takes over from him is the real question.

Of course, when Weinstock eventually steps down, GEC may well require a very different type of chairman. In the meantime, the speculation is probably either a smokescreen while Scholey waits to find out about the



governorship, or else someone has got his name mixed up with that of Sir Bob Scholey, British Steel's ex-chairman. If only he were 10 years younger, he would have made an excellent GEC chairman. It's hard to believe that GRC needs a banker at the helm.

Step ahead One has to admire Lord

Welker of Worcaster's impeccable timing. He parted company with Jim Slater well before Slater Walker went down, quit the Conservative government before the rot set and has assembled one of the most impressive string of directorships of any former cabinet minister.

He was chairman-designate of Maxwell Communications but backed out less than four months before the late tycoon jumped ship. Last month he stepped down as a non-executive director of troubled training group DC

Lo and behold, a few weeks later Gardner's chief executive Barry Topple is toppled after terrible trading news. Walker had a good excuse

for wanting to reduce his non-executive directorships now that he has taken on the chairmanship of the Urban Regeneration Agency. Moreover, Gardner thanked him profusely for "his hard work and firm support" over

the past couple of years. Even so, there might be a slight tremble the next time he hands in his notice.

Striking

■ Questioning those suspected of insider dealing can lead to some striking explanations for share-buying sprees. Richard Lines, operations

manager of the Stock Exchange surveillance group, told a London conference on financial crime of one man who said his large and sudden purchase had been prompted by his noticing that a certain chief executive had removed the personalised number plate from his Rolls-Royce. That obviously meant he was getting ready to leave when

his company was taken over. Another impressive "excuse" went: "My wife and I were having a row when she hit me with one of the company's products. I was so impress with its sturdiness that I decided to buy some of the

explanation, Lines said, the experience must have been bruising. The product in question was a kettle.

Name change The City of London

cherishes its traditions and, as is customary, its police committee's past chairman Geoffrey Gass has had a police horse named in his honour. But oddly enough, whereas the horse usually takes the ex-chairman's surname, this

one has been called Geoffrey.



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THE WELSH ADVANTAGE

FINANCIAL TIMES

Friday November 27 1992

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Russian leader reneges on deal with opposition over pro-market reforms

Gaidar rules out compromise

By John Lloyd in Moscow

RUSSIA'S acting prime minister, Mr Yegor Galdar, yesterday ruled out compromise on four key planks of his pro-market reforms, threatening a delicate accord worked out between the government and the powerful opposition

The breach in what had been assumed to be a firm deal offering Civic Union's support for the government in return for a moderation of the economic reforms could return the Russian political world to serious confrontation.

The agreement had received quiet encouragement from inter-national financial institutions. Mr Gaidar told parliament he was willing to compromise with the Civic Union. But he insisted there would be no going back to a state distribution system; no large increase in the money supply; no wage and price freeze; and no fixed exchange rate lower than that set by the market.

Civic Union's leaders will probably delay a decision until it has met tomorrow. Both sides still have several days left to manoeuvre back into agreement before the opening of the Congress of People's deputies next Tuesday.

However, the Itar Tass news gency reported that Mr Arkady Volsky, a Civic Union leader and nt of the Russian Union of Industrialists and Entrepreneurs, had charged the government with reneging on the agreement reached at the weekend.

An immediate crists was averted yesterday when Mr Russpeaker, deflected calls for the government's resignation from hardline deputies of the now-ban-ned National Salvation Front.



Firm stand: Russia's acting prime minister Yegor Gaidar rules out a compromise on communic rulorum

Mr Nikolai Travkin, leader of the Democratic party, one of Civic Union's three founding parties and the most consistently hostile to the government, told parliament that while the Gaidar government had done a service in destroying the old system, it must still be sacked.

President Boris Yeltsin offered a conciliatory gesture by abolishing the post held by Mr Gennady Burbulis, state secretary, a figure hated by the Civic Union for his dismissal of their policies. But Mr Burbulis was immediately named head of the president's advisory council, essentially the same function he now fulfils, and the move was generally seen as a transparent manoeuvre. Mr Andrei Kozyrev, foreign

minister and another Civic Union target, flatly denied rumours that he had also been fired. He said Mr Yeltsin had told him there would be no further changes in the cabinet for the present. In his speech to parliament, Mr Gaidar made some significant

now, It would involve selective aid, export credits, the assistance of Russian companies to win large contracts and more help to lower income groups.

He wanted, he said, to "replace

concessions to Civic Union's stance, calling for an industrial strategy absent in Russia until

a general crisis with a structural crisis" - to allow decline only in those industries for whose goods there was little or no demand rather than in all industries irrespective of demand.

Germany faces long-term price threat

GERMAN inflation could persist as a threat to monetary stability beyond the end of the decade, Mr Hans Tietmeyer, vice-president of the Bundesbank, suggested yes-

As new figures were published showing prices in western German stubbornly refusing to fall, Mr Tietmeyer said he hoped the new century would be an era of stability. However, he warned: "At pres-

ent this is unfortunately oriented more to the principle of hope than to reality. Germany in particular was in a

difficult transitional period, he said in a speech at Cambridge

Brussels

attacked

over fraud

mer Soviet Union which now cov-

Continued from Page 1

University. The challenges of German unification were still far from being met. Nor had "necessary decisions" on corrections to fiscal and wage policies yet been

"In our opinion, price increases of 3.5 to 4 per cent cannot be consistent with the principle of monetary stability in the long The government of Bavaria

yesterday reported its fourth consecutive month-on-month increase in inflation which took

the annual rate to 4 per cent.
In North-Rhine Westphalia,
Germany's most heavily populated state, prices have risen 0.5 per cent since October and the annual rate is now 3.7 per cent. Prices in Baden-Württemberg

month, leaving the annual figure unchanged at 3.3 per cent. Provisional figures for the whole of west Germany are due

in the next few days.

Mr Tietmeyer said that a public debate on "necessary corrections" had recently started in Germany, and this was a positive sign. But he hinted that while his country sorted out its problems. others had work to do. In the meantime, further realizmments within the European exchange rate mechanism might be neces-

Exchange rate stability was desirable, but justifiable only if economic fundamentals in the economies concerned were kept closely in line. "As long as this is

not the case, exchange rates must be adjustable to avoid disadvantages for all countries." he

German inflation, a crucial element in the criteria governing the Bundesbank's present punishing interest rates regime, has benefited from external factors such as falling oil prices and lower costs for seasonal goods.

However, according to a study from the Berliner Bank, when these are stripped out, prices have been increasing since July at an annual rate of 4.8 per cent.

The source is home-made inflationary pressure from rents and the price of services. The cost of repairs and other services has risen at an annual rate of 8 per cent in the past three months.

Labour likely to hold balance of power after Irish election

By Tim Coone in Dublin

THE IRISH Labour party has made sweeping gains in Dublin at the expense of the two main ers 10 countries. It found that appraisal of projects took between 12 and 18 months, right-of-centre parties, and picked up seats in rural constituencies, according to early returns from Wednesday's general election.

Judged Its contribution to the private sector as "feeble" at the Such victories over Flanna Full start of 1992, and considered that and Fine Gael would establish the programme's extensive use Labour's ability to hold the balof subcontracting was inefficient. The court concluded that the EC was not equipped to deal with its new responsibilities for belpance of power in a new coalition The returns, calculated before

ing former communist countries taking into account transfer votes under Ireland's voting sysin eastern and central Europe "until late in the day" tem, show Fianna Fail, Ireland's The court also said that it saw strongest party since indepenno economic reason for building dence in 1921, suffering its worst a 60-metre wide highway through thinly populated jungle in the setback in 50 years. Its share of the vote appears to have fallen to just above 40 per cent, which western African state of Camer-

And it voiced concern over the 11 per cent increase in travel expenses for European MPs to Ecu32m to cover the shuttle between their constituencies European Parliament locations in Brussels, Luxembourg and Stras-

The Commission yesterday responded to the criticism by pointing out that some of the waste was the result of political decisions by member states, particularly on farm subsidies.

Errors and shortcomings were often related to Community law, while the court had to be careful about making dubious generalisations and conclusions on the basis of isolated examples.

giving it the breakthrough it has sought since its foundation in 1912, Labour candidates have topped the polls in 10 of Dublin's 11 constituencies and overall is

projected to win 30 seats. Having broken the grip of the two larger parties in the capital and made significant advances in rural seats, Labour sees itself as just one step away from becoming the second force in Irish politics, displacing Fine Gael.

Mr Dick Spring, the Labour party leader, said: "We have laid the foundations for achieving that in this election . . . and I am confident it is the start of a new era in Irish politics."

Labour must now decide how to exploit its strength in negotiating the formation of a govern-ment with either Fianna Fail or Fine Gael. Mr Spring made it would extract a high price for Labour support, preferring to right-of-centre coalition, and to continue building a social democratic alternative from the opposition benches.

• Ireland's central bank announced that overnight interest rates for new funds would next Monday increase to 100 per cent from 30 per cent. The move follows continued speculation that the punt will be forced to devalue shortly.

One-month wholesale money is being made available at 14.75 per cent in an effort to delay the inevitable rise in commercial bank rates which is to be trig-gered next week by the rise in ernight rates.

Mr Chris Johns, chief economist at the Bank of Ireland group treasury, said: "It will work for a few days, but it smacks of Micawberism. They are waiting for something to turn up. Only a drop in German interest rates will save the punt now."

Queen to pay tax and support relatives

Continued from Page 1

would secure only 70 of the 166

Labour appears to have dou-

bled its share of the vote from 9.5

per cent in the 1989 general elec-

seats in the Dail (parliament).

The announcement came in scripted exchanges in the House of Commons between Mr Major and Mr John Smith, leader of the opposition Labour party, who had been briefed on Tuesday, Mr Smith asked if "in view of the evident public concern" whether he had had discussions with the

Queen about her finances. Mr Major replied that "affec-tion and respect" for the monarch was widespread and the sovereign was not liable to pay tax on her personal income. "But Her Majesty some months ago, before the summer recess, indicated to me that she wished consideration to be given to changing these arrangements".

The Queen will not be taxed on the sums voted by MPs to cover costs of items such as Royal flights and trains which totalled £57m last year. She will also pay tax on private income from the Duchy of Lancaster. The Prince of Wales already pays tax on his private income and voluntarily contributes 25 per cent of income from the Duchy of Cornwall.

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Derrito	C	9	48	Dubro yněk		-	-	Los Angeles 1	8	10	50	New Delta	8	23	73	Sydney		_	_	F-Feir Fg-F			
Blastitz	F	15	99	Edinburgh	R	6	43	Luxembourg	C	8	46	New York #	Dr	15	54	Taipel	C	19	65	R-Rain S-B			•
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THE LEX COLUMN

Green concerns

Farmers and food retailers have every reason to play down devaluations in the green pound. After all, any downward adjustment in the ECs funny money - and there was another small one yesterday taking the cumulative total to 12 per cent since September boosts rural incomes and puts up prices in the shops. No doubt a Chancellor striving to stay within his new inflation ceiling will want to keep mum. Northern Foods, in the form of its chairman Mr Chris Haskins, is

effectively crying foul.

Mr Haskins, of course, is playing to the gallery too; in his case the supermarket customers who he fears will not enable him to pass on the extra costs. But his assertion that green currency changes may add up to 8 per cent to some food prices next year is a timely warning of the pressures which the food industry will be labouring under. With retailer competition and trading down by consumers intensify-ing, it is just as well that Northern is highly geared to lower interest rates and will soon start reaping the benefits of its massive restructuring.

Solid earnings growth is assured for the next couple of years, but there is a question mark over where the momenturn comes from thereafter. The market though, has already taken some of the froth off Northern's rating, with the shares now 16 per cent below their relative high. The company is proba-bly better placed than most to stand

The Japanese equity market was well prepared for yesterday's dismal slew of results from the big banks. Besides, there are a couple of silver linings. One is that all the large commercial banks are now above mini-mum international standards of capital adequacy. By widening their lending margins as interest rates came down, the banks also generated stronger operating profits against which to help offset bad debt provisions. Whether the sector can hold on to its remarkable 25 per cent gain relative to the market since early April is

The suspicion remains that banks have only recognised the tip of a bad debt iceberg. The best of the gains from wider margins have now passed. Interest rates have fallen by 2.5 per-centage points since this time last year. Even allowing for a possible out m the discount rate next month, there is surely little more to come.

FT-SE Index: 2741.8 (+32.2)

Northern Foods

Meanwhile the recession appears to Tokyo property market to manufactur-ing industry, especially small busi-nesses in the provinces. That points to bad news to come from the regional, banks. Even if yesterday's optimistic economic outlook from the Organisation for Economic Co-operation and Development proves correct, there seems little chance of the banking sector providing much more of a boost to the Nikkei.

The plasterboard war seems to have ground to a standstill, but corporate battle fatigue may not be enough to raise prices significantly. BPB, Lafarge Coppée and Knauf might all want higher profits, yet each still has to juggle price against volume. There is still excess capacity, particularly in the UK, and the British and French markets continue to weaken while Germany's decline has yet to come. The omens for sustained price rises Indeed, BPB's decision to cut its div-

idend at the interim stage reinforces that view, however confident the company tries to sound. To be sure, the payment was at an unsustainable level and the new chief executive may want to start with a clean sheet, but trading prospects can hardly be rosy. With the dividend "rebased", the market must adjust its valuation of the stock. A 25 per cent yield premium may not be enough, given that even the reduced payment will be baraly covered by earnings this year. And the prospective earnings multiple of 24 clearly looks far shead to better times.

Presumably those will one day return, and BPB's strong market position will eventually earn rewards. But that only highlights the narrowness of BPB's focus. A little judicious diversification when the company was making £200m of profits might have prevented it scraping to earn £50m now.

agement.

STREET STATE

343

\$250 TS-9

Thyssen

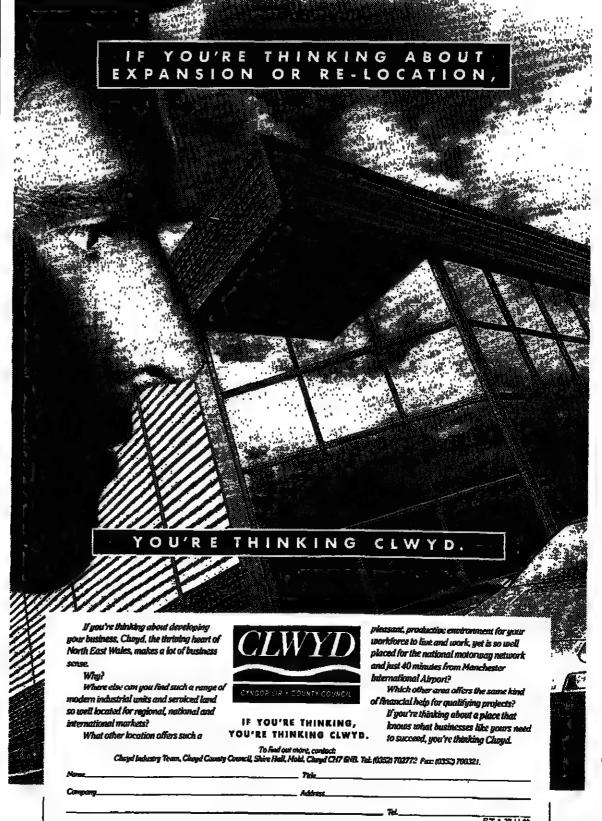
Given the deteriorating German conomy, it is natural to wonder whether yesterday's dividend cut from Thyssen will be its last. After all, British Steel cut its dividend last year only to omit its interim this. Germany may not yet be facing a UK-style recession, but its steel producers confront some particular handicaps compared with European rivals whose curren-cies have devalued. Still, things would have to get much worse for Thyssen's new dividend, which is nearly twice

covered, to come under threat.
Yesterday's preliminary – and incomplete – figures suggest that operating profits held up better than many expected. The 33 per cent fall in 1991-92 net profit will have been struck only after as yet undisclosed provi-sions for steel rationalisation which should boost net profits by some DM200m from 1993-94. The question for the current year is how much other businesses will contribute to offset continuing weakness in steel.

Budd will clearly benefit from any US recovery, and there may be a modest gain from a stronger dollar. But the German market for capital goods will hardly be anything other than depressed. Even a secure net yield just below 4 per cent thus looks low. Earnings will doubtless anap back with economic recovery, but that will need help from the Bundesbank.

UK equities

Part of the reason for yesterday's FT-SE record close is that the UK market seems to have been a proxy for Wall Street during the US Thanksgiv-ing holiday. Admittedly, indications of a stronger US economy are good news for many large British companies. With prospects for a Gett agreement favourable, there may be fewer reasons to sell the market. But London might prefer to assess the degree of follow-through in New York before setting out to scale higher peaks - unless investors are prepared to overlook the continuing impact on UK consumer confidence from rising unemployment and falling house prices.



071-235 5424



Ferruzzi shakes up its management

The Ferruzzi family yesterday announced a management shake-up giving them full operational control of their agro-industrial, chemicals and energy group, Italy's second largest private empire. Mr Giuseppe Garofano departs as chief executive officer of Ferruzzi Finanziaria (Ferfin), the family's controlling company, and president of Montedison, the main subsidiary. Page 22

Bleak outlook for PVC

The outlook for European PVC producers is bleak. None is making money, due to massive overcapacity. Last week's announcement by Hoechst, the German chemicals giant, that it would merge its PVC business with Wacker-Chemie is likely to be only the first in a series of rationalisations within this industry. Page 23

Packer buys Westpac stake

Consolidated Press Holdings (ConsPress), Mr Kerry Packer's privately-owned publish-ing group, has emerged as the buyer of an 8.27 per cent stake in Westpac Banking Corporation, the troubled Australian bank Page 24

Over-the-counter risks

Investors in the Japa-

Nicos CTC regive to market (OTC) have se Nicos Average internation more risk than return recently with the OTC market (OTC) have seen recently with the OTC index 72.5 per cent off its peak in 1990. Most companies listed on the OTC market have fallen slide in the stock merior property bubble of the late 1980s. Back Page

Nedlicyd reverses forecast

Nedfloyd, the Dutch transport group, expects to post a loss for the year, reversing earlier fore-casts of a "modest" profit for the year. Page 22

Dark Sugar



Ametrad's.31,000 shareholders are still in the dark about the financial prospects for their com-pany, in spite of Tusa-day's marathon four-hour annual meat-Ing which focused on Mr Alan Sugar's £113m (\$172m) plan to buy back the stures he does not aiready own. For share-holders, the group's future prospects are a

crucial factor in their decision to accept, or reject, Mr Sugar's offer. Page 28

Barbados sugar takes a caning

The collapse of the sugar industry in Barbados ties facing Caribbean producers. Now Booker Tate, a subsidiary of Booker, the UK food and farming group which has been called in to help

National Bank Can. National Mutual BHF-Bank 37 North American G 8 Northern Foods 27 Philips 24 Posco 28 Posco 28 Rathers 24 Sagent 37 Savoy 28 Scartronic 28 Seton Healthcare 37 South West Water 27 Southness Ferruzzi Fiat Form Frogmore Estates GEI International Southnews Steel Burrill Jones Stoddard Sekers

Chief price changes yesterday

Allod-Lyons
Allod-Lyons
BPB Inds
12 Seekis/Scotts
6 Brown & Yanser
Chistida .
20 Eagle Heige
10 Gwotter (OC)
6 Havettoon
27 Macchid MitmA
7 Moles

OTHE FINANCIAL TIMES LIMITED 1992

Metro gets go-ahead for Asko deal

GERMANY'S federal competition authorities yesterday reversed their decision to stop Metro, the privately-owned Swise retail giant, from buying a major-ity stake in Asko Deutsche Kauf-

hans, a large German retailer. The reversal, coming just over two weeks after the Bundes kartellamt ruled that the merger would have been uncompetitive paves the way for the creation of one of the world's largest retail

Thyssen

dividend

by 40%

THYSSEN, the German steel and

engineering group, is to cut its dividend by 40 per cent to DM6 a

share following a 38 per cent

alump in net earnings for the year to the end of September.

Describing the results as "sat-

isfactory" - profits were DM350m (\$219.5m) compared with DM520 last time and

reported advances in all main

divisions except steel.

The business environment had

worsened considerably in recent

months, Thyssen said. There

were virtually no signs of growth anywhere, and threat-ened subsidies and protectionism

in steel markets were making a

sions to report successful results

Volume sales, turnover and profits at Thyseen Stabl, its main steel business, all suffered from the cyclical crisis afflicting the international market. Output fell

4 per cent and sales were down 5

Turnover from the group's special steel activities, which are being merged with Thyssen Stabl, fell 8 per cent to DM3.1hn.

Government statistics,

raw steel output in western Ger-

many during October was 10.5

per cent lower than a year ear-lier. However, production for the first 10 months was down only

1.9 per cent. Last month's sud-

den drop was caused in part by implementation of Thyssen's plans to cut output by 25 per cent in the last quarter of this year and reductions in other

companies forced by falling demand from industries hit by

the general domestic slowdown. Group sales fell 2 per cent to

DM35.8bm for the year under review in spite of a 4 per cent improvement to DM8.7bn in the

capital goods and processing division, which also showed improved profits. The US Budd

subsidiary, which supplies the

motor industry, also improved

sales and returned to profits,

Thyseen said.

Although turnover from trad-

ing and services fell 6 per cent to DM14.4hm — partly because of conditions in the steel market —

profits improved here as well. Efforts are being made to cut costs by reducing the workforce. Some 5,000 jobs are scheduled to

go in the steel business alone. By the end of the last fiscal year the

group payroll had been reduced by less than 1 per cent. • HOESCH, another Gerssan

steelmaker, announced an

almost complete shutdown over Christmas and the new year, and

said further cuts could not be

bed situation even worse. Even so, the group expected its capital goods and trading divi-

for the current year.

per cent at DM9.9bm.

to cut

more than DM70bn (\$44bn).

The Berlin-based competition authorities have given their go-ahead to the transaction because the two companies have given binding undertakings to sell businesses with turnover of DM1.8hn, a relatively small share of the two companies' total sales in Germany which exceed

The authorities originally said that the transaction would have given the new grouping anti-comcertain parts of Germany in a number of different retail sectors. However the proposed sales of businesses in food, furniture and DIY sectors are enough to ove the original worries, the cartel office has decided.

A statement from Mr Erwin Conradi, Metro's chief executive, said the forced sales would be painful and lead to a serious weakening of its market position in a number of sectors. He said

Poole County 8 & L

American National Bank

legal action.
For a start, \$300m of the \$400m

cash payment is covered by insurance. While the annual cover provided to the firm is below this level, it relates to

many different claims spread

over 10 years and so in no way threatens to approach the upper limits of professional indemnity.

The remaining \$100m will be

delivered over four years -

according to E&Y, will be funded

out of current earnings. This, in turn, might reduce the firm's

future payouts to partners, but for a business which had US fee

income of \$2.2bm last year, a

\$25m-a-year penalty looks man-

he settlement is also a fraction of the total dam-

L age claims, which would

ution for both the specified.

have run to several billions of dollars. Potential litigation costs, had the charges been contested, could have topped \$100m. For its \$100m, R&Y gets immunity from

charges and from any potential

Meanwhile, the regulatory

agencies have scored a well-publicised PR coup. "This settlement shows that the government is

ready, willing and able to resolve

disputes through alternatives to costly litigation," claimed the agencies on Monday.

The settlement agrees to so

partners being retrained and oth-

ers banned from working on insured financial institutions.

But B&Y insists that any lessons

to be learnt from the S&L audits

have long been taken on board. With hindsight, the accoun-

tancy firms admit they would not

have taken on many of the S&Ls as clients. Partly under pressure from insurers, they continue to enhance the risk assessments

they make of prospective clients before agreeing to future audits. It should be noted that accoun-

between the two groups. The stock market welcomed the news yesterday and Asko's shares rose from DM500 to DM533 on the assumption that the companies would benefit from the tie-up. Asko lost DM269m last year on sales of nearly DM20bn reflecting write-offs on acquisitions and share stakes. Sales had risen 64 per cent from 1991, reflecting the acquisition of the

Metro, which reported turnover

of DM46bn last year, was founded by Mr Otto Beisheim, who copied the "cash and carry" concept from the US and opened his first store in Germany in 1964. Although the company subse-quently moved its headquarters to Switzerland, it expanded rap-idly and aggressively in Germany and it owns majority stakes in a number of German retailers, including the quoted Kauthof and

Metro said it wanted to acquire

a majority in Asko in July.

Nikki Tait and Andrew Jack on the implications for accountancy firms of Ernst & Young's \$400m settlement over failed S&Ls

Past turkeys come home to roost

O Fast Square

O Survise S & L

FDIC v Delotine, Haskins & Selle
and Touche Rose
FDIC v Jacoby et al
(including Delotine, Haskins & Sells)

Surbat SA of Texas

FDIC x Edwin McSimer
(including Grant Thiomen)

Condition Federal Surveyer 1 FOIC v Harmine & Taylor

First Mutuel Bank for Savings .FMBS v William J. Pucci

Sing US accountancy firms have some unpleasant after dinner reading to do this week as they digest their Thanksgiving turkey—a weighty document detailing the \$400m legal settle-ment just reached by Ernst & Young with the US federal savings and loan industry regula-

The settlement is the largest agreed by an accounting firm, and will be closely acrutinised by its competitors for both the terms and the potential it brings for negotiations by other auditors to falled S&Ls across the US.

It has been privately welcomed by the regulators, the firms and insurers althe, although it continues to fuel the arguments of the accountants for litigation reform to provide protection against the escalating costs of defending themselves in court.

The professional firms are com-ing under additional pressures to settle on S&L audits in the face of punitive regulatory penalties introduced by Congress in the wake of the collapse of thrifts across the country.

Mr Michael Cook, chairman

and chief executive of Deloitte & Touche in the US, which also faces a number of S&L suits, says: "This is an unfortunate example of what people are coerced to do because of the level and risks of litigation. There is a lot of logic to it. Going to the courts would make the lawyers very rich and the taxpayers

The Ernst & Young settlement results from a wide variety of charges levelled against the accounting firm by three federal agencies — the Federal Deposit Insurance Corporation (FDIC). the Resolution Trust Company and the Office of Thrift Supervision (OTS). These are the bodies that regulate the savings and loan industry in the US, and which are still trying to recome some monies from the widespread and extremely expensive failure of thrifts during the 1980s.

The allegations related to audit work which Ernst & Young, or Arthur Young, one of its prede-cessor firms, had undertaken for failed thrifts. The firm sudited 400 of the 2,500 S&Ls, some of them among the sector's most notorious casualties - notably Denver-based Silverado, Lincoln Savings & Loan in California and Western Savings and Loan in

Phoenix. The charges ranged from claims that E&Y falled to review adequately property appraisals or make adequate allowances for loan losses, to assertions that it did not require necessary disclo-gure of transactions between the thrift and "related parties". While MAY has neither somit-

ted nor denied guilt, the decision to settle looks thoroughly prag-matic, particularly as the deal appears to have been shaped to penalise the firm without seriously undermining its viability. That also seems to offer hope for

other smaller firms facing similar tants are not the only professionals targeted by the thrift regula-tors. Earlier this year, the New York law firm of Kaye, Scholer, Fierman, Have & Handler agreed to pay \$41m to settle a federal lawsuit from the OTS, which charged the lawyers with with-holding information about Lin-

Roger Comeau et al v Terry Rupp et al

FDIC V KPMG Peel Marvick

O Montgomery Medicael Burle - News w Witness Smith & Brown 0.4

O Homanda SAV

ANB v Touche Floes

O Phoenix Federal S&L. FTRC / Delotto & Toxone

Linepopilies

coin S&L from regulators. The question now is whether other accountancy firms will fall in line. Ernst & Young is by no on failed thrifts, although its suits were among the largest and were dealt with first. The FDIC, for example, says it has a dozen pending lawsuits against other accountancy firms (see table), although some relate to bank ations rather than thrifts.

Officially, neither the FDIC nor the OTS, which pursues its complaints against professionals who undertake work for thrifts, will comment on whether negotiations with other accountancy firms are underway. But both KPMG and Deloitte &

Touche have confirmed that they have held preliminary discussions. These talks have been tem-porarily stalled by changes in key personnel in the regulatory bodies, partly a result of the US presidential election.

There have already been some, between accountants and the thrift regulators — Coopers & Lybrand, for example, signed a "cease and desist" order with the OTS over Silverado in 1990. Earlier this year Arthur Andersen reached an out-of-court settlement with investors of American Continental Corp, holding company for Lincoln Savings & Loan. There is clearly an expectation that more will follow.

Japanese banks decline sharply

JAPAN'S banks yesterday revealed some of the scars suf fered in the collapse of the country's financial bubble, as the 11 leading commercial banks reported sharply lower first-balf profits and a dramatic increase in their loan loss reserves.

The plunge in pre-tax profits down by an average 37 per cent, came despite a general fall in interest rates during the six months to September, allowing the banks to exploit a favourable rate spread and boost profits on banking business by an average

But those increases were wiped out by appraisal losses on securities holdings, undermined by the Tokyo stock market's continning weakness. Appraisal losses for commercial banks, called "city banks" in Japan, rose 124.7 per cent last time to a combined Y417.5hn (\$3.5bn).

The banks also reported an increase of Y326.8bn to Y1,099.2hn in loan loss reserves. some used to cover exposure to collapsed property developers, including the Olympia & York group of Canada as well as smaller Japanese companies. Tokai Bank set aside half its Y41.1bn loss reserves to cover Olympia & York debt.

As a result of the losses and provisions, net profits at Fuji Bank phinged 56.1 per cent, Delichi Kangyo Bank 42.4 per cent, Sakura Bank 40.8 per cent, Sumitomo Bank 40.7 per cent and Mitsuhishi Bank 37.6 per cent.

Traditionally, Sumitomo has been the most profitable Jane.

been the most profitable Japa-nese bank, but it lost that title to Sanwa Bank, which saw a 69.2 per cent increase in business profit to Y198.6bm and a 34 per cent drop in net profit to

Mr Paul Heaton, of Smith New Court Japan, said Japanese banks are likely to experience falling profits for the next two

"Unlike banks in the US, the Japanese banks cannot take their losses in one big hit and way in Japan. They will spread it out, but that also means they will take time to solve their pre:lems," Mr Heaton said.

One source of comfort for the leading banks was that all succeeded in clearing the 8 per cent hurdle for their capital to assets ratio, as defined by the Bank for International Settlements. Details, Page 24

Some ideas were never meant to fly. But the Toshiba GTO Thyristor was meant to run. And run it does on many European railways. The GTO Thyristor is a small, lightweight silicon wafer that has the huge task of converting energy efficiently - which it does - on the TGV, the ICE and even the Transmanche super trains. It is just one way Toshiba semiconductor technology is helping people keep their ideas on the right track. And not just as a flight of fancy.

In Touch with Tomorrow TOSHIBA

Grupo Torras defaults on loans

Lex, Page 20

GRUPO TORRAS, the Spanish investment arm of the Kuwait Investment Office (KIO), has defaulted this week on a \$200m loan from Crédit Suisse and another \$200m credit from Bank of America. The KIO is obliged to repay the debt, further deepening the crisis surrounding its Span-

The defaults come as the Torras board, chaired by Mr Ali Rashaid al-Bader, president of the KIO, met in London yesterday to consider placing the Torras group into receivership. Torras, which owns controlling stakes in some of Spain's biggest manufacturing companies, has debts of more than \$3bn, its management

It is understood that the KIO auditors, KPMG Peat Marwick, and its lawyers, Stephenson Harwood, have told the KIO that placing Torras under judicial management would be a viable way of extracting the Kuwaitis from Spanish commitments entered into by the KIO's former management and its Spanish partners.

However, receivership might reflect badly on the books of the KIO, which has loans outstanding to Torras. Also it is not certain that these loans would be given preferential treatment by the receivers as they could be regarded as equity. Some analysts believe talk of a possible receivership might be designed to frighten bank creditors into renegotiating loans throughout the

A senior adviser to the KIO in London denied reports that a firm decision had been made to begin legal action against Mr Javier de la Rosa, the KIO's former business partner in Spain, and the two former KIO leaders who directed the Spanish invest-

entire Torras group.

KiO former general manager, and Sheikh Fahad al-Sabah, who retired as KEO chairman last Feb-

Stephenson Harwood and Peat Marwick have completed a pre-liminary investigation into alle-gations by the new KIO management that the \$8.4bn invested in Spain between 1986 and last May was misappropriated.

Although the default notices

this week from Crédit Suisse and loans automatically trigger guarantees by the KiO, they also reliect the deepening concern in international banking circles about how the new KIO and Turras management is dealing with the crisis in Spain.

Crédit Suisse on Tuesday cited Torras' decision a month ago not to approve its 1991 accounts as a reason for calling in its loan, plus

sweeten the industry. Page 36 Market Statistics Liffs equity options London tracit, options Managed fund service

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Westpac Banking Corp 24

INTERNATIONAL COMPANIES AND FINANCE

French in

Japanese

By Honald van de Krei in Ameterdam

plan to beat

PHILIPS, the Dutch electronics

company, is to join forces with

Thomson and Sagem in an

attempt to break Japanese

dominance of the world

market for advanced

liquid-crystal displays (LCDs),

ridely used in small portable

televisions and lap-top

The three European

companies said yesterday that they will pool their efforts in active matrix LCDs - which

make possible the use of

colour moving pictures, unlike passive LCDs which are

common in digital watches

Philips is to own 80 per cent

of the joint venture, with 10 per cent each to be held by

Thomson and Sagem.
The Dutch company, which already has a pilot LCD plant

in its home town of Eindhoven

and which is currently

building a factory nearby for commercial production, also

said it plans to acquire a 10

per cent stake in Sagem, but it gave no financial

The world's commercial

production of active matrix

LCDs is the preserve of

particularly Sharp. Toshiba and Hitachi.

and hi-fi equip

French companies

BHF-Bank posts 17.2% improvement to DM238m

By David Waller in Frankfurt

BHF-Bank, the Frankfurt-based merchant bank, began this month's reporting season for the German banking sector with a set of sparkling figures for the 10 months to the end of October. Partial-operating profits - profits without a contribution from trading activities rose 17.2 per cent to DM238m (\$149.3m) at the parent bank against the comparable period for last year.

The figures, achieved on business volume up 6.7 per cent to DM35.6bn, suggest that the German banking sector remains an island of prosperity amid a rapidly deteriorating economic environment. In the

next few weeks, other, larger German banks are expected to report significant profit growth for the 10 months, reflecting strong growth in lending in

spite of high interest rates.

However, Mr Wolfgang
Strutz, senior pariner, warned that the lending climate had clearly deteriorated in recent months and was likely to do so further over the course of next year. The mounting risks hung "like Damocles's sword" over the banking sector and would be met with extremely vigilant credit assessment, he said.

Mr Strutz attributed the profits climb primarily to earnings on interest which rose 12.6 per cent to DM410m in the 10 month period. Fee income from

and securities business was of special importance for the bank, he said, and would probably amount to about half of the interest earnings over the full year.

BHF, unlike most other larger German banks, gives no figure for total operating profits, which includes profit on own account trading. BHF said that at the parent bank this had climbed by 5.7 per cent over the 10 months against the comparable period last year. For the group, business vol-ume climbed by 8.5 per cent to DM52.5bn — above the DM50bn mark for the first time - and partial operating profits

Nedlloyd sees reverse into red

By Ronald van de Krol

NEDLLOYD, the Dutch transport group, expects to post a loss for the year, revers-ing forecasts of a "modest"

The company gave no figures but said the full-year net result would be considerably better than the Fl 117m (\$65m) net loss posted in 1991 before the inclusion of book profits on divestments.

Overall, Nedlloyd posted a net profit of Fl 145m in 1991, thanks to extensive book profits of Fi 263m. The company has already said that proceeds from divestments would be

limited this year. After barely breaking even in the 1992 first half with a net profit of F1 im, Nedlloyd said its unpublished third-quarter results had been "disappointing but positive".

Taking into account, however, that a number of our activities usually show a weaker performance in the last months of the year, we now expect 1992 to close eventually with a loss," it said. Nediloyd blamed the down-

turn on a further weakening of economic conditions in key markets since it issued its profit prediction in August. Despite the downwards revision of the profit outlook, Nedat F1 30.20.

profit of Fl 44m in 1991, would freight rates in its container business volumes, as well as losses in two areas, the shortsea liner trade and the product tanker trade.

However, its European road hauling and distribution busi-ness is expected to swing into

Head of Savoy hotel group dies at 84

Lelaure Industries

SIR Hugh Wontner, president of the UK's Savoy hotel group, has died at the age of 84. Sir Hugh bad flercely defended Savoy from hostile takeovers for nearly 40 years and news of his death lifted the group's "A" shares 40p to close at 485p.

Market attention focused on Forte, which holds 69 per cent of Savoy's equity and 42.5 per

control of its rival, whose London hotels include the Savoy, Claridges and the Connaught. However, both companies said yesterday they were bound by a 1989 pact under which Forte agreed not to pur-

chase any more shares until the end of 1994. Takeover attempts in the 1960s led the Savoy to create two classes of shares: the "A" shares and the "B" shares. which carried more votes. The

to give them more than half the votes. This prevented control passing to Forte, whose then chairman, Lord Forte, conducted a bitter battle against Sir Hugh in the 1960s. Mr Rocco Forte, Lord Forte's son and now chairman of the group, has said he would like to create a new company, comprising the Savoy properties and Forte's luxury hotels, in which Forte would have a

majority stake.

The company forecast that its ocean-shipping sector, which recorded an operating post a small operating loss for 1992. This was due to lower logistics business, which it said was producing satisfactory

the black in 1992 after posting an operating loss of Fi 8m the

European producers of ronica guete au Thomson and Philips currently have to turn to Japanese suppliers for commercial quantities of

TCDs. The new joint venture, which will start operations in January, aims to manufacture active matrix LCDs for its three parent companies as well as for third parties.

"Tarmover is expected to reach the level of some hundreds of millions of guilders in the coming years," Philips said. At first, the venture's

production process is to be based on Philips technology but eventually it will switch to technology co-developed by

Philips joins | Ferruzzi family tightens its control

THE Ferruszi family yesterday announced a management shake-up giving it full operational control of its agro-industrial, chemicals and energy group, Italy's second-

largest private empire. The central element in the change is the departure of Mr Giuseppe Garofano as chief executive officer of Ferruzzi Finanziaria (Fertin), the family's controlling company, and president of Montedison, the main subsidiary.

Mr Arturo Ferruzzi, aiready

head of Ferfin, will become chairman of Montedison, and Mr Carlo Sama, his brother-in-law and vice-chairman of Ferfin, will become chief executive officer of Montedi-

The two companies will thus have the same senior management structure and personnel with effect from January 1993, headed by Mr Arturo Ferruzzi and run by Mr Sama.

The change has been agreed amicably with Mr Garofano, who was promoted from the management of Montedison in

the full increase to retailers

Nonetheless, he said North-

ern Foods' margins would

improve next year as it benefited from rationalisation of its

The company aimed to cut

The pre-tax result, up from

costs by between £40m and £50m and shed 3,000 lobs by

dairy and meat businesses.

and consumers.

family group after the acrimo-nious departure of Mr Raul Gardini, who had married one of Arturo Ferruzzi's three sis-

"This step has been agreed with the shareholders for some time," Mr Garofano said yester-

He underlined it was an opportune moment to step aside following the group's outline agreement on a big plastics joint venture with Shell in September.

Mr Garofano has had the difficult task of rationalising the aggressive expansion of Ferruzzi-Montedison under Mr Gardini's leadership. This year's first-half results for Montedison saw the group move into a loss of L188bn (\$136m), against net profits of L108bn in the same period in Mill promise

deffer c

Mr Garofano will be retained in a consultant's role with Ferruzzi and will remain on the Montedison board and as vice-president of Ferfin. Aged 49. Mr Garofano is now likely to be free to play a significant role in the Italian government's forthcoming pro-

Northern Foods ahead by 24% midway

By Guy de Jonquières, Consumer Industries Editor

NORTHERN Foods, the UK foods group, increased pre-tax profits by 24 per cent to 268.4m (\$103m) in the six months to September 30, helped by contri-butions from the Express Dairy and Eden Vale chilled food operations acquired a year ago. Mr Christopher Haskins,

achieved despite worse-than-expected trading conditions, which he believed would persist at least until next spring. He warned that devaluation of the green pound, used in EC farm trade, combined with inflation, would add between 6 per cent and 8 per cent to food prices next year. But continued recenden would make it hard

chairman, said the result was

£55.2m a year ago, was achieved on sales of £969.9m, up from £655.6m. Operating profits were 41 per

cent higher at £81.2m, an increase from £57.7m, but the operating margin alipped to 8.4 per cent from 8.8 per cent. Karnings per share rose 3 per cent to 8.92p from 8.66p, reflecting the 2227m rights chase of Express and Eden

Excluding these and lesser acquisitions, sales rose by 7 per cent and operating profits by 8 per cent. Express and Eden Vale were

being integrated on schedule. Their head offices and two dairies were being closed, a 19m bottling plant was being hullt, and London milk rounds were being turned into fran-

Operating profits and sales improved in dairy, convenience foods and grocery, helped by strong growth in recipe dishes,

sandwiches was below expecta-

new grocery products and higher milk prices.

But growth in bread and Operating profit on meat fell 7 per cent and sales stagnated, due to higher pork prices, poor trading by small retailers and the weakness of the catering business. The division's plants were being reduced from 11 to

Northern Foods made capital investments of £45m in the first half, chiefly in its dairy, meat and convenience foods

Acquisitions increased debt to £255.9m (from £109.7m) and finance charges to £12.8m (from £2.5m.)

There was a £44m cash outflow in the first half, but positive cash flow was expected after next month.

The interim dividend rises ! per cent to 3.4p. Lex, Page 20

Gerald Ratner may buy back jewellery retailer

MR GERALD Ratner is already planning his comeback and could approach Rainers Group. the jewellery retailer from which he resigned on Wednes-day, to buy back the Ratners chain, close associates said yes-

Mr Rainer was not able to

loss for words has finally been gagged. A confidentiality agreement signed with his former employers means he cannot speak publicly without risking losing his £375,000 (\$570,000) pay-off. His cousin Mr Victor Ratner,

think Mr Gerald Ratner could join forces with him. His agreement with Rainers

who left the group in February.

allows him to open four competing shops over the next year. Rainers shares briefly rose yesterday but fell back to

close down 1p at 17p.
Mr John Richards, retail analyst at County NatWest Wood-Mac, said: "There is a certain durability to what he did. Retail history will be a lot kin-der to him than the tabloids." However, Mr Richards felt Ratners would survive without its one-time chairman and chief

executive. Views about his departure

lery retailer said he was sorry for Mr Rainer personally but glad that he had left Rainers. "Gerald Rainer's going will be a great help to us," he said.

Their Christmas offer has been lacklustre, it just wasn't Gerald. They should be taking us on out there and they just are not.' Mr Rainer's friends say he could not agree with the strat-

egy the group's new board was implementing, which is almed at improving margins rather than going for volume with price cuts. "He is a man of refreshing honesty, and he could not sit there following a strategy he does not intrinsi-

One stockbroker said: "The strategy is really up to the bankers, not the board. Only profitable companies have the luxury of choosing their own

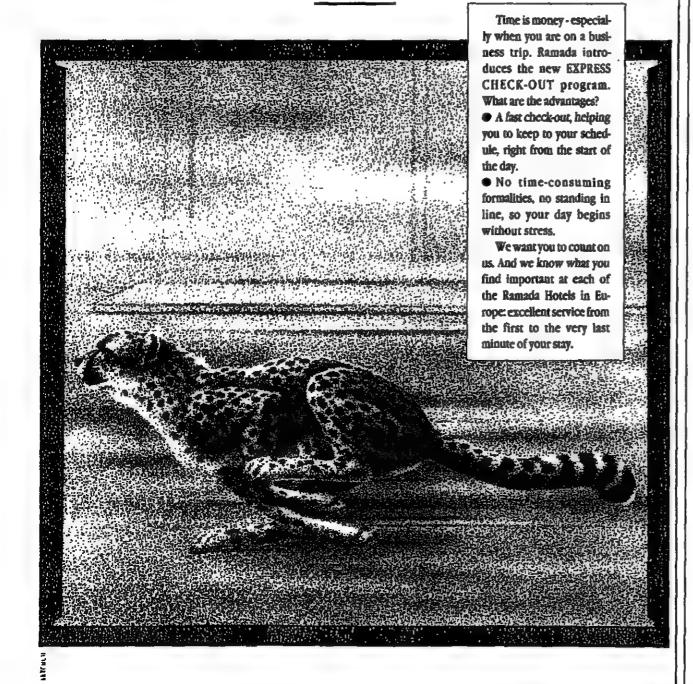
strategies,"
Forecasts for the group's current year, to end-January, are for a loss of about 215m although analysts said the fig-ure depended heavily on Christmas trading.

They pointed out that the US business was faring better now and that interest and exchange rates were moving in Ratners'

Mr Richards said: "A small profit is not impossible." Observer, Page 19

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HOTELS & RESORTS

INVESTOR AB

INTERIM REPORT for the nine months ended September 30, 1992

Investor AB is the largest industrial holding company in Sweden, ith total assets of approximately SEK 73 billion. Industrial holdings comprise a strategic portfolio in a number of Sweden's largest industrial corporations: Astra, Incentive, STORA, ASEA/ABB, SKF, Atlas Copco, Ericsson and Electrolux. Industrial operations consist of Saub-Scania.



INVESTOR GROUP

- Net worth: SEK 27,367 m. (Dec. 31, 1991: SEK 27,028 m.)* or SEK 150 (148)* per share
- Income after financial items: SEK 1,630 (2,194)* m.

INDUSTRIAL HOLDINGS

- Market value of the strategic holdings decreased by 2 percent to SEK 17,840 m. The Affärsvärlden General Index declined during the period by 24 percent
- sales in ASEA, Astra and Skandia
- Acquisitions of shares in Incentive,

INDUSTRIAL OPERATIONS

- Saab-Scania Group operating income: SEK 1,059 (1,174) m.
- Saab-Scania Group income after financial items: SEK 1,579 (947) m.
- Saab-Scania Group return on capital employed: 12.0 (9.6) percent

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Pro forma

INVESTOR AB

This is a summary of Investor AB's interim report for the nine months ended September 30, 1992. The complete report can be obtained from Investor AB, S-103 32 Stockholm, Sweden, or by telephoning Int +46-8-614 20 00. Saab-Scania's interim report can be obtained from Saab-Scania AB, S-581 88 Linköping, Sweden,

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INTERNATIONAL COMPANIES AND FINANCE

IBM promotions may offer clues to Akers succession

By Louise Kehoe in San Francisco

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INTERNATIONAL Business Machines has identified its next generation of top executives with the election of five new senior vice-presidents. from among whose ranks the successor to Mr John Akers, chairman and chief executive, is expected to be chosen.

Mr Akers will reach 60, the traditional retirement age for IBM executives, in December 1994. Speculation about his successor has been rife for the past year, but the new appointfield to a handful of the company's top managers, all of whom are in their late 40s.

The five are: Ms Ellen Hancock, 49, general manager of the networking systems division, and the first woman to be elevated to the level of senior vice-president at IBM; Mr James Carmavino, 48, general manager of the personal systems division, which includes personal computers and workstations; Mr Robert LaBant, 47, general manager of US operations, Mr Ned Lautenbach, 48, president of IBM Asia Pacific; and Mr Bernard Puckett, 48, IBM general manager of the applications solutions divi-

Notably absent from the lineup is Mr Nick Donofrio, general manager of the enterprise systems division, which devel-



John Akers: is expected to

ops and manufactures main frame computers, IBM's tradi-tional flagship products. Within IBM, the bets are on

Mr Robert LaBant, who was assistant to Mr Akers from 1983 to 1987. In 1990, he became general manager of application business systems, overseeing one of IBM's most successful lines, the AS/400 mid-range computer products.

Also named by insiders as a likely successor to Mr Akers is Mr Bernard Puckett, a former head of IBM's corporate strategy and planning, who took up his current position last year. Mr Puckett is said to be playing a key role in IBM's efforts to establish closer links with its customers.

Central Capital's creditors approve restructuring plan

By Robert Gibbens in Montreal

CREDITORS of Central Capital, once a fast-growing financial services group with assets of C\$17hn (US\$13.2hn), have approved a final restructuring plan to avoid bankruptcy. Most company operations have been taken over by the secured creditors,

led by the Royal Bank of Canada, to satisfy C\$1.1bn in bor-

In effect, the founders and controlling shareholders, Mr Reuben Cohen and Mr Leonard Kilen, are left with 10 per cent of the company. Unsecured creditors get 90 per cent of the equity, plus C\$21m in new debt securities. Court approval is being sought next month.

Overcapacity is catalyst behind PVC merger

Paul Abrahams and Christopher Parkes on Hoechst's and Wacker-Chemie's venture

AST week's announcement by Hoechst, the German chemicals clant, that it was to merge its PVC business with Wacker-Chemie is likely to be the first in a series of rationalisations within this troubled DM6bn

The outlook for European PVC producers is bleak. None is making money due to massive overcapacity.

Last year, European demand for PVC, a plastic widely used in the construction industry and in packaging, fell about 4 per cent to 5.8m tonnes, according to Mr Erich Schnitaler, executive vice-president of PVC at Hoechat

But that result was achieved when French and German marwere still buoyant. German demand had been rising fast at about 5 per cent, while in France and Italy it had been about 4 per cent. The German economy, Europe's largest, is now slowing, as demonstrated by the poor third-quarter Tonnes (m) been under pressure. In Germany, Europe's largest market, the price of pipe grade PVC slumped last year from about

results posted by the German chemicals groups. Hoechst said there had been no sign of improvement in the market in the short or medium terms. "This makes it neces sary to use all possibilities for reducing costs, especially through rationalisation," the company added.

European PVC producers

Estimated capacity

LVM

BASE

Norsk Hydro

VEB Schopau

The collapse in PVC demand has been aggravated by rising levels of imports which, according to chemical industry consultants Tecnon, used to represent 4 per cent of the west European market but have now reached about 12 per cent. Imports were about 515,000 tonnes in 1990 and could be as high as 700,000 tonnes this year. Nearly half of PVC imports are from eastern Euro-pean suppliers. Western Euro-pean exports are also falling. Not surprisingly, prices have

DM1.75 a kilogramme to DM1.
Attempts to increase prices by about 30 per cent this year not only failed but led to a cartel investigation by the European Commission.

essful, would not have led to profitability for most manufacturers. The industry reckons it needs prices of about DML45 to break

Mr Mike Stanley at Tecnon estimates prices have now fallen to between DM1.03 and DM1.07, from an average of DM1.17 during the second quarter. Some suppliers are selling below DMI. The position of German producers has been aggravated by the recent appreciation of the D-Mark. In this context, rationalisa-tion and plant closures have

become imperative. Hoechst has made the first move. A candidate for disposal is Imperial Chemical Industries' 50 per cent stake in EVC, its PVC joint venture with Enichem of Italy, which is Europe's largest manufacturer. Those clearly committed to the sector include Solvay of Belgium and Atochem of France.

Hocchst says the merger of the PVC business with that of Wacker-Chemia will allow if to gain critical mass and save costs. The new 50-50 joint venture company will take over all the PVC activities of both groups, excluding only

Hoechst's PVC film business. Wacker-Chemie has annual PVC capacity of 365,000 tonnes a year, compared with Hoechst's 250,000 tonnes. The groups have four PVC plants between them, which in 1991 turned over DM880m and employ 1,400 people. Hoechst, which plans "three-figure" job cuts next year, gave no indica-tions of how many might go as a result of the merger.

ccording to Mr Wolf-A gang Hilger, Hoechst chairman, the new company would have a 10 per cent share of west European output and could generate synergistic savings of DM50m a

Such savings look to be increasingly necessary. Hoechst estimates European demand will grow at only 0.5 per cent a year over the next five years. Clearly, price rises and further rationalisation will he necessary if the market is to

Profits slip to R581m at Anglo American

By Philip Gawith in Johannesburg

ANGLO American, South Africa's largest company, is maintaining its interim dividend at 90 cents per share despite an 11 per cent fall in attributable profits to R58im (\$193m)for the six months to

the end of September. Mr Julian Ogilvie Thomp-son, chairman, predicted earnings would fall more in the second half owing to a "down-turn in world economies together with unsettled local political and economic condi-

Anglo's investment earnings rose marginally to R641m from R630m, due mainly to higher dividend income from gold mining interests, which contributed 27 per cent of investment income. The higher dividends reflected increased gold production and well-contained costs. Anglo is the world's largest gold producer.
Dividends from platinum interests – in Rustenburg Platinum, the world's largest producer – fell on the weaker rhodium price.

Trading profits fell by 8 per cent to R229m, due mainly to a decline at Anglo American

Earnings per share fell to 251 cents from 282 cents. With the retained earnings of associated companies fall-ing to R523m from R611m -reflecting recessionary conditions in the diamond, platinum, industrial and base metal industries — the group's equity-accounted earnings fell

by 13 per cent to R1.1bn. Mr Ögilvie Thompson noted that, over the reporting period, Anglo's associate, De Beers, had opened the R1.1bn Venetia diamond mine; shaftsinking had started at the R1.7bn Moab gold mining project; the R1bn Namakwa Sands heavy minerals project got the go-ahead; and the Angio group announced plans to participate in the Collabuasi copper ven-

Royal Bank of Canada buys travel insurers

By Bernard Stmon in Toronto

ROYAL Bank of Canada (RBC) has become the first Canadian bank to acquire an insurance company with its purchase of Voyageur Insurance, Canada's largest underwriter of travel insurance for retail travel

The seller is Crawley Warren Group, the UK insurance brokers specialising in accident, health and aerospace business. Terms of the deal were not disclosed. Voyageur writes about C\$100m (US\$78m) of premiums a year, and has 180 staff in six offices.

Financial service reforms implemented last June allowed Canadian banks for the first time to acquire insurance companies, but put strict limits on links between banks and their insurance subsidiaries, mainly to protect brokers. For instance, the banks were

barred from using their extensive branch networks or their employees from selling insurance policies. However, Mr John Hudson.

Voyageur's president, said that

the link would benefit both his company and the bank. Voyegeur may expand into the US, where RBC already has a presroce and where the market for travel insurance is less developed than the UK or Canada.

Petro-Canada, the national oil company partially privatised two years ago, has raised C\$250m with a 30.4m-share issue placed with a syndicate of underwriters led by RBC Dominion Securities at C\$8.25 a share. Proceeds will reduce long-term debt to C\$1bn and bolster working capital. The underwriters were given the option of a further 3.1m shares. The federal government's hold-ing will fall to 70 per cent from

National Bank hit by O&Y loan write-downs

By Robert Gibberts

THE recession and a heavy write-down of loans to the Olympia & York group reduced final-quarter profits at National Bank of Canada.

Net income in the quarter was C\$39m (US\$30.4m), or 23 cents a share, against C\$41m, or 26 cents a share, a year earlier. Return on equity was 9 per cent, against 9.4 per cent, and return on average assets 0.38 per cent against

0.45 per cent.
For the year ended October 1992, net income was C\$1m, equal to a loss of 29 cents a share after payment of pre-ferred dividends. This compares with net income of C\$186m, or C\$1.20 a share, in 1990-91. The drop was due to \$670m in loan losses, including a C\$350m write-down in loans to O&Y taken in the third

VASP chief is given 90 days to solve problems

By Bill Hinchberger in Silo Paulo and Stephen Fidier

THE HEAD of the struggling Brazilian airline VASP, privatised in 1990, has agreed to step down if he is unable to resolve the company's severe financial problems within 90 days.

Mr Wagner Canhedo, major ity shareholder and president of VASP, agreed to the move at a meeting with federal and state officials, stockholder representatives and union leaders. Mr Canhedo bought 60 per cent of the airline from São Paulo state in the privatisation. The state remains the largest minority shareholder, followed by an employee fund. State and federal officials are

opposed to public intervention to rescue the airline, Brazil's second-largest carrier.
VASP's most important sup-

pliers of leased aircraft have

repossessed their airliners Negotiations continue over 13 grounded aircraft owned by Guiness Peat Aviation (GPA) of Ireland – itself facing a debt rescheduling – and nine owned by Ansett Worldwide Leasing, a US-based subsidiary of the Australian company.

The accord with Mr Canhedo must be agreed by Mr Luis Antonio Fleury, governor of São Paulo state. Mr Fleury, who is on a visit to Europe, told the FT in London yesterday that he would not accept the proposal before hearing the results of an auditor's report into the airline's finances. He insisted that VASP would not be returned to state ownership.

VASP has maintained international flights but has been forced to juggle domestic schedules. The airline's total debt is about \$800m, up from \$700m when Mr Canhado took over. Last year it lost \$214m.

Digital Microwave System Russian Federation

Dua in errors in the Prequalitication Notice of 15 November 1992 the following corrected Notice — will apply. The Notice of 16 November 1992 is consequently regarded as cancelled.

Intertelecom Joint Stock Company, in cooperation with an international group of investors will as purchaser invite tenderers for design, supply, installation and commissioning of the following:

A digital microwave radio link between Moscow and Khabarovsk, including certain preparatory construction work. Co-siting at existing Intertelecom AO facilities, except 5 new sites.

Optical fibre cable and transmission equipment,

including construction work, for the interconnection of the microwave links in the Moscow The contracts are very closely linked to the

International Gateway Project/Russia-Japan-Korea

Submarine Cable Project (R-J-K Cable System) of

which the Ready For Service date is early 1995. Synchronization of start up of operation of these projects and the digital microwave system is of utmost importance.

Russian Federation Optical Fibre System and

Pregualification Notice

Overall system specifications and requirements are as follows:

1. - Microwave link length approx. 7500 km in total. 8 traffic RF channels; capacity each: up to 155

RF bands (channel arrangements) to be made

4,7 GHz (CCIR, Rept. 287-4, 1986) 4 GHz (OIRT-2, 3.40 - 3.90 GHz) for main link

6 GHz (OIRT-2, 5.67 - 6.17 GHz) 8 GHz (OIRT-2, 7.90 - 8.40 GHz) 11 GHz (CCIR, Rec.387-5; for spur links

Rec.389-2 1990) 2. - Ontical fibre cable length approx. 100 km each (2 links). Dispersion shifted and non-dispersion shifted fibres, attenuation-less than 0,24 dB/km; 4-8; 8-12 fibres; cable laying in ducts and plough-

Transmission equipment: 140/155 Mbps line equipment to be terminated at 2 Mbps or 140/155 Mbps level.

The contracts are expected to be financed in part by the European Bank for Reconstruction and Development. The award of contracts is expected in the second quarter of 1993 following competitive

Six (6) copies of capability statements should be forwarded to the following address:

INTERTELECOM

Delegatskoy st. 5, Moscow 103091, Russia

Tel.: (+7 095) 292 7127, Fax: (+7 095) 924 7062, Teles: 41 24 25 INTEC SU

The deadline for submission of capability statements is January 15, 1993, 15.00 hrs GMT.

Companies and consortia seeking further information should contact Mr. V. Kirichenko, Vice President, Intertelecom, at the above address. Prequalified bidders will be invited to prepare their bids in accordance with tender documents to be issued in the second part of February 1993.

tendering open to prequalified companies and consortia. The ability to implement the contracts within the above time frame will be an important tender evaluation criteria.

Individual companies and consortia who have the capability to complete these major contracts and who wish to be considered for prequalification are invited to submit a capability statement containing:

L. company profile including type and size of the company, and financial statements for the last 2 (two) years:

IL. details of similar projects completed in the last III. current contracts being executed and future

commitments, by value and completion date; IV. ability to perform the work as described above; V. experience in Russia, CIS-countries or other

countries in Eastern Europe.

Companies and consortia may apply for prequalification for one or more contracts. The Microwave Link may be separated into two contracts. Preference shall be given to a combined offer. Prequalification submissions should be submitted separately for each contract.

WASSALL PLC

This advertisement is issued in compliance with the requirements of the London Stock Exchange, it does not

constitute an invitation to the public to subscribe for, or purchase, any securities. Application has been made to the

London Stock Exchange for admission of the undermentioned securities to the Official List.

(Incorporated in England registered number 564818)

Rights Issue of 70,441,003 Units of Non Interest-Bearing Convertible Unsecured Loan Stock of 5p nominal ("the Stock") payable in two equal instalments (automatically convertible into new Ordinary shares)

Issue of 34,641,516 new 5.0p (net) Convertible Cumulative Redeemable Preference Shares of £1 each ("the Convertible Preference Shares") pursuant to the offer by Wassall PLC for all of the convertible preference share capital of Evode Group p.l.c., subject to such offer becoming or being declared unconditional in all respects.

Wassall PLC is a holding company whose subsidiaries are principally involved in the manufacture and distribution of scalants, adhesives, metal and plastic bottle closures, office furniture and travel goods and the provision of pre-press and packaging services.

Details of the Stock and the Convertible Preference Shares will be included in the Companies Fiche Service available from Extel Financial Limited, 37-45 Paul Street, London EC2 from 3.00 p.m. on 27 November 1992.

Copies of the listing particulars will be available for collection during normal business hours between 30 November and 1 December 1992 from the Company Announcements Office, the London Stock Exchange, London Stock Exchange Tower, Capel Court Entrance, off Bartholomew Lane, London EC2 (by collection only) and on any weekday (Saturdays and Public Holidays excepted) up to and including 11 December 1992 from Wassall PLC, 39 Victoria Street, London SWIH 0EE and from:

Lazard Brothers & Co., Limited 21 Moorfields London

EC2P2HT

27 November 1992

The Directors of Wassall PLC accept responsibility for the information set out in this adventisement. To the best of the knowledge and belief of the Directors of Wassall (who have taken all reasonable care to ensure that such is the case) the information contained in this advertisement is in accordance with the facts and does not omit anything likely to affect the import of such information.

U.S. \$100,000,000



Allied Irish Banks plc

Undated Floating Rate Notes Subordinated as to payment of principal and interest

Interest Rate Interest Period

5½% per annum 27th November 1992 27th May 1993

Interest Amount per U.S. \$10,000 Note due 27th May 1993

U.S. \$263.96

Credit Suisse First Boston Limited

EUROPEAN FINANCE & INVESTMENT ITALY

The FT proposes to publish this survey on December 16 1992. The above survey will be distributed to 160 countries worldwide including Italy.

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INTERNATIONAL COMPANIES AND FINANCE

ConsPress takes 8.27% stake in Westpac Banking

CONSOLIDATED Press Holdings (ConsPress). Mr Kerry Packer's privately-owned publishing group, yesterday emerged as the buyer of an 8.27 per cent stake in Westpac Banking Corporation, the troubled Australian bank.

The shareholding, worth A\$434m (US\$299.3m) at last night's closing price of A\$2.99. is close to the 10 per cent ceiling placed on individual share-holdings by Westpac's deed of settlement and federal banking law. ConsPress could move to 15 per cent ownership of Westpac, but only with the approval of both the board and Mr John Dawkins, the treasurer

Mr Packer, who is travelling abroad, was not available for comment. Mr Al Dunlap, managing director of ConsPress, said Westpac was "a very good company, with great potential". Mr John Uhrig, Westpac chairman, said the bank was very pleased to have Mr Packer as a shareholder. He said the ConsPress holding would add stability to the share register.

Mr Packer was also welcomed by the AMP Society, Australia's biggest financial institution, which owns 15 per cent of Westpac. Mr lan Salmon, managing director, said Westpac was "a strong company with an excellent future, and it is pleasing that Mr Packer shares that view".

ConsPress said it had acquired the rights to 145.16m Westpac shares since it began buying in mid-October. The stake comprises 4.61 per cent of Westpac's ordinary shares and 3.66 per cent in the form of

Buying by ConsPress pushed Westpac shares briefly above A\$3 yesterday, for the first time in two months. The shares fell back in later trading to close 1 cent higher on the

ConsPress has been rumoured to be acquiring Westpac shares since the fail-



Kerry Packer: welcomed by the AMP Society

ure in October of the bank's A\$1.72bn rights issue. The issue closed 72 per cent undersubscribed, leaving many subunderwriters holding

Analysts said Mr Packer's investment was likely to pro-vide a significant lift for the shares, which fell to a low of about A\$2.65 last week after the group announced a record net loss of A\$1.5hn for the year nber. The shares were trading at about A\$4.50 at the start of the year.

ConsPress gave no indication of its motives in buying Westpac shares, Analysts said Mr Packer would probably seek a seat on the board, but would be prevented from seeking control by the law and the bank's deed

Mr Packer may be counting on a takeover bid for Westpac by one of the other three Australian banks, National Austra lia Bank (NAB), Australia and New Zealand banking Group (ANZ) and Commonwealth

The banks are excluded from the legal restriction on bank shareholdings, but are pre-vented from bidding for each other by a separate government policy which bans mergers between the six largest

National Mutual unit issue totals HK\$1.08bn

By Simon Davies In Hong Kong

NATIONAL Mutual, the Australian insurance and investment group, is to receive HK\$765m (US\$98.6m) in direct proceeds from the flotation of its Hong Kong subsidiary.

The HK\$1.08bn flotation of National Mutual Asia (NMA) will be the largest new issue in Hong Kong since Mr Rupert Murdoch raised HK\$2.26bn from the public offer and placement of 49 per cent of News Corporation's South China Morning Post newspaper group in June 1990.

NMA has placed out existing shares representing 10.4 per cent of the company to institu-tional investors. A further 15.6 per cent of the enlarged com-pany is being offered to the public, the majority in old chures National Mainal will retain 74 per cent control.

NMA was set up in Hong Kong in 1986 and has grown to be one of the two leading life assurance companies in the colony, along with American International Assurance. It has a 35 per cent market

The company will receive HK\$297m from the share issue, to enable it to expand its business both in Hong Kong and the south-east Asian region.

However, the flotation has been more beneficial to its parent. NMA paid out its first dividend, of HK\$154.4m, for the year to September 1992. This was in addition to the substantial proceeds from the sale of its existing shares.

The pre-placement of NMA. shares was well received by international institutions, and analysts expect the flotation to be fully subscribed.

NMA recorded 169 per cent profits growth in the year to September 1991 and a further 27 per cent increase to HK\$355.6m in 1992. The prospectus forecast is for HE\$410m profit in 1993, put-ting the share offer on a prospective price-earnings ratio of

Japan's commercial banks smile in adversity

JAPAN'S leading commercial hanks, although announcing an embarrassing fall in profits and a leap in loan loss reserves yesterday, could take some comfort that their balance sheets were generally less unsightly than those of the country's seven trust banks.

The banks' miserable results for the first half to September reflected the new-found determination of the banking industry and the Japanese government to clean away the debris from the stock and property market collapse.

As a result, the 11 commercial banks yesterday confessed to large securities appraisal losses and a non-performing loan problem that required, on average, a 42 per cent increase in loan loss reserves.

However, the seven trust banks deferred booking securities losses until the year-end in March. On present reckoning, appraisal losses would have pushed five into the red, with only Mitsubishi Trust and Banking and Sumitomo Trust and Banking strong enough to take the lift and make a profit. The banks were fortunate that a decline in interest rates during the period allowed them to book sharply higher bustness profits, creating a cushion for the new provisions and saving them the embarrassment of

reporting a loss.

At Mitsubishi Bank, for example, interest received on its loans fell by 24.9 per cent, while interest payments on deposits were down 35.1 per cent. The difference contributed to a 32.8 per cent increase to Y277.6bn (\$2.2bn) in net interest income, the primary component of core earnings.

The banks realise that they cannot expect another 1 per cent to 2 per cent fall in rates in the next half, and concede that their balance sheets will be under more pressure.

"In the current environment the stress that Mitsumshi Rank has traditionally placed on credit review and asset quality control has taken on renewe significance. Additional measures included upgrading systems and procedures for risk rating and exposure con trol," the bank said.

nies in its sector.

Lloyds Bank of the UK.

JAPANESE BANKS Half-year results to September 30 Net profits % change on RIS CADO BIS tallo 30/9/91 30/9/92 Mitsubish 26.0 Hokk Taku

Japanese industrial companice take the stress on asset quality control by Mitsubishi and other banks as a warning that it will be more difficult for them to get loans over the next ear. The finance director of a leeding Japanese steelmaker said yesterday his company had no trouble in borrowing from banks, but that any industrial company with a record of speculation in stocks or property faces great diffi-

culty in getting funds.
While the banks are cautious

with Myanmar

Posco links

metal group

ing from some international projects, most said that their gross profits on international ess increased during the period. Puji Bank said these profits rose 2.5 per cent, and

Sanwa Bank reported a 37 per

Sanwa has taken the title of Japan's most profitable bank from Sumitomo Bank, as the former recorded a business profit of Y198.6bn and a net profit of Y40.2bn, while Sumitomo had profits of Y175.9bn and Y37.8bn respectively. Even Sanwa is struggling to

reported general and administrative expenses of Y165.4bn. up from Y156bn in the first half last year, suggesting that deeper cuts in personnel may be needed in coming months.

hank's

Sanwa has cut its graduate intake, but it and other leading banks may be forced to cut the workforce over the next year

and review operations. Pressure for cuts is particularly extreme at the trust banks, which have a far thinner cushion of profits even though the restructuring of the banking system is only just beginning. Mitsui Trust and Banking reported a net profit of Y9.5bn, down 34.1 per cent, without taking a stock appraisal loss, while Nippon Trust Bank had a net profit of Yllbn.down 47.3 per cent.

The seven trust banks were more modest in increasing their loan loss reserves, which rose by a total of 26.5 per cent to Y35.8hn. Like the commercial banks, the trust banks all managed to save face by keeping their capital adequacy ratios well above the 8 per cent level required by next March.

BIL boardroom coup architect is ousted

MR BRUCE Hancox, a principal architect of the coup two years ago that ousted Sir Ron Brieriey as chairman of New Zealand's biggest investment company, Brieriey Investment (BIL), was him-

self replaced yesterday.
The new chairman is Mr Bob Matthew, another Brierley director and chairman of Air New Zealand, who is to relinquish executive tasks within he BIL group.

at the group's annual meeting vesterday, sparked speculation that Mr Hancox was replaced because of market perceptions that he was too outspoken on political and other issues and was spending too much time on his private business — a charge he

Mr Hancox also said there

had been "no coup" against him because he had never wanted to be chair-POHANG Iron and Steel Mr Matthew is a prominent steelmaker, and Myanmar and highly successful business Metal Industries have surred a joint venture to be set up in March following a feasibility man. At Air New Zealand, he oversaw the restructuring of the airline, now one of the The venture's plant in Myanworld's most profitable compe-

mar will produce besic metal products, including nails, bars He said yesterday he and corrugated galvanised sheets. Posco will supply wire intended to take an equally active role as chairman of rods and cold-rolled sh Other changes in the board included the appointment of Mr Robert Peel, chief executive the plant as raw materials. Myanmar is the third Asian

country in which Posco has set of Mount Charlotte, BiL's bigup or expanded production facilities this year, following larger ventures in China and Mr Andrew Meebour has also Vietnam. Posco wants to been appointed an executive develop south-east Asia and China into its main export director. He is one of the coun try's best known bankers and was previously chief executive markets. South Korean trade of Southpac, the New Zealand merchant bank subsidiary of with Myanmar amounted to

\$27.7m during the first nine months of 1992,

Matra in asset swop with Fiat subsidiary

MATRA, the French telecommunications-to-transport group, yesterday agreed to exchange assets with the French subsidiary of Fiat, the Italian carmaket, as part of a strategy of focusing on its nainstream businesse

Matra is to hand to Flat France its 35 per cent stake in Utima, a maker of automotive components which is already 5 per cent owned by Magnetti Marelli, Fiat's components offshoot.

Magnetti Marelli has nine plants in France employing 5,000 people, generating FFr3.5bn sales (\$640m), equivaent to 22 per cent of its total

In exchange, Flat France is to hand to Matra its 13.72 per cent stake in Labinal, a French producer of gas turbines, aerospace components and electri-

Flat France is to pay Matra FFr40m, to make up for the difference in value between the two share stakes.

Matra has been reorganising its business portfolio recently, with the sale of a large minority stake in its telecon tions business last July to Northern Telecom of Canada.

Matra said yesterday that the disposal of its Ufima stake was in line with its decision to get out of automotive electronics, no longer seen as of strategic interest to the group.

• Compagnie Generale Mari-time (CGM), the French stateowned freight transport group, said its holding company, CGMF, would sell the 65.25 per cent stake it has in Financiere de l'Atlantique to Compagnie d'investissements et de Pavileipations (CIP), a holding company, Reuter reports from

in the case of a Note held in Euroclear or Cedel (which

are deposituries approved for the purpose by the Trustee) the Noteholder may make arrangements with Euroclear or, as the case may be, Cedel for the

extension offer to be accepted on its behalf and for the relevant Note to be delivered by the relevant clearing

The registered holder(s) of a Registered Note wishing to exercise the extension option should complete and deliver to the specified office of the Registrar or a Transfer Agent, not later than the close of business (in

Transfer Agent, not later blant the close of pushings the the place where the Registrar or, as the case may be, Transfer Agent Li located on Thursday, 17th December, 1992, an Exercise Notice in the form obtainable from any Paying Agent, the Registrar or any Transfer Agent.

An Extension Notice, once delivered, shall not be

Terms used in this Notice and not otherwise defined

have the meanings secribed to them in the Trust Deed and the Notes.

Any queries relating to the above may be directed to the Syndicate Department of Morgan Stanley

Paying Agents in Gourney Treet Company of New York

Landon EC/LY DJP

ble without the consent of the Bank.

system to a Paying Agent.

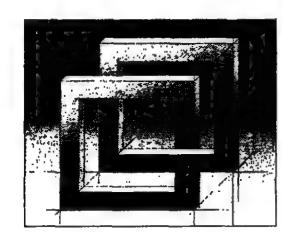
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Interim Report as of September 30, 1992



The full Interim Report on the development of our bank's business from January 1 to September 30, 1992 is available.

if you wish to receive the report, please contact us (Frankfurter Hypo-thekenbank AG. Postfach 10 08 48. D-6000 Frankfurt a M. 1), stating the number of copies required.

Franklurt am Main, November 1992

The Board of Managing Directors

> Frankfurter Hypothekenbank

Notice of Early Redemption CBS INC., New York (the "Company") £40,000,000 10 7/8% Notes due 1994 (the "Notes")

(Common Code 1011367)

Notice is hereby given in accordance with the Terms and Condition of the Notes that the Company has elected to redeem all the outstanding Notes on December 20, 1992 (the Redemption Date) at a price of 100 1/2% of the principal amount (the Redemption Amount), plus interest due, as provided in the Terms and Conditions of the Notes and the related Fiscal Agency Agreement.

Payment of the Redemption Amount, together with the interest due, will be made on or after the Redemption Date against presentation and surrender of the Notes at the office of the Fiscal and Paying Agent. Notes must be presented for payment together with all unmatured Coupons. Interest will cease to accrue on the Bonds as from December 20, 1992. Notes and Coupons will become void unless presented for payment within a period of 2 years from the Relevant Date as defined by the Terms and Conditions of the Notes.

Basel

Fiscal and Paying Agent: Swiss Bank Corporation.

By: Swiss Bank Corporation, Zurich For and on behalf of CBS Inc., New York November 20, 1992

Voyager Securities Limited

orponned unth limited liability in the Cayman Islands) U.S. \$100,000,000 Secured Floating Rate

Notes due 1992-1996 For the Interest Period 27th November, 1992 to 26th Febmary, 1993 the Notes will carry in Interest Rate of 5.10625% per mnum with Interest Amounts of U.S. \$1,210.07 and U.S. SJ,025,19 for Notes with orig-inal principal amounts of U.S. SI00,000 and U.S. \$250,000 respectively payable on 26th February, 1993.

intrum 🔁 justitia

Registered in Curacan No 41415 NOTICE OF SPECIAL GENERAL MEETING

Notice is hereby given that a Special General Meeting of Infrum Justitia H.V. will be held at Curação, Hetherlands Antilles, on 14 January 1993 at 10,00 hours to carry out tills following familiess:

Resolution 1: To appoint Herman H.M. Groen as Member of the Board of

Supervisory Directors. Remitulion 2: To appoint Poler Hickorn in Marries of the Board of Supervisory

Directors.

Resolution 4: To accept the resignation of Bo S. Gilranson and thereby grant honourable discharge for his conduct of the Company's affairs. Resolution &: To accept the resignation of Bengt O. Flodin and thereby grant

honourable discharge for his conduct of the Company's attains, ion & To accept the resignation of J. Staffen Gadd and thereby grant honourable discharge for his conduct of the Company's affairs. Resolution 7: To accept the resignation of Jack A.H.Groesbeek and thereby grant

honourable discharge for his conduct of the Company's affairs. Shareholders can attend the meeting in person or may be represented at the meeting by proxy. Copies of the Circular sent to holders of registered shares in connection with the above, together with a form of proof, are available from the Paying Agents at the

63 Boulevard Royal L-2055 Luxembo

mbros Basik Librilled 41 Town tell Lormon PCSR 48A

WEST RAND CONSOLIDATED WINES LIMITED (Incorporated in the Republic of South Africa) Company Registration No. 01/01978/06 (**No Company)

HOTICE TO HOLDERS OF EHARE WARRANTI TO BEARES

MOTICE IS HEREBY GIVEN that a general meeting of the shareholders of the Campany will be held at 10:00 on Monday, 14 December 1992 in the Boardroom, Ground Floor, Union Corporation Building, 74-78 Marshall Street, Johannesburg for the purpose of considering and, if deemed fit, of passing, with or without modification, the following ordinary resolution:

ORDINARTY RESOLUTION — RESOLVED THAT the agreement between the Company and First Wesgold Minking (Proprietary) Limited ("Mineor"), First Wesgold Properties (Proprietary) Limited ("Proporal and the Wesgold Joint Venture (a Joint Venture between Fraser F. Alexander & Co (Propnetary) Limited, Aurora Exploration and Development (Proprietary) Limited and Time Mining and industrial Services (Proprietary) Limited, ("the Joint Venture")), a copy of which has been tabled at the meeting at which this resolution is proposed and initialled by the chairman of such meeting for the purposes of Identification, purposant to which the Company disposes of a major portion of its operating assets and freshold land to Mineco and Propos andror the Joint Venture for a consideration of R32.5 in million and grains to Mineco a tribute in respect of its mineral rights, and the implementation of the agreement, be and as hereby radified and approved in terms of section 228 of the Companies Act, 1973 (Act No. 6) of 1973), an armineded.

Copies of a Circular to Sharahalders incorporating a notice of gen ans available irons-

promissus tronto:

- Genoor (U.K.) Limited, 30 Bly Place, London EC1N 6UA

- Swiss Bank Corporation, 1 Aeschenvorstadt, 4002 Basile

- Credit Sursse, Paradeptatz 8, (Postfach 590) 8021 Zurich

- Crédit du Nord, Services aux Emetteurs des Titres,

34 Rue des Mathurins, 75008 Paris

lolders of Share Warrants to Bearer wishing to receive a voting certificate with form of proxy attached, must deposit their share warrants with one of the bove mentioned offices not less than five clear days before the said meeting.

Appointments Advertising appears every

Wednesday & Thursday

Friday (International edition only)

NOTICE OF EXTENSION OF MATURITY

to the holders of the outstanding

U.S.\$250,000,000 Ten Year Extendible Floating Rate Notes



State Bank of New South Wales Limited

A.C.N. 003 061 235 (formerly State Bank of New South Wales

Pursuant to Condition 5(8)(i) of the Terms and Conditions of the U.S.\$250,000,000 10 Year Extendible Roating Rate Notes (the "Notes") of State Bank of New South Wales Limited (the "Bank") pursuant to Section 13(4)(p) of the State Bank Act (as amended) constituted by a trust deed (the "Trust Deed") dated 11th February, 1988 and made between the Bank and The Law 1988 and made between the Bank and The Law Debenture Trust Corporation p.Lc. as Trustee, the Benk hereby gives irrevocable notice of its offer to all Notaholders to extend the meturity of any Notes by five years to the interest Payment Date failing in

The Bank will pay those Notsholders who exercise their option to extend the meturity of their Notes, as referred above, an additional Coupon of U.S.\$275 per U.S.\$10,000 principal amount of Notes on the Extension Date which will be 18th February, 1993. If on 18th February, 1993 banks and foreign exchange markets are not open for business in London and New York then, in accordance with and subject to the Notes, the Extension Date will be presented to the next such

Extension Date will be postponed to the next such

The holder of a Bearer Note wishing to exercise the extension option should complete and deliver to the specified office of any Paying Agent, not later than the close of business (in the place where the relevant Paying Agent is located on Thursday, 17th December, 1992, an Exercise Nodce in the form obtainable from

any Paying Agent together with the relevant Note. Principal Paying Agent

Intermetional in London, which has been appointed by the Bank to manage the extension of the Notes. Morget Stanley International may be contacted on 071-425 7750. The specified offices of the Paying Agents, the Registrar and the Transfer Agents are as follows:

Community Treat I of Nove York

Transfer

State Bank of New South Wales Limited

Lloyds Eurofinance N.V.

and Registrar Guaranty Treat Con of New York

rate Trest Operations (Tellers and Meil Unit. 35 Exchange Place. Basement A

Nam York, NY 16289-0023

£200,000,000 Guaranteed Reging Rote
Notes Due 1796
For the three months November
26, 1992 to February 26, 1993
the Notes will carry an interest
rate of 7.375% p.a. with a
coupon amount of £92.95 in
respect of £5,000 nominal of the
Notes and £464.73, in respect of
£25,000 nominal of the Notes
payable on February 26, 1993.

Chibank, N.A. (Issue: Se London, Ascut Bunk

COMMERZBANK OVERSEAS FINANCE N.V. U.S.\$ 100,000,000 Floating Rate Notes Due 1995

in accordance with the provisions of the Notes notice is hereby given that for the six months period from November 27, 1992 to May 27, 1993 the Notes will carry an interest rate of 10% per annum with a coupon amount of U.S.\$ 502.78 per U.S.\$ 10,000 Note and U.S.\$ 2,513.89 per U.S.\$ 50,000 Note payable on

Frankfurt/Main, November 1992 COMMERZBANK &

INTERNATIONAL CAPITAL MARKETS

UK bank's Tier 2 capital issue meets strong demand | NatWest to open

NATIONAL Westminster Bank enjoyed a big success yesterday with the first issue of Tler 2 capital by a UK bank which is convertible into Tier 1 or "core", capital at the bank's

The bank issued 11% per cent undated subordinated notes, convertible into non-cumulative preference shares at any time. Following strong demand, the amount was quickly increased to £200m from the original £150m. NatWest Capital Markets

INTERNATIONAL BONDS

and Salomon Brothers International jointly arranged the issue. Salomon said it was the largest issue of undated fixedrate sterling securities in the

UK by a bank. The structure will give Nat-West undated bonds in Eurobond form, paying interest gross. All previous issues of bank preference shares or building society permanent have been structured as domes-tic placings, paying dividends net of advance corporation tax

or interest net of withholding

Advantages to the bank of this structure are that while upper Tier 2 capital is acceptable to meet the capital adequacy requirements of the Bank for International Settlements, it is difficult to raise. Previously it was met by issuing perpetual floating-rate notes, a market which col-lapsed in 1987.

This instrument gives us great flexibility in terms of tax and capital planning," said Mr Richard Goeltz, NatWest's group chief financial officer, believes that capital should be raised strategically, when it is available, rather than when it is needed.

"There is a tactical aspect too; at some point we will look back on this period as being a very attractive time to have raised long-term fixed-rate funding." Other advantages to the

bank are that interest pay-ments are deductible for tax purposes; only if the issue is converted into tier I capital will the sums paid count as dividends to be paid from net income. Further, the bank does not have to pay a premium on conversion. In the meantime, investors get the same yield as

if they had bought preference

While they are notes, if the bank misses an interest payment the interest missed is cumulative. Preference shares have to be non-cumulative to qualify as Tier I capital. In the event of liquidation, the notes will rank alongside other preference shares. If they are converted into preference shares they will pay interest at 8.392 per cent a year.

NatWest said the issue was well taken up with the core going to UK investors. Although the launch spread of 235 basis points over comparable gilts gives a handsome yield, it represents a total cost of 90 to 100 basis points less than NatWest's last preference share issue, says Mr Goeltz. That offered a launch spread of 250 over and is currently trading at around 185. Elsewhere, sterling contin-

ued to be the most popular currency for borrowing in the international bonds market yesterday. This owed less, however, to overwhelming demand from investors than to the unhappy state of other markets, said traders. Three sterling deals tapped

slightly different areas of

demand, limiting any adverse

NEW INTERNATIONAL BOND ISSUES 1₆ Net.West.Cap.Mids. 1₆/0.20 UBS P&D Secs. 0.275/1₆ S.G Warburg Secs. 74 101% Kansal Elect 7% 102.40 0.3/0.2 Datwe Europe inal terms and non-catable unless stated, \$Co andated, b) Coupon pays 3 month Liber plus 35b;

effect they might have had on each other. The consensus was that all the issues were priced to sell quickly, particularly to

Kyusha Electric Power's £150m five-year issue was said to have gone extremely well. Lead-manager S.G. Warburg said it was trying to establish the issue firmly as a liquid Eurobond issue, and had sold most of the paper to UK investors. This is in contrast with past experience which has seen the bulk of such issues placed in Japan, hitting their liquid-

The new-look Lague, making its first appearance on the international capital markets since its acquisition of Ultra-

bonds maturing in mid-1999, to refinance existing debt. One trader said it was priced to get the support of the investment

community in the UK. Another said it was priced to appeal to people greedy for yield. One trader noted that a triple-B rating from Moody's is would normally expect to see in the Eurosterling markets. The bonds were priced to yield 155 hasis points over the com-

parable gilts.

Baring Brothers said it continued to make sales of the World Bank's £200m six-year bonds at or inside the launch spread of 20 basis points. is likely to lead Colombia's

way for other state-owned and private companies, Renter reports from Bogota.

Mr Juan Fernando Ocampo. sub-director of public credit

markets next year, raising \$100m to \$150m to open the

planning at the Finance Ministry, said the government was working on a sovereign bond issue for next year. "What will very probably happen is that the Republic will open the way and set the benchmark so that afterwards other public and private entities can follow," he

Carbocol, the state-owned coal mining company, is in pre-liminary discussions about the

possibility of placing a \$650m bond next year to refinance

the UK raised Ecus in 1990. man customers and find ways to arbitrage between the

capital markets side in Frankfurt

By Richard Web

NATIONAL Westminster Bank, the UK clearer, plans to open a capital markets operation in Frankfurt in the first half of next year in the latest move to expand away from its sterling-dominated base.

For NatWest, the move represents a renewed attempt to build a broad-based business in the debt markets, after a decision only three years ago to focus almost exclusively on

"In the long term, we would have to aim at being an issuing house in D-Marks," said Mr Gary Southern, head of capital markets.

"But we would want to avoid the standard mistake of rushing in when everyone else is rushing in as well.

The weakness of UK banks in the D-Mark was emphasised last month when the UK government chose Deutsche Bank to lead a DM5bn Eurobond

British banks similarly played only a minor role when The initial purpose of the strengthen contacts with Ger-

domestic German and interna tional markets, said Mr Southern. The bank is currently seeking approval from the German authorities for its

The derailing of the Ecu bond market in recent weeks has forced many banks to review their strategies in the European capital markets, forcing them to put more resources into their coverage of domestic markets, Mr Southern said.

"We've upgraded our thinking on markets in Europe," he said. "My 2-mse is that a number of houses feel they have to commit more to domestic mar-kets."

NatWest plans to limit its investment in oversess domec-tic markets, though, in an attempt to avoid the mistake of overexpansion it and other

banks made in the 1980s.
The bank recently announced the acquisition of the Milan branch of Continental Bank, bringing it a capital markets presence in Italy, but has no plans to expand into

"The French banks do a remarkably good job as trading bouses in their own centre. They don't leave a lot of room for foreign banks coming in.

Sharp rise in short-term interest rates weakens Irish gilts

By Tracy Corrigan

PRICES in the Irish gilts market slipped yesterday due to a sharp rise in short-term interest rates and uncertainty over the formation of the next government following Wednes

day's election. Following the suspension of its key interest rate, the short-term facility, earlier this week, the central bank yesterday announced its abort-term borrowings would rise to 30 per cent today and to 100 per cent on Monday in a move designed to curb speculation over a

GOVERNMENT BONDS

devaluation of the currency. Meanwhile, the market could be further affected if wranglings over the formation of the next government, following this week's election, prove

protracted. Whatever the outlittle effect on supply in the gilts market, since all parties are committed to staying within Maastricht guidelines

There was speculation yesterday that if, as seems likely, the Labour party helps form a new coalition government, the chances of a speedy devalua-tion could be increased. In any case, many analysts believe that the current situation is ning untenable.

THE German bond market lost early gains on news of smother bad regional consumer price index figure. The CPI in Bavaria showed at 0.6 per cent rise for November. Analysts said that meant that German inflation was likely to remain at 3.7 per cent at the end of this year, but was bound to rise above 4 per cent, when val-

FT FIXED INTEREST WIDICES Mars 25 Mars 25 Mars 24 Mars 28 Mars 20 rement Securities 15/10/20; Fixed Interest 1926. Frantent Securities high since compliation:127.40 (9/1.95) ph since complision: 110.28 (12/11/92), few 80.68 (3/1/76) GILT EDGED AUTIVITY Hov \$1 Nov 23

to come through The Bundesbank's failure to lower rates yesterday held no surprises. "The only thing that could make the Bundesbank move now is a desire to save the exchange-rate mechanism. said one analyst. The bund future ended unchanged, but the Euro-D-

■ IN London, the gilts

any hopes of a rate cut fell

CD Bigal Bergains 156.8 5-Day average 160.3 * 85 scrivity budisps informed 1574

market ended slightly lower ahead of next week's £2.5bn auction of new 10-year 8 per cent stock. The new stock is free oftax for residents abroad. Although the market has cheapened ahead of the auction, it is "fairly well underpinned," according to Mr Phillip Tyson, bond analyst at UBS Phillips & Drew. Mark contract fell 10 ticks as

"Investors are reluctant to

reduce exposure while

8.750 08/02 104.2500 -0.080 8.06 8.05 E.14 8.500 04/02 103.3000 -0.150 7.00 8.05 M.000 11/00 100.1000 -0.025 8.98 B.95 L.TB PRANCE 8.500 08/97 101.2048 +0.141 LSN0 11/08 10T.3800 +0.040 8.000 07/02 104.000 -0.180 7.56 7.39 7.36 ITALY 12.000 06/02 94.3850 +0.855 12.481 13.38 13.08 4.49 4.51 4.81 4.53 101,5485 -0.052 105,7454 -0.105 8-260 08/02 105,3000 -0.100 7,45 12.60 109-04 108-30 103-03 7.80 6.38 8.76 6.375 06/02 7.825 11/22 6.83 6.78 7.88 T.54 96-25 101-03 8,500 09/02 96,0000 + 0,180 8.82 8.64 8.80

BENCHMARK GOVERNMENT BONDS

■ FRENCH bonds ended unchanged, after a dull day's trading. The pressure on the

faded, and the Thanksgiving Day holiday in the US further reduced activity in the French currency appears to have

US Prudential prunes its Tokyo equity operation

By Emiko Terazono in Tokyo

PRUDENTIAL Securities Japan, Tokyo arm of the US securities house, has realigned as a result of the Tokyo stock market's weakness.

Japanese equities will no longer be a strategic core of operations, Prudential said. It has reduced the number of steff by 40 to 100.

Mr James Walsh, regional director of the Asia Pacific region, said the weakness of the Tokyo stock market represented a fundamental changeof investment flows in Jayan, and the financial services

LIFFE EQUITY OPTIONS

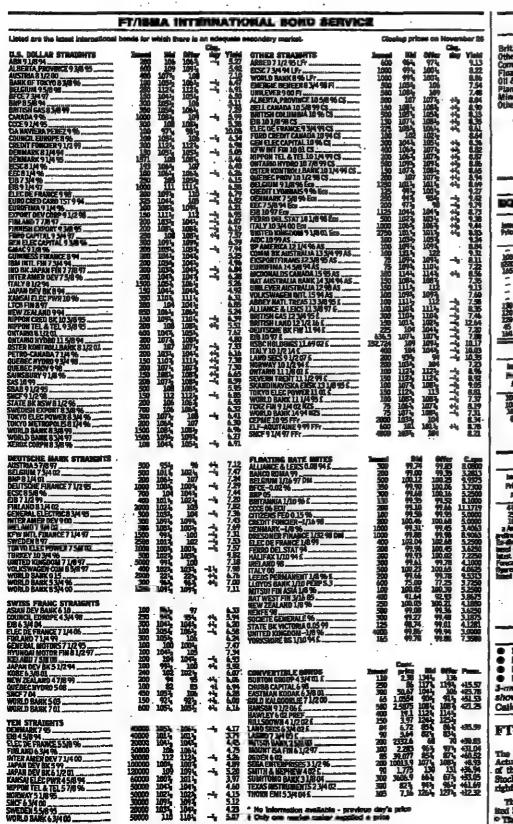
industry needed to undergo a long-term change.

Trading volumes remained low and commissions at Japanese and foreign brokers alike had fallen steeply. Foreign houses were finding it increasingly difficult to justify the high costs of Tokyo operations, Prodential said.

Prudential said it would continue to provide institutional chents with a Japanese equity service, while focusing on US equities and international bonds sales. It will retain its membership of the Tokyo Stock Exchange as the only non-Japanese member of the

MARKET STATISTICS

RISES AND FALLS YESTERDAY



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Uncertainty behind BPB dividend cut

By Richard Gourlay

BPB Industries, the UK's largest plasterboard manufacturer, yesterday cut its interim dividend in spite of declaring that prices were again rising

after a live-year price war. Mr Alan Turner, chairman, said there was unprecedented uncertainty over the short-term outlook for business prospects and the company could not continue to pay an Interim pre-tax profits in the

Consortium

gets support

for ITN bid

THE CONSORTIUM led by Mr

Michael Green's Cariton Com-

munications yesterday got the support needed to make the offer for Independent Televi-sion News unconditional.

The consortium, which also

includes Central, London Weekend, Reuters, Granada,

Anglia and Scottish, already

had the agreement of ITV

shareholders holding 74.7 per

cent, just below the 75 per cent

needed to change the articles

Thames Television, the larg-

est shareholder, had already

igned the offer.
Yorkshire and Tyne Tees,

which together hold 14.4 per cent of ITN, had not signed before and are still unhappy

about part of the news supply

had the support of the other five ITV companies needed to

To do that Yorkshire needs

Two of the companies are

believed to have signed the

offer yesterday, taking acceptances above 75 per cent.

RADING IN Tomkins' nil-paid

shares ended sharply up yester-day ahead of the November 30

deadline for the conglomerate's first call on shareholders under its £653m

rights issue to fund the recommended

The nil paid closed up 8½p at 20.5p and the underlying shares up 9p at 223p, giving every indication that shareholders will fully subscribe to the issue

barring any unforeseen external disrup-tion in the market as a whole.

Once the rights issue is successfully

away, Tomkins' next target is to keep its share price near the 277 level ahead of the first closing date of the RHM offer on December 7. At this price Tom-

more than the 260p cash alternative, encouraging shareholders to stay with

As the share price headed strongly

Tomkins rather than take the cash.

bid for Ranks Hovis McDougall.

the support of TVS, HTV, TVS.

Ulster, Grampian and Border.

Yorkshire said it believed it

of amochation.

block the deal.

By Richard Gourley

By Raymond Snoddy

a level from which a progressive dividend policy could be resumed, Mr Turner said. Mr John Maxwell, chief exec-

utive, said that after five years of falling plasterboard prices, there was now growing evi-

six months to September 30 dence of "sustained pricing recovery" and that increases in France, the UK and Germany were sticking.

BPB's operating profit margins have fallen to about half the levels prevailing before the price war began with Lafarge Coppée of France and Krauf of Germany five years ago.

BPB had answered certain questions from the Office of Fair Trading after the Federation of Master Builders complained about the price rises in the summer. The company was

not expecting to hear any more from the OFT. lower at £79.8m, because of price erosion and lower profit Gearing in the period rose

Mr Turner said that plaster-board remained one of the few building materials for which there was still significant growth potential in Europe and Canada even without economic

warns of

downturn

ion-executive chairman.

The group, which has under-

gone a substantial restructur-ing in the past 18 months, said

the results for the second half of 1992 would be "less than

current market expectations," and "well below" the £930,000

pre-tax profit achieved in the six months ending June 30.

"At that stage the revival of

pusiness confidence following

the General Riection was

expected to continue but in the

Sir Kit McMahou: taking over

event confidence subsided,"

By Paul Taylor

BPB had only benefited from the French price increase during the first half; the other price rises would feed through in the current half.

rose to £3.92m (£523,000).

£2.73m loss. Chloride staggered under the Turnover fell 17 per cent to

year totalled £1.1m (£586,000) and there was a loss on discontinued operations amounting to £916,000. The interim divi

improvement" in results by the year-end. Exceptional costs would not recur, new products

- especially Chloride's latest
UPS - had been well received,
but the group would not return

from 36 per cent to 38 per cent

The building materials divi-

sion, which includes plaster

board and plaster, enjoyed a sharp increase in margins with

operating profit rising 31 per

cent to £37m on sales up 8 per

On the paper and packaging

side, despite a volume increase,

profits were 41 per cent lower at 56m on sales 4 per cent

cent at £484.9m.

on total borrowings of £264m.

Chloride's operating loss of £556,000 before exceptional costs included £876,000 in "stringent provisions" for bad debts and stock obsolescence, which reflected encouraging underlying profitability. Net borrowings were reduced

from £8.68m at the end of March to \$3.05m. Losses ner share were 1.6p (0.2p).

Brown & Tawse deeper in loss

By Peter Pearse

EVER DECLINING demand in its markets caused Brown & Tawse Group, the steel and pipes distributor, to fall more sharply into losses in the six months to September 30. It is passing the interim dividend. Pre-tax losses grew from £181,000 to £2.76m in the period. The interim dividend

last time was 2.85p. Turnover declined to 283.2m (£72.3m). Mr Gil Black, chairman, said that the shrinking

away from the 200p rights issue price,

which it briefly threatened last week, Mr Greg Hutchings, chief executive,

was confident Tomkins would end up

with a strengthened shareholder regis-

ter. Advisers to Tomkins say there has been exceptionally high turnover in the

nil paid shares, suggesting a significant shift in the make-up of the shareholder base. The fall in Tomkins' share price appears to have allowed some institu-

tions to join the shareholder register

when previously they were under-

weight or had thought the shares were too expensive.

As chareholders have examined Tom

kins' bid for RHM, much of the initial

hostility and opposition to the 2985m offer appears to have subsided.

size of the rights issue in volatile mar-kets. A number of shareholders decided

to sell enough rights to take up the

"I have not had much hostility from the institutions that I have seen," he

demand first seen in the group's markets in 1988, con-But Mr Phillip Ashforth,

been seen at Jay Fasteners and there had been signs the southern region was bottoming out, though there were no trends for sustained recovery. To help cut costs further, Mr Richard Wilson, chief execu-tive since September 21, has engaged Coopers & Lybrand to undertake a detailed operacompany, Brown & Tawse Ltd.

"continuous scrutiny" and capital expenditure, down to £3.4m. last year, was a little under 21.5m in the half. Net borrowings rose from

\$16.1m at the year-end, when gearing was 35 per cent, to just over £20m at the end of the half, giving gearing of almost 48 per cent. Losses per share emerged at 8.5p (0.5p).

Newspaper **Publishing** in profit

NEWSPAPER Publishing, owner of The Independent and the Independent on Sunday has turned a £10m loss in 1991 into a pre-tax profit of £22,000 in the year to September.

Sir Ralph Dahrendorf, chairman, said yesterday: "The bottom line is one of attisfactory processes both in commercial

progress both in commercial terms and in reputation." The newspaper group's posi-tion improved despite the depth of the recession because of a number of factors.

Revenues increased from £79m to £81.8m and there was an operating profit of £358,000 (\$6.58m loss). The main factors here were savings in newsprint costs and lower overhea lowing the integration of the the two titles.

Exceptional costs this year were only £138,000, against £1.9m before which was mainly attributable to redundancy

said a trading statement issued by the board. Because of an £8m refinance As foreshadowed at the time As foreshadowed at the time of the interim results, the DK market for the group's training and publications division has been "very difficult" in the second half and the division's results have been adversely affected by the continuing ing which allowed all bank borrowings to be paid off, interest charges this year fell to £461,000 (21.88m)

However the group's out-placement division continues to perform well and while profits for the second half will be less than those for the first, the board expects another record result for the year,

helped by overseas expansion.
The company said the per-formance of its residential conserence centres, "has been sat-isfactory and the division should finish the year strongly with its best ever quarterly

The latest boardroom changes follow a string of other appointments and depar-tures calminating in the resignation last month of Lord Walker of Worcester, the for-

mer Welsh Secretary. Johnson, as chairman. Mr Johnson, a former chairman of Coutts Consultants, the group's outplacement subsidlary, is taking over as chief

DC Gardner AAH hits £18m on back of buoyant second-half healthcare market

By Pagay Hollinger

DC GARDNER Group, the A BUOYANT healthcare personnel training company, market and the withdrawal of a competitor helped pre-tax ssued a profits warning yesterday, replaced its chief exec-utive, Mr Barry Topple, after profits of AAH Holdings, the diversified distribution company, advance 11 per cent to less than a year and appointed Sir Kit McMahon, former chairman of Midland Bank, as £17.5m in the half year ended September 30.

The result was struck on turnover 12 per cent ahead at 2679.7m.

Mr Bill Pybus, chairman, said the results reflected "solid progress" in healthcare, with a substantial advance in the group's pharmaceuticals distribution business. Healthcare profits rose by £1.6m to £13.9m on sales 11 per cent up at

About half of that division's increase was due to the acquisition of turnover from the withdrawal of rival Medicopharma last November. The other half was due to an underlying growth in the sector.

Mr Bill Revell, managing

director, said the UK pharma-centicals market had benefited from the combination of an ageing population and more axpensive drugs. In the early part of the sum-

mer ~ known as hay fever season - the overall market had been growing at about 12 per cent. However, when the wet weather hit Britain in July and August underlying growth fell back to about six per cent. The environmental division

rubbish collectors and road cleaners - benefited from a small acquisition and increasing contracts from local authorities. Profits advanced by 20 per cent to £3m.

The difficult economy was blamed for the \$200,000 decline to £1.5m in building supplies and the £100,000 loss (£500,000 profit) in consumer products. Mr Pybus said the consumer division was expected to incur a similar loss in the second half. Distribution increased from £300,000 to £1.4m due to the acquisition of ECE in April. The purchase had refocused AAH on to higher margin and more reliable contract distribution services, particularly for with W.

Set

and

Sala Hot

the food sector. During the half year, AAH spent £28.2m in cash and shares on acquisitions. The company currently has 182 retail pharmacies. The interim dividend was raised 7 per cent to 5.8p.

A stock with defensive as well as cyclical qualities might not offer the spectacular returns some would hope for. However, to enhance the defensive position by holding a leading role in the growing pharmaceuticals market certainly adds a hit of spice. AAH Holdings yes-terday showed that it had not skimped on spice with results showing that growth in bealthcare had outstripped that of the sector. Rationalisation of Medicopharma business - initially delayed by a Monopolies and Mergers inquiry - and the acquisition of Ireland's Cahill May Roberts group promise even greater growth in the future. On the cyclical side, those betting on economic recovery should eventually see a good upturn in the building and consumer divisions. Fore-casts are for about £37.5m in the current year, leaving the shares on a prospective p/e of about 16 times. While the medium-term prospects look tantalising, the market appears to have factored in the good news for the moment.

Yeoman circular

Yeomen Investment Trust has sent a circular to shareholders outlining its proposals for reconstruction of the trust, and extension of its life until December 3L 1998.

DIVIDENDS ANNOUNCED

	Quirent payment	Date of payment	ponding	for	Asm
iniINA	5.8	Mar 23	5.4	-	16.35
BPB Indent	2.7	Jan 22	4	-	11.25
Brockhamptonint	2.2	Dec 31	1.65	-	4.96
Brown & Yester,	nii .	-	2.85	-	4.7
Cautingsint	1.3	'Jan 9	1.3	-	4.07
Concentric	7.63	Jan 19	7.83	11.17	11.17
Dertint	1.3	Jan 14	1.3	-	3.3
GES IntilInt	2.47	Jan 18	2.47	-	T 32
Gibbs New #int	. 3	Арг б	3	-	6.75
Granpien TVint	1.1	Jan 18	1	-	5.5
Greytiers byfin	4	Dec 31	- 4	6	- 5
Mactionald Martin,int	22	dan 0	0.0	-	8.8
Morlandfin	5.96	Jun 29	4.90	8.4f	7.16
Northern Foodsint	3.4	Mar II	3.24*	•	7.875
Powell Duffrynint	6.0	Jen 8	6.6	-	22.6
Scantronic	0.76	. Jan 15	0.79	-	2.975
nilling	3.02	Feb 18	2.9	4.82	4.4
Seton Healthint	1.7	Jan 31	1.5		5.1
Academy (ini	0.7	Jan 15	0.5	-	1.5
South West Waterint	7.8	Mar 4	7.1	-	21.7
Stoddard Sekersint	0.75	Jen 7	0.76	-	2,7
Tombheenefin	. 6	Feb 11	8	11.6	11.5
Welch Waterint	7.6	Mar 1	7.13	-	21.4
Dividends shown pence			pt where	otherwise	stated.

Chloride £2.73m in the red

PROFITS at Chloride, the once famous batteries supplier which has been reduced to a small electronics group, crumbled in the half-year to September, as the group turned a £1.02m pre-tax profit into a

rose from £24m to £27.5m on

sales up 6 per cent at £544.7m.

Rarnings per share fell from 3.9p to 3.7p and the interim

dividend is cut from 4p to 2.7p.

The reduced dividend would

re-base the annual payment at

BPB's shares fell 18p to 172p.

weight of restructuring costs and poor demand for its main products: power electronics, uninterruptible power supplies (UPS), and emergency lighting systems. The interim dividend s passed, and retained losses

£45.4m (£54.7m). The group made an operating loss after exceptional costs of £932,000, against a profit of £2.05m.
Reorganisation costs this

dend is passed.

Mr Keith Hodgkinson, chairman, said the interim period had been "interesting", but management was not despon-

He predicted "a significant

tional review. Mr Ashforth said it was likely that the mother

would be restructured.
Working capital was under finance director, added that "occasional green shoots" had

City observers say this is consistent with the fact that institutions are not flush with liquidity at the moment.

Some institutions have also said that

while Tomkins' shares were not attrac-

tive at the 261p level prevailing before the bid for RHM, they were attractive

The recent devaluation in sterling would have a beneficial impact on earn-

ings this year. And recession in the US,

where Tomkins has over three quarters of its business before the RHM deal, would end earlier than in the UK.

r Hutchings said that some people had "taken their eye off the bail". "This is a com-

pany [RHM] making £92m; the cost of funding a £935m acquisition with bor-

plenty of upside." He also said he had been encouraged by the "numerous, numerous" offers he had received for

parts of RHM's bakery, grocery, milling

Market signals issue success for Tomkins and baking businesses which reinforced Tomkins' belief in its target's value. This did not necessarily mean Tomkins would break with its history of tending to run rather than sell businesses that

> "We are builders of mature bushnesses in mature markets," he said.
>
> While institutions appear to have been brought around to supporting the RHM deal, a number still question whether Tomkins' rating at a premium to the market will not have been smeared slightly with a food company rating which could hold back any substantial recovery from the current

where price.

Mr Hutchings insists this has never been the case before. "We have gone into a lot of unfashionable businesses," he says. "We have not been rated for guns or lawnmowers, and look at the likely progress. The next deal will not be in food, just as it won't be in lawn-mowers as it won't be in handguns."

Improved Services and Good Returns

INTERIM RESULTS FOR THE HALF-YEAR ENDED 30 SEPTEMBER 1992

Turnover up 15.0% to £96.7m Profit before tax up 3.8% to £48.9m Earnings per share up 2.8% to 37.1p Interim dividend per share up 9.9% to 7.8p Capital expenditure up 29% to £90m

"Overall we are continuing to deliver improved services to customers, to increase operating profitability and to give good returns to shareholders."

KETH COURT, CHAIRMAN



PENINSULA HOUSE, RYDON LANE, EXETER, DEVON EX2 7HR

If you would like a copy of the interior Report, please write to the Company Secretary.

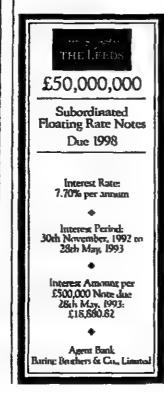
EVANS OF LEEDS PLC

Property Investment Group UNAUDITED RESULTS FOR THE SIX MONTHS ENDED 30th SEPTEMBER 1992

	30.9.52 2000s	30,9,9 20002 20002
Total Revenue Profit on Ordinary Activities	10.440	9,328
after interest and other charges	3,665	3,446
Tenetion	830	854
Profit attributable to abareholders	2.835	2.592
Earnings per stiare	4.28p	3.95p
\$-8-4-4-4-4-4-4-4-4-4-4-4-4-4-4-4-4-4-4-		of one

Earnings per stare interim dividend per share

The increased dividend will be paid on 8th January 1993, to all shareholders on the register on 11th December, 1992, and will absorb



DERIVATIVES

The FT proposes to publish this survey on December 8 1992.
This survey will provide a review of current products and technologies, along with analyses of credit and legal issues, and a sophisticated investor's guide to products and terminology. For advertisement rates and deadlines, call

Tim Hart
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FT SURVEYS

ADVERTISEMENT

Offers by Lazard Brothers & Co., Limited on behalf of Wassall PLC ("Wassall") for Evode Group p.l.c. ("Evode")

Lazard Brothers & Co., Limited ("Lazard Brothers") announces on behalf of Wassall that, by means of a formal offer document dated 26 November 1992 (the "Offer Document") despetched yesterday and by means of an advertisement, in the "Evening Standard" on 26 November 1992, Wassall, through Lazard Brothers, made offers (the "Offers") to acquire all the ordinary and convertible preference share capital of Evode (the "Shares"), not already owned by Wassall. Terms defined in the Offer Document have the same meanings in this advertisement.

The Offers comprise 80p in cash for each Evode Ordinary Share (the "Ordinary Offer") and 85 Wassall Convertible Preference Shares for every 100 Evode Convertible Preference Shares (the "Preference Offer").

Accepting Evode Ordinary Shareholders may elect to receive new Wassall Shares in respect of all or part of the cash to which they would otherwise be entitled under the Ordinary Offer on the basis of I new Wassall Share for each 180p in cash (the "Share Alternative"). A maximum of 16,153,031 new Wassall Shares are available to be issued under the Share Alternative, if these are insufficient to satisfy valid elections for the Share Alternative, such elections will be scaled down and the balance of the consideration will be satisfied in cash. If all existing Evode Ordinary Shareholders elect in full for the Share Alternative, such shareholders will be entitled to receive, as a minimum, cash and new Wassall Shares at the rate of 40p and 0.2222 of a new Wassall Share for each Evode Ordinary Share. Fractions of new Wassall Shares will not be issued but will be satisfied in cash.

The full terms and conditions of the Ordinary Offer, the Share Alternative and the Preference Offer are set out in the Offer Document.

The Offers are not being made in the United States or Canada or by use of the mails or by any means or instrumentality of United States interstate or foreign commerce or any facilities of a United States national securities exchange. This includes, but is not limited to, the post, facsimile transmission, telex and telephone. Persons wishing to accept the Offers should not use such mails or any such means, instrumentality or facility for any purpose directly or indirectly related to acceptance of the Offers and so doing may invalidate any purported acceptance. The new Wassall Shares and the Wassall Convertible Preference Shares have not been and will not be registered under the United States Securities Act of 1933 (as amended) and may not be offered, sold, resold or delivered, directly or indirectly, in or into the United States or Canada,

The Offers are being usade by means of the Offer Document and the advertisement referred to above and are capable of acceptance from and after 3.00 p.m. on 26 November 1992. Acceptances of the Offers should be received by not later than 3.00 p.m. on 17 December 1992 (or such later time(s) and/or date(s) as Wassall may, subject to the rules of the Code, decide). Copies of the Offer Document, Listing Particulars and Forms of Acceptance will be available for collection from New Issues Department, Barclays Registrats, PO Box 166, Bourne House, 34 Beckenham Road, Beckenham, Kent, BR3 4TH,

This advertisement is published on behalf of Wassali and has been approved by Lazard Brothers which is a member of The Securities and Futures Authority, solely for the purposes of Section 57 of the Financial Services

The Directors of Wassall accept responsibility for the information contained in this advertisement and, to the best of their knowledge and belief thaving taken all reasonable care to ensure that such is the case), the information contained in this advertisement is in accordance with the facts and does not omit anything likely to affect the import of such information.

Dated: 27 November 1992

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· COMMENT

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33 ANNOUNCED

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COMPANY NEWS: UK

Profits growth restricted at two water companies

South West edges up 4%

By Bronwen Maddox, **Environment Correspondent**

SOUTH WEST Water saw its first half pre-tax profits rise restricted to 4 per cent by the costs of cleaning up beaches from Lyme Regis to Penzance.

Profit came to £48.9m in the six months ended September 30 1992, against £47.1m, and was generated from turnover ahead 15 per cent to £96.7m

Earnings per share were 37.1p (36.1p) and the interim end is 7.8p (7.1p). Over 93 per cent of turnover comes from the core regulated water and sewerage bust-

The increase was mainly the result of price rises of 16 per cent in the core businesses. even though the impact of recession on commercial water customers cut 1 per cent off core unroover. Alone among the 10 public

water and sewerage companies, South West has secured an increase in its price formula from Ofwat, the industry regulator, since privatisation in

its original limit of annual rises of 6.5 per cent above the rate of inflation was lifted to 11.5 per cent to cover the rising costs of its water treatment

South West has a particu-larly high number of beaches whose quality is regulated by EC directives, and it expects that its capital investment programme will eventually cost it some £2.2bn between privatisation and the end of the

Within total turnover, revenues from the non-regulated water services, instrumentation and pipeline business rose to £17.5m (£11.1m), partly because of work on South West's own water treatment

attributed part of the 25 per cent advance in operating profits from £33.3m to £41.6m to cost control, and added that it compensated for the fall in interest receivable to £7.6m (£13.9m).

The investment programme cut net cash to just £90m at the end of September from £212m in March 1992 and £180m in September 1991. The increase in tax to £3m (£2.9m) was ACT paid on divi-

dends - like much of the

water industry, the group's capital allowances shield it from mainstream corporation Mr Ken Hill, finance director, said: "We're feeling pretty robust and there are signs that the recession may have peaked

in the south west although we are not complacent".

Results from South West Water

were at the top end of analysts' expectations although the shares failed to respond. But the capital spending pro-gramme will probably drain the last of the cash by next March giving a net interest charge for the first time since flotation, while depreciation charges will continue to rise. In the past few weeks the group has agreed with Ofwat that annual price rises for the next two years will be 11 per cent on top of inflation. While the deal gives welcome stabil-ity up to Ofwat's 1994 periodic review of the industry's pricing structure, Ofwat's thinking on price increases in the second half of the decade is only beginning to emerge and long-term returns remain hard to estimate. With those concerns, and the dividend for the second half likely to rise by less than that of the first, the

shares may lack reasons to per-

Concentric Restructuring behind almost doubles to £8.25m

By Roland Rudd

CONCENTRIC, the engineering and components group, almost doubled pre-tax profits from £4.22m to £8.25m for the year

ending September 30. The profit rise, on sales of £113m (£112.9m), was mainly due to the turnaround at two of the group's subsidiaries. New management at Concen-tric Pumps, which produces

parts for diesel engines, was responsible for producing an operating profit of £1m. It had incurred a loss of £2.5m. Mr Tony Firth, chairman. said the former management at Concentric Pumps had been replaced last year because it had lost control of costs.

Capital expenditure, which remained unchanged at £4.8m, is likely to be increased as a result of the company's net cash position of £11m, due to this year's rights issue. About £1m had been ear-

narked for Concentric Pumps, with further expansion of its plastic mouldings and automotive trusin Mr Virth mid be was encouraged by the 7

ner cent rise in overseas sales, Earnings increased to 23.25p (13.21p). The final dividend is held at 7.63p for an unchanged total of 11.17p. The group is proposing a 1-for-1 scrip issue.

COMMENT

Having shot themselves in the foot by losing control of costs at key businesses the group has aggressively regained con-trol of its subsidiaries. It is difficult to fault the timing of its rights issue which will allow a needed increase of capital expenditure. The recent devaluation of sterling is expected to further underline growth in overseas sales. Its house brokers are forecast ing pre-tax profits next year of 210m, giving earnings per share of 24.3p. This puts the shares — up 7p at 360p — on a prospective multiple of 14.8, a slight discount to the market. Not a get rich quick stock but

Powell Duffryn surge

David Hubbard: benefiting from structural changes

man, said the profits increase demonstrated the benefits major structural changes which had been implemented over the past two years.

Weak summer demand for heating and industrial fuels caused the group's fuel distri-bution division to make a loss of £377,000, compared with a trading profit of £905,000 last

Duffryn Standard and Metalair, the group's engineering division saw trading profits advance by 11 per cent to 25.5m, mainly due to the steady performance of Hamworthy's marine activities, and

its combustion division. Shipping and storage increased trading profits from \$4.5m to \$6.9m, boosted by a full contribution from the Tees and Hartlepool ports, which a consortium led by Powell Duffryn bought in January. The group said the performance of the ports had exceeded its expectations at the time of the acquisition.

Earnings per share rose by 36 per cent to 9.1p (6.7p). The interim dividend was held at

COMMENT

Yesterday's 7 per cent rise in the share price, from 389p to a new four-year peak of 416p, reflects a surge of enthusiasm for the new-look Powell Duffryn which has emerged from the recentrestructuring. The strong indications that the group will not be slow to increase its final dividend. Even where problems exists as they plainly do in the rail-way businesses - the management has shown itself willing to staunch the losses Although the profits figure is flattered by the drop in interest payments, the underlying performance is impressive in view of the flat energy and transport markets. Full-year profits are forecast at about £30m, which puts the shares on a prospective multiple of 13.5. The shares have had a good run recently, but that does not seem too demanding for a high-yield stock with recovery

Interest costs curb Welsh Water

RISING INTEREST costs because of growing capital investment held back profit growth at Welsh Water, the Powys-based water and sewage company, to 1.5 per cent in the six months to September 30.

Pre-tax profits increased from £74.1m to £75.3m after net interest earnings fell from

210.7m to 25.6m. Mr John Elfed Jones, chairman, said the performance was "very commendable". The recession, which appeared to bit Wales later than England, led to a 4 per cent fall in income from metered consumption, reflecting lower usage by companies and factories. Mr Graham Hawker, managing director, said the fall in metered usage seemed to have

Turnover increased 8 per cent to £185.4m (£171.1m) cause of average price rises

of 9.3 per cent.
Operating costs moved up nearly 8 per cent to £118.4m. Staff numbers were unchanged and pay rises held at 4.3 per

Cost controls helped lift operating profits 9 per cent to Canital investment remained

on target and is forecast to rise this year to £206m (£189m). Depreciation for the period increased 15 per cent to £16.1m while infrastructure renewels rose 6.7 per cent to £11.1m. Welsh's net cash holdings fall to 290m (£154m) and the company expects to have small

net borrowings by the end of

next year as its investment

Non-regulated businesses, which include a pipeline com-

pany and a hotel group, continued to perform poorly and reported operating losses of £1.4m (£2.8m) on turnover of £28.4m. Mr Jones said he hoped non-regulated businesses would break even in 12

Earnings increased to 49.1p (48.5p) and the interim dividend is raised to 7.8p (7.13p). The shares added 3p to close

* COMMENT

After limiting its price increases by 1 per cent in June, Weish can feel slightly smug at seeing Ofwat impose similar constraints on the rest of the sector. That does not detract from those who argued Welsh

could most afford such restraint. Pre-tax profit growth may have been flat, but operating profits rose strongly and Welsh is in the enviable posi-tion of having at least another year before it goes from net cash to net debt. But the company's forays into unregulated areas such as hotels continue to disappoint. The timing of these ventures ahead of recession was unfortunate, but their lack of success continues to provide somewhat of a drag on the shares. Perhaps with Mr Jones retiring next year, and management promising greater focus to the non-core side, a more radical review of strategy will be forthcoming. Full year forecasts of £143m

out the shares on just under

right relative to the sector.

six times, which looks about

may prove attractive to investors willing to wait a few

Losses deepen to \$47.4m at GWR

38 to 31 per cent.

By Andrew Bolger

SHARES in Powell Duffryn

rose sharply after the distribu-tion, storage and engineering

company reported a 35 per cent

increase in pre-tax profits, in

spite of seeing no improvement in its principal markets, the

UK transport and energy sec-

Proceeds from restructuring

the group helped cut interest

costs from £4.9m to £2.6m,

which was the main factor

behind the rise in pre-tax prof-

its from £6.89m to £9.33m in

the six months to September

30. Turnover was down 7 per

Powell Duffryn Standard,

which builds rail freight wag-

ons and bogies, and Metalair, which makes bulk powder

tankers, both continued to suf-

fer from a dearth of orders and

made a combined trading loss

The group is closing its rail-

way manufacturing plant at Heywood in Lancashire, with

the loss of 56 jobs, and said its

railway plant in Cardiff, which

employs 130 people, would also be run down unless firm orders

materialised. Several European

companies are discussing man-

ufacturing the bogies - per-haps under licence on the Confacturing the bogies -

Powell Duffryn sold Its

quarry interest for £30m in

September last year and in April it received £19m from the

sale of its ship-owning subsidiary, Stephenson Clarke. This inflow helped cut gearing from

Mr David Hubbard, chair-

of £2.5m.

cent to £330.8m (£355.4m).

LOSSES virtually doubled at Great Western Resources, the USM-quoted oil, gas and coal company which almost col-lapsed earlier this year following litigation with its largest

The group, which is based in the US, yesterday announced pre-tax losses of \$47.4m (£31.1m), against \$24m last time. Sales were 44 per cent lower at \$74.9m for the year to September 30. Losses per share

deepened from 26 cents to 52 cents. There was no dividend. Mr William Phillips, finance director, said the increased losses reflected the impact of litigation and a \$10.7m write-

down on oil and gas assets. Mr Phillips said the litigation had depressed coal profits by about \$15m. In the year just ended, the company had incurred about \$1.4m in costs associated with the litigation. GWR planned a \$34m capital expanditure programme in the current year, to be funded by

revenues and existing cash bal ances. The group also planned to develop its main oil and gas asset, he said.

The group was not expected to return to profit in the cur-rent year, Mr Phillips said. This is not just an overnight cenario," he said. "It will take a little time to rebuild."

GWR is still in dispute with

its former chairman, Mr Dan Pena. The flamboyant businessman who founded GWR is suing the company over his

Provisions behind fall at Gibbs Mew

By Peter Pearse

TAXABLE profits at Gibbs Mew, the 59 per cent familyowned brewer and commercial property company, fell 25 per cent from £503,000 to £377,000 even though trading profits edged ahead by £22,000 to

Behind the pre-tax decline was an exceptional charge of \$262,000 which related to "pro-visions against sums due from customers for loan and trading debts and guarantees arising under the customer support loan scheme secured by property and other assets".

Group sales advanced to \$11.8m (£9.75m). The rise in free trade volumes helped trading profits of the brewery division grow to 21.19m (£1.03m) on sales of £10.7m (CR.58m)

There was an extraordinary charge of £129,000 relating to Gibbs' bid defence. Earnings contracted to 5.79p (7.03p) per share and the interim dividend

Seton rises 43% to £2.13m and makes £13m cash call

SETON HEALTHCARE Group, the rapidly expanding medical products and sports equip-ment company, yesterday announced a \$13.1m rights issue to fund further growth. The I-for-4 issue was priced at 240p. Seton's

shares closed 11p lower at 281p. Seton also reported a 43 per cent improvement in pre-tax profits to £2.13m for the six months to August 31. After adjusting for disposals in the US and the discontinuance of French business, turnover of the continuing businesses rose by 35 per capt £17.8m.

The proceeds from the rights issue will be partly used to buy Cupel, a Blackburn-based company which makes and distributes Meltus cough medicine; Cupanol, a children's liquid painkiller; and Cuprofen painkilling tablets.

Seton has also agreed to buy the UK and Rire manufacturing and distribution rights for the Betadine range of antiseptic products from Lad-enburg, a Dutch pharmaceuticals company, for on initial payment of £2m, plus royalties. Seton is paying £6.8m in cash for Cupal and issuing 500,000 of its shares to the vendors of the

private company, which employs 150 people. Last year Cupal made trading profits of £581,000 on sales of £5.7m.

Seton said the acquisition was in line with its strategy of building a branded healthcare portfo-

lio and would add several over-the-counter prod-

ucts to its range. It believed that although Cupal's main brands were well established, their sales could be substantially increased by marketing them alongside existing Seton brands with the benefit of integration with Seton's wider community, wholesale and retail selling

The remaining proceeds of the issue will be used to reduce Seton's horrowings to about 22.5m, giving gearing of 15 per cent.

Fleming and joint brokers to the issue were Besson Gregory and de Zoete & Bevan.

Earnings per share were 6.1p (4.7p). The interim dividend was raised to 1.7p (1.5p).

O COMMENT

This rights issue and related deals fit in snugly with the strategy which Seton has been pursuing with such vigour since it came to the market at 130p a share in the summar of 1990. The group is paying a high multiple for Cupal, but such calculations are often of limited application to small private companies. Seton is confi-dent that the deal will enhance sarnings next year and the management has an impressive track record. Forecast pre-tax profits of £6.2m put the shares on a prospective multiple of just over 17. That rating looks justified, but a con-straint on further advances is the thought that this will not be the last cash call to sharehold-

Aiming for New Highs

Hiroshima Bank's new London Branch is a strategic component in its business plans. Today's opening provides the Bank with a solid presence in Europe to underpin its international ambitions, which already encompass operations in the United States and Asia.



We view our newly strengthened international operations as a vital force for elevating our business and services to new peaks.

Examination of our record to date reveals a high-performance regional bank. Our base, Hiroshima, in western Japan, is a dynamic centre of commerce and industry and the hub of some exciting



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Miyajima Shrine. Hiroshima Bank has operated there since 1878 and currently has assets of ¥6,746 billion and paid-in capital of approximately ¥51 billion. Our network of 215 domestic branches and offices and four overseas operations is staffed by some 4,000 employees.

Our ambition is to achieve new successes for our clients and ourselves, and we look forward to building cordial and mutually beneficial business relationships from our new London Branch,

SOSAKA

International Business Headquarters: 13-1, Nihonbashi 1-chome, Chuo-ku, Tokyo 103, Japan TEL-03-3274-2926/FAX:03-3281-0848

Astir Hotel Properties

Invitation for a Purchase or Lease

The Astir Hotel Company (Astir), a fully-owned subsidiary of the National Bank of Greece (NBG), announces the commencement of a competitive process to select experienced hotel operators or investors with appropriate financial resources to: (i) lease (under a long-term agreement) or acquire the Astir Hotels on Crete, Corfu and Rhodes; and (ii) enter into a long-term lease agreement for the Vouliagmeni Resort Hotel.

The National Bank of Greece has engaged Credit Suisse First Boston Limited (CSFB) to act as exclusive financial advisor to both NBG and Astir in all aspects of the selection

Hotel operators or investors interested in the Astir properties listed above are invited to submit their expressions of interest, individually or as part of an investor group, and qualifications to the following address by December 11, 1992:

Bruce McLean

Charles Pridgeon

Credit Suisse First Boston Limited 2a Great Titchfield Street London WIP 7AA

> Tel: (44) 71-322 4807 Fax: (44) 71-322 3527

As soon as possible thereafter, CSFB will notify selected parties of the dates by which they will be invited to submit binding proposals for Crete, Corfu and Rhodes, as well as indicative proposals for Vouliagmeni. At a later date, selected parties will be invited to submit binding proposals for Vouliagmeni.

Parties seeking additional information are requested to contact the above-mentioned individuals at Credit Suisse First Boston Limited.



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Looking for some light in the tunnel

A shareholders are still largely in the dark about the financial prospects for their company.

That is in spite of last Tuesday's marathon four-hour annual meeting which mainly focused on Mr Alan Sugar's controversial £113m plan to buy-back the shares he does not aiready own.

Mr Sugar, Amstrad's chairman, founder and 36 per cent shareholder, said he hoped the consumer electronics group which he built into a £625m international business in the late 1980s, would not make another loss this year, but must undergo further surgery if it was to prosper in the

Whether or not his 30p-ashare buy back plan is approved in two weeks time, he has told shareholders that the Amstrad business, and overheads in particular, must

For shareholders, the group's future prospects are a crucial factor in their decision to accept, or reject, Mr Sugar's offer. Individual and institutional investors have complained about the lack of financial forecasts in Mr Sugar's offer documents and feel there is nothing except Mr Sugar's own word to go on.

"We're being taken out at the bottom of the cycle and I just don't know what the value is," one institutional investor

The Amstrad board, and Kleinwort Benson, its financial advisers, said in the offer documents that they were "unable to present a meaningful forecast of profit or loss" because of "the uncertainty inherent in the projections and the level of contingencies which would have to be included."

Since then the board has added that "it is not material and would be commercially damaging to the business to disclose publicly how much shrinkage (in Amstrad) might be achieved." But on the basis of Mr Sugar's answers to critical shareholders' questions, it is clear that his vision of Amstrad's future is very different from its past.

In the 1980s Mr Sugar and Amstrad successfully identified and exploited the mass consumer market for low cost elec tronic systema like audio equipment, personal computers and then satellite dishes and receivers. But Mr Sugar says "those days have gone for-

MACDONALD Martin Distill-

eries, which produces Glenmo-rangie and Glen Moray malt

whiskles, suffered a sharp set-

back at the interim stage as

bulk shipments to its interna-

Pre-tax profits for the six

months to September 30 amounted to £2.69m, a 42 per

cent contraction on the compa-

rable £4.67m. Turnover

declined 23 per cent to £11.7m

400p. Mr David Macdonald, chair-

man, sald discounting by com-petitors and depressed trading,

particularly in Australia, New Zealand and the US, had

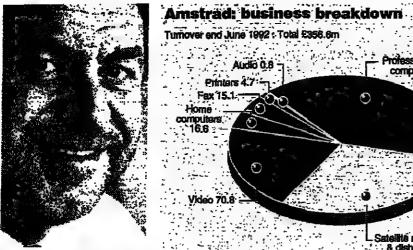
affected both volumes and

The shares fell 70p to

(£15 2m).

tional markets were reduced.

Paul Taylor on the controversy surrounding Amstrad's £113m buy-back proposal



Alan Sugar - further surgery needed for future prosperity

Directors respond to 'inaccurate and misleading' criticism in connection with his bid.

Kleinwort Benson was appointed by Amst

rad's board to provide independent financial

advice for shareholders on the proposal."

The letter also defended the proposed \$50m (£33m) loan from Amstrad to Amshold, Mr Sug-

In connection with Mr Sugar's offer price, directors warn shareholders "that a company's

audited net asset value does not represent its

likely realisable value on liquidation nor neces-

Amstrad has been expandin

and has about a 10 per cent UK

market share and, more

recently, its audio products

segment which is, coincidently,

the market Amstrad first tar

geted. What therefore might

emerge is a domestically refo-

cused Amstrad, still in the con-

sumer electronics business. but

with annual sales of perhaps

Aithough Mr Sugar has been careful not to issue any fore-

casts, he did sketch out a sce-

nario at the annual meeting in

which a slimmed down Amst

rad produced profits of around

128m a year. Based on that sce-nario he predicted Amstrad

would have a market capitalis-

ation of around 265m and a

He has also warned that

there is little prospect of Amst-rad's share price rising signifi-cantly, or the dividend increas-

ing substantially in the near

£13m to buy in shares

share price of about 10p.

By Vanessa Houlder, Property Correspondent

FROGMORE ESTATES, a prop-

erty investment company, yes-

terday announced plans to

spend £13.1m in buying in its

permission to buy 5.2m shares

or 13.1 per cent of its share capital from Markheath,

The Markheath stake was

the rump of a 27.2 per cent interest - totalling 10.9m shares - in Frogmore it accu-

mulated between June 1988 and April 1990. In April 1991, it

sold 4m shares to Southend

Properties, which launched an unsuccessful £139m bid for

Frogmore.
Southend later sold its stake

another property company.

own shares for cancellation.

between £120m and £150m.

its video equipment busines

er's private takeover vehicl

sarily its value on sale".

Amstrad's directors sent a letter to shareholders yesterday responding to some of the criticism of Mr Sugar's 30p-a-share buy-back bid for the shares he does not already

The board, which does not include any nonexecutive directors, described some of the comment on Mr Sugar's offer as "inaccurate and

In particular the directors emphasised that Kleinwort Benson, "is not providing, and never has provided, advice to Amshold or Mr Sugar"

who think otherwise that they are "dreaming."

The recession and fierce price competition has eroded margins on consumer electronics products while fashion and the fast pace of technological change means that the "shelflife" of a new PC, for example, has fallen from 18 months to just six months

Most crucially, Mr Sugar says he has run out of "block buster" product ideas. He admits he is tired of "fire-fighting" and does not feel comfortable running a large international group. He says now that he wants to return to what he does best - hands-on management of a fast-paced small consumer electronics trading com-pany. Amstrad's business has already been scaled down dra-

Turnover in the year to June 30 was £356.6m - 43 per cent below the peak 1989 level. Over the same period the number of employees has fallen from 1,847

Macdonald Martin tumbles 42%

The position was partially

ameliorated by another good

performance in Japan where

sales were ahead despite a sea-

Mr Neil McKerrow, manag-

ing director, said total ship-

ments of Glenmorangie were in line with last year following

increased worldwide marketing

The distillery was currently operating at about two-thirds

of capacity and was likely to

remain that way. Nevertheless, the brand had outperformed the market with

sales up 2 per cent against an

industry downturn of about 4

per cent.
The smaller Glen Moray dis-

expenditure in the brand.

sonal decline in shipments.

margins and the group had tillery was working at full

on downturn in bulk shipments

to 743. In the meantime, Amst rad has "cleaned out the cupboard," writing down stocks by an average of 18 per cent and taking a £32m provision last year, split evenly between restructuring costs and inventory write-downs.

Although Mr Sugar has not detailed where Amstrad will retrench, and the board has said that "no detailed plans exist," the only currently profitable business is satellite receivers and dishes, and Amstrad faces pressure from new sutrants even in this maturing market.

Amstrad's professional computer business, which represented about 40 per cent of turnover last year, is a big loss-maker because of feroclous price cutting. Some analysts reckon the PC business posted a pre-interest loss of £25m last year, and speculate that Amstrad will soon quit the busines having already exited from the home computer market.

had been repackaged and

repositioned in the market

whisky were cut to protect

Overall margins fell from 31

per cent to 28.5 per cent, with the decline totally attributable to blended whisky, Mr McKer-row said. Malt whisky margins had been maintained, he

Industry price discounting

and an uncertain Christmas

season made prospects for the second half difficult to fore-

Earnings per A share dropped to 13.08p (22.74p) but the interim dividend is main-

existing markets.

Profit margins in cased blend

shareholders still believe that his 30p-a-share offer is inadequate, especially when stacked up against the company's net asset value of 46.3p per

The Amstrad chairman counters that the group's share price was hovering around 22p before he first mooted his offer, and no alternative bid has emerged. If his bid was matched, and offered to all shareholders, he says he would

The £122.2m, or 21.6p per share, of cash Amstrad had at the end of June has drawn particular interest. Even allowing for bank loans of £8.5m and finance leases of £5.7m, net cash was £108m or 19.1p per share. In addition, cash reserves should be boosted by £21m, or 4p per share, in UK corporation tax refunds which will help offset any further rationalisation costs and the £8m spent on increasing Amstrad's stake in Betacom.

However, Mr Sugar argues that the group's "core" cash, excluding seasonal fluctua-tions, is much lower at about £60m — equivalent to about 7p a share. And he says the 15th difference between this and the base 22p market price reflects the City's real valuation of the ongoing business and its non-

Touche Ross, Amstrad's accountants, advised Kleinwort Benson that a voluntary liquidation would be unlikely to enerate proceeds "materially in excess of 30p per share" and would probably result in share olders receiving less than 30p Nevertheless, there are those who agree with the dissident

shareholders that Mr Sugar is trying to buy Amstrad stock "on the cheap." In particular, Barclays de Zoete Wedd, in its latest report on Amstrad, said the company was "signifi-cantly undervalued at 30p" and agreed that an offer closer to net asset value "would repre sent a fairer outcome."

There are other uncertainties which could also influence Amstrad's value — including the eventual outcome of legal action seeking substantial damages from two US electron-

les groups.

Predictably, Mr Sugar is dismissive of these issues, and forcefully tells shareholders that his 30p-a-share is the most he can afford, and the most they are likely to get. The battle lines for the

extraordinary meeting on December 10 have been drawn. Frogmore spending

in Frogmore to Regalian Prop-

The proposed price is 250p a

share. This compared to its

share price of 279p, after a rise

of 9p yesterday, and a reported net asset value per share of

Frogmore said the deal

would increase its net assets

per share from 411p to 435p. Its

gearing would increase to

around 40 per cent.

It is seeking approval from its investors because it does

not have the existing authority

to buy its own shares and because it is buying from a

Markheath's shares were

unchanged yesterday at

411p at June 30.

Recession puts dent in growth at Castings

CASTINGS, the West Midlands-based iron castings producer, announced a fall in pre-tax profits from £1.7m to £1.59m in the six months to September 30, as the depth of the recession dented its long record of solid profits growth. Turnover fell to £16.3m (£16.9m), and tightening margins reduced operating profit to £1.81m (£1.45m).

Mr Brian Cooke, chairman, said "good cash management" led to an increase in other income to £282,704 (£246,137), which would have been higher if not for lower interest rates. The depressed building and construction sectors had hit Castings' business badly, and there was no sign of an upturn. Orders had picked up in April, but had then fallen sharply, particularly since

August.
Mr Cooke said any recovery in demand for the group's products – a range of graphite iron castings sold to manufacturing industry from its foundiries in Walsall, Rotherham and Sheffield - was most likely to come from the car and commercial vehicle mar-

Castings' foundries were operating at an average of 70 to 75 per cent of full capacity. The group shed about 10 per cent of its 1,000-strong work-force in the half-year as costs

The interim dividend is held at 1.3p, against a drop in earnings per share from 5.5p to 5.05p.

NMB acquires stake from Steel Burrill

Steel Burrill Jones, insurance broker, has sold its 21.2 per cent shareholding in Newman Martin and Buchan for \$2.47m

NMB is an insurance broker which specialises in energy, partne and reinsurance broking. It has acquired SBJ's holding pursuant to a repurchase of its own shares. SJB said it had relinquish

its investment as it now owned SBJ Regis Low which com-peted with NMB for business.

Morland matches defence estimates with 28.5% advance

MORLAND, the Thames Valley-based brewer which beat off a hostile takeover bid by Greene King earlier this year, yesterday reported a 28.5 per cent increase in annual pre-tax profits from £5.93m to 7.7 62m

The result was in line with forecasts made during Morland's successful defence of its independence which cost nary charges of £2.03m in the figures for the year to Septem-

Earnings per share improved 15 per cent to 26.1p (22.7p); a proposed final dividend of 5.98p lifts the total to 8.4p, an increase of 18.3 per cent.

Operating profit rose 41 per cent to £8.52m (£6.04m) on turnover ahead 21 per cent ahead at £40.9m (£33.7m) in spite of "very poor trading conditions" in the final quarter. Volume sales of Old Speckled

Hen ale doubled as a result of the acquisition of 101 pubs from Courage and trading agreements with Boddington. Everards and, more recently,

Mr Jasper Clutterbuck, chief executive, said further benefits would come this year from 72 pubs bought from Inntrepreneur Estates and a trading greement with Courage.

Free trade volumes improved 16.4 per cent and now accounted for 27 per cent of

Bad debt provisions had been reduced from £278,000 in the first half to £41,000 in the second six months.

Turnover and profits of the 65 managed houses increased by 18 per cent. Food sales improved 42 per cent and now accounted for 24 per cent of

Interest charges rose from £115,000 to £897,000 as a result of the expansion of the pub estate. But, with gearing at 25 per cent, Mr Clutterbuck said: We shall continue to develop the business both organically and by acquisition."

HSBC makes further provision for Concord

Dy Sknon Davies n Horse Kong

HSBC Holdings, the parent of the Hongkong and Shanghai Bank and Midland Bank, has aken a further provision of \$61.4m (£40.6m) against Con-cord Leasing, its troubled US

quipment leasing business.
This comes just two months fter it announced the resignation of Concord's senior management, together with a \$100m cash injection and \$75m

The latest write-down followed a review of Concord's entire asset portfolio. HSBC said it had established general provisions sufficient to support concord's continuing busin activities, in addition to taking "specific provisions for all identified weaknesses in Con-

cord's asset portfolio."

The initial \$75m write-down takan in September was against Concord's ageing ship-ping portfolio, and raised concerns over insufficient management control from the parent

Concord had assets of \$2.17bn in December 1991, and analysts had considered further provisions to be inevita-ble. The latest charge was taken in the quarter ended

HSBC has appointed Mr Matthew Colasanti as president and chief executive for Consenior BSBC executive from Hong Kong, has been appointed chief operating officer. HSBC said that Concord planned to remain active in the leasing business, despite the impact of the US recession.

Since HSBC's successful takeover of Midland in June It has also taken a \$187.5m provision against its exposure to Olympia & York. The banking group made total provisions of HK\$4.48bn (£381m) against bad and doubtful debts at the

NEWS DIGEST

Packaging side belps **GEI** double

its packaging machinery side helped GRI International, the Bedfordshire-based engineer, to double profits in the six months to September 30. writes Graham Heller On turnover ahead to £38.2m

(£35.7m), pre-tax profits advanced to £1.08m against £511,000. Mr Michael Blackburn, chairman, said packaging machin-ery followed an "outstanding" 1991 with a similar perfor-mance in the half, while processing machinery lifted prof-

its substantially and losses in the special steels division were He warned, however, that although most of the group's operating companies per-formed "relatively well" in an uncertain economic climate, trading conditions remained difficult.

Earnings per share improved from 0.65p to 1.31p; the interim dividend is held at 2.47p.

Stoddard Sekers tumbles to £432,000

Profits at Stoddard Sekers, the carpet and furnishings manufacturer, fell from £1.05m to £432,000 in the half year ended September 30, reflecting continued deterioration in consumer durable products.

With the purchase of BMK sales rose to £25.5m (£22.2m). But those from the original group showed a fall because of a drop in volume and the effect of pricing pressures and a ker mix of sales. The lowes at BMK have been

stemmed and the drop in pre-tax profit was attributable to other companies. Finance charges rose to £458,000 (£189,000). Earnings per share were 0.3p (1.2p) and the interim dividend

s held at 0.75p. Gearing rose to 43 per cent with the purchase of BMK and essimilation of its debt.

Southnews improves

regional newspaper publisher, increased by 32 per cent, from £494,000 to £651,000, in the six months to September 28. The outcome was achieved

32% to £651,000 Pre-tax profits of Southnews, the USM-quoted London

on turnover up by just £41,000 to 27.19m and was boosted by a reduction in the interest charge from £157,000 to £30,000, The directors said that in September the bank balance became positive for the first time since 1988, and would remain so for the foreseeable

The company also announced the sale of its publishing interests in Worthing, West Sussex, and this marked the completion of the programme of disposals of titles in

peripheral geographical areas.
The proceeds of the sale would added to existing cash reserves, the directors said, to selp fund future expansion. Earnings came out at 2840 (2.13p) and the interim dividend is increased to 0.7p (0.5p).

Alphameric cuts losses sharply

Losses at Alphameric, the information technology group, were cut from £1.53m to £252,000 pre-tax for the six months ended September 30. Turnover of continuing

operations improved to £3.02m (£1.44m). Exceptional credits of £90,000 compared with previous provisions of £40,000. osses per share amounted to

lp (27.5p). The directors said turnover enefited from new orders for Alphameric Keyboards and from the first significant orders taken by Alphameric

N American Gas lifts asset value

North American Gas Investment Trust had a net asset value of 70.7p per share at October 31 against 68.6p a year

Net revenue for the first quarter amounted to £100,000 (£121,000) for earnings per share of 0.23p against 0.34p.

Dart declines 19% to £965,000

A 19 per cent reduction in pretax profit is announced by Dart Group, the aviation services and forwarding and distribution combine, for the half year ended September 30.

Profit worked through at £965,000 (£1.19m), although turnover increased from £19.1m to £21.3m. Mr Philip Meeson, chairman,

said "we have had to cut back in some areas to ensure our competitiveness, but our already tight ship has meant

relatively few redundancies." There had been a review of marketing and associated strategyat Benair and Channel Express in the distribution division, which had reinforced

the strategy for growth. Channel Express Air Services, which operates freighter aircraft on UK and European contracts, had to make savings to maintain competitiveness. Earnings per share came to 4.4p (5.9p) and the interim dividend is held at 1.3p.

Tomkinsons shows 18% fall to £1m

pet group, blamed the "con-tinuing low level of consumer confidence and spending" for an 18 per cent decline in ennual profits.

On turnover down to £19.7m (£21.3m), the pre-tax line for the 12 months to October 3 fell from £1.28m to £1.05m.

However, Mr Lowry Maclean, chairman, described the performance as "steadfast". Gross margins were fractionally stronger, he said, reflecting control of production costs and sales prices. Although overseas markets

remained difficult, exports increased by 13.5 per cent. A proposed final dividend of p maintains the total at 11.5p, uncovered by earnings of 10.3p (13.9p) per share.

38% rise to £1.55m for Scantronic

Bond Investm

Further progress within all its principal markets enabled Scantronic Holdings to lift pretax profit 38 per cent, from £1.11m to £1.55m, in the six months ended September 30 The result was achieved on

sales 10 per cent better at £18.5m (£16.8m). They were split as to £14.5m in Europe and nearly £4m in North America, while the operating contributions were profit £1.73m and loss £15,000 respectively.

Mr Chris Brookes, chairman, said in Europe the group con-tinued to be a leading supplier of security products, assisted by the new Arrowhead sensor division which was making inroads into the detector product market

In North America profitability had been improved substantially. Bank and inter-group debt was cut by \$1.3m primar-ily from reduced raw material and finished goods stocks.

Earnings per share rose to 1.84p (1.01p). The interim divi-

Resisting the recession

Interim Report

- Tangible benefits now emerging from structural change
- Increase in profit before tax
- Maintained interim dividend
- Lower gearing gives room for future investment

"The satisfactory start to the year gives encouragement that our development strategy is well founded. Powell Duffryn has withstood the worst effects of the recession thus far and the board is confident the Group will continue to do so."

David Hubbard

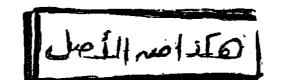
	1992	1991	· ·
Profit before taxation-	£9.3m	£6.9m	· · ·
Earnings per share	-9.1p	6.7p	
Dividends per share	_6.6p	6.6p	'∴
Net gearing	31%	38%	



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RECRUITMENT

JOBS: The 'cult of winning' that tends to dominate top managements has costs as well as benefits

HEN it comes to rising to the top of a company, what is the Eleventh Commandment? The answer, if we're to believe the American psychologist Albert Bernstein, is: "No one will tell you the first

In saying as much, he doesn't mean you'll be starved of advice from bosses and workmates on how to win promotion to the

heights. On the contrary, they'll be feeding it to you all the time. What he does mean is that the rules and tips which are so spelt out to you, will rarely if ever be the ones that really work. The reason is that the minority of your colleagues who know the effective kind, will be too devious

to tell them to a potential rival. If readers see that claim as over-cynical, all the Jobs column can say is that Dr Bernstein's book* is the third to reach me in 12 months which has shed a less than usually flattering light on the abilities needed to mount the summits of big organisations. The other two were by Swedish professor of management Nils Brunsson and his US counterpart

*Neanderthals at work, coauthored by Sydney Craft Rosen. John Wiley, £12.95.

How to compete with the competitors Jeffrey Pfeffer. Moreover, much the same picture emerged from is the computer-system wizard the research study by Rob Irving, of the Whitehead Mann head-

reported early in July.
"Once is accident, twice is happenstance, and three times enemy action," runs the old army saying. Four times, however, may be getting nearer the truth. Albert Bernstein, for his part,

hunting consultancy, which I

maintains that the only way to learn the real commandments of organisational advancement is by quietly keeping your eyes on the behaviour of the people who do get ahead. But that is more easily said than done, he adds, because a good two thirds of us are hindered by our temperaments from absorbing the lessons such observations teach. And to show how, he divides the typical company workforce into three broad types of people.

The worst of the trio for would-be top managers to take as models are the Rebels even though they are apt to prove indispensable to their company, especially when crises strike. The who instantly solves problems which reduce everyone else to

Besides being technically expert, the book says, rebels are often creatively intelligent at what they regard as their job.
The snag is that they tend to see
it as consisting solely of things
they enjoy doing, which rarely
include routine but necessary procedures such as paperwork. As a result, the rebel type hardly ever rise far up an established managerial bierarchy - which, given their typically still scantier patience with people problems, is

no doubt just as well. No such flaws are found in the second type, the Believers, who are probably the most numerous of the three, Since they can be relied on to work hard as well as skilfully even at tasks they dislike, no organisation could survive without them. They are essential not only to the everyday working operations, but also to the running of social activities which foster the company spirit.

Moreover, being fair-minded and straightforward in their dealings with other people, they tend to make the best managers of the sort extolled by conventional

management theory, at least. Their weakness lies in being what the book describes as "the original corporate innocents" who, come what may, stand firm in the faith that diligent discharge of their duties is sure to earn its due reward. Hence believers are prone to blame simple injustice rather than any lack of wit on their part when, as is usually the case, they are passed over for promotion to the commanding heights.

The type mostly promoted in their stead are the Competitors, described as devotees of "the cult of winning". Unlike believers and rebels, they are quick to learn how the company system really works as opposed to the way the formal rules ordain, and then manipulate it to advance their OWD CAUSE.

Whether or not they are acting in the true corporate interest is at best a secondary consideration

because the urge to win the game personally tends to blind them to any further purpose it might have. As the book says, they "see their world as a conflict, with the strongest emerging as the most successful, and success as its own justification."

They have nonetheless at least as good a claim as either of the other types to indispensability. Their company would be unlikely to survive if it didn't have their political skill and ruthlessness to wring profitable deals out of the counterpart competitors heading suppliers and big customers, let alone to outsmart those running predatory rival concerns. The trouble is that they also

have ill effects. One of several examples which are cited in the book is that their deviousness about their manipulations of company systems is apt to vitiate productive change. "The only way to make meaningful change in a corporate culture is to be very specific about what that culture actually is and how it works. The problem is that the people who could write the

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THE POSITION

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a Norman Broadbent International

book says, is to be extra communicative when present. Then come two items of purely their best interest to do so." Accordingly, since human societies have never yet found

Machiavellian habits, Bernstein

thinks the only hope is for the other types to learn to match them at their own political game.

That would enable more believers

if not rebels to rise to the top.

and moderate the typical present incumbents' harmful tendencies

as well as widening their vision.

True, learning competitors' tricks is far from easy, he says.

Winning ploys vary with outfit.

Even so, there are enough wide-

spread ones to supply the missing 10 commandments. The first is:

Watch the doings of successful

colleagues, especially to discover the things superior management

values, which should be given

priority over those that go un-recognised, however useful.

linked and fairly self-explanatory.

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Face down fear of failure. Ignore personal limitations —

Of the rest, the next three are

personal sacrifice. Abandon the need for praise. "Competitors don't believe in how to rid competitors of their

praise and especially don't see the need to praise other competitors.... They might, however, find other ways to show their approval."

A corollary is: Be prepared to sacrifice family life. One way to ease the strains of absence, the

Abandon self-importance. "You will have to accept teasing, defer to other people's opinions and, most of all, to listen when you feel like speaking."
Next comes: Avoid martyrdom.

particularly by working harder to make up for incompetent bosses

Ninth is: Ask for permission only when strictly necessary, and

Be decisive, which need not entail being prudently analytical beforehand. As one of the book's case-study characters observes: "I've learned that it's not so much what you decide. It's what you do after you decide that's important. That's what makes it into the right or wrong decision."

Michael Dixon

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Profession has a new and sympathetic friend

The minister for corporate affairs is happy for accountants to handle accountancy, says Andrew Jack

THE UNINSPIRING exterior of the Department of Trade and Industry offices in Victoria Street in London may not much resemble the marbled façades of Britain's accountancy firms, but the differences rapidly start to fade inside.

By the time visitors reach the tenth floor, home of the minister for corporate affairs, the decor is beginning to resemble that in the offices of many accountancy firms' senior partners.

Discussion with the new minister rapidly dispenses with any remaining gap. The bright red bow-tie and the frequent grins may distinguish him from Mr John Redwood, his predecessor. But in Mr Neil Hamilton the accountancy profession has found a new and sympathetic friend.

A little more than seven months into his new job, Mr Hamilton is finding his feet with the issues vexing the accountancy profession, and little, he seems to believe, is in demand of

The MP for Tatton, Cheshire, has survived as a government whip job and after nine years in parliament has reached a significant ministerial position at a time of great change,

Until now Hamilton has been perhaps best known for allegations against him and Mr Gerald Howarth for their alleged right-wing extremism in the infamous 1984 BBC Panorama TV programme "Maggie's Militant Tendency". The BBC settled out of court, and the two men were awarded damages of £20,000 each plus costs.

His ideological reputation is cer-tainly dry to the point of being Saharan. He apparently remains an unreBut he is at last beginning to make public his views. He chose a speech in London last

week to the Henley College of Management to make some of his first remarks on accountancy, tucked away behind calls for new legislation. to up-date the 1985 Companies Act. He expanded his thoughts in an interview with the Financial Times.

He strongly defends the work of the Accounting Standards Board, the Auditing Practices Board and the Financial Reporting Council. He cites the representation of users of accounts on the bodies, and the need for gradual progress to allow time for debate to settle the complex issues they involve. "I personally think the progress being made is impressive," he says. "The calibre of the individuals concerned is very high."

On the subject of the system of selfregulation of accountants by their own professional bodies, he sees little reason for change and dismisses the tension some have claimed between the institutes acting as both trade associations for their members and regulators in the public interest. "There is no evidence to show there

any conflict between [the two roles]," he says. "There is a possibility of conflict. But the great merit of selfregulation is that it uses experts. If someone can come forward and produce an example of how a judger has been perverted I'm prepared to consider whether it is inadequate."

There are some voluble, colourful critics," he says in a reference to Mr Austin Mitchell, the Labour MP for Great Grimsby. "But most of the causes for complaint refer to the past ather than the present or the imme-

On the proposals for abolition of the mandatory audit requirement for small companies, Hamilton offers greater prospects for change. "We are consulting [on the subject] for the third time in six years," he says. "We keep it constantly under review. As deregulation minister, I am very keen that we should get rid of requirements which serve little purpose."

'I hate to think that because of Robert Maxwell other company directors are going to have disproportionate responsibilities'

"We have to weigh the protection for shareholders and creditors against the costs of audit," he says. "For those companies with very small turnover, paying very large amounts serves very little purpose. The money would be far better spent on getting count financial advice." He stresses that abolition is not

entirely within the remit of the DTL It would have an impact on other departments such as the Inland Revenue. But he says: "I have to say we've heard all the arguments. Personally I am very keen. As the principal deregulatory department we are keen to ensure that costs are proportional to the benefits. For the smallest companies we do have some scope for some pretty quickly.

He appears highly sympathetic to accountants' concerns over the escalating costs of legal liability. He sees no need for any legislation to overturn the Caparo judgement in the House of Lords, which limited audi-tors' duty of care to the company and the shareholders collectively.

He says he has received no pressing case for its reform, and points to the fact that there are no such recommendations in the interim Cadbury report on the financial aspects of corporate myernance.

"Caparo seemed reasonable to me," he says. "If auditors' liability is extended indefinitely, and they can insure only at prohibitive cost or not at all, the knock-on effects are very serious. It could threaten the viability of the auditing system."

He says it is too early yet to assess

the lessons of Maxwell but cites, as proof of action when necessary, the DTI's recent endorsement of the Bingham report's conclusions on BCCI that auditors should be required to report fraud to regulators.
"I hate to think that because of one

Robert Maxwell all other company directors are going to have to assume disproportionate responsibilities," he says. "We have to think how much of an inhibition on the wealth creating process is a system of regulation which imposes relatively high costs

for relatively small benefits."

He could have said that — and probably did — when he first came to the Commons in 1983. Accountants worried about radical reforms facing their profession will certainly not find them coming from the current DTI.

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Mr Neil Hamilton

constructed 1980s Conservative, a

defender of Mrs Margaret Thatcher to the last in the leadership challenge,

and a resolute anti-Maastricht cam-

his reluctance to see greater govern-ment involvement. Over the summer,

for example, he rejected calls by

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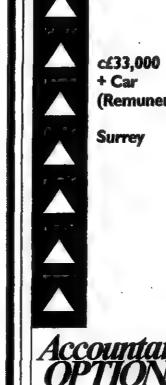
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to find output compromise

are not prepared to trim their

By Deborah Hargreaves in

MINISTERS FROM the Organisation of Petroleum Exporting Countries were striving late vesterday to patch together a compromise of their widely disparate views on a production ceiling for the first quarter of next year.

Talks were continuing in the evening but positions were hardening as several key players demurred over cutting their levels of oil output.

The organisation is aware of the need to give a clear signal to the oil market that it can reintroduce production disci-

Any agreement that falls short of sharing out specific production allocations among individual members is likely to disappoint the market and could further depress prices. The price of North Sea Brent crude for January delivery

slipped a further 35 cents yesrday to \$18.77% a barrel. Opec ministers are having problems getting their sums to ducers Saudi Arabia and Iran

own output from current levels. Iran insists on retaining 3.8m b/d as its production level although many delegates believe its output has been closer to 3.6m b/d. A Gulf official said Iran was "confused" about what it wanted from the meeting. At the same time, Saudi Arabia is unwilling to produce less than 8.4m b/d.

Overall production ceilings still under discussion range from 24.5m to 25m barrels a day, with a consensus building around 24.8m b/d. Output in October was estimated by Opec economists to have been 25.04m b/d in splte of agreement on a much lower ceiling

While Saudi Arabia and Iran are finding it hard to agree on a compromise, smaller producers have also approached the meeting in a spirit of defiance. Poorer countries are questioning why they should make sacrifices for the benefit of the rich ones," one delegate said. For this reason, Nigeria and Gabon are pushing for higher output allocations.

Mr Ali Ahmad al-Baghli, Kuwait's oil minister also said the emirate wanted a production level of 1.75m b/d for the first quarter, on which it is not prepared to compromise. This is in line with the emirate's goal of reaching 1.5m b/d by the end of this year as it rebuilds production after the Gulf War

Smaller producers are also carping about the level of fees they pay to the organisation, which are the same as those paid by the larger, richer countries. The debate over membership dues has been brought to a head by Ecuador's request to leave the producers' club. However, ministers have also signalled that they are discussing approaches made by Russia and Kazakhstan to join the

The disaffection felt within the group is likely to prevent a unanimous outcome with the sort of deal that could push up prices. Far more likely is a vague compromise that could hold off a price fall until next year, when ministers hope that an increase in demand because of colder weather could save

Opec ministers struggle | Return of CIS buyers sparks tea price rally

LONDON TRA prices have hit the highest levels for nearly three years on a combination of increased demand from the former Soviet Union and falling world production because of droughts in India, Africa and Sri Lanka. The devaluation of sterling in September has added to the recent rise. Brokers are "cautiously optimistic" that the recovery will not collapse as it did in May. London prices are very rewarding for producers at the moment," said one broker this week. The all-tea average this

week reached 138.66p a kilo-The former Soviet Union's imports of tea hit an estimated record 231,000 kg in 1990, according to the International Tea Committee, before falling back to 161,000 kg last year. But the break-up of the Soviet Union last year resulted in an almost complete retreat from the world tea market. London landed wickens in 1992 s 10 20 30 40

Now that there is no longer any significant centralised trade, it is difficult to estimate how much tea is being bought by the independent republics but there is no doubt that since September interest from the former Soviet republics has reemerged world wide.

Their interest is very much at the low quality end of the market. "They used to buy a lot of top quality tea," said one dealer. "But now they want value for money.'

The renewed offtake comes as the world crop is suffering its worst ever production shortfall - estimated at about 110m kg at the end of September. Poor growing conditions in Sri Lanka and southern India alone are estimated to account for almost 80m kg of the shortfall. Production in the major exporting countries last year totalled about 1.4bn kg.

The fall is reflected in the volumes sold at the London tea auction, which so far this year have reached only 506,439 packages (53.5 kg each), compared with 618,634 packages at the same stage of 1991.

At the same time consumer stocks are thought to be very low in the UK, partly as a con-sequence of high interest rates over the past year. According to one broker, stocks in the UK - which is likely this year to regain from the former Soviet Union its position as the about 150m kg - are 15 per cent down from 1991 at 30.7m

• India's Tea exporters have been urged to seek new markets, rather than place too much reliance on rebuilding sales to the former Soviet Union, writes Kunal Bose in Calcutta.

The Indian Tea Association believes it could maintain its shipments to the Commonwealth of Independent States, provided there was sufficient covernment support. But the finance ministry does not

The Soviet Union used to import about 230m kg of tea a year, of which India had a share of more than 100m kg. about half its total exports. But both figures fell sharply last

Mr Manmohan Singh, the finance minister, has warned the association that it will be a long time before the former

world's biggest consumer at that tes exporters should look for alternative markets. But Mr H.P. Barooah, chairman of the ITA, fears that if India does not stick it out in the Commonwealth of Independent States other exporting countries will capture the market.

According to Mr Singh, a domestic market of more than 500m kg a year should have given the Indian industry confidence to explore the more competitive markets, like Europe, the US, West Asia and north Africa. "Instead, the industry chose the easy path of exporting a disproportionate amount to the former Soviet Union," he said. Last year, India could export only 22.6m kg of tea to the UK and 26m kg to the US.

The minister regrets that while world trade in tea has increased to 1,100m kg from 400m kg in the 1950s, India's share has fallen to 20 per cent from 44 per cent, with exports has been stagnating at about 200m kg.

Coffee delegates show little urgency

By David Blackwell

TALKS ON a international coffee pact have got off to a slow start this week, revealing that there is little urgency to meet the deadline of the end of this year for

Yesterday delegates to the International Coffee Organisation in London were discussing for the first time the issue of selectivity - basically, allowing consumers to choose what sort of coffee should be allowed on to the market. In the past rigid export quotas were set for robusta and arabica coffees, supply and demand.
Although the talks are not

due to end until next Wednesday, delegates already appear resigned to extending the December 31 deadline.

for the US, the biggest con-sumer, has insisted that his country's negotiating position has not changed following the election of the new President. The coffee agreement would be way down the list of priorities for the new Clinton administration, he said. Mr Frechette also believes the US will remain committed to getting a coffee agreement - a key element in the war against drug Colombian drug barons. Producers appear to have

heeded a call earlier this

month from Mr Alexandre Bel-

trao, chief executive of the ICO, for greater co-operation among exporting countries in order to make any future pact successful. African exporters agreed at a meeting of their that producers should take the major responsibility for stop-ping illegal exports. They had previously argued that consumers should bear an equal

certainly anxious not to rock the boat during these talks even if agreement is delayed. Coffee prices have recently touched nine-month highs, but the markets are likely to retreat again on any signs of disagreement at the ICO.

Mr Myles Frechette, delegate

responsibility. The exporting countries are

Jute output continues to shrink

ALL JUTE producing countries except for China will be harvesting smaller crops in the

In India, the biggest producer, production is forecast to decline to 1.17m tonnes from 1.62m tonnes in 1991-92, according to Mr R.N. De, the country's jute commissioner. Bansh, which falls within the same climatic zone as eastern India is expected to have a crop of 828,000 tonnes, down from 949,000 tonnes last see-

son. The Thai and Nepalese crops of kenaf (a jute-like hard fibre) are expected to be marginally lower at 161,000 tonnes and 11,000 tonnes respectively. But Chinese production of raw jute is forecast to rise 7,000 tonnes to 520,000 tonnes.

The Dhaka-based International Jute Organisation. which has made these production estimates, thinks falling prices of raw jute are primarily responsible for the setback in output. Jute farmers outside China have reduced the land under jute this season: in India from 2.55m to 2m acres (800,000 hectares); in Bangladesh from 1.45m to 1.24m acres. Thailand's kenaf area has declined to 303,000 acres from 345,000, While Nepal's has fallen from 38,300 acres to 23,500. China's lute area has remained at 741,000 acres.

According to Mr De, the shrinking world trade in raw jute has hit the jute economy badly. World trade in the fibre declined from 459,700 tonnes in 1989-90 to 350,500 tonnes in 1990-91 and 327,600 tonnes in

WORLD COMMODITIES PRICES

Declining milk production lifts powder and cheese prices biggest butter importer, can no This reflects efforts by the

By Frances Williams In

DECLINING WORLD milk production has pushed up prices of milk powder and eese over the past two years, but hutter prices remain depressed by falling consump-tion and the high level of stocks, according to the General Agreement on Tariffs and

In its annual report on world dairy markets, published today, Gatt says world milk production fell 2.1 per cent in 1991 and is expected to fall another 1-2 per cent in 1992.

European Community and other western European counbriss to contain milk deliveries and the "virtual collanse" of nercial market in Russia and eastern and central

ing of milk powder prices from mid-1991 and a rapid reduction in stocks of skimmed milk powder this year. World cheese trade remains buoyant, fuelled by a steady increase in demand. World

market prices rose by an

annual 13-16 per cent in 1991

The result has been a firm-

In 1991 and is expected to drop by a further 2.5 per cent in 1992. Despite this, prices remain depressed at, or only slightly above, agreed mini-mum prices in 1991 and 1992. Consumption continues to slow, partly because of the trend to lower-fat diets in the West and stocks remain relatively high.

Gatt points out that commercial sales of butter in international markets have been very limited in the past couple of mer Soviet Union, the world's

longer afford to buy at market prices.

Russia also took less than 60 per cent of authorised sales of cheap butter in 1991 and in 1992 bought only a small quantity of butter, almost all of it under a US credit guarantee programme.

Commenting on dairy policies. Gatt says there is now an almost universal trend towards increased liberalisa tion and less governmental interference", which has seen a reduction of subsidies and price supports to curb costly

In many industrialised countries the numbers of dairy farms and cows are declining though this is being partially offset by rising production in the third world.

India is now the third largest producer, after the EC and the US, and China could well ome the world's second largest developing country producer by the beginning of the

The World Market for Dairy Products 1992. From Gatt, Censanne 154, 1211 Geneva 21.

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Developers resist PNG plan to boost gold mine stake

By Kevin Brown in Sydney

THE AUSTRALIAN and Canadian joint venture partners in the Porgera gold mine in Papua New Guinea yester-day said they would resist gov-ernment plans to acquire an extra 20 per cent of the project. The government owns 10 per cent of Porgera under a 1979 agreement with Renison Goldfields, Highlands Gold, a PNGregistered subsidiary of MIM Holdings, and Placer Pacific, a 76 per cent subsidiary of Piacer Dome of Canada. Mr Palas Wingti, the Prime Minister, said he expected an amicable settlement with the Porgera partners. "PNG has always en a reasonable negotiator and partner in all its resource

projects, and will continue to be) so," he said. However, the proposal follows government claims that

PNG officials have been misted by the joint venture partners about the profitability of the project, which is one of the world's largest gold mines.

ing minister, has said that PNG restricted its holding to 10 per cent because the joint venture partners convinced the then government that the mine would be a marginal project.

Porgera began production in
September 1990. It is expected
to produce about 900,000
omness of gold a year until
1996, but is likely to produce

1.4m ounces in the current Mr Lawrie Reinertson, managing director of Placer Pacific, said the joint venture partners viewed the government's pro-posal with "considerable concern". He said it was "clearly

contrary" to the 1979 agree-

ment, which put a 10 per cent

stake Mr Reinerison said the partners rejected suggestions that they had misled the government on the size of reserves and potential production when the Porgera agreement was

This is simply not true. As the project moved ahead, a number of factors combined to contribute to Porgera's betterthan-projected performance. The PNG government was kept closely informed at every step along the way of the progress being made," he said.

The joint venture partners say that 80 per cent of profits from Porgera are distributed in PNG through the government's equity interest, taxes and roy-alties. Mr Campbell Anderson, Remison Goldfields chief executive, said he was "disappointed" by the government's

plans. "We will meet with the

response and why we don't think any change in the equity is appropriate," he said. The Porgera dispute reflects

the increasingly tough approach being taken by the government in its dealings with overseas mining compa-nies, some of which say privately that they are deeply concerned by events in PNG. Much of the criticism has emahated from Mr langalio, who yesterday delivered a scathing attack in parliament on CRA, the Australian mining group, over its involvement in a dis pute at Mount Kare, not far from Porgers. Mr Iangalio said he had been advised that CRA's conduct of the dispute might be in breach of the Australian Trade Practices Act, which regulates competition.

He said he would ask the cor-

porate authorities in Australia

Caribbean Sugar Production

to investigate the company.

Mr langalio also praised the Perth-based mining companies Ramsgate Resources and Menries Gold, which have angered CRA by funding legal action against the group by a faction of Mount Kare landowners.

CRA has offered to hand

over its 51 per cent of the Mt Kare alluvial mine to the landowners, but wants to retain the rights to explore for hard-rock gold deposits in the area. Mr Iangalto claimed CRA had distributed false statements by landowners, which included forged signatures. "There is strong evidence that CRA has been engaging in deceptive and misleading conduct," he told parilament. CRA denied any involvement in the allegedly forged statements, and dismissed Mr Iangalio's claims as "without founda-

MARKET REPORT

A CHANGE of sentiment brought a general rise in base metals prices on the London Metal Exchange yesterday. ALUMIN-IUM moved back to the highs, reacting to confirmation, after early doubts, that the glant Tajikistan aluminium smelter was all but closed. The cash price closed at \$1,199 as tonne, up \$17,50 on the day. ZINC lost some of its early gains after Germany's Metaligesellschaft denied it had production prob-lems, but cash metal closed \$9 higher at \$1,082 a tonne.

Compiled from Reuters London Markets

SPOT MARKAIN		
Crude oil (per barrol FOB)(.	ian)	+ pr
Dubai	\$16,70-6,754	- 325
Brent Bland (dated)	\$18.90-8.95	-0.35
Brent Blend (Jan)	\$18 75-8 80	
WTI (1 pm est)	Unq	
Oil products		
(NWE prompt delivery per t	terine CIF	
		+ 01
Program Gasoline	\$206-207	0.5
Gas Oil	\$178-180	-2
Hoavy Fuel Oil	\$87-88	-1
Naphtha	3177-176	-3
Petroleum Argus Estimates		
Other .		+ 04
Gold (per troy az)	\$334.70	*0E
Silver (per tray az)	376.50	
Platinum (per troy oz)	\$356.25	+06
Palladium (per troy oz)	\$94 15	+0.55
Copper (US Producer)	100 Sc	
Lead (US Producer)	33.5c	
Tin (Kuala Lumpur market)		+0 12
Tin (New York)	261.5	
Zinc (US Prime Western)	62.0c ·	
Cattle (live weight)	112.79p	-1.00*
Shaco (live weight)	73.94p	+0.00
Pigs (live weight)	87 66p	-3.35°
London daily augar (raw)	\$218 6w	+1
London daily sugar (white)		+ 0.8
Tate and Lylo export price		+1
Barley (English feed)	£141.02	+ 1.5
Makao (US No 3 vollow)	€155.0	+9
Whoat (US Dark Korthern)	Uraq	
Rubber (Jan)♥	63.00p	
Rubber (Feb)♥	63.25p	
Rubber (KL RSS No 1 Doc)	223 Qm	
Consent at (Obstantage)5		

C a tonno untoss otherwise stated, p-pence/kg.

+5 +25

at 50-60p each (40-50p) and carrots at 15

20p a lb (15-20p). Green poppers are priced at 70-90p a lb (£1.00-1.20), with rod and yallow poppers at £1.00-1.20 (£1.00-1.20) and round ictiuse at 25-35p each (25-35p)

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			per tomme)				Total daily i	UMOVET 32,5	978 lota
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amonin			1205.5-4	1922/1907	1210	4.5	1220-1	184,447	
Copper,	Grade A	(£ per lor	ine)				Total daily	umover 20,	793 lots
Cash	1418-		1406-7	1419		9-20			
a month		_	1431-1.5	1447/1448	144	14.5	1447-8	188,200	
Load (E	per tonne)					Total delly	tumover 2	\$11 lots
Cash	306-7		305-6	-	306	5-7.5			
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3 month	s 5700-	10	5605-8	5910/5710	877	45	8015-20	39,366	
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Cash	5715-	26	5680-5			0-46			
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Close Previous High/Low

Barbadian collapse deepens shadow over Caribbean sugar

The region, faced with high costs and low productivity, relies on guaranteed market access, writes Canute James

French W. Indle

support staff.

HE COLLAPSE of Barbados' sugar industry late last month is the latest indication of the sometimes terminal difficulties which beset Caribbean producers. The region is faced with high production costs and often low productivity, and is unable to survive without guaranteed access to markets such as the European Com-munity and the US, and which pay higher than prevailing world mer-

The problems caused by ineffi-ciency and indebtedness are exacer-bated by what many producers see as a threat to current preferential market arrangements. Many are worried by the recent reduction in US import quotas, and are uncertain how they will fare if the North American Free Trade Agreement is implemented and Mexican produc-In the case of Barbados, the island has been unable to produce

enough even to meet its quota obligations to these guaranteed markets. Efforts are under way to jump-start the industry after the state-owned Barbados National Bank, exercising tighter credit control as part of a government austerity programme, and which is owed \$50m by the industry, suspended all fur-This followed production of 55,000

lowest in 60 years, according to official figures. In order to make use of its opportunities on the EC and US markets the island has had to import sugar to meet domestic nd. Ironically, the collapse of the industry came after indications that was being put under new management by Booker Tate, a subsidiary of Booker, the UK food and farming group.

The company has become an important factor in the region's troubled sugar industry, and has been called in to help the industries in Guyana, Belize and St Kitts-Nevis, and to run two of Jamaica's nine mills. Trinidad and Tobago is the only producer in the Commonwealth Caribbean in which Booker

Source: E.D. and F. Man. Tate is not involved. In all cases the company contracted to give corporate management and technical services to sugar industries in the five countries. It provides engineers, technologists, agriculturalists, economists, marketing specialists and

The industries in both Guyana US markets were closed yesterday for the Thanksgiving Day holiday.

and Jamaica have attracted financial assistance from multilateral institutions as a result of the management contracts given to Booker Tate, But assessments to the company's effectiveness differ in the two countries. Jamaican officials say the performance of the two mills managed by the company since 1985 has been "disappointing".

Yet the case of Guyana shows that the regional sugar industry is not beyond redemption. From output of 330,000 tonnes a year in the mid-1970s, Guyana's production, plagued by labour unrest and poor weather, slumped to 135,000 tonnes in 1990. The industry declared shortfalls on its European Community quota for three years, and shipped none of its quota to the US. Booker Tate's takeover of the management of the industry has been followed, however, by a decisive turnaround. Production is up this year and

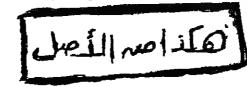
export quotas have been met. in the Dominican Republic, the region's second largest producer after Cuba, the problems of finanviability have been compounded by a shortage of labour. Foreign criticism of the treatment of workers from neighbouring Haiti, and the subsequent expulsion of thousands of Haitlan workers, has resulted in the state-owned producer suffering a painful drop in output. Production this year is 8 per cent less than the 326,000 tonnes of last year and sugar has had to be imported to meet domestic demand.

1991-92

The outlook for the industry, like that of others in the region, has been depressed by the recent reduction in global imports by the US. The Caribbean's cumulative quota has been reduced by 11 per cent to 276,341 tonnes, causing an estimated \$15m reduction in earnings. It is the second consecutive cut for the Caribbean holders of US quotas, which were allowed to supply 471,710 tonnes in 1991. Sugar industry officials in the

region say one area of uncertainty is Mexico's future access to the US market under the Nafta. They say Mexico's current and modest US quota of 7,500 tonnes a year can be increased 20-fold in seven years, at the expense of existing suppliers. Cuba's troubled industry has

received a fillip with a new trade agreement between the island and the Russian Republic. Cuba will receive 23m barrels of Russian oil a year for 2m tonnes of sugar - significantly less than the country had sold in past years to the former Soviet Union. But the island's economic problems have depressed output this year to just over 6.9m



OOW JONES (Base: Dec. 31 1974 = 100)

Nov.25 Nov.24 mnth sgo yr ago

119,55 119,16 119,21 115,46 118,66 118,58 116,40 122,77

THE UK SERIES

FINANCIAL TIMES FRIDAY NOVEMBER 27 1992

LONDON STOCK EXCHANGE

New closing peak for Footsie Index

By Terry Byland, UK Stock Market Editor

THE LONDON stock market celebrated the closure of Wall Street for Thanksgiving Day by gaining more than 32 points yesterday to reach a new closing peak of 2,741.8, less than three points under the trading peak also established in the

middle of May this year.
The advance reflected the better news on the US economy reported this week as well as hopes that a settlement of the GATT dispute will be confirmed in spite of bitter resistance by French farmers. The absence of New York trading was also reflected in foreign exchange markets, although the impending hike in Irish interest rates to 100 per cent indicated the continuing uncertainties in this area.

The FT-SE Index opened nervously but was soon encouraged by firmness in stock index futures, where the absence of a recent US seller proved enough to push the December contract ahead. From mid-morning, the market moved forward steadily and the final reading on the FT-SE Index showed a net gain of 32.2 on the day. On May 11, the Footsie touched 2,744.5 before closing at 2,737.8.

Trading volume increased to

se prices

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598.m shares yesterday, boosted by renewed buying of equities ahead of the closure

account. The account has brought significant profits in share prices but traders noted that there was little inclination to take profits yesterday. On Wednesday, Seaq turnover of 522.1m shares was worth £1.13bn in terms of customer

terday's upswing in London was helped by the absence of

that the New York market, which had gained 17.56 Dow points overnight, will return strongly from its one-day holiday closure.

The international blue chips moved up sharply, benefiting both from the absence of any US selling and also from hopes of transatlantic support when Wall Street gets back to work. The weak spot was ICI, still

today of the two-week trading Wall Street but also assumed restrained by the bearish views on the prospective demerger plans which have been expressed by London brokerage houses over the past week. However, gains in oil shares on hints of progress at the Opec talks were not taken too seriously in the stock market against the backcloth of oil

with yesterday's advance in UK equities, the first genuine upturn of the week, but admitprice uncertainty. ted that much will depend on whether the New York market Leading store and retail sec tors advanced in spite of opens higher today. On the domestic front, evidence of the TRADING VOLUME IN MAJOR STOCKS economic recession is only too clear on every side.
One strategist at Kleinwort Benson, the UK merchant bank and securities house, pinpointed the UK unemployment levels as the the key factor for any recovery in the domestic help boost consumer confidence and also act as a favourable indicator for the industrial and commercial property sector, which is still weighed down by the overhang of office

properties in London and other business centres.								
Account	Dealing	Dates						
*First Dealings: Nov 16	Nev 30	Dec 14						
Option Declaration Nov 26	Dec 10	Dec SG						
Last Deallage: Nov 27	Dec 11	Dec 31						
Account Days Dec 7	Dec 21	Jan 11						

Higher employment would

ther cuts in UK base rates by

the rise in German money sup-

ply disclosed this week. The

absence of any move in policy

at yesterday's Bundesbank

Traders sounded pleased

meeting was no surprise.

bidding for the Sheraton inter-

renewed demand

C & W in

A RANGE of positive stories helped drive shares in Cable & Wireless (C & W), the telecoms group, to a 10-year high of 678p. They closed a traction off the top, settling 19 firmer at

Among many stories in the market was a suggestion that Cazenove, the company's broker, had adopted a much more positive stance on the stock. C & W is currently making presentations to Scottish institutions and is also due to embark on a trip to the US next week to address US investment institutions. But suggestions that the group might be about to make a secondary issue of ADR's were treated with scep-

ticism by telecoms specialists. There were also rumours that Cable may be considering the sale of enother substantial in which it retains a near 60

per cent stake. Other dealers said the shares had absorbed some sizeable selling pressure triggered by the recent strains between the Chinese and the UK Government over the handover of

Forte focus

Acquisition talk once again focused around Forte as the trade press suggested that the hotel group was considering

NEW HIGHS AND LOWS FOR 1992

AMERICANS (14) Amer. Express, AMERICANS (14) Amer. Express, BaritAmerica, Beth. Steel, Bowster, Contl. Bank, Fluor, Ford Motor, Custer Cets, Rep MY. Southwesters Bell, Sun Co., Time MY. Southwesters Bell, Sun Co., Time America, Seh. Steel Bowster, Cerell, Bank, Fluor, Ford Motor, Custier Cetz, Rap NY, Southerstern Bell, Sun Co., Time Witterer, Varly, Woohendth, Bank, Fluor, Ford Motor, Custier Cetz, Rap NY, Southerstern Bell, Sun Co., Time Witterer, Varly, Woohendth, Bank G. (2) Bank Witterer, Varly, Woohendth, Bank G. (2) Bank Ireland, Collect College, Bank G. (2) Bank Ireland, Collect College, Bank G. (2) Bank G. (3) Bank G. (3) Bank G. (4) Bank G

national chain. However, the rumour was dismissed by industry observers as highly speculative, given Forte's debt position and its current attempts to sell the Gardner Merchant catering subsidiary.

There were also suggestions that the death of Sir Hugh Woniner, a main shareholder and president of the Savoy group, might revive Forte's bid to control the luxury hotel chain. Sir Hugh was the principal protagonist against the bit-terly contested bid for the Savoy group by Forte which ended in 1989 with Forte controlling 42 per cent of Savoy and having boardroom repre-sentation. Significantly Forte agreed not to buy any more Savoy shares until 1994. Savoy shares jumped 40 to 485p yesterday while Forte was a penny firmer at 173p.

GKN under pressure

Shares in GKN came under pressure after several brokers downgraded profit expectations following cautious remarks regarding the near term trading outlook. His remarks came at a dinner for analysts in France on Wednesday evening.

The early damage appeared to have been wrought by Hoare Govett, now said to be predicting current year profits of £140m, and by Kleinwort Benson which reiterated its negative stance on the stock. At worst, the shares were down 9 at 390p but later recovered to end 6%p lighter at 392%p. However, Mr John Gold-schmidt at Charterhouse Til-

ney favoured the stock. ICI shares were weak on reaction to a stock overhang and a sell recommendation from Baring Securities.

Baring argues that after the company's planned split the new chemicals and pharmaceuticals groups will each pay only 20p in dividend, reflecting a 27 per cent dividend cut and that shares in the two groups will have a combined value of 1025p. That is 75p higher than the figure suggested by recent Smith New Court analysis but Baring says the stock is vul-nerable ahead of results in February and the shares should be sold down to 900p. ICI fell 13 to

Wellcome was weak in early trading falling to 1012p at one stage on profit-taking following strong rises over the past week. However, the shares recovered as the selling died and closed 4 better at 1032p. Seton Healthcare dropped 11 to 281p after announcing a onefor-four rights issue at 240p a share to raise £13.1m. The company will use part of the cash to buy pharmaceutical group

Cupal for £8.2m. Both classes of BT shares, the fully-paid and partly-paid, staged a determined advance with some dealers taking the view that the shares will soon launch an attack on the all-time high of 421 %p, reached last October.

Specialists said the market was reflected perceptions that the proposed sale next year of

ulty Shares Traded

some or all of the Government's remaining 21.9 per cent stake in the group, some 1.85bn build up of institutional demand for the stock. "There is the possibility that institutions may have their alloca-

tions of BT III shares linked to their existing holdings," said one analyst. BT fully-paid closed 7% higher at 406 %p on turnover of 2.1m while the partly-paid ended 6 higher at 301p on 9.4m

Critchley, the manufacturer of electrical cable accessories. made a successful market debut, climbing to 240p and closing at 237p, compared with the placing price of 220p. Plasterboard manufacturer

RPB shocked the market by chopping the interim dividend by a third. "All the the market bulls of the shares and most of the bears had been confidently expecting the company to hold the payment," said one dealer. The reduction in the payment was made all the worse by the company announcing interim profits up 14.5 per cent at 227.5m - at the very top of the

There was little respite for the shares despite a reasonably polished post-results meeting between the company and building analysts. Full-year profits estimates were being reigned in to the low to mid-

250m's with a consensus figure for next year of around £80m. The dividend total for this year is generally expected to be 7.5p. BPB closed 18 down at

Investments leapt to 7.1m jumped by more than 40 per cent as selling pressure on the mini-conglomerata was takan

tions initially lifted shares in Northern Foods, although they later faded following the postresults meeting. Marking the shares a "dull hold", Mr Carl Short at Nomura said that worries had emerged over the stock's premium rating but sub-market earnings per share growth. The stock retreated 8

elump. Big turnover and continued takeover speculation helped Queens Moat Houses climb 3 to 46p with 12m shares traded. The market remains convinced that the hotel group will announce a tie-up with the Bass's Holiday inn operations. Fresh buy notes on Thorn

EMI from Hoare Govett and County NatWest helped the leisure conglomerate continue its post-results surge and gain 12 to 816p. Rank Organisation bounced back from recent weakness adding 19 at 625p.

Tentative optimism over US

Year Nov 26 May 25 Nov 24 Nov 25 Nov 20 ago
 Ordinary share
 2058.0
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 2040.1
 2034.3
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 1670.0

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 5.04
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Ordinary Share hourly almospas Open 9.00 19.00 11.00 12.00 13.00 14.00 15.00 16.05 High Low 2035.9 2042.1 2041.9 2052.5 2054.9 2056.9 2055.0 2055.4 2055.3 2057.9 2035.7 Nov 26 Nov 25 Nov 24 Nov 23 Nov 20 Year ago 27,253 855.2 21,235 363.8 26,987 23,876 24,334 - 1130,1 1218,6 - 28,679 32,378 - 487,8 112,7 26,527 1000.0 23,237

Lundon report and talest Share lades Tel. 0891 123001: Calls charged at 36p/minute cheap rate, 48p at all other times.

prompted by a convertible bond redemption announce-

Turnover in Cannon Street shares and the share price up. The stock rose 2 to 6%p but still a long way below its 80p level a year ago. Results in line with expecta-

However, remarks by North ern's chairman over food price inflation were interpreted as good for food retailers. Argyll rose 10 to 373p, Sainsbury 11 to 509p and Tesco 91/4 to 248p. Bumper turnover of 25m in # 2% on optimism that the group may be admitted to the FT-SE 100 in the near future.

International drinks group Allied Lyons was hit by specu-lation that its broker Cazenove had unofficially downgraded the stock, although official confirmation was said to be held back until after the Allied's results next week. Cazenove refused to comment on the rumour. The shares tumbled 15 to 643p. Whisky dis-tiller Macdonald Martin alld 70 to 400p after revealing a profits

recovery helped stocks with North American exposure. Among them, Reuters Holdings lifted 13 to 1294p as it rebounded after weakness

FINANCIAL TIMES BOUTTY INDICES

Tor 1982 Ordinary share index since compliation: high 2149.7 22/5/22 - low 49.4 25/6/40 Gold Mines Index since compliation high 734.7 15/2/63- low 43.5 25/10/71 Basis Ordinary share 1/7/86; Gold Mines 12/6/35.

EQUITY FUTURES AND OPTIONS TRADING

A BIG mid-morning buy order range of 2,780 and 2,740 for from a leading house sent the first part of the trading Pootsie futures sharply forward to trade at the higher levels, although turnover remained dall, writes Joel Kibazo.

Trading in the December contract on the FT-SE opened strongly at 2,728, some 4 close and moved to trade in a twice, December traded in a was however once again low

session.

It was however the large buy order from a leading

house which sent December powering ahead, moving from 2,731 to 2,755 within a short period. But for an occasional flurry which saw the contract points above Wednesday's touch the day's high of 2,762 to cash of around 9. Turnover

tight range of 2,750 to 2,758 reaching only 5,672 contracts.

A noteable feature was the with volume falling to 25,536 absence of some US houses in the market due to Thanksgiv-

ing Day in the US. December closed at 2,763, up 39 points on the previous close and around 17 points above its estimated fair value premium

contracts. The FT-SE 100 option was more active than in the last two sessions and saw its turnover reach 7.284 lots. Asda was the most actively dealt stock option. It traded 4,643 contracts, with the January 30 calls attracting nearly half of that total.

ment on Wednesday. Among engineers, APV were in favour and the shares added

3 to 104p. Broker Albert E Sharp which was reported to have visited the company earlier this week is said to favour the stock. Talk that the company would soon make disposals also benefited the shares. Also in demand was British Steel in which some 9m shares yere dealt. The shares firmed 4 to 58%p. Rolls-Royce continued to be a busy trade with volume reaching 7m as the

MARKET REPORTERS: Peter John, Joel Kibazo, **Christopher Price** Steve Thompson

FY-SE 100 FT-SE MID 250 FT-A ALL-SHARE 2741.8 +32.2 2618.6 +7,5 1297.56 + 12.21 Nov 24 Nov 28 Nov 20 Nov 26 Nov 25 2722.9 2732.4 2420.2 FT-SE 100 2727.1 2741.8 2281.0 20/5/92 12.88 FT-SE 100 FT-SE MM 250 FT-SE-A 350 2717.3 2610.5 1313.2 2718.1 2613.2 1313.8 2734.2 2619.5 1320.7 2731.4 2736.8 2619.5 1321.7 2710.7 2736.0 2617.2 1321.1 2741.8 2710.4 2735.4 2737.5 FT-Actuaries All-Share

Actuaries Share Indices

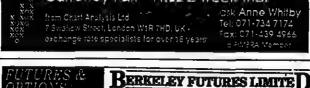
EQUITY GROUPS Thursday November 26 1992

	140111 4110010	"	IMI 3410	, 11010	Athect A	LU 1)	74.	25	24	23	(approx)
Fi	A SUB-SECTIONS gures in parentheses show number of stocks per section	Index	Diny's Change	Est. Eurnlogs Yield% (Max.)	Gross Div. Yield% (Art at	Est. P/E Ratio (Nec)	xd adj. 1992 In date	Index No.	index No.	incex No.	index No.
ا	ALDER COMPANY		%		(25%)						
1/2	CAPITAL GOODS (174)		+0.4	7.28 5.95	5.53 7.23	17.90 20.78	29.69	772.97	774.06 782.70	776.34 786.04	755.41 902.33
	Contracting, Construction (26)	645.83	-1.8 -0.4	4.29	7.67	63.19	35.83 37.38	769.11 648.56	654.46	662.81	999.99
آء ا		2162 33	-0.8	7.77	6.96	16.83	103.10	2190.67	2106.26	2170.00	
1 3	Electronics (27)	2206.81	+0.7	6.92	3.87	18.37	50.14		2174.25		1637.45
ءَ ا	Engineering-Aerospace (6)	247.80	+0.7	14.28	9.47	B.91	15.92	246.10	243,47	245.58	
17	Engineering-General (43)	454.46	+0.5	8.77	5,16	14.56	16.58			452.68	
8 (Metals and Metal Forming (7)	285.08	+3,7	5.99	4.50	24.29	8.52	274.88	274.25	275.98	
9	Motors (15)	321.44	-0.5	6.33	7.32	23.05	17.59	323.01	324.31	326.14	
1 10	Other Industrials (18)	1794.31	+1.3	6.97	4.68	17.33	61.23	1771.21	1771.86	1776.99	1520.07
21	CONSUMER GROUP (192)	11690.08	+1_1	6.88	3.44	18.05	40.00	1671.29	1680.06	1679.72	
22		2021.52	+0.7	8.22	3.66	14.69	41.53	2007.67	2016.36		1860.12
25	Food Manufacturing (19)	1258.85	+1.0	8.30	4.24	15.04	36.85	1246.02	1244.39	1253.47	
26	Food Retailing (18)	3041.46	+2.6	8.47	3.09	15.36	62.29	2964.57	2961.15		2345.16
2/	Health and Household (26)	4368.51	10.9	5.11	2.59	22.78	87.51	4328.60	4382.30		3897.63
29	Hotels and Leisure (18)	1178.06	+26	6.72	5.81	19.62	46.03	1147,92	1157.50	1154.53	
	Media (27)		+0.4	6.02	3.18	20.75	38.19	1658.00	1664.06	1671.25	
31	Packaging, Paper & Printing (17)	136.02	+0.4	7.13 6.65	4.44 3.31	17.40	24.01	729.89	732.90 1086.79	730.88	741.77
25	Stores (33)	1095.72	+1.1			19.91	26.40	1084.10	1/95.71	1079.83	971:53
	Textiles (9)		-1-1-1-1	6,86 8,77	4.45 4.92	18.35 14.20	21.09	489.9X 1380.37	1307.26	1383.01	610.46
	Business Services (18)		+1.0	6.28	3.61	19.50			1408.51		1373.62
75	Chemicals (22)	1220 62	+0.5	6.83	5.48	18.52	30.76 SIL71	1331.99		1343.42	
43	Conglomerates (10)	1365 59	+0.5	8.44	8.06	15.17	40.93		1353.71	1330.49	
44	Transport (13)	2620 57	+1.3	8.68	4.54	13.81		2586 60			
45	Electricity (16)	1509 20	-0.5	13.86	4.90	9.28		1516.63		1559.64	
46	Telephone Networks(4)	1670.09	+1.9	7.91	4.10	16.43	46.15		1640.01	1627.56	
47	Water(11)	13256 29	+0.9	13.89	5.37	7.96	94.82	3226.76	3277.96	3200.31	
	Miscellaneous (22)	23%.40	+1.5	5.93	4.23	20.85	56.19	2360.74	2365.80	2369.46	
aq.	IMPUSTRIAL GROUP (482)	1364.34	+1.0	7.58	4.28	16 52	38.41	1353.15	1359.28		
		2158.79	+0.8	6.18	6.01	21.26			2159.32		
		1440.36	+0.9	7.44	4,46	16.92	43.43	1426.83			1315.94
	FINANCIAL GROUP (82)		+1.0	71.00		- 75	3L47	840.62	848.77	846.42	726.33
62 61	Banks (9)	214E EB	+0.8	5.28	5.17 4.78	28.40	31.47 40.52	1356.75	1174.27	1165.07	839.16
66	Insurance (Life) (6)	1230 E3	+2.0	3.20	5.28	29.40		1685.95			
44	Insurance (Composite) (7)	631 01	+2.5	1	4.78		22 58	625.53	616.09	630.10	514.00
47	Insurance (Brokers) (10)	712 15	+0.8	8.82	7.51	15.24	42.23	706.50	709.72	708.89	987.53
68	Merchant Banks (6)	448 71	-0.7	0.02	5.10	15.24	16.75	452.04	455.69	459.17	469.12
69	Property (30)	614.78	-0.7 -0.1	9.16	6.89	14.26	24.94	615.32	613.72	617.92	866.49
70	Other Financial (3.4)	265.88	+0.3	7.47	6.29	17.59	10.24	265.06	264.41	264.32	238.26
			+0.6	-	3.41		30.44	1261.31		1263.77	
		1297.56	+0.9	_	4,53	_	40.06	1285 35		1291.28	
77	WITCHINGE WARY (831)	1271,30	TV.7		7,25	_	40.00	200.20	1474,27	1474.60	11/7.03

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Héalika H	1313.0	1314.6	13143	1319.5	1320.6	1322.0	1321.2	1320.9	1320.9	1322 6	1310.3	+ 12.5
Water	1333,3	1336.9	1340.5	1344.4	1345,4	1346.8	1346.9	1345.9	1345.9	1346.5	1335.0	+ 11,5
Banks	1399.5	1404.1	1408,5	14120	14128	14128	14122	1411.2	1414.4	7415.0	1404.8	+11.0
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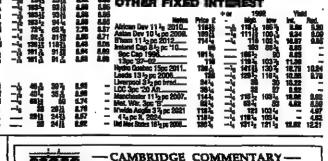
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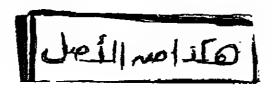
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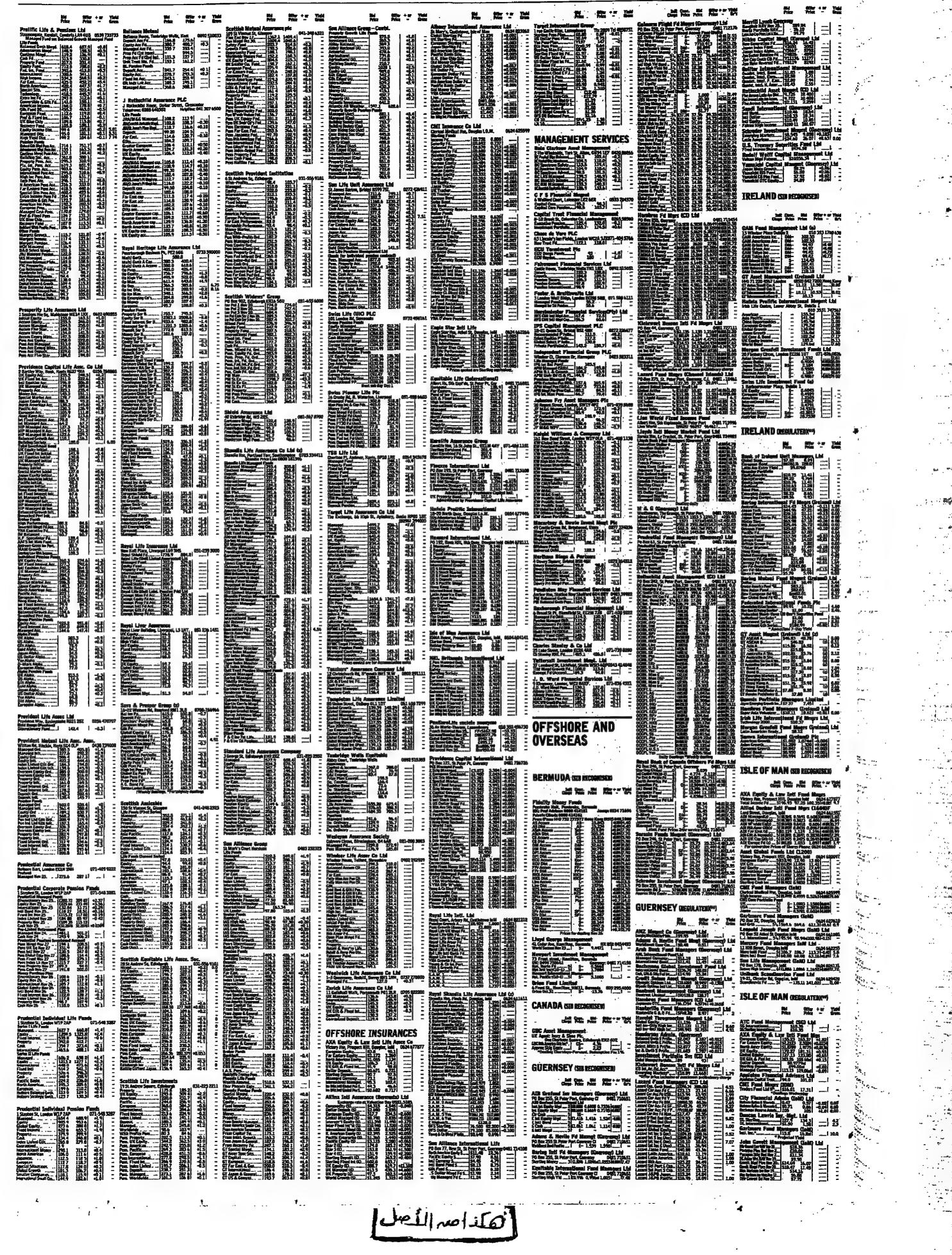
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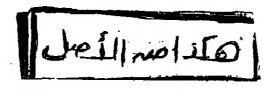


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TI MANAGED FUNDS SERVICE THE PROPERTY OF THE FINANCIAL TIMES FRIDAY NOVEMBER 27 1992 FT MANAGED FUNDS SERVICE * Current Unit Trust prices are available from FT Cityline. For turther details call (071) 925 2128.

MONEY MARKET

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CURRENCIES, MONEY AND CAPITAL MARKETS

FOREIGN EXCHANGES

No move from the Bundesbank

delayed reaction to Wednes-

day's quarterly gross domestic

product figures in the US. This

showed a rise of 3.9 per cent

against previous estimates of 2.7 per cent. The dollar later

closed nearly half a pfennig higher at DM1.5970.

Mr Gerard Lyons of DKB

International in London says

credible realignment. "We are

in for further instability and

the softer currencies are vul-

nerable," he says. The punt

remains a strong candidate for

devaluation despite the Irish

authorities' latest moves.

Other analysts say that new disagreements on the Gatt negotiations or the EC budget

would undermine the entente

between Germany and France,

sparking new currency ten-

However, dealers think that

THE D-MARK reversed a rise in the dollar in European trading yesterday after the Bundesbank did not change its officially posted interest rates at the fortnightly council meeting, writes James Blitz.

Trading was thin yesterday because of the absence of US markets on the annual Thanksgiving Day holiday. However, there were residual signs of the ERM still needs a more tension inside the European Exchange Rate Mechanism.

The Irish authorities signalled that the punt's overnight rate will be pushed up to 100 per cent on Monday to try and stave off a devaluation. This did nothing to help the currency, which remained at the bottom of its band against the Belgian franc, one of the strongest currencies in the sys-

Dealers in Lisbon said the Bank of Portugal was buying escudos at £889.85 to the D-Mark. However, the French franc gained support after the country's finance minister tated that he would maintain the current value of its currency within the ERM. The franc closed virtually unchanged, at FF13.387 to the

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Back of Morgan* Pi			léder	Changes %	-

OTHER CURRENCIES S MAN FER SPECIAL CS FE PER

FINANCIAL FUTURES AND OPTIONS in what dealers saw as a This is partly because traders are reluctant to keep open posi-tions in the run-up to the yearend. Interest rate markets are already assuming no easing in German policy at the next council meeting on December sions is the potential dollar upside that could follow the imminent announcement of the economics posts in the new US administration. Miss Alison Cottrell, an economist at Greenwell Montagu in London, believes that the Bundesbank will only ease policy on December 10 if there is strong ERM pressure to do so.

She believes the only other motive for the German central bank to cut rates would be concerted progress by the government in striking a solidarity pact with the opposition par-LONDON (LIFFE) ties and unions. This would the recent pressure on the have to be matched by clear French franc is unlikely to success in restraining the curresurface before the New Year. rent wage round in Germany. EMS EUROPEAN CURRENCY UNIT RATES

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Money Market LUFFE US THEASURY MAND FUTURES OFTIME S100,000 64%s of 100% LIFFE SUND FUTURES OF THATS DIAZSO, 696 points of 180% Trust Funds 0.12 0.20 0.32 0.32 0.79 0.74 1.03 1.40 1721219335C 1.99 1.57 1.19 0.86 0.40 0.27 0.17 214 1.76 1.42 0.86 0.45 0.47 Pats-acti. Mar 0.82 0.96 1.15 157 157 211 211 201 Dec 1.36 1.14 9.92 9.72 CHICAGO **%13** PARES 1,0pen let 151,216 95,293 14,651 Pris 0,30 0,48 0,77 1,16 237,045

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MONEY MARKETS

Euromark futures fall

SHORT-DATED Euromark concern and yesterday's figure futures lost several basis will add to pressures not to points yesterday after the Bundesbank failed to change officially posted rates at its fortnightly council meeting,

urites James Blitz.
The Bundesbank's decision not to ease policy was widely expected in both foreign exchange and interest rate markets. But several dealers said yesterday that there will be more intense speculation about a cut in German interest rates in the run-up to the next meeting in a fortnight's time.

At the moment, the market is assuming that there will be a cut in German rates, but that it will come in the New Year. The December Euromark contract fell back 12 basis points from its opening level, to a close of 91.22 yesterday. At

this level, the contract assumes that 3-month money will be only 9 basis points lower by the middle of next month, effectively ruling out a change in German rates in

That view was compounded yesterday by a poor inflation figure in the German state of Bavaria, showing the at the cost of living had risen by 0.6 per cent in the month to midrise of 4.0 per cent.

The Bundesbank has made it ary pressures are still of great removed in the afternoon.

ease policy.

Futures dealers continue to assume that there will be a sig-nificant cut at the start of 1983 although prospects for this have dampened a little too. The March Euromark contract fell 19 basis points from its opening level yesterday to a close of 92.24. At this level, it still assumes that there will be more than 100 basis points off 3-month money by the spring. In the rest of Europe, mar-

kets were very quiet in the wake of the turbulence of Monday and Tuesday, the excep-tion was Ireland, where the central bank said that the overnight rate will be hiked to 100 per cent on Monday to ward off speculation against the Irish

By contrast, the December French franc futures were virtually unchanged at 89.99, pricing in no change in 3-month money before the end of the year. The franc was mostly stable on the foreign exchanges, and the Bank of France drained a net FFr7.9bn of funds, leaving its intervention

rate at 9.10 per cent. There was little change in sterling cash rates, with November for a year-on-year 3-month money closing at around 7¼ per cent. The Bank of England forecast a shortage clear that domestic inflation- of £1.55bn, most of which was

FT LONDON INTERBANK FIXING & meeths US Online (11.00 a.m. Nov.26) 3 muntes US dellars

MONEY RATES

-			i i casta j	DITE SIN	- CALIFORNIA	
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Much the same as you, no doubt. John Willman re-examines the wartime best-seller which tripped up Churchill, infuriated Hitler and paved the way for the welfare state.

Philippa Davenport performs alchemy on a goose's neck and achieves a minor miracle of cuisine. Stuart Marshall falls for a French star even before he has taken her out for the first spin. Jancis Robinson searches out good buys among the better class of vintner.

What is the FT getting up to this Weekend?

Lucia van der Post tours London with a bag of tenners looking for crafty presents.

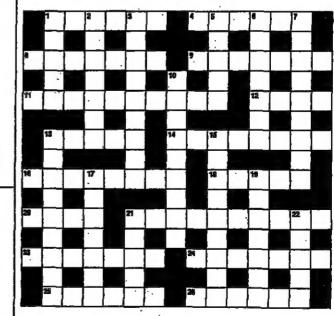
But Philip Coggan, (Bah! Humbug!) isn't giving away a seasonal penny of his £50,000. He spent his time closeted with top advisers who told him where to salt it away for capital growth (and without exorbitant fees).

Michael Thompson-Noel steeps himself in beauty and discovers an awful thing about John Major, a dagger and a man from the Treasury who has been having credit card trouble.

And so it goes on....

Weekend FT Saturday November 28





ACROSS

1 Hit the pole with a lorry (6)
4 Foolish dispute lost England its turn (6)
8 The ghost creeps round the centre of the chateau (7)
9 Hard on the old boy's return to town (7)

to town (7)
11 Curious men partial to diet

low (4)
13 Bowl for the bachelor when at

home (5)

14 Spectacles of AD? Also BC if prescribed (8)

16 I object to your being in a way to get the stone (8)

18 Early risers have great fun (5)

19 Bettyrn from work (6)

20 Beturn from work (4)
21 Sending away for absinthe,
monsieur, around noon (10)
22 It's not a strange place (7)
24 A lot of criticism for the dam (7) 25 Takes the best of the lower

range of products (6)
26 Fresh division about the common market (6) DOWN

1 Colour is good in the main (5) 2 Remembers the lines and cares about them (7) 3 Is New York cattier, maybe?

Sure thing! (9) 5 Look for customer to take river fish (5)

6 As a matter of fact it is not poetical (7) Without an Italian ingredient, outside lodgings are poison

(9)
10 Set broken pieces into the edge of the pavement (9)
13 Inflated boast of putting doctor inside in charge (9)
16 All the notes are of the original size (4.5)

nal size (4-5)

17 Boom for operating in a dramatic way (7)

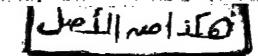
19 Oversea in France, sore troubled, show contrition (7)

21 Second grade accommodation

can be cleaner (5)
22 Nigeria, extremely hot and dark (5)

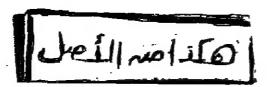
Solution to Puzzle No.8,013





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DSSWORD



	WORLD STO	CK MARKETS
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Full Fire & Marker 700 -15 Full Henry Ind 326 +16 Full Splending 326 +10 Full Splending 326 +17 Fullsura Pituria 330 +24 Fullta Kanko 1,720 +70 Fullta Kanko	Tamato Transport 970 410 Hutchissol Wys 14,20 -0,10	SUBSCRIBE TO THE FT TODAY
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l	Copenhagen	+45 33	134441	935335	Paris	+33 1	42970623	42970629
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Interest rate hopes stay alive

THE lack of movement from the German Bundesbank on key interest rates yesterday prompted some analysts and strategists to look for a cut at the next council meeting on December 10, the last one this year, writes Our Markets Staff. PARIS ended higher on

hopes of an early round of interest rate cuts led by the Bundesbank, in spite of its decision to do nothing yesterday. Dealers said that the market also believed if the Bundesbank failed to cut rates, the resulting pressure on the franc would lead to a devaluation and consequently lower domes-

The CAC-40 index ended 18.71 higher at 1,739.68, its third successive rise, but turnover was thin at FFr1.74bn.

Pleasing third-quarter US growth figures, which raised lopes of a speedier recovery in the US economy, lifted stocks with transatlantic exposure Pechiney CIs put on FFr12 or 4.8 per cent to FFr260 and Lafarge added FFr6.50 FFr305.80.

Hopes that Opec would agree to keep oil output at less than 25m barrels per day lifted oil stocks, as Elf added FF19.10 to FFr330.90 and Total put on FFr2.50 to FFr234.50.

MADRID registered a sizeable rise for the first time in a week, the general index closing 2.83 higher at 214.77. In a firm banking sector Banesto, rela tively weak recently, rose Ptall5 or 5.8 per cent to

Pta2.090 on takeover rumours. Mr Stephen Hughes of Nikko Europe said that the latest macro-economic figures from Spain have been better than expected, indicating a light at the end of the tunnel and

BUYING by public funds and

dealers on the first day of trad-

ing for December settlement

boistered activity, and the Nik-

kei average rose for the sixth

consecutive day, its longest winning streak since February

last year, writes Emiko Tera-zono in Tokyo.

to 17,479.04. It fell to the day's low of 17,226.98 in the morning

on uncertainty over the parlie-

mentary testimony by Mr

Noboru Takeshita, a former

prime minister. However.

active buying by public funds

in the afternoon prompted

trading by dealers and arbitra-

geurs, and the index rose to the day's high of 17,601.91.

from 213m. Advances outnum-

bered declines by 736 to 261.

with 146 issues remaining

unchanged. The Topix index of

all first section stocks rose 8.92

to 1,303.06 and in London, the

ISE/Nikkei 50 index fell 3.42 to

In spite of active trading by

domestic investors, traders

said foreigners were absent.

"Foreign investors don't know

what to do since they think the

market's too expensive, but they realise that the officials

want to push prices up," said

Mr Jason James, strategist at

Traders were relieved that little fresh news emerged from

Mr Takeshita's sworn testimony before parliament con-

cerning alleged gangster links

and involvement with the

Sagawa Kyubin bribery scan-

1.049.80.

James Capel.

The Nikkei advanced 177.03

Tokyo

FT-SE Actuaries Share indices November 26 Open 16.39 11.00 12.00 12.00 14.00 15.00 Glose Hourty changes FT-SE Eurotrack 100 104730 104834 104923 104907 1048.67 1040.50 1048.96 1048.05 FT-SE Eurotrack 200 111490 1115.01 1116.49 1118.99 1118.78 1118.21 1118.61 1118.56 Hoy 24 Hoy 23 Nor 28 FT-SE Euroback 100 FT-SE Euroback 200 1038.83 1110.69 111018 1117.40 Base value 1000 (28/10/90) Highwise 100 - 1060.53; 200 - 1119.13 Louwithy, 100 - 1047.16 206 - 1113.83

13.9m shares valued at

C\$109m. Advances led declines by 200 to 155 with 265

unchanged. The nickel miner,

Inco, climbed in tandem with

strength in Toronto's metal

sector, edging up C\$% to

banking sector, putting on

DM4 to DM408 after it reported

a 20.5 per cent increase in

group partial operating profits

for the first ten months of 1992.

to DM533 after the German car-

tel office approved a planned merger of the company with

the Metro retail group, pro-

themselves of some stores.

This reversed an earlier deci-

STOCKHOLM paused again, the Affärsvärlden General

index closing 3.5 lower at 862.5

after a 2.9 per cent gain on Wednesday. The decline was

led by the blue chips which

spearheaded the recent rally,

and turnover stayed heavy

although it fell from SKrl.37bn

Banks continued to outper-

form as the sector index put on 129 per cent. Handelsbanken B

rose SKr4.5 to SKr34.5 and S-E-

Banken by SKr2 to SKr17. The

krona devaluation is expected

All of the rise in the index was achieved in the first 15

minutes of trading. Turnover

fell from NZ\$55.7m to

NZ\$41.6m, but Wednesday's

total had been boosted by some

The forestry and resources

conglomerate, Fletcher Chal-

lenge, rose 11 cents to NZ\$1.99 for a 25 cent gain over the last four days. Improving senti-

ment for FLC was based partly

on a better long-term ontlook

down 6 cents at NZ\$2.42 on

rumours of changes to the

Air New Zealand closed

SINGAPORE was encour-

aged by the 3.9 per cent growth

in TIS GDP and institutional

funds began buying more

The Straits Times Industrial index closed 17.20 or 1.2 per

cent higher at 1,436.99, while

volume moved up from 129m to

177m shares. Brokers said there was still retail specula-

tion in Malaysian OTC stocks,

and this was helping the vol-ume figure to move up. BANGKOK and SEOUL both

staged technical rebounds. The SET index of That stocks

climbed 10.91 to 858.24 as turn-

over remained thin at Bt3.7bn. compared with Bt3.4bn on

Wednesday. The Korea com-

posite index rose 8.47 to 660.94

in volume up from 34.4m shares to 44.3m.

The recovery in Bangkok was led by small- and medium-sized banks, Slam City Bank leading the most active stocks

Seoul brokers detected an

effort by institutional investors

as it rose Bt1 to Bt15.

big block sales.

for its key exports.

to SKrl.12bn.

Nikkei drives on as Australia rests

vided that the two dive

sion blocking the merger.

In retailing, Asko rose DM33

WALL STREET was closed for Thanksgiving. Toronto stocks held on to early gains in quiet midday trading, bolstered by a partial recovery in the Canadian dollar and a drop in rates. The TSE-300 Index rose 10.5 to 3,271 in volume of

return to the market. Furthermore, the peseta was holding fairly firm after the weekend

FRANKFURT mounted a minor technical recovery and responded to some better-thanected company news. The DAX index closed 5.46 higher at 1,523.18 as turnover rose from DM-1.5bn to DM6.1bn.

futures trading, where the touched a high of 1,543 before dropping back to trade at 1,535 in the early afternoon. Company news came most noticeably from Thyssen, BHF Bank and Asko.

Some demand came from

Thyssen net profits fall to DM350m and the dividend from DM10 to DM6, but this was generally better than analysts had feared. Mr Michael Geiger at County NatWest said that he had been looking for DM220m and DM5 respectively as the shares rose DM3.10 to DM158

BHF Bank outperformed the

dal. But caution prevailed due

to an announcement by

Nomura Securities that it

would repay holders of its

had not explained the full risks

Brokerage issues remained

weak. But selling was limited since Nomura said it would not

alter its earnings estimates as

offset the Y23bn repayment

losses. Nomura fell Y20 to Y1,400 while Yamalchi Securi-

High-technology issues rose on purchases by public funds. Hitachi advanced Y23 to Y726

and NEC gained Y33 to Y683.

Shipbuilders were steady,

with Mitsubishi Heavy Indus-tries advancing Y1 to Y536 and

Kawasaki Heavy Industries Y2

Banks were mixed as dealers

adjusted their positions ahead

of earnings announcements

due after the market's close.

Industrial Bank of Japan fell

Y20 to Y2,400 but Sumitomo

Bank gained Y20 to Y1,770. In Osaka, the OSE average gained 251.93 to 18,733.39 in of

27.8m shares. Pharmaceuticals

and electronics rose on

short-term buying by dealers.

AUSTRALIA took a breather

after its recent rally, and there

were more rises than falls else-

where in the region.

NEW ZEALAND carried on

where Australia left off. The NZSE-40 index ended 25.57 or

1.7 per cent higher at 1,525.21

for a cumulative gain of 5.4 per

cent over the last four days.

ties lost Y5 to Y545.

of the product.

et-backed bonds because it

an upswing in real estate val-

OSLO extended its upswing on speculation that Norway may be forced to devalue, but this time the all-share index ended only 2.63 higher at 357.35 in active turnover of NKr342m. Industrial shares, which would benefit from devaluation, were in the forefront again with Norsk Hydro NKr3 higher at NKr1425

MILAN ended lower in slow trading and the Comit index fell 4.17 to 442.63 in turnover estimated at slightly more than Wednesday's relatively low 1.181bn.

Shares in the Ferruzzi group were in the limelight following newspaper reports of mana ment reshuffles and asset dis posals. Montedison was fixed L5 lower at L1,151, but then surged to L1,200 later on.

Fondiaria, the insurer in which Ferruzzi has an interest, rose L750 or 2.8 per cent to L27,900. Ferruzzi Finanziaria added L71 to L1,253 in volume of 3.79m shares, the third most heavily dealt screen stock. The state-controlled food

group SME rose another L87 to L5,820. AMSTERDAM saw Nedlloyd lose F11.50 to F129.60 as the company warned that it would once again announce a net loss

at the end of the year but that

it would not be as severe as last year's. The CBS Tendency index rose 0.6 to 103.2 in thin trading. ISTANBUL jumped by 2.7 per cent on active buying, triggered by renewed hopes that a long-awaited tax decree designed to encourage institutional investment in equities would be agreed. The 75-share index closed 97.91 higher at

to pull up the market. But

securities houses and large

manufacturing shares, which

have a decisive impact on the

index due to their heavy

weighting, fell victim to selling

AUSTRALIA closed weaker

for the first time in eight trad-ing days. The All-Ordinaries index closed 8.3 lower at 1,450.9 after a rally which has taken

the index up by 6.8 per cent since November 16.

Westpac to 121.4m shares

worth A\$256.2m. After the

close the media magnata Mr

Kerry Packer said he had an

MANILA extended its set-

8.27 per cent stake in the bank.

back to a ninth consecutive

trading day with the composite

index down 17.49 or 1.4 per

cent to 1268.69, down 6.2 per

HONG KONG cased slightly

in thin trading, as modest

early gains were erased by an afternoon bout of profit-taking. The Hang Seng index ended 5.36 lower at 5.913.18 following

a 54-point loss on Wednesday. Turnover shrank to HK\$1.81bn

HSBC Holdings, parent of Hongkong & Shanghai Bank-

ing, led the way down with a fall of 50 cents to HK\$59. The

bank is continuing to suffer

from comments by its chair-man, Mr William Purves, who

said in an interview earlier

this week that analysts might have overestimated the group's

BOMBAY's BSE index dropped 69.45 to 2,487.11 on widespread liquidation on the

last day of the account.

cent since November 13.

Volume was inflated by

tipped to top 1993

ARGENTINA offers the best return in dellar terms to equity investors in Latin America next year, while Brazil and Peru are the wild cards in the pack, according to Mr Andley Twiston Davies, managing director of Latin American Securities.

He told a group of investors yesterday that Argentine equi-ties are now looking oversold, after a volatile year in which they rose by 45 per cent before falling back to show a loss of 38 per cent by mid-November. Assigning Argentina an asset allocation of 20 per cent, the second-largest after Mexico with 35 per cent, he forecast that its stock market would

rise by 60 per cent in 1993. Describing Mexico as the core holding in any Latin American portfolio, he expec-ted that market to rise by 40 per cent next year.

Brazil and Peru were more difficult to predict following the political upheavals this year, he said, and their gains could be anywhere between zero to 100 per cent.

Venezuela was given the smallest asset allocation, of just 2 per cent, due to uncer-tainty ahead of the country's elections. Mr Twiston Davies noted that other countries in the region were mid-torm in their political cycle and that by the end of next year, forth-coming elections would have an increasing influence on their stock markets.

SOUTH AFRICA STRONG offshore demand mainly from London and Swit-

zerland, sent gold shares higher and the gold index closed 14 up at 812, off a peak of 814. The industrial index added

38 to 4,094 and the all-share index climbed 24 to 3,097. Among gold shares, Deelk-raal edged up 15 cents to R2.70, Harties added 10 cents to R8.20, Dries by 75 cents to R31.75 while Western Deep climbed 50 cents to R50.50. Angles bounced off midday

Argentina Series of sad stories from Japanese OTC

Emiko Terazono on a depressing two-year trend

igh risk, high return has been the sales pitch for the Japanese over-the-counter market (OTC), but investors have seen more risk than return recently with the OTC index 72.5 per cent off its peak in 1990.

Most companies listed on the OTC market have fallen victim to the downturn in the economy, the two-year slide in the stock market and the bursting of the real estate bubble of the late 1980s. This, compounded with inadequate disclosure at many OTC companies, has driven investors away.

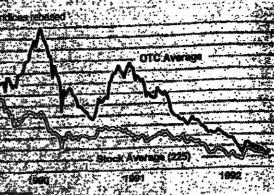
A downward revision of forecasts by leading OTC companies such as THK, the ball bearings maker, and Jafco, the venture capital company, seem to sum up the woes of smaller companies. THK, which originally forecast a 36 per cent rise in annual pre-tax profits, now expects earnings to plunge by 88 per cent. Jafco also mitially saw a profit increase, but has revised projections to a fall of one-fifth at pre-tax level.

Smaller companies, which rely on a "niche" market, lack the breadth of business and are more vulnerable to an economic downturn. Last year's faikure of Maruko, an Osakaspecializing in one-room spart-ments, symbolised the troubles

Maruko, the first company listed on the OTC to become bankrupt, expanded aggres-sively in the late 1990s. However, when interest rates started to rise and demand for its one room condominiums fell, the consequent liquidity crunch forced the company to file for court protection with liabilities of Y285.8bn (\$2.8bn).

Royal Construction, a contractor of golf resorts and condominiums, followed Maruko. The company filed for court protection last July with out-standing debts of Y19hn. Disclosure problems of comnies have also heightened

the risks of investing on the OTC market. The Japan Securities Dealers Association (JSDA) recently admitted that it needed tighter disclosure



rules, following criticism over the bankruptcy of Ipec, an operator of educational institutes and supplier of educa-tional material, and a false data claim attributed to TSD, a computer software company.

In October, the failure of Ipec highlighted slack disclosure measures at smaller companies. According to the com-pany lawyer, liabilities at ipec totalled Y18.6bn, with some Y8.7bn in off-balance sheet borrowings. While ipec may be an isolated case, allegations that the company did not make itsoff-balance sheet liabilities clear at the time of listing discouraged OTC investors.

Investors were also shocked

by an announcement by TSD, earlier this month, that it had presented investors with false information concerning clinical tests of its HIV vaccine. The JSDA announced last week that it would produce a guideline for information disclosure by the end of the year.

Mr Yoshiro Nao, senior managing director of Ichiyoshi Securities, a broker specialising in OTC companies, points out that small companies often lack the auditing systems within the organisation to check irregular practices.

OTC companies do not feel the pressure to disclose more information and rarely face scrutiny from the media, or from analysts. The press club at the Tokyo Stock Exchange once rejected the Japan Securities Dealers Association's request for a forum for the

their results. The surprises have not all been unpleasant. Mr Kenzo Tsujimoto, president of Capcom, a video game equipment and software maker, apologised to investors after revising up the company's profit forecast for the second time since the beginning of the fiscal year in April. The company

the surge in demand for its new video game software, and now projects annual sales to March to rise 72 per cent, and pre-tax profits to double. Seikagaku, a pharmaceutical company specialising in geriatric drugs, was another of the few companies which saw a steady rise in interim profits. The company is expected to post double digit increases in both profit and sales thanks to

"Alz", an arthritis cure.

said that it had not fores

But with the OTC index failing to respond to the recent rise of the Nikkel average, the few positive earnings forecasts have been ignored. Traders admit that the OTC market will remain a risky and speculative market for some time to come.

The JSDA requires retail investors to sign an agre acknowledging the risks before placing orders on the OTC market. And Nomura Securities, the industry leader, says its that sales staff are guided not to allow inexper individual investors to participate in OTC trading.

Springer of

But Tree

igual countries w

V.,

FT-ACTUARIES WORLD INDICES

Jointly compiled by The Financial Times Limited, Goldman, Sachs & Co., and County NatWest/Wood Mackenzie in conjunction with the Institute of Actuaries and the Faculty of Actuaries

NATIONAL AND REGIONAL MARKETS Figures in perentheses show number of lines of stock	WEDNESDAY NOVEMBER 25 1992								TUESDAY NOVEMBER 24 1992						DOLLAR SHOEK		
	US Dollar Index	Day's Change	Pound Sterling Index	Yen Index	DM Index	Cocal Carrency Index	Local % chg on day	Gross Div. Yield	Dollar Index	Pound Sterling Index	Yen Index	CMI Index	Local Current Index		1002 1.00	Year ago (approx	
ustralia (68)	117.24	+1.1	114.02	91.82	97.16	113.34	+0.5	4.28	115.95	113.21	90.98	98.51	112.79	163.68	100.18	152.71	
lustria (19)	139.24	+0.4	135.41	109.05	115.39	115.23	+0.1	2.45	138.74	135.46	108.84	115.48	115.13	186.70	138.51	168.55	
Selgium (42)	138.20	+1.0	132,46	106.66	112.87	109.67	+0.0	5.62	134.89	131.70	105.81	112.28	109.61	152.27	134.41	133.04	
anada (113)	112.43	+05	109.34	88.05	93.17	104.45	+0.1	3.25	111.84	109.20	87.73	93.09	104.31	142.12	111.36	136.6	
Denmark (34)	186.75	+2.6	181.61	148.28	154.76	158.33	+1.3	1.75	181.70	177.41	142.54	151.24	154.33	273.94	181.70	254.25	
Inland (15)	70.90	+5.6	68.95	55.53	58.75	75.66	+4.7	1.87	67.17	85.58	52.68	55.91	72.24	80.80	57.84	77.4	
rance (99)	141.40	+0.7	137.52	110.74	117.17	119.78	-02	3.76	140.46	137.14	110.18	118.90	119.97	168,75	138.93	140.21	
	104,17	+0.8	101.31	81.60	85.33	86.33	+0.4	2.68	103.31	100.87	81.06	85.99	85.99	129.89	102.51	111.86	
Sermany (64)	240.53	-0.7	233 92	188.38	199.34	238.88	-0.8	3.76	242.33	236.60	190.09			262.28			
			130.66	105.23								201.71	240.71		176.36	172.44	
reland (16)	134.38	+49			111.34	114.81	+3.9	4,77	128.02	124.99	100.43	106.56	110.50	173.71	122.96	157.46	
aly (77)	57.28	+0.7	55.71	44.86	47.47	59.01	+0.0	3.52	56.87	55.52	44.51	47.33	59.01	80.86	47,A7	72.3	
	104.87	+1.2	101.99	82.13	66.92	B2.13	+1.1	1.03	103.59	101.14	81.26	86.23	81.26	140.95	87.27	132.64	
dalaysia (69)	274 96	0.5	267.40	215.34	227.88	267,44	-0.5	2.47	276.28	289.75	216,72	229.96	268,78	282.42	212.49	205.26	
dexico (18)1	578.98	+ 0.5	1533.63	1235.08	1306.87	5370.84	+0.5	1.12 1	1567.72	1530.65	1229.81	1304.90	5344.45	1799.77	1185.B4	1313.29	
tetherland (25)	149.89	+0.7	145.77	117.39	124,22	122.59	+0.2	4.64	148.61	145.29	116.74	123.87	122.95	189.70	147.88	143.54	
lew Zeeland (13)	41.41	+2.7	40.28	32.44	34.32	42.56	+23	5.35	40.34	39.39	31.65	33.58	41.58	48.52	37.39	49.0	
lorway (22)	140.05	+5.3	136.20	109.69	116.06	122.18	+3.0	1.98	132.98	129.84	104.32	110.89	118.68	192.95	128.05	170.00	
Ingapore (38)	195,48	+0.5	190.10	153,10	161.99	147.01	+0.3	2.24	194.53	189.93	152.60	161.91	146.52	229.63	179.65	207.19	
		+0.7	131.47	105.88	112.03	148.45	+ 1.0	3.48	134.21	131.03	105.28						
outh Africa (60)	135,19											111,70	147.04	263.60	134.21	269.35	
	115.53	+1.9	112.35	90.48	95.74	100,17	+0.9	6.00	113.32	110.64	88.90	94,32	99.24	161.72	107.10	145.76	
weden (31)	167.40	+27	162.80	131.11	138.73	166.16	+ 2.2	2.36	163.05	159,18	127.91	135.72	162.56	200.28	149,69	165.33	
writzerland (60)	103.83	+0.5	100.98	81.33	86.06	92.09	+0.1	2.32	103.32	100.88	81.06	86.01	91.99	122 37	95.99	94.85	
Inited Kingdom (227)	164.24	-0.2	159.73	128.62	138.10	159.73	-0.6	4.60	164.56	160.69	129.09	136.96	160.69	200.07	161.86	173.24	
ISA (522)	175.46	+0.4	170.63	137.42	145.41	175.48	+0.4	2.90	174.83	170.69	137,15	145.53	174.83	175.46	160.02	153.25	
190 (acc)	110.44	1 0.4		101.46		11 0,70	1 60.7	2.04	177,00		191.19	1-0.09	114/02	17-04-10	100.02	120/02	
игора (779)	131.95	+0.5	128.33	103.35	109.36	119.13	-0.1	3.95	131,31	128.20	103.01	109.30	119.19	156.88	131.31	138.80	
	149.71	+29	145.59	117.25	124.07	134.31	+21	216	145.42	141,98	114.07	121.D4	131,61	188.52	141.24	173.54	
acific Basın (713)	109.70	+1.1	106.69	85.92	90.91	87.71	109	1.38	108.52	105.95	85.13	90.33	36.92	141.97	99.70	134.26	
					98.36			2.54		114.95							
	118.70	+0.8	115.44	92.96		100.39	+0.5		117.74		92.35	97.99	99.91	145.21	113.80	136.41	
	171.55	+ 0.4	166.64	134.37	142.19	170.64	+0.3	291	170.93	166.89	134,10	142,30	170.05	171,55	158,70	152.14	
urope Ex. UK (552)	112.44	+1.0	109.35	88.08	93.20	97.05	+0.3	3.48	111.33	108,70	87.35	92.60	96.71	132,98	111.33	118.00	
acific Ex. Japan (241)	157.13	+0.1	152.81	123.08	130.23	144.62	-0.1	3.67	156.95	153.24	123.14	130.65	144.80	175.31	149.00	148.47	
	119.56	+0.8	116.28	93.65	99.09	102.33	+0.5	2.55	118.61	115.80	93.05	98.73	101.85	148.91	115.99	138.56	
	134.93	+0.7	131.22	105.68	111.83	121.32	+0.5	2.49	133.98	130.81	105.11	111.53	120.67	150.58	127.21	139.55	
			133.83			124.48		270	136.78								
Vorld Ex. So. At. (2145)	137.62	+0.6		107.79	114.05		+0.4			133.54	107.31	113.86	123.96	153.05	130,04	141.63	
Vorld Ex. Japan (1733)	156.00	+0.4	151.71	122.19	129.30	149.53	+0.2	3.29	155.36	151.70	121.90	129.35	149.23	165.40	151.93	148.96	
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Amendments to indices for November 25 applied to Mexico and related regional indices. Latest prices were unavailable for this edition.

There are two ways to find out what will happen in the world in 1993. One is to wait and see. The other is to buy 'The World in 1993', the only publication

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